

Monthly Operational Report

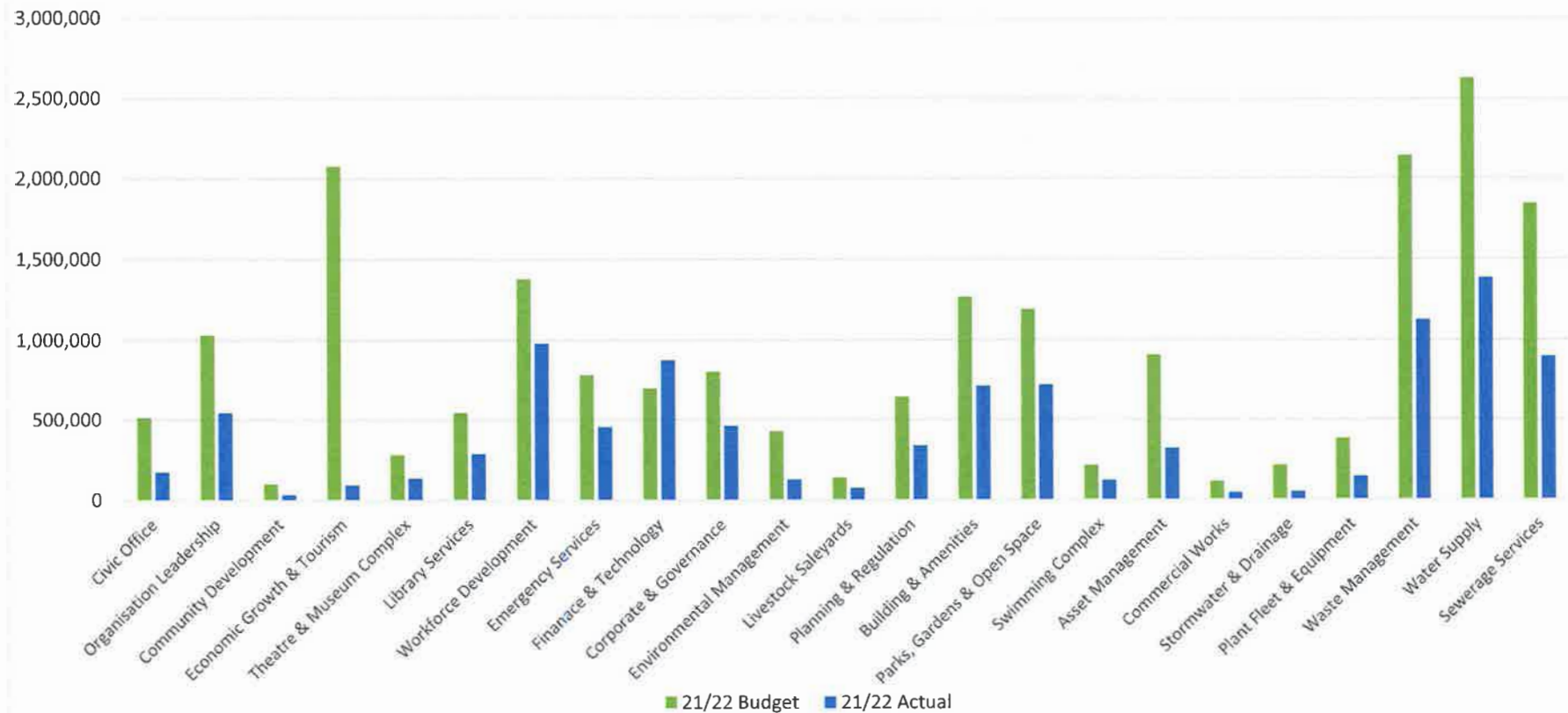
Tenterfield Shire Council February 2022

Council Meeting 23 March 2022



TENTERFIELD

Operating Expenditure Budget v's Operating Expenditure YTD Actual



Operating Expenditure Budget v's Operating Expenditure YTD Actual



1. CIVIC OFFICE

ACTION STATUS



ACTION PERFORMANCE











Actions reported on	9
At least 80% of action target achieved	9
Between 50% and 80% of action target achieved	0
Less than 50% of action target achieved	0
Actions with no target set	0


ACTION SUMMARY

Business Unit: Civic Office

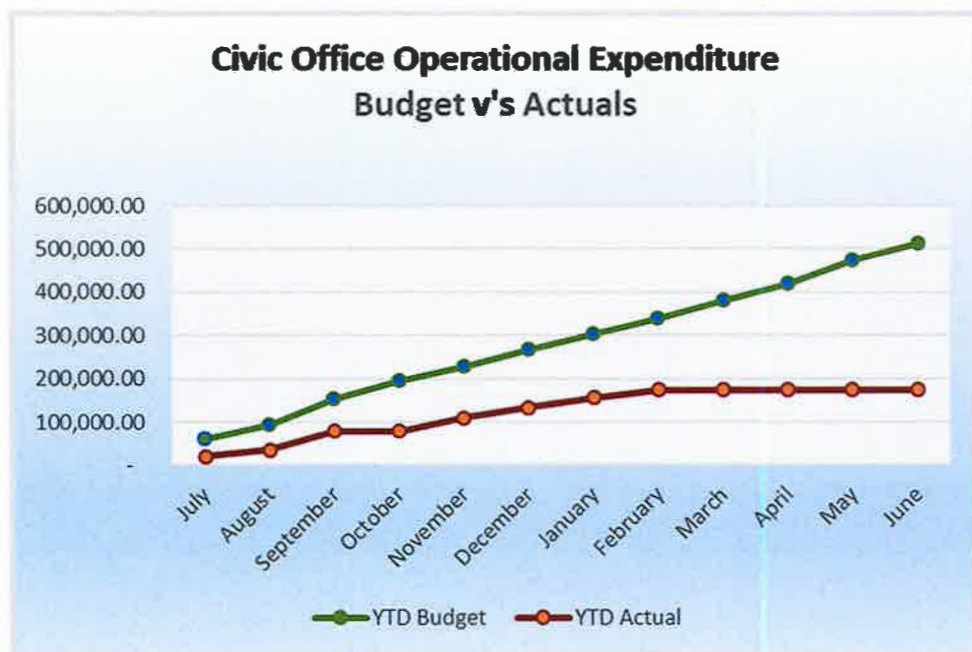
Service Profile: Civic Office

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.2.7.1 Advocate for health services throughout the Region and ensure future government planning aligns with community needs.	Daryl Buckingham - Chief Executive	Attended the February community health advisory committee this is an ongoing program nothing further to report	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.1.1.1 Continue to develop the professional relationship between Council's elected body and Council's operational organisation.	Daryl Buckingham - Chief Executive	February 2022 - Assisted embedding the new council and advising, organising training and briefing accordingly, ongoing.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.1.1.2 Ongoing through publication of fortnightly Your Local News, regular media releases and publications.	Daryl Buckingham - Chief Executive	February 2022- Ongoing, monthly task completed on time and on budget.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.1.2.1 Influence and engender support from Federal and State Governments in relation to grants funding, advocacy and ongoing maintenance and improvement to social, economic and environmental fabric of the community.	Daryl Buckingham - Chief Executive	<p>Motions are being developed, in preparation for the ALGA national conference in April 2022. Council is continuing to lobby for the visitation of the cost shifting exercise of NSW Auditor General in allocating Rural Fire Service costs, including depreciation, onto Council's balance sheet. The impact of this has been stated by Council previously, but it remains of grave concern that the increase in annual RFS contributions and the allocation of depreciation costs to Council severely impacts Council's financial bottom line.</p> <p>February 2022 - Ongoing as above, nothing further to report.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
4.1.3.1 Deliver business improvements, recognising emerging risks and opportunities.	Daryl Buckingham - Chief Executive	February 2022 - As council is aware we are developing strategy to manage our financial challenges, this included continuous improvement, cost reduction and importantly realigning and repurposing our human resources , to better align with our business plan and and help deliver better outcomes with less.	In Progress	23/11/21	30/06/22	80.00	100.00	 ON TRACK
4.1.3.2 Manage the Civic Service of Council in a financially responsible manner in line with budget allocations.	Daryl Buckingham - Chief Executive	February 2022 - The SRV and service management strategy's are being developed and are ongoing. Several briefing sessions have been held with council and forensic work in terms of councils finances and challenges are ongoing, the task being to ensure council progresses in a sustainable fashion.	In Progress	23/11/21	30/06/22	80.00	100.00	 ON TRACK
4.1.3.3 Guide the decisions of the community to align with the Local Government Act and the Office of Local Government.	Daryl Buckingham - Chief Executive	February 2022 - Community consultation is ongoing and has now encapsulated the proposed SRV. Councilors are briefing their constituents directly and this is a good outcome and appreciated. The office of the CE and CEO will continue to provide intel, and as much information as possible to ensure facts are tabled and to avoid misinformation and angst among community members. This will be ongoing as we continue the journey.	In Progress	30/11/21	30/06/22	80.00	100.00	 ON TRACK
4.2.1.1 Advocate for continuing development of grant opportunities at the Federal and State levels.	Daryl Buckingham - Chief Executive	February 2022 - Apart from grants that are strategic and cost neutral, there is a hiatus on grant applications until further notice.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
5.2.1.1 Lobby State and Federal Governments for funding to: * Reconstruct and realign Bruxner Way from the New England Highway to Sunnyside Loop Road * Complete the Tenterfield bypass. * Upgrade the western segment of the Bruxner Way to Bruxner Highway * Seal the Mount Lindesay Road * Rehabilitate and upgrade Tooloom Road from Paddy's Flat Road to Mt Lindesay Road.	Daryl Buckingham - Chief Executive	The Bruxner Way reclassification process is underway. Staff are completing the application process to be submitted by February 28 2022.	In Progress	01/07/21	30/06/22	80.00	100.00	 <small>ON TRACK</small>

1. Civic Office



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Civic Office	472,555	140,252	29.68%
1. Operating Income	(39,772)	(33,536)	84.32%
2. Operating Expenditure	512,327	173,788	33.92%

2. ORGANISATION LEADERSHIP

ACTION STATUS








ACTION PERFORMANCE



Actions reported on	5
At least 80% of action target achieved	5
Between 50% and 80% of action target achieved	0
Less than 50% of action target achieved	0
Actions with no target set	0

ACTION SUMMARY

Business Unit: Organisation Leadership									
Service Profile: Organisation Leadership									
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status	
4.2.2.1 Advocacy on issues of strategic importance to Council including submissions to various Government processes and participation in consultative opportunities.	Daryl Buckingham - Chief Executive	Feb-2022 Feedback from January's community forums is currently being collated for the next round. Nothing further to report	In Progress	30/11/21	30/06/22	80.00	100.00	 ON TRACK	
4.3.5.1 Implement a long-term financial strategy pursuant to the community strategic planning legislation, with special emphasis of aligning the Long-Term Financial Plan with the Asset Management Plan. Feb-2022 held workshops and budgeting sessions to assist council with the Long term financial plan and asset management plan further fine tuning required completion expected May 2022	Daryl Buckingham - Chief Executive	Councillor workshops were provided on January 19 on Integrated Planning & Reporting responsibilities and Financial Sustainability and Special Rate Variation for the long term financial sustainability and Asset Management attributed to general funds.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK	
4.3.6.4 Guide the transformation of the Organisation culturally and technically from database to geospatially based management systems highlighting interconnectivity Feb 2022 - all aspects of efficiency's and continues improvement are being revisited as part of the SRV and long tern financial planning process and budgeting process in general. This will be ongoing...	Daryl Buckingham - Chief Executive	Given the current moratorium and review of staff and positions any further enhancements are on hold.	In Progress	24/11/21	30/06/22	80.00	100.00	 ON TRACK	

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
4.3.6.5 Deliver business improvements, recognising emerging risks and opportunities.	Daryl Buckingham - Chief Executive	Productivity, innovation and cost containment of Council strategies have been implemented and continually reviewed as State Government cost shifting impacts our bottom line, such as; 1. The 0.7% rate peg for the 2022/23 financial year (which does not even cover Councils award required wage increase of 2%) 2. The additional audit and internal costs, 3. The rising emergency services levy costs, and 4. Increasing inflationary pressures.	In Progress	24/11/21	30/06/22	80.00	100.00	 ON TRACK
4.3.6.6 Manage the Organisational Leadership Service of Council in a financially responsible manner in line with budget allocations.	Daryl Buckingham - Chief Executive	The following impacts the organisations financial sustainability as required under the Local Government Act; 1. Upgraded core infrastructure assets for Council as a result of grant funded works (e.g. replacing timber bridges with concrete bridges, and widening and sealing of Mount Lindesay Road), 2. New and upgraded community assets (e.g. public toilets, playgrounds and community halls), 3. The increased cost of asset replacement, 4. Increasing cost of managing grants applications and acquittals, and 5. Increased costs due to meeting regulated requirements (e.g. audit costs, emergency services levy, and ongoing disaster recovery management).	In Progress	25/11/21	30/06/22	80.00	100.00	 ON TRACK

2. Organisational Leadership



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Organisation Leadership	1,030,747	542,130	52.60%
2. Operating Expenditure	1,030,747	542,130	52.60%

3. COMMUNITY DEVELOPMENT

ACTION STATUS

100.00% (12)

ON TRACK



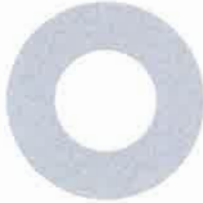
0.00% (0)

MONITOR



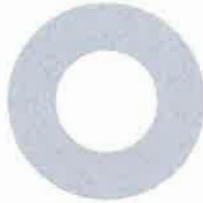
0.00% (0)

NEEDS WORK



0.00% (0)

NO TARGET








ACTION PERFORMANCE



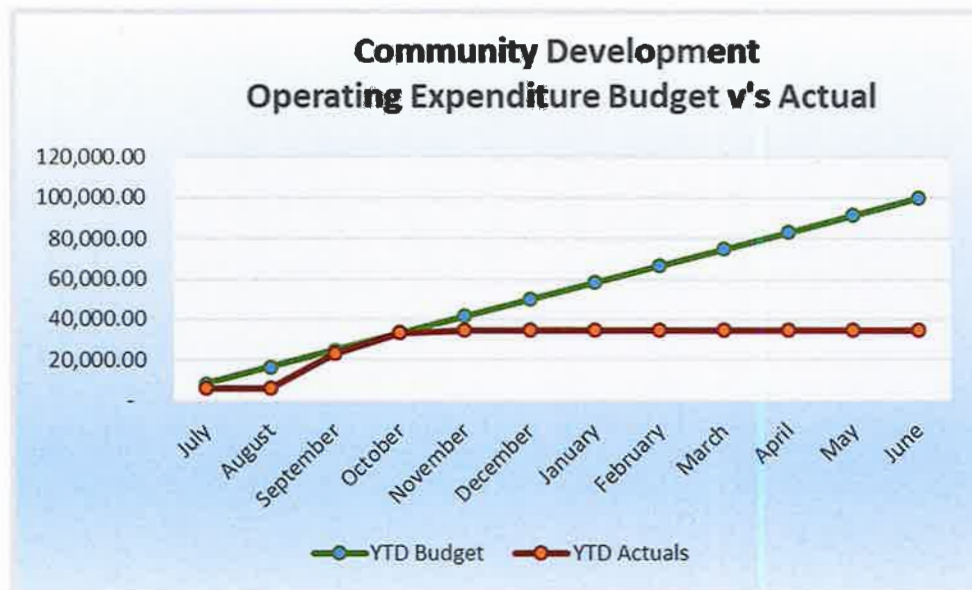
Actions reported on	12
At least 80% of action target achieved	12
Between 50% and 80% of action target achieved	0
Less than 50% of action target achieved	0
Actions with no target set	0

ACTION SUMMARY

Business Unit: Community Development								
Service Profile: Community Development								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.1.2 Implementation of the Community Engagement Strategy.	Bruce Mills - Manager Economic Development & Special Projects	New Community Development officer engaged and will undertake the next round of engagements in due course.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
1.1.2.1 Support community safety and crime prevention partnerships.	Bruce Mills - Manager Economic Development & Special Projects	New Community Development officer engaged and will undertake in due course including meetings with local Police and community groups.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
1.1.2.2 Support community organisations, groups and events to provide a wide range of activities.	Bruce Mills - Manager Economic Development & Special Projects	Working with local groups on Youth Week activities.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
1.1.3.1 Maintain communication and relationships with various community organisations.	Daryl Buckingham - Chief Executive	New Community Development officer is meeting with local community groups.	In Progress	24/11/21	30/06/22	80.00	100.00	 ON TRACK
1.1.3.2 Manage the Community Development Service of Council in a financially responsible manner in line with budget allocations.	Daryl Buckingham - Chief Executive	New officer has met with financial team and discussed budget.	In Progress	24/11/21	30/06/22	80.00	100.00	 ON TRACK
1.1.3.3 Deliver business improvements, recognising emerging risks and opportunities.	Daryl Buckingham - Chief Executive	Will discuss with CEO in near future.	In Progress	25/11/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.2.6.2 Support facilities and activities to improve the physical and mental health of the community.	Bruce Mills - Manager Economic Development & Special Projects	Currently building knowledge around community needs in this area.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
1.3.2.1 Advocate for accessibility in partnership with community organisations.	Bruce Mills - Manager Economic Development & Special Projects	Building knowledge around the current Disability Inclusion Action Plan.	In Progress	01/07/21	30/06/22	80.00	0.00	 ON TRACK
1.3.4.1 Support accessibility for people in our Shire	Daryl Buckingham - Chief Executive	Currently reporting on TSC's Disability Inclusion Action Plan.	In Progress	30/11/21	30/06/22	80.00	100.00	 ON TRACK
1.3.5.1 Deliver the Disability Inclusion Action Plan in accordance with legislative guidelines.	Bruce Mills - Manager Economic Development & Special Projects	Currently reporting on the Disability Inclusion Action Plan, including updating TSC's plan.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
2.2.2.1 Promote and support activities that highlight community wellbeing.	Bruce Mills - Manager Economic Development & Special Projects	Will undertake in due course.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.2.3.1 Partner with the Aboriginal Advisory Committee in the implementation of programs and activities that enhance the wellbeing of Aboriginal and Torres Strait Islander People in our Shire.	Bruce Mills - Manager Economic Development & Special Projects	Will organize meeting with Aboriginal Advisory Committee when time allows.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

3. Community Development



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Community Development	93,481	34,592	37.00%
1. Operating Income	(6,318)	0	0.00%
2. Operating Expenditure	99,799	34,592	34.66%

4. ECONOMIC GROWTH & TOURISM

ACTION STATUS

81.82% (9)

ON TRACK



9.09% (1)

MONITOR



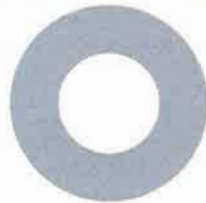
9.09% (1)

NEEDS WORK



0.00% (0)

NO TARGET












ACTION PERFORMANCE



Actions reported on	11
At least 80% of action target achieved	9
Between 50% and 80% of action target achieved	1
Less than 50% of action target achieved	1
Actions with no target set	0

ACTION SUMMARY

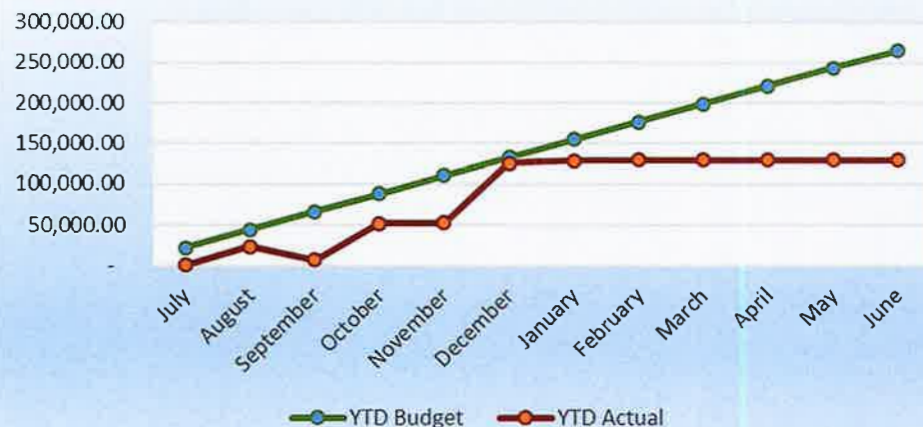
Business Unit: Economic Growth & Tourism								
Service Profile: Economic Growth & Tourism								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.4.3.1 Deliver marketing activities and events to promote Tenterfield as a place to live, work and visit.	Bruce Mills - Manager Economic Development & Special Projects	Gravel N Granite attracted good numbers of visitors to Tenterfield Motels and hotels booked-out and businesses reported good turnover. Saturday morning good activity from bike races at Showgrounds and later in main street.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
2.1.1.1 Implement the Economic Development Strategy, promoting growth and new development.	Bruce Mills - Manager Economic Development & Special Projects	New economic development and special projects manager appointed (28/02/2022) Initial feedback from businesses good, need to communicate better with businesses on decisions and programs. Business reporting pick-up in turnover. Real estate very strong with high, unmet demand for rental accommodation.	In Progress	01/07/21	30/06/22	60.00	100.00	 MONITOR
2.1.1.2 Deliver Business improvements, recognising emerging risks and opportunities.	Bruce Mills - Manager Economic Development & Special Projects	Pick-up in business activity post-COVID lockdowns. Businesses report shortage of staff – trying to trade longer hours, but not always possible without adequate staff. Overall, outlook for business positive heading into peak tourist period for autumn/winter supported by Tenterfield Chamber of Tourism Industry and Business and TSC programs/festivals including on-going Summer/Autumn under the Stars Friday night trading.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
2.1.1.3 Manage the Economic Growth and Tourism Service of Council in a financially responsible manner in line with Budget allocations.	Daryl Buckingham - Chief Executive	New manger has discussed budget deficit with CEO and fully understands financial challenges and need to deliver no or minimum cost projects.	In Progress	24/11/21	30/06/22	80.00	100.00	 ON TRACK
2.1.2.1 Advocate transport options for the community.	Bruce Mills - Manager Economic Development & Special Projects	Floods have damaged lower sections of Bruxner Highway causing hold-ups for travelers.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
2.2.1.1 Maintain partnerships with neighboring Councils and industry.	Bruce Mills - Manager Economic Development & Special Projects	Work with regional tourism plan continuing with two group workshops held in the past month – at Guyra and Armidale – attended by Tourism officer.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
2.2.3.1 Collaborate and liaise with State, regional and local organisations and businesses on marketing projects and promotions.	Bruce Mills - Manager Economic Development & Special Projects	New manager has met with Tenterfield Chamber of Tourism Industry and Business chair, stock & property agents and local business owners to introduce himself and get feedback.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
2.2.4.1 Development, management and delivery of Destination Marketing Plan and marketing campaigns and activities under Tenterfield Shire Council's Visit Tenterfield and the Tenterfield True tourism brand.	Bruce Mills - Manager Economic Development & Special Projects	Tourism and marketing staff have worked with Tenterfield Chamber of Tourism Industry and Business to assist with Gravel N Granite, Summer/Autumn under the Stars and upcoming events – Oracles of the Bush.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
2.3.1.4 Support local agricultural events and investigate an appropriate event that showcases the Tenterfield agricultural district and industries.	Bruce Mills - Manager Economic Development & Special Projects	Tenterfield Show was held 5 February. Show Secretary Kim Rhodes reported the day was "fabulous" and "amazing". Tenterfield Mayor Bronwyn Petrie thanked the State Govt for its support for the Show, with a COVID-19 support grant allowing free entry to community members.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
2.3.2.1 Support future proposals for improved telecommunications infrastructure.	Daryl Buckingham - Chief Executive	Good telecoms vital for regional areas. TSC staff will continue to lobby for better services.	In Progress	23/11/21	30/06/22	80.00	100.00	 ON TRACK

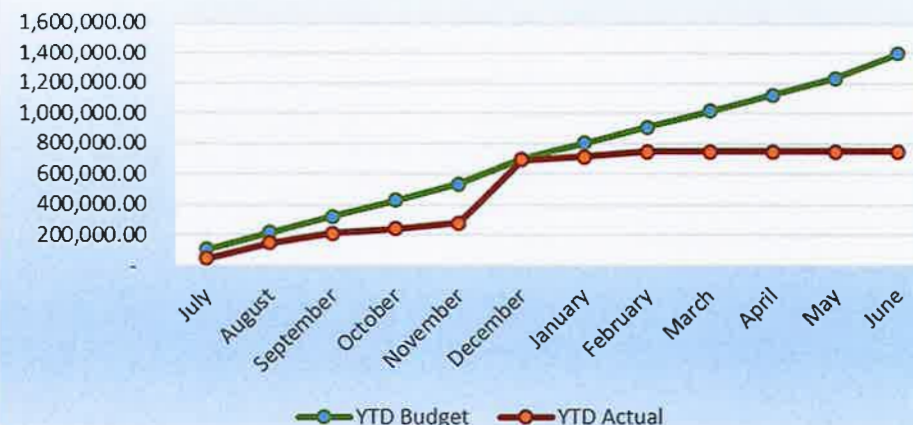
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
2.3.3.1 Facilitate and support the delivery of business training, workshops and forums in conjunction with the Tenterfield Chamber of Tourism, Industry and Business.	Bruce Mills - Manager Economic Development & Special Projects	New manager has held meetings with Tenterfield Chamber of Tourism Industry and Business chair and other business owners.	In Progress	01/07/21	30/06/22	40.00	100.00	

4. Economic Growth and Tourism

**Economic Growth & Tourism Operational
Income Budget v's Actual**



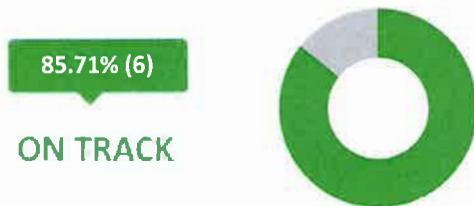
**Economic Growth & Tourism Operational
Expenditure Budget v's Actual**



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Economic Growth and Tourism	1,141,479	(377,450)	-33.07%
1. Operating Income	(265,132)	(129,383)	48.80%
2. Operating Expenditure	1,399,752	750,779	53.64%
3. Capital Income	(2,070,000)	(1,095,000)	52.90%
4. Capital Expenditure	2,070,000	91,485	4.42%
4235004. PSLP - Tenterfield Youth Precinct & Mountain Bike Trailhead	1,750,000	26,212	1.50%
5400509. RTBR - Art Installations Tenterfield Creek	70,000	65,000	92.86%
5400510. LF027 Tenterfield Dam Recreational Precinct - Stage 1	250,000	274	0.11%
6. Liabilities	6,859	4,668	68.06%

5. THEATRE & MUSEUM COMPLEX

ACTION STATUS



ACTION PERFORMANCE










Actions reported on	7
At least 80% of action target achieved	6
Between 50% and 80% of action target achieved	1
Less than 50% of action target achieved	0
Actions with no target set	0

ACTION SUMMARY

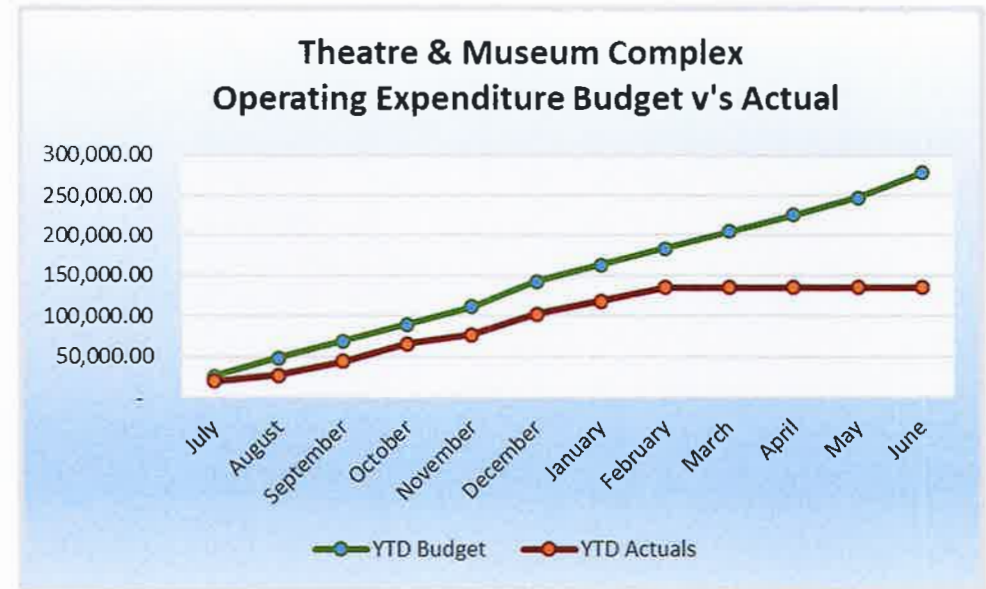
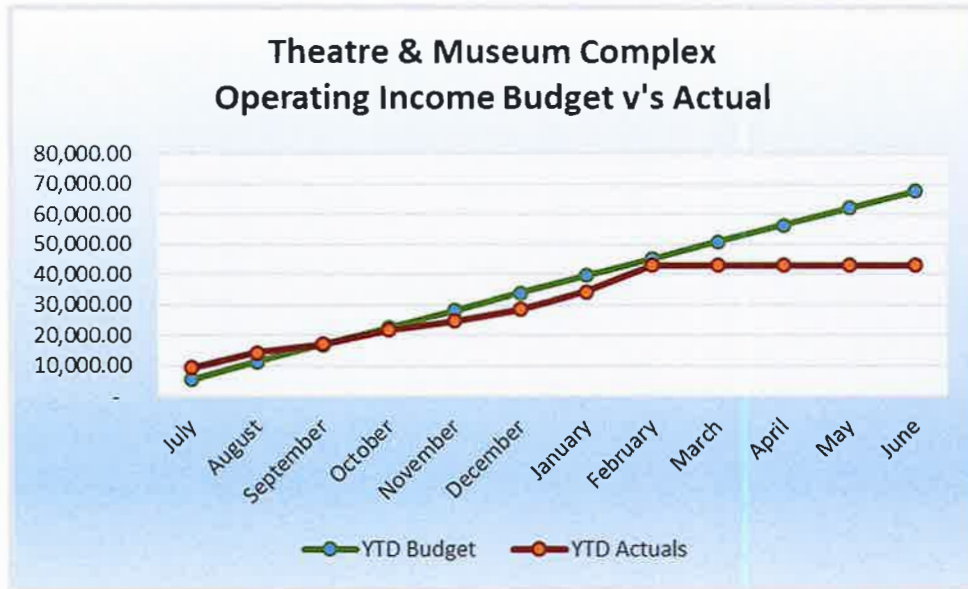
Business Unit: Theatre & Museum Complex

Service Profile: Theatre & Museum Complex

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.1.1 Development, management and delivery of a Cinema Program, theatre education and youth related programs.	Chris Halpin - Acting Manager Library Services	<p>The Melbourne International Comedy Festival is booked and the contract has been signed for the event Friday 27 May.</p> <p>Children's Puppet show booked for August 2022.</p> <p>100 years History of dance performance booked for June 2 2022.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
1.2.4.1 Marketing and promotion of the Sir Henry Parkes Memorial School of Arts Complex programs and activities facilitating cultural development opportunities for individuals and groups.	Chris Halpin - Acting Manager Library Services	<p>Promotion of the SOA activities occurs by social media, website, newsletters and programs. All social media will be centralised and managed by the media team. Planned meetings with both the High School and the drama group president to discuss opportunities, both collaborative and individual. This is ongoing and will be discussed with new manager.</p> <p>The SOA electronic newsletter needs to be updated and include the Library in its marketing and messaging.</p> <p>At the moment the newsletter is on pause until as such time that it can be updated.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
1.2.5.1 Manage and operate all aspects of the Sir Henry Parkes Memorial School of Arts (Cinema, Theatre, and Museum).	Chris Halpin - Acting Manager Library Services	<p>Cinema numbers were down on last month but are up compared to October, November and December</p> <p>First theatre production of the year Mother & Son Saturday 12 March, bookings steady at this stage</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.2.5.2 Deliver business improvements, recognising emerging risks and opportunities.	Chris Halpin - Acting Manager Library Services	The SOA Volunteer numbers have been reduced due to Covid related concerns. To counter this issue a number of casual staff members have been trained for Museum and Cinema duties thus enabling the continued staffing of the facility.	In Progress	24/11/21	30/06/22	80.00	100.00	 ON TRACK
1.2.5.3 Manage the Theatre and Museum Complex in a financially responsible manner in line with budget allocations.	Chris Halpin - Acting Manager Library Services	The annual Budget is within limits for the financial year to November. Largest outlay is for the upcoming repairs and updating of the SOA emergency lighting by Chubb.	In Progress	24/11/21	30/06/22	80.00	100.00	 ON TRACK
1.5.1.1 Provide volunteer training and upskilling in a safe and engaging work environment.	Chris Halpin - Acting Manager Library Services	Volunteer numbers have plateaued but availability of some of the volunteers has been less due to health issues and various other issues, casual staff have been offered shifts when we are unable to fill the roster with Volunteers. The Friends of the School of Arts are planning to conduct a volunteer drive as soon as practicable.	In Progress	01/07/21	30/06/22	60.00	100.00	 MONITOR
1.5.2.1 Maintain a collaborative working relationship with National Trust Australia (NSW) and Friends of the School of Arts.	Chris Halpin - Acting Manager Library Services	Covid19 has caused recent Friends of the School of Arts meetings to be cancelled/postponed. The friends are applying for grant funding to upgrade the theatre lighting.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

5. Theatre and Museum Complex



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Theatre & Museum Complex	215,362	95,637	44.41%
1. Operating Income	(67,679)	(43,022)	63.57%
2. Operating Expenditure	278,235	134,758	48.43%
4. Capital Expenditure	4,806	3,901	81.16%
5005512. Memorial School of Arts Air-Conditioning Project	3,306	3,560	107.68%
5005513. School of Arts - Computer Equipment	1,500	341	22.73%

6. LIBRARY SERVICES

ACTION STATUS








ACTION PERFORMANCE



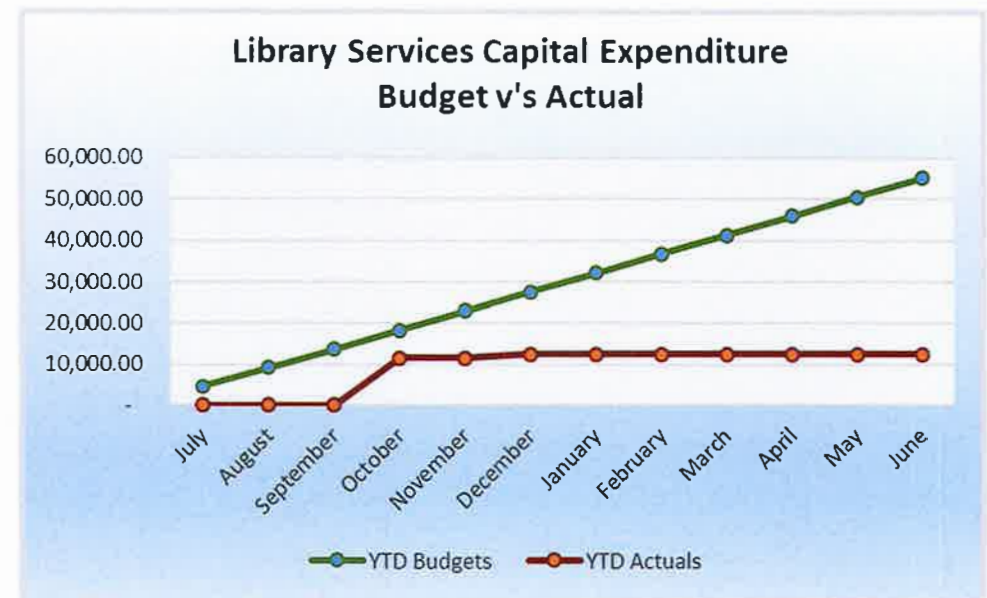
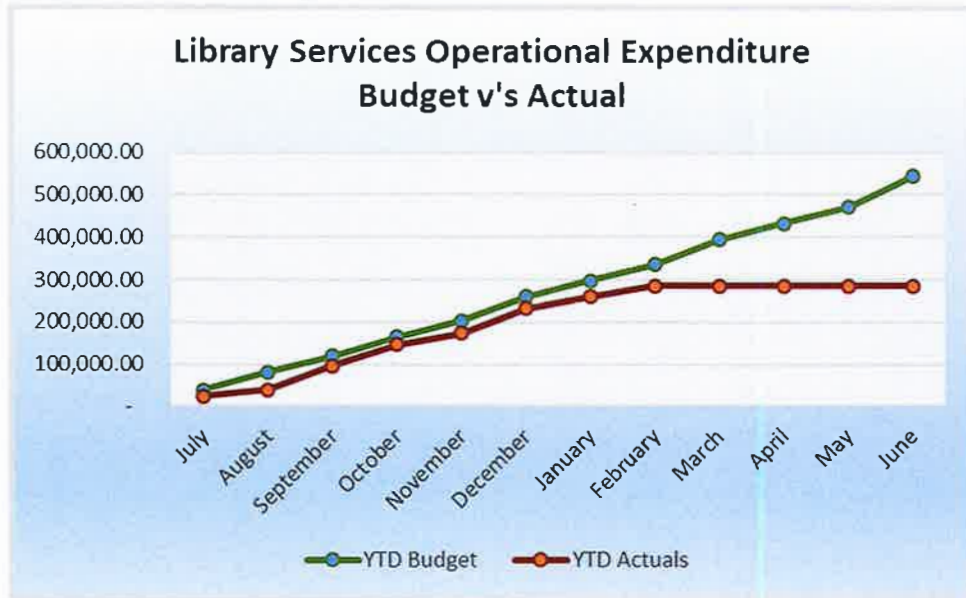
Actions reported on	5
At least 80% of action target achieved	4
Between 50% and 80% of action target achieved	1
Less than 50% of action target achieved	0
Actions with no target set	0

ACTION SUMMARY

Business Unit: Library Services								
Service Profile: Library Services								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.5.3.1 Provide a relevant range of facilities and activities to support the physical and mental health of the community.	Chris Halpin - Acting Manager Library Services	Children's Storytime commenced February 23 2022. Six Children and five parents attended the 1st Storytime for the year. Storytime will be held each Thursday at 10.30am during School term. There will be craft after Storytime.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
1.5.3.2 Deliver business improvements, recognising emerging risks and opportunities	Chris Halpin - Acting Manager Library Services	The Library is conducting a weeding audit to select and remove out of date, obsolete, damaged and never borrowed items. We are purchasing new items to update and refine the collection.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
1.5.3.3 Manage the Library Service of Council in a financially responsible manner in line with budget allocations.	Chris Halpin - Acting Manager Library Services	The Library foyer still has to be repaired, waiting on a further quote as tradesman who originally quoted is unable to do the work. Urbenville Library disabled access door has been installed.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
2.1.4.1 Provide spaces and opportunities for individuals and small community groups to meet and access technology and resources.	Chris Halpin - Acting Manager Library Services	<p>Due to the longevity of Covid all community groups have delayed any return to the Library.</p> <p>We hope to update technology to enable ease of access for patrons and members of the family history group and the historical society to our collection of microfilm of historical documents. With this update we will see further research conducted by these groups and other members and visitors in the Library.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
2.1.4.2 Manage all corporate art, artefacts, honour boards and memorabilia (including audit and security).	Chris Halpin - Acting Manager Library Services	<p>The project to identify and record all items in this collection was delayed due to staffing and Covid related issues</p> <p>Mayoral photographs have been audited and the available photographs have been digitised. These photographs will be reframed and placed on display where deemed appropriate</p> <p>These projects are ongoing and have been delayed due to staffing levels</p>	In Progress	01/07/21	30/06/22	60.00	100.00	 MONITOR

6. Library Services



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Library Services	517,755	216,887	41.89%
1. Operating Income	(68,692)	(66,812)	97.26%
2. Operating Expenditure	543,676	285,966	52.60%
3. Capital Income	(19,329)	(19,329)	100.00%
4. Capital Expenditure	55,100	12,594	22.86%
5000515. Local Priority Grant 2019/20	16,442	12,594	76.60%
5000520. Local Priority Grant 2020/21	19,329	0	0.00%
5000522. Local Priority Grant 2021/22	19,329	0	0.00%
6. Liabilities	7,000	4,468	63.83%

7. WORKFORCE DEVELOPMENT

ACTION STATUS










ACTION PERFORMANCE




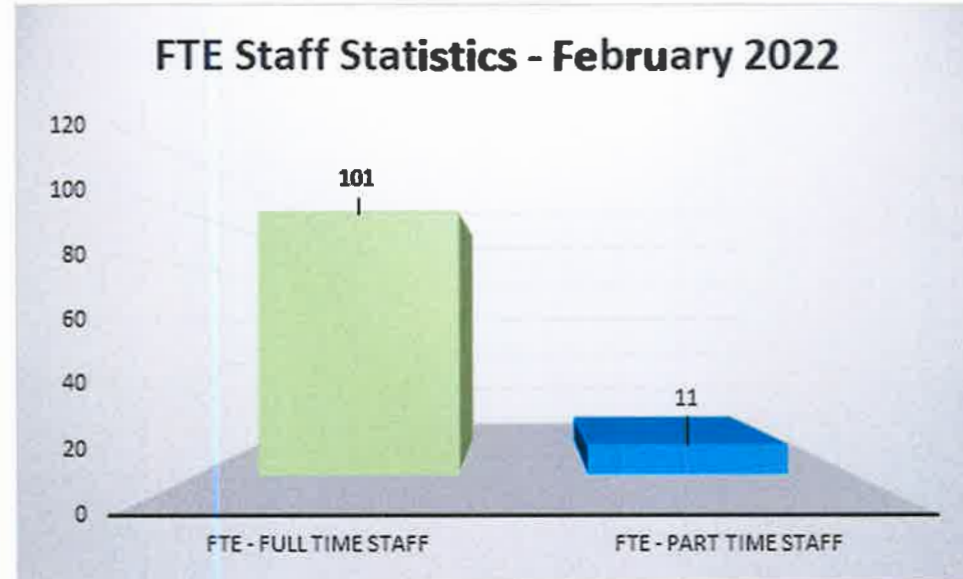
Actions reported on	8
At least 80% of action target achieved	8
Between 50% and 80% of action target achieved	0
Less than 50% of action target achieved	0
Actions with no target set	0

ACTION SUMMARY

Business Unit: Workforce Development								
Service Profile: Workforce Development								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
4.3.2.1 Facilitate worker health and wellbeing consultation communication, and participation processes.	Wes Hoffman - Manager HR & Workforce Development	Consultation communication, and participation processes in line with legislative requirements. Staff are being kept abreast of the changing COVID-19 mandates and guidelines. Council continues to communicate internal procedures and requirements around isolation rules, rapid antigen testing and return to work requirements. New staff inductions conducted.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.3.2.2 Develop, implement, monitor and review systems, processes and practices required for continual improvement, regulatory compliance and employee satisfaction.	Wes Hoffman - Manager HR & Workforce Development	Statutory requirements are being met. The use of workplace Rapid Antigen Testing has increased as one of the many COVID control measures as community and workplace infections increase. Council has engaged counselling services that have been tailored for individual needs and concerns.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.3.3.1 Develop, manage and deliver the skills targeted training plan and opportunities for staff to excel.	Wes Hoffman - Manager HR & Workforce Development	Cert III and Cert IV apprenticeships in civil construction have now been formalised. A Cert IV in arts and cultural has been initiated within the CE's business unit. WHS and Risk Management Responsibilities training has been conducted for all Managers and Supervisors.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

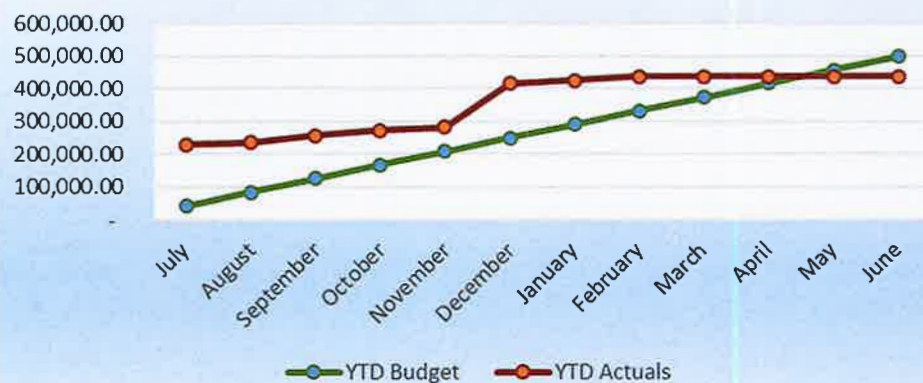
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
4.3.3.2 Develop, manage and deliver the Workforce Management Strategy.	Wes Hoffman - Manager HR & Workforce Development	Councils 2021-2025 Workforce Management Strategy has been drafted for community submission and consultation. Current workforce management strategies are being reassessed and aligned with the current financial environment and expectations of Council. Current FTE 112	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.3.3.3 Deliver business improvements, recognising emerging risks and opportunities.	Wes Hoffman - Manager HR & Workforce Development	Current workforce management strategies are being reassessed and aligned with the current financial environment and expectations of Council. Recruitment requirements, positional vacancies, positional redeployment, higher duties, casual conversion and budgetary initiatives are all being reviewed or modified in line with the current requirements of the organisation.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.3.3.4 Manage the Workforce Development service of Council in a financially responsible manner in line with budget allocations.	Wes Hoffman - Manager HR & Workforce Development	Operational budgets in line with projected expenditure. Current workforce management strategies are being reassessed and aligned with the current financial environment and expectations of Council. Long service leave and personal leave being costed along with the implementation of initiatives to reduce exposure and potential liability.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.3.3.5 Develop, manage and deliver Employer of Choice recruitment and retention services.	Wes Hoffman - Manager HR & Workforce Development	In the current environment, employee retention, higher duties, secondment and possible job redeployment are a high focus.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
4.3.3.6 Manage and deliver Work Health and Safety and Risk Management Services.	Wes Hoffman - Manager HR & Workforce Development	<p>Rapid Antigen Testing has increased as one of the many COVID control measures as community and workplace infections increase.</p> <p>Staff influenza vaccinations currently being organise through local medical services.</p> <p>As part of Council's ongoing health and wellbeing programs, council has called an expression of interest from staff to find out who would be interested in undertaking a skin check program</p> <p>Councils nine (9) insurance declarations (policies) are currently being reviewed and updated by the WHS & Risk Management Coordinator and applicable business units for submission to Council insurers and underwriters for the 2022/2023 financial period.</p> <p>Public liability claims being dealt with in line with councils obligations, insurer requirements and civil liability Act.</p>	In Progress	25/11/21	30/06/22	80.00	100.00	 ON TRACK

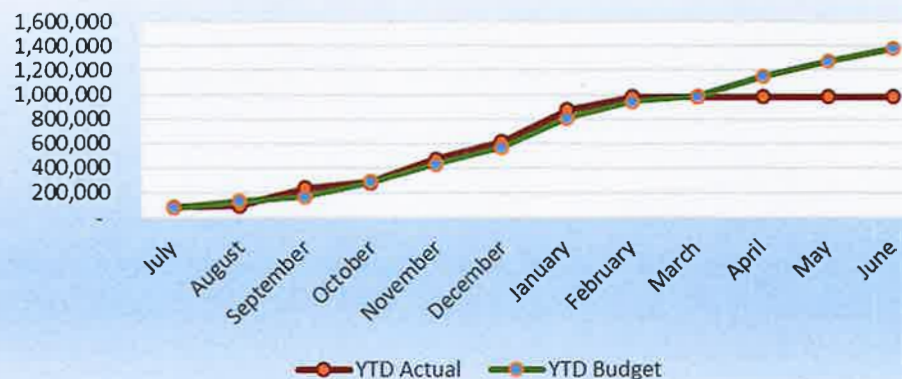


7. Workforce Development

**Workforce Development Operational Income
Budget v's Actual**



**Workforce Development Operational
Expenditure Budget v's Actual**



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Workforce Development	880,097	542,621	61.65%
1. Operating Income	(497,606)	(437,756)	87.97%
2. Operating Expenditure	1,377,703	980,377	71.16%

8. EMERGENCY SERVICES

ACTION STATUS

100.00% (3)

ON TRACK



0.00% (0)

MONITOR



0.00% (0)

NEEDS WORK



0.00% (0)

NO TARGET



ACTION PERFORMANCE






Actions reported on	3
At least 80% of action target achieved	3
Between 50% and 80% of action target achieved	0
Less than 50% of action target achieved	0
Actions with no target set	0

ACTION SUMMARY

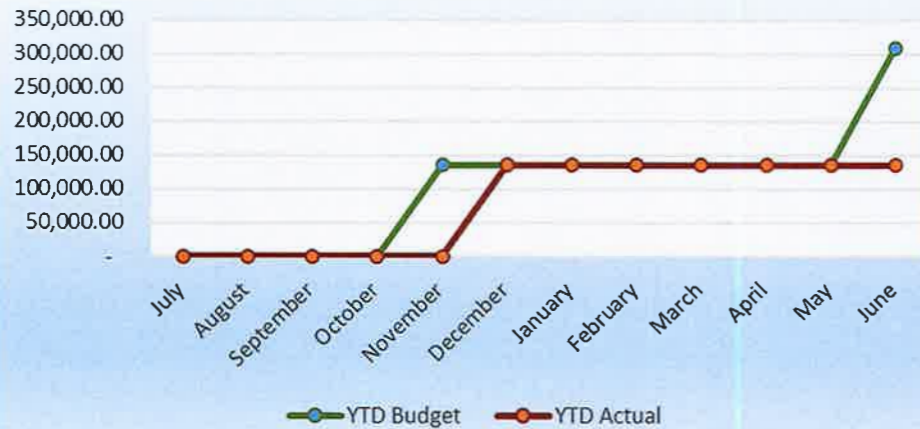
Business Unit: Emergency Services

Service Profile: Emergency Services

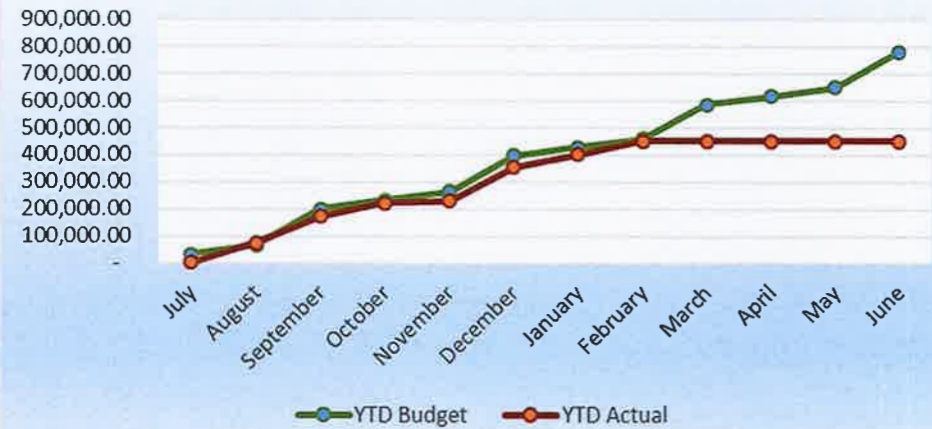
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.2.4.1 Develop, manage and deliver Emergency Management functions and facilities.	Wes Hoffman - Manager HR & Workforce Development	LEMC meetings functioning effectively and have returned to Face to Face. REMC attendance down due to current environment and workloads Mingoola RFS Shed now at lockup stage with internal fitment underway. Helicopter landing site assessments are currently in the hands Helicopter Rescue.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
3.2.4.2 Deliver business improvements, recognising emerging risks and opportunities.	Wes Hoffman - Manager HR & Workforce Development	Community Recovery Officer is now also assisting the community flood initiatives and support. Councils Local Emergency Management Officer (LEMO) and Community Recovery Officer (CRO) and conducting village community Emergency Management Plan (EMPLAN) consultative meetings.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
3.2.4.3 Manage the Emergency Service of Council in a financially responsible manner in line with budget allocations.	Wes Hoffman - Manager HR & Workforce Development	Working with RFS & SES with service level briefings. Operating within budget. Grant funding being acquitted. Working with Resilience for flood related reimbursement costs.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

8. Emergency Services

**Emergency Services Operational Income
Budget v's Actual**



**Emergency Services Operational Expenditure
Budget v's Actual**



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Emergency Services	475,289	317,502	66.80%
1. Operating Income	(308,020)	(135,500)	43.99%
2. Operating Expenditure	783,309	453,002	57.83%

9. FINANCE & TECHNOLOGY

ACTION STATUS

85.71% (6)

ON TRACK



14.29% (1)

MONITOR



0.00% (0)

NEEDS WORK



0.00% (0)

NO TARGET










ACTION PERFORMANCE



Actions reported on	7
At least 80% of action target achieved	6
Between 50% and 80% of action target achieved	1
Less than 50% of action target achieved	0
Actions with no target set	0

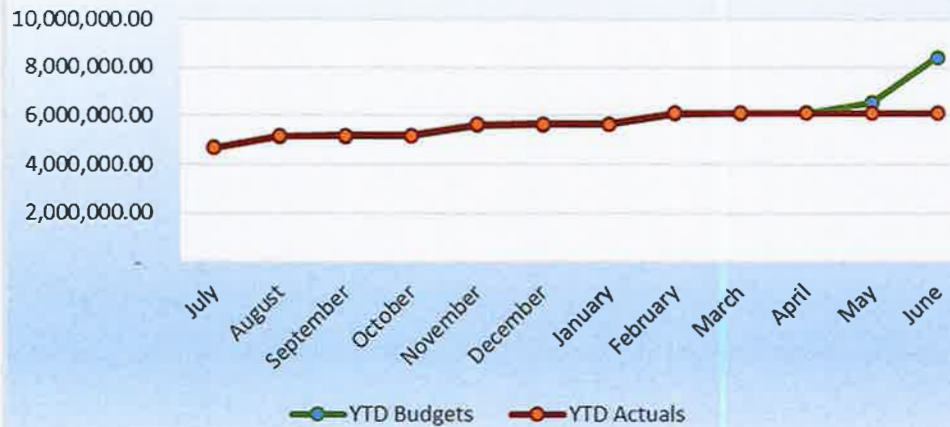
ACTION SUMMARY

Business Unit: Finance & Technology								
Service Profile: Finance & Technology								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
4.3.4.1 Manage and deliver financial services in line with statutory requirements.	Jessica Wild - Management Accountant	Statutory requirements were met for the February 2022 period. Finance staff have begun preparations for the 2021/22 interim financial audit, with external auditors to be onsite in April 2022.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.3.4.2 Deliver business improvements, recognising emerging risks and opportunities.	Jessica Wild - Management Accountant	A number of improvements particularly around IT Systems have been identified and will be implemented going forward. Staff training has been held in Council's mapping software. Work is ongoing to identify opportunities for further IT efficiencies and budget savings as of February 2022.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.3.4.3 Manage the Finance and Technology Service of Council in a financially responsible manner in line with Budget allocations.	Jessica Wild - Management Accountant	The Finance and Technology Service is managed within budget as of February 2022. Note that the allocation of Internal Overheads between the General Fund and the Waste, Water and Sewer Funds have not been processed for the last several months as the cost distribution between those funds is under review, and will be finalised in the coming months.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.3.4.4 Manage investments in the long term interest of the community and within regulatory requirements - Plan develop and manage Council's investment portfolio.	Jessica Wild - Management Accountant	Investments are managed within Council's Investment Policy guidelines. Current investments are reported to Council every month as part of the Finance & Accounts report, with the latest update being provided for February 2022. A review of the report format is underway with the aim to provide more data relevant to external restriction balances as highlighted in the Annual Financial Audit.	In Progress	25/11/21	30/06/22	80.00	100.00	 ON TRACK

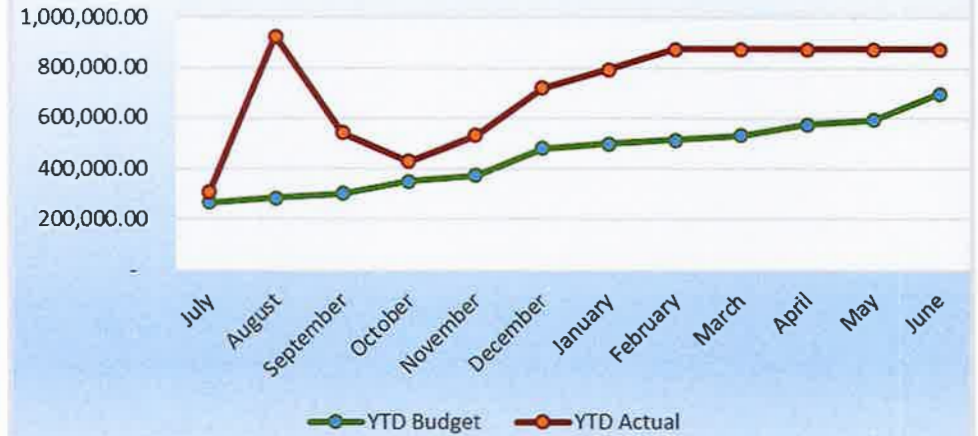
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
4.3.6.1 Develop, manage and deliver processes and systems to meet recommendations of external and internal reviews, investigations or findings.	Jessica Wild - Management Accountant	Processes and systems are being developed, managed and delivered in line with external reviews, investigations and findings as of February 2022.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.3.6.2 Develop, manage and deliver Council's Technology Strategic Plan.	Jessica Wild - Management Accountant	<p>Work is continuing on the development of the IT Strategic Plan and additional policies are in the process of being developed to comply with relevant legislative requirements. One of these is the Workplace Surveillance Policy which was adopted by Council in February 2021.</p> <p>There have been a number of enhancements to Councils systems including Payroll, Bank Rec, Records, Risk and Credit Card Management systems with others on the horizon including Asset Management and Development Applications. The new Asset Management System Implementation Group has commenced with initial trial data uploaded into AssetFinda in January 2021. Work on this is ongoing as each asset class is being uploaded into the new system – as of February 2022 this work is ongoing due to implementation delays from the software provider.</p> <p>Work has not continued on the Technology Strategy while a new manager has been under recruitment.</p>	In Progress	01/07/21	30/06/22	60.00	100.00	 MONITOR
4.3.7.1 Manage and deliver Council's Long-Term Financial Plan in line with statutory requirements.	Jessica Wild - Management Accountant	<p>Statutory requirements we met for the February 2022 periods.</p> <p>The Long-Term Financial Plan is currently being updated for the new term of Council, and the draft should be presented to the March 2022 Council meeting as part of the Integrated Planning and Reporting documents.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

9. Finance and Technology

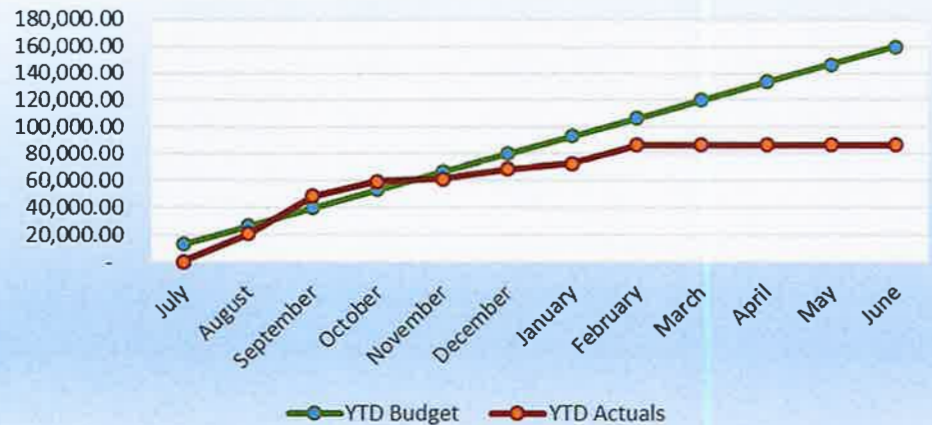
**Finance & Technology Operational Income
Budget v's Actual**



**Finance & Technology Operational Expenditure
Budget v's Actual**



**Finance & Technology Capital Expenditure
Budget v's Actual**



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Finance & Technology	(7,489,087)	(5,118,924)	68.35%
1. Operating Income	(8,423,816)	(6,126,517)	72.73%
2. Operating Expenditure	698,321	875,174	125.33%
4. Capital Expenditure	160,000	86,599	54.12%
1810501. Computer Equipment - Finance	50,000	26,409	52.82%
1810508. Capitalised Software	110,000	60,190	54.72%
6. Liabilities	76,408	45,820	59.97%

10. CORPORATE & GOVERNANCE

ACTION STATUS



ACTION PERFORMANCE



Actions reported on	7
At least 80% of action target achieved	7
Between 50% and 80% of action target achieved	0
Less than 50% of action target achieved	0
Actions with no target set	0





KPI STATUS





ACTION SUMMARY

Business Unit: Corporate & Governance

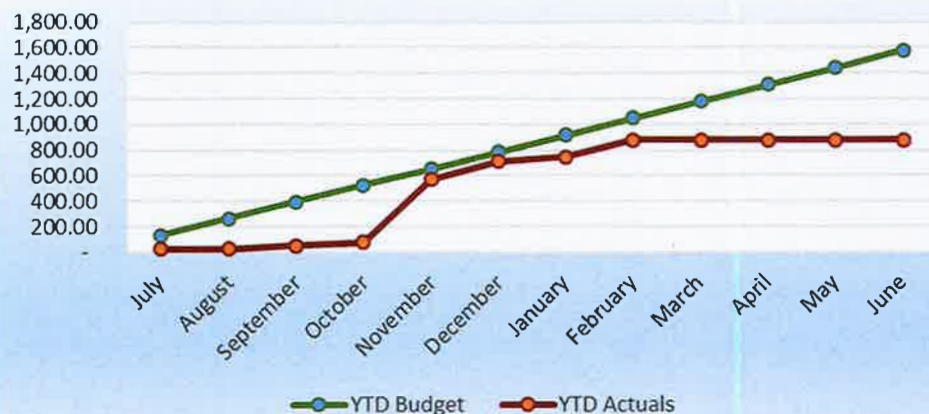
Service Profile: Corporate & Governance

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
4.1.1.3 Manage the Corporate and Governance Service of Council in a financially responsible manner in line with budget allocations.	Erika Bursford - Manager Customer Service, Governance & Records	No capital budgets allocated in 2021/22. Operational expenditure continues to be slightly under budget as at 28 February 2022.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.1.1.4 Manage and deliver services for community involvement in Council decision making processes.	Erika Bursford - Manager Customer Service, Governance & Records	Community Satisfaction Survey 2022 to commence in April 2022.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.3.1.1 Develop, manage and deliver Customer Services.	Erika Bursford - Manager Customer Service, Governance & Records	Customer Compliments for February 2022 - 4 Customer Complaints for February 2022 - 1 Complex Customer Complaints for February 2022 - 4 Offensive behaviour incidents for February 2022 - 5 (3 in person, 2 by phone).	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.3.1.2 Deliver business improvements, recognising emerging risks and opportunities.	Erika Bursford - Manager Customer Service, Governance & Records	Support to Governance tasks has been possible with casual staff member hours, with delivery of the Monthly Operational Report in February 2022 from the CAMMS Strategy software product. CAMMS refresher sessions for managers delayed in February 2022, due to COVID-19 workforce management strategies, with staff working remotely.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.3.1.3 Develop, manage and deliver Governance Services.	Erika Bursford - Manager Customer Service, Governance & Records	No confirmation of final version of Risk Management and Internal Audit Guidelines for Councils from Office of Local Government in February 2022.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

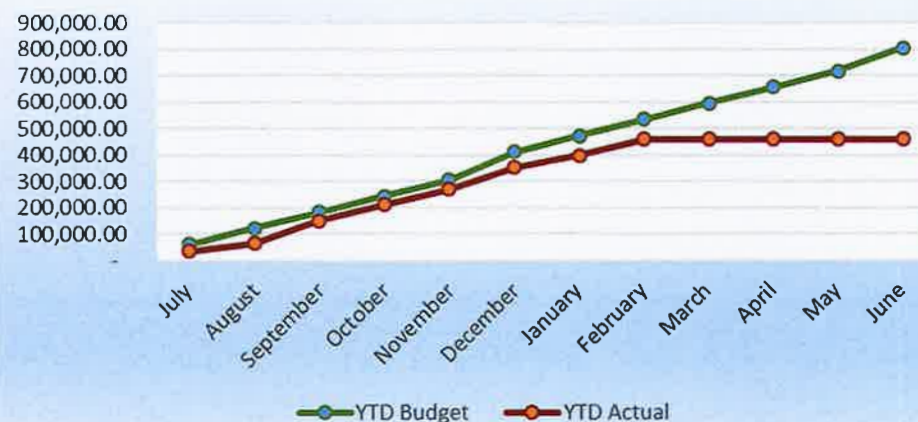
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
4.3.1.4 Develop, manage and deliver Customer and Stakeholder Services.	Erika Bursford - Manager Customer Service, Governance & Records	Customer Service General Enquiries for February 2022 - 115	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.3.4.5 Develop, manage and deliver Records Services.	Erika Bursford - Manager Customer Service, Governance & Records	Six business sections have completed the State Archives and Records Agency (SARA) Records Management Assessment Tool (RMAT), with support from Records Management, in January and February 2022. These results have been compiled in February 2022 to develop an organisation average, to be provided to SARA by end March 2022.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

10. Corporate and Governance

Corporate & Governance Operational Income
Budget v's Actual



Corporate & Governance Operational
Expenditure Budget v's Actual



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Corporate and Governance	802,854	458,899	57.16%
1. Operating Income	(1,576)	(880)	55.85%
2. Operating Expenditure	804,430	459,779	57.16%

11. ENVIRONMENTAL MANAGEMENT

ACTION STATUS






ACTION PERFORMANCE



Actions reported on	6
At least 80% of action target achieved	5
Between 50% and 80% of action target achieved	1
Less than 50% of action target achieved	0
Actions with no target set	0

ACTION SUMMARY

Business Unit: Environmental Management								
Service Profile: Environmental Management								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.4.2 Develop and manage systems and processes to deliver Companion Animals requirements Illegal Dumping and Parking Control.	Mark Cooper - Manager Open Space, Regulatory & Utilities	<p>Regular patrols were carried out in the Tenterfield Shire. Again numerous people cautioned for walking dogs off lead along walking track in Tenterfield.</p> <p>One dog surrendered and rehomed in February</p> <p>One dog impounded and released back to their owners.</p> <p>One kitten surrendered and rehomed for February</p> <p>No fines issued for dog related offence.</p> <p>Council Officers are conducting regular parking patrols with no infringements being issued. Officers regularly monitor parking availability in the main street and identify vehicles in breach.</p> <p>Nil illegal dumping reported for February</p> <p>Two letters sent for overgrown and untidy blocks, with one still ongoing.</p> <p>No vehicles impounded.</p>	In Progress	30/11/21	30/06/22	80.00	100.00	 ON TRACK




Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.2.2.1 Manage and deliver the Weeds Management Program, Council's Weeds Action Plan and regional weeds management plans.	Mark Cooper - Manager Open Space, Regulatory & Utilities	<p>Regular inspections are carried out on private and government lands for all weeds but specifically the regional priority weeds outlined in the Northern Tablelands Regional Strategic Weed Management Plan 2017-2022 that set the guidelines for councils weed management. 24 property inspections done for February. Ongoing</p> <p>Council inspect properties by the following means ; Drone Accompanied by the land owner Privately, with the permission of the land owner ATV vehicle Council owner 4WD vehicle On foot</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
3.2.2.2 Deliver business improvements, recognising emerging risks and opportunities.	Mark Cooper - Manager Open Space, Regulatory & Utilities	<p>High Risk Pathways and Waterways are inspected regularly for new weed incursions. High risk inspections are being carried out on properties within the Tenterfield LGA for priority weeds. One new property located in Old Korelah with Tropical Soda Apple.</p> <p>Weed Control February Black Knapweed – Aldershot and Bellevue Rds. and private property Tenterfield.</p> <p>Blackberries – Mt Lindsey highway London Bridge to Liston. Scrub Road Snakes Valley Road Mill Lane Quarry Road Kellys Road Scrub School Road Billrama Road to Common Road Common Road New England Highway South Bungulla Reserve Road</p>	In Progress	01/07/21	30/06/22	72.00	100.00	 MONITOR

Bluff Creek Road
 Cottesbrook Road
 Bald Rock Road
 Sandy Flat Road
 Primrose Hill Road
 Mt Speribo Road
 Robinsons Lane
 Currs Road
 AM White Drive
 Bolivia Railway Road
 Pyes Creek Road
 Castlerag Road
 Red Rock Road
 Torrington Road to Castlerag Road
 Woodside Road
 Gunya Road
 Mt Mackenzie Road
 Kildare Road
 Tarban Loop Road
 Schrodgers Road
 Sunnyside Platform Road
 Ross's Road
 Haddocks Road
 Sunnyside Loop Road
 Bruxner Highway West to Gibraltar Road
 Unmarked Road aprox 1km past Woodside Road
 Amosfield Rd
 Dalmok Rd
 McKechnie rd

Council Lands Sprayed
 Tenterfield Waste transfer station
 Water Reservoir
 Shire Depot
 Town Streets
 All Parks

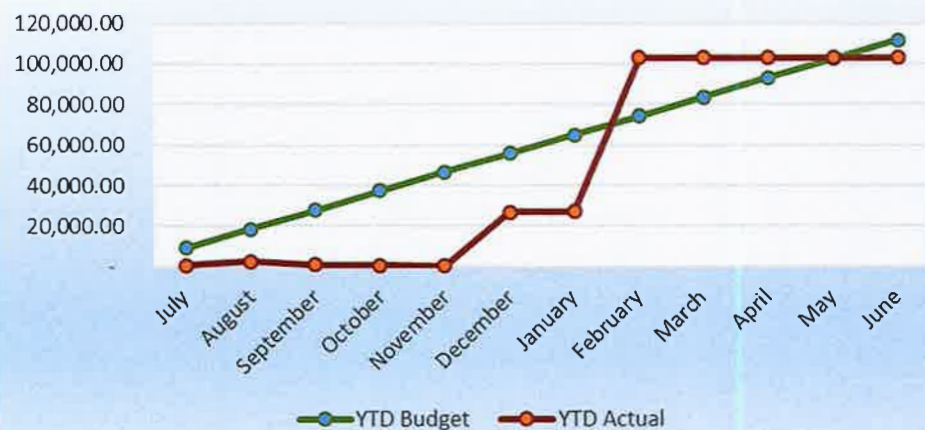
Inspections
 • Private Property Inspections – 24 Property inspections for February
 • High-risk pathway Inspections – Mt Lindsey Hwy Tenterfield to Woodenbong, New

England Highway Deepwater to Jennings,
Bruxner Way and Tooloom Rd.
• Waterway inspection – Tooloom River

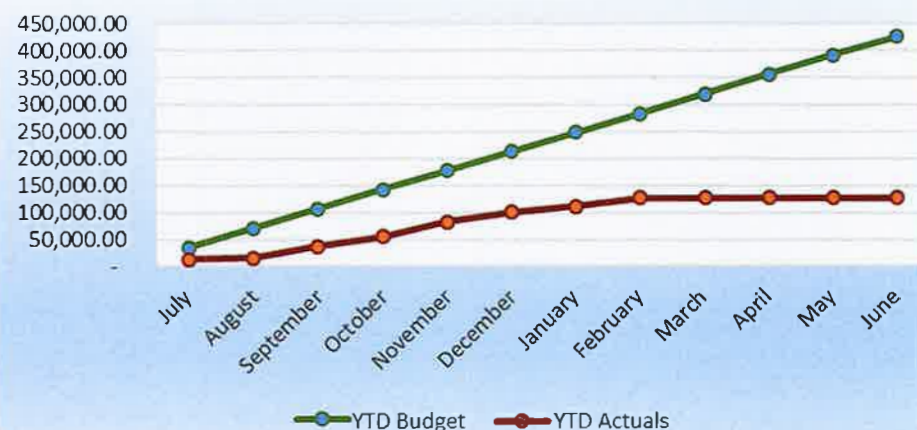
3.2.2.3 Manage the Environment Service of Council in a financially responsible manner in line with budget allocations.	Mark Cooper - Manager Open Space, Regulatory & Utilities	All works are carried out within Budget allocations.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
3.2.3.1 Develop, manage and deliver community weed and pest management reduction programs.	Mark Cooper - Manager Open Space, Regulatory & Utilities	Weeds officer attends local agricultural shows, field days and includes a weed of the month in the council newsletter. Weed information and books are handed out to landholders during inspections. Parthenium weed signs are installed roadside in high risk areas throughout the shire	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
3.2.3.2 Notices and Orders to be issued or served where necessary as per the Local Government Act, EPA Act and POEO Act and Associated Regulations.	Mark Cooper - Manager Open Space, Regulatory & Utilities	<p>Council has received concerns about the rabbit population within town</p> <p>Where Council receives complaints regarding overgrown unsightly lots Notices are issued requiring the owner to undertake work to comply. 29 Voluntary Compliance Requests were sent out in November in relation to Blackberries. Follow up now happening.</p> <p>One notice has been issued for clean up to an unsightly property, some materials have been removed.</p> <p>Council has removed the stallion and found it a new home.</p> <p>Assisting horse owner to reduce horse numbers on Leslie Creek Rd</p> <p>Council is dealing with noise complaints from both fridge motors and generators.</p> <p>Dealing with livestock on Long Gully Rd.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

11. Environmental Management

Environmental Management Operational
Income Budget v's Actual



Environmental Management Operational
Expenditure Budget v's Actual



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Environmental Management	316,667	24,356	7.69%
1. Operating Income	(111,600)	(102,929)	92.23%
2. Operating Expenditure	426,204	127,285	29.86%
4. Capital Expenditure	2,063	0	0.00%
4235501. Covid-19 Council Pound Grant Expenditure	2,063	0	0.00%

12. LIVESTOCK SALEYARDS

ACTION STATUS







ACTION PERFORMANCE



Actions reported on	4
At least 80% of action target achieved	3
Between 50% and 80% of action target achieved	1
Less than 50% of action target achieved	0
Actions with no target set	0

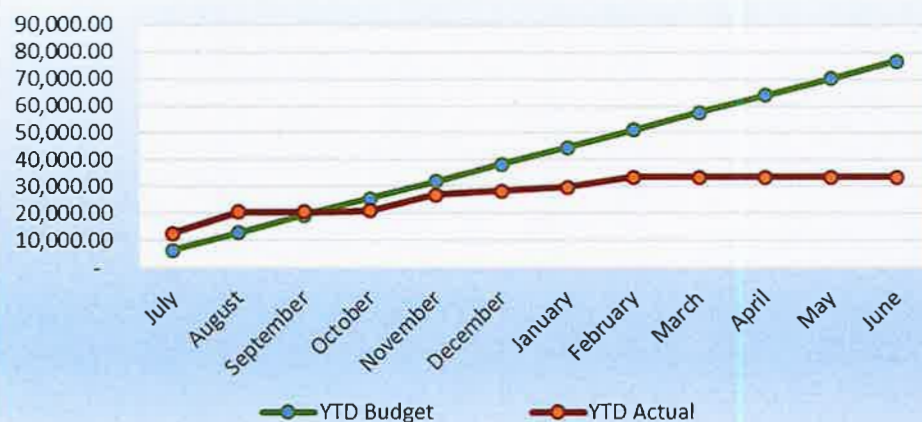
ACTION SUMMARY

Business Unit: Livestock Saleyards								
Service Profile: Livestock Saleyards								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
2.1.3.1 Develop, manage and deliver Asset Management, Strategic and Management Plans for Saleyards.	Mark Cooper - Manager Open Space, Regulatory & Utilities	Saleyard Management Plan Adopted. Saleyard induction now on the web site	In Progress	01/07/21	30/06/22	70.00	100.00	 MONITOR
2.3.1.1 Manage and deliver Saleyards Services.	Mark Cooper - Manager Open Space, Regulatory & Utilities	Cattle Numbers for February 2022 Prime Sale – 232 Head - \$458,783.35 Private Weighing – 41 Head - \$91,935.00 Total - 273 Head - \$550,718.35 Financial Year 2021/2022 3653 Head - \$4,360,413.09 Financial Year 2020/2021 8,963 Head - \$14,127,684.48 Financial Year 2019/2020 9,247 Head - \$8,441,858.64 Financial Year 2018/2019 21,656 Head - \$12,517,711.39 Financial Year 2017/2018 19,027 Head - \$15,984,517.65 Financial Year 2016/2017 24,151 Head - \$23,233,573.17 Financial Year 2015/2016 22,654 Head - \$19,613,572.47	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

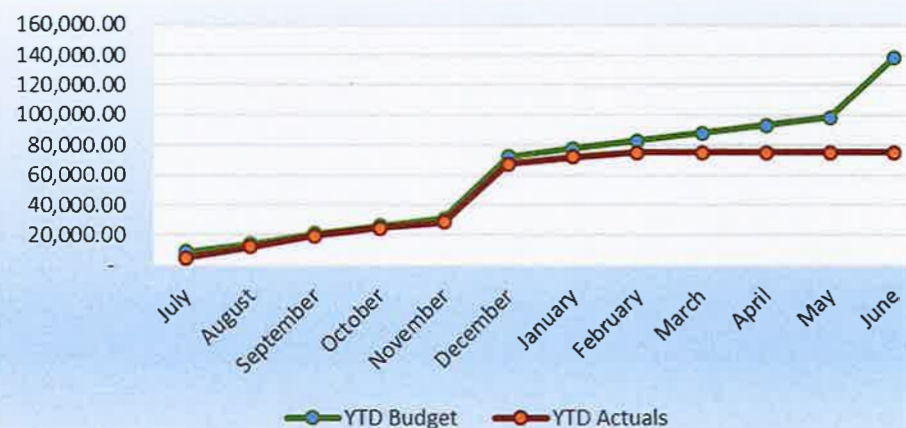
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
2.3.1.2 Deliver business improvements, recognising emerging risks and opportunities.	Mark Cooper - Manager Open Space, Regulatory & Utilities	Obtaining design and quotes for the installation of the Double Height loading ramp and proposing a new location within the saleyards. Truckwash- Decision needs to be made as to whether to proceed. Biggest risk being further reduction in throughput and loss of income as to whether the saleyards will remain viable.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
2.3.1.3 Manage the Saleyards Service of Council in a financially responsible manner in line with budget allocations.	Mark Cooper - Manager Open Space, Regulatory & Utilities	Working and operating within budget. Major financial impact being the very low numbers of cattle being processed through the saleyards.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

12. Livestock Saleyards

**Livestock Saleyards Operational Income
Budget v's Actual**



**Livestock Saleyards Operational Expenditure
Budget v's Actual**



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Livestock Saleyards	242,942	41,606	17.13%
1. Operating Income	(76,594)	(33,489)	43.72%
2. Operating Expenditure	138,753	75,095	54.12%
4. Capital Expenditure	180,783	0	0.00%
4220504. Improvements to Loading Ramps & Traffic Facilities	180,783	0	0.00%

13. PLANNING & REGULATION

ACTION STATUS

100.00% (8)

ON TRACK



0.00% (0)

MONITOR



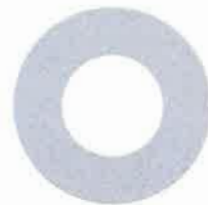
0.00% (0)

NEEDS WORK



0.00% (0)

NO TARGET






ACTION PERFORMANCE



Actions reported on	8
At least 80% of action target achieved	8
Between 50% and 80% of action target achieved	0
Less than 50% of action target achieved	0
Actions with no target set	0

ACTION SUMMARY

Business Unit: Planning & Regulation								
Service Profile: Planning & Regulation								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.3.3.1 Monitor and assess application of Tenterfield Local Environmental Plan 2013 and Development Control Plan 2014 (as amended).	Tamai Davidson - Manager Planning & Development Services	Ongoing application of provisions of LEP and DCP LEP Amendment for additional heritage items finalized – LEP gazetted 19 November 2021.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
1.4.1.1 Management and delivery of heritage advisory services including management of the Heritage Advisor and community in the development and upgrade of heritage assets.	Tamai Davidson - Manager Planning & Development Services	Heritage Advisor attends bi-monthly heritage committee meetings and on other occasions when required. Advice provided to land owners via phone, email and site meetings where possible. Local Heritage Funding applications – projects underway, due for completion by early April 2022.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
2.1.6.1 Manage and deliver building and construction regulatory services.	Tamai Davidson - Manager Planning & Development Services	Ongoing assessment of Construction Certificates in accordance with legislative requirements.	In Progress	24/11/21	30/06/22	80.00	100.00	 ON TRACK
3.1.1.1 Assess and determine regulatory applications, including Development Applications, Complying Development Certificates, Construction Certificates, Section 68 Certificates and Conveyancing Certificates.	Tamai Davidson - Manager Planning & Development Services	Ongoing advice provided through email, phone and meetings where possible. Applications continue to be assessed and determined in accordance with legislation. Strong growth in new dwellings and sheds continues as reflected in monthly statistics.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
3.1.3.1 Local Strategic Planning Statements are implemented and provide guidance for actions to support the desired outcomes.	Tamai Davidson - Manager Planning & Development Services	Local Strategic Planning Statement adopted August 2020 and uploaded to NSW Planning Portal.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.1.3.2 Deliver business improvements, recognising emerging risks and opportunities.	Tamai Davidson - Manager Planning & Development Services	Implementation of Greenlight system and integration with NSW Planning Portal is experiencing delays in the go live phase. All applications must be lodged on line via the NSW Planning Portal. Planning Portal process working relatively smoothly.	In Progress	24/11/21	30/06/22	80.00	100.00	 ON TRACK
3.1.3.3 Manage the Planning and Regulation Service of Council in a financially responsible manner in line with budget allocations.	Tamai Davidson - Manager Planning & Development Services	All projects on budget.	In Progress	24/11/21	30/06/22	80.00	100.00	 ON TRACK
5.2.2.1 Facilitate cross department meetings reviewing development applications and opportunities for supportive strategies and actions.	Tamai Davidson - Manager Planning & Development Services	Cross department communication continuing – fortnightly meetings when required.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

APPLICATIONS FOR DEVELOPMENT LODGED WITH COUNCIL – FEBRUARY 2022

App No.	Lodged	Applicant	Lot/Sec/DP	Location	Development
DA 2022.015	4-Feb-22	Tenterfield Surveys (Scott & Staal)	14/1238030, 1/800446 & 4/818762	89 & 163 Geyers Road, Tenterfield	Nine (9) Lot Staged Rural Subdivision
DA 2022.016	7-Feb-22	TOOTH Zac Architect (Peter Jones)	22/1278138	232 Schrodgers Road, Tenterfield	Dwelling, Studio & Garage
DA 2022.017	07-Feb-22	Wes Smith Building Pty Ltd (Brauer & Clark)	471/1168172	Homestead Road, Tenterfield	Dwelling
DA 2022.018	08-Feb-22	BARBER Scott William	13/1277074	255 East Street, Tenterfield	Dwelling & Shed
DA 2022.019	11-Feb-22	Rhombus Contracting (Trepka)	23/1096327	29 Parkes Drive, Tenterfield	Storage Shed
DA 2022.020	16-Feb-22	Wayne Griffiths (Worthington)	8/1256161	285 East Street, Tenterfield	Dwelling, Shed & Shipping Container
DA 2022.021	18-Feb-21	Tenterfield Surveys (Sherry)	31/1269783	305 Washpool Creek Road, Tenterfield	Four (4) Lot Rural Subdivision
DA 2022.022	23-Feb-22	SARGEANT Raymond (RP's Total Assessments & Driver Training Pty Ltd)	8/1155323	1 Melaleuca Circuit, Tenterfield	Industrial Shed
DA 2022.023	24-Feb-22	Westbuilt Homes WATERMAN Kimi (Macleod & Bryde)	192/1137403	Cullendore Creek Road, Cullendore	Manufactured Dwelling
DA 2022.024	25-Feb-22	KREIS Norbert	8/825616	4 Martin Street, Tenterfield	Shed
DA 2022.025	28-Feb-22	DOUGHERTY Timothy James	76/752368	Chauvel Road, Tabulam	Installation of a Previously Used Building

DETERMINATIONS ISSUED – FEBRUARY 2022

App No.	Lodged	Date of Approval	No. of Days	Applicant	Lot/Sec/DP	Locality	Description of Development
DA 2021.137	2-Nov-21	1-Feb-22	92 Days	Tenterfield Surveys (Russell & Methven)	281/751540 & 1 & 2/1058847	109 Sommerlads Road, Tenterfield	Five Lot Rural Subdivision
DA 2021.140	15-Nov-21	14-Feb-22	92 Days	Tenterfield Surveys (Garnham)	1/597367	165 Roos Road, Tenterfield	Two (2) Lot Rural Subdivision
DA 2021.141	15-Nov-21	8-Feb-22	87 Days	Tenterfield Surveys (Sargeant)	13/1075179	Polworth Street, Tenterfield	Six (6) Lot Urban Subdivision
DA 2021.152	01-Dec-21	23-Feb-21	9 Days	HOLLEY Bradley (Chisholm)	2/1088722	59 Schrodgers Road, Tenterfield	2 x Detached Sheds
DA 2022.001	4-Jan-22	11-Feb-22	39 Days	SCOTT Rhonda (Halpin & Scott)	4/556264	113 Duncan Street, Tenterfield	Manufactured Dwelling

DA 2022.006	12-Jan-22	1-Feb-22	21 Days	BEALE Paul Lawrence (Beale & Skelly)	1/1111878	44 Ballandean Street, Jennings	Dwelling & Shed
DA 2022.007	12-Jan-22	16-Feb-22	36 Days	MOORE Thomas (Moore Eggs)	68/751541	993 Timbarra Road, Tenterfield	Expansion of Existing Intensive Livestock Agriculture - Poultry Bird Rearing Shed
DA 2022.009	17-Jan-22	15-Feb-22	30 Days	Backtrack Youth Works Ltd (SHERRY Vincent)	1/37/758959	50 Francis Street, Tenterfield	Industrial Training Facility
DA 2022.010	17-Jan-22	9-Feb-22	24 Days	NEWTON Andrew James	21/1278705	114 Washpool Creek Road, Tenterfield	Demolition of Existing Dwelling, New Dwelling & Shed
DA 2022.011	17-Jan-22	2-Feb-22	17 Days	SHERIDAN Riarna - RuralCert (Read)	811/1205063	74 Neagles Lane, Tenterfield	Dwelling
DA 2022.012	20-Jan-22	2-Feb-22	14 Days	MULLINS David Joseph	23/1207937	5401 Mount Lindesay Road, Liston	Dwelling
DA 2022.013	20-Jan-22	8-Feb-22	20 Days	WEBSTER Trevor Wayne	3/16957	67 Clive Street, Tenterfield	Garage & Garden Shed
DA 2022.014	27-Jan-22	17-Feb-22	22 Days	SHOESMITH Kenneth Douglas	1/1250651	1608 Torrington Road, Stannum	Installation of a Previously Used Dwelling
DA 2022.016	7-Feb-22	28-Feb-22	16 Days	TOOTH Zac Architect (Peter Jones)	22/1278138	232 Schrodgers Road, Tenterfield	Dwelling, Studio & Garage
DA 2022.017	07-Feb-22	14-Feb-22	8 Days	Wes Smith Building Pty Ltd (Brauer & Clark)	471/1168172	Homestead Road, Tenterfield	Dwelling
DA 2022.018	08-Feb-22	18-Feb-22	11 Days	BARBER Scott William	13/1277074	255 East Street, Tenterfield	Dwelling & Shed
DA 2022.019	11-Feb-22	15-Feb-22	6 Days	Rhombus Contracting (Trepka)	23/1096327	29 Parkes Drive, Tenterfield	Storage Shed

s4.55 Modifications of Consent				
Application No.	Applicant	Lot/DP	Location	Description of Development
2008.087/1	Tenterfield Surveys Pty Ltd (Bonner)	4/1266883	5364 Mt Lindesay Road LISTON	Three (3) Lot Rural Subdivision
2021.004/1	Australian Motorcyclist Association	50/820213 & 43/751489	1590 Upper Rocky River Road, ROCKY RIVER	Recreation Facility (Outdoor) - Motorcycle Facility

OUTSTANDING APPLICATIONS

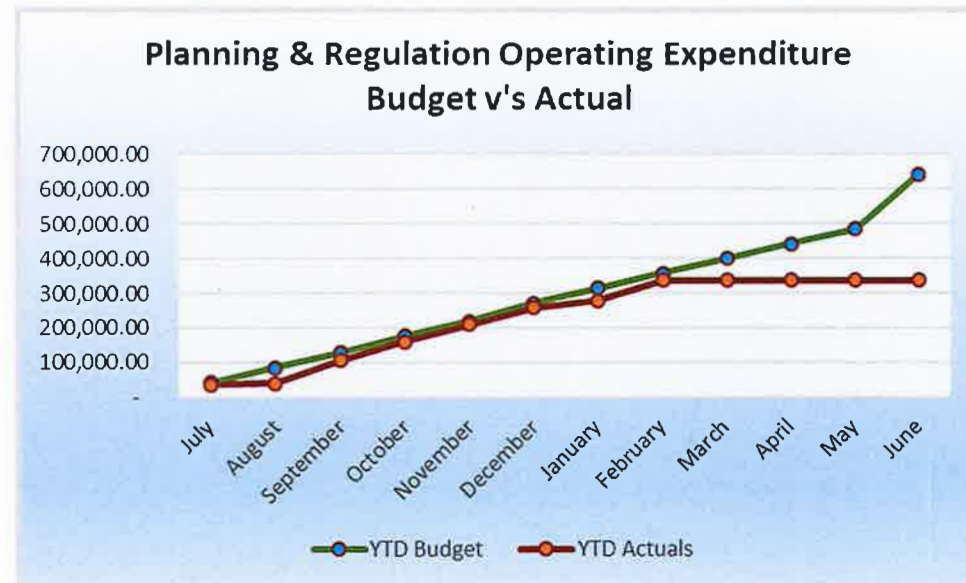
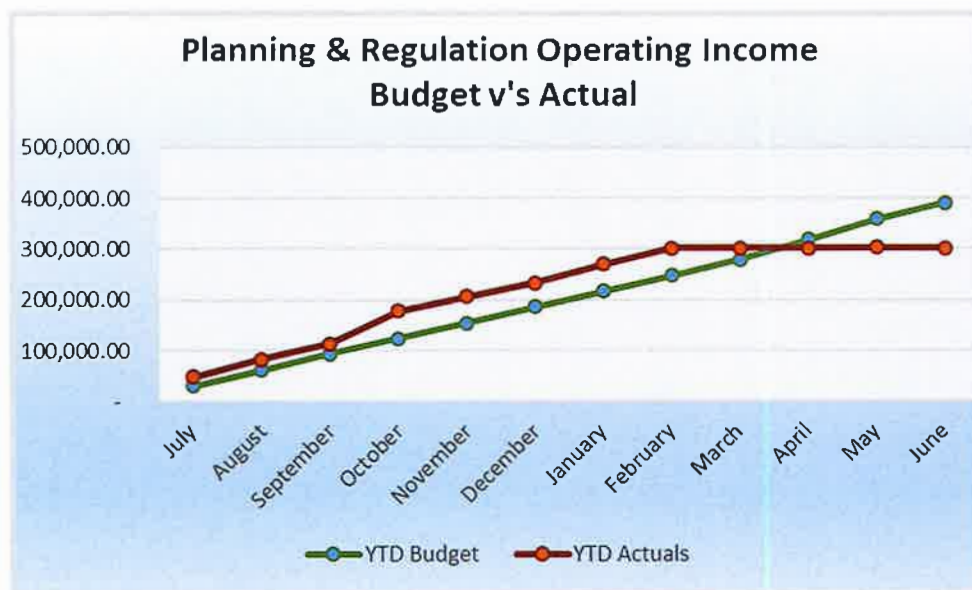
Application No.	Lodged	Status of Application/Comment	Applicant	Location	Proposed Development
DA 2018.072	6-Aug-18	Information Required from Applicant Insufficient Information provided to complete assessment	Tenterfield Shire Council	66-80 Boundary Road, Tenterfield	Truck Wash Facility
DA 2019.055	17-May-19	Refusal from NSW RFS Insufficient Information provided to complete assessment	RAWNSLEY Derek & PAINE Janine	632 Sugarbag Road, Drake	Tourist & Visitor Accommodation (Backpackers Accommodation)
DA 2019.104	15-Oct-19	Information Required from Applicant Insufficient Information provided to complete assessment	Wilshire & Co Superannuation Fund (Todd Wilshire)	1-9 Manners Street, Tenterfield	New Shed & Extension to Existing Shed (Awning)
DA 2020.033	21-Apr-20	Information Required from Applicant Insufficient Information provided to complete assessment	MOSER Eric (Marian Hansson)	332B Mount Lindesay Road, Tenterfield	Manufactured Building
DA 2021.012	01-Feb-21	Information Required from Applicant Insufficient Information provided to complete assessment	CORBETT Arran	Bluff River Road, Tenterfield	Primitive Camp Ground
DA 2021.080	29-Jun-21	Information Required from Applicant Insufficient Information provided to complete assessment	Cracker Quarry & Ag Supplies Pty Ltd	98 Pyes Creek Road, Bolivia	Storage premises, distribution centre and industrial activity - including stockpiling, processing & distribution of quarry products, weighing, dispatch, maintenance & repair of equipment, administration building & amenities
DA 2021.102	24-Aug-21	Information Required from Applicant Insufficient Information provided to complete assessment	Tenterfield Surveys (Petrie)	53 Logan Street, Tenterfield	Three (3) Lot Subdivision
DA 2021.132	14-Oct-21	On Agenda for recommendation at the March meeting of Council	Shun Hung Pty Ltd - SUTCLIFFE Rosie	148 Rouse Street, Tenterfield	Entertainment Facility – Cinema Recreation Facility (indoor) – Bowling Alley Health Services Facility – Medical Centre Centre Based Child Care Facility Food & Drink Premises

DA 2021.148	19-Nov-21	Information Required from Applicant	Tenterfield Surveys (Spiteri)	Tooloom Road, Koreelah	Four (4) Lot Rural Boundary Adjustment
		Insufficient Information provided to complete assessment			
DA 2021.153	02-Dec-21	Information Required from Applicant	Stephen P McElroy & Associates (Burtenshaw)	7841 Bruxner Highway, Drake	Tourist & Visitor Accommodation
		Insufficient Information provided to complete assessment			
DA 2021.158	15-Dec-21	Information Required from Applicant	SACCON Giana	49 Duncan Street, Tenterfield	Dual Occupancy, Detached Garage & Studio
		Insufficient Information provided to complete assessment			
DA 2022.002	04-Jan-22	Awaiting NSW RFS Recommendations	Tenterfield Surveys (Coughran)	760 Billirimba Road, Tenterfield	Two (2) Lot Rural Subdivision
		Under Assessment			
DA 2022.003	04-Jan-22	Information Required from Applicant	Tenterfield Surveys (Grant)	3 & 15 Miles Street, Tenterfield	Two (2) Lot Boundary Adjustment
		Insufficient Information provided to complete assessment			
DA 2022.004	04-Jan-22	Awaiting NSW RFS Recommendations	Tenterfield Surveys (Burtenshaw)	7841 Bruxner Highway, Drake	Two (2) Lot Rural Subdivision
		Under Assessment			
DA 2022.015	02-Feb-22	Awaiting NSW RFS Recommendations	Tenterfield Surveys (Scott & Staal)	89 & 163 Geyers Road, Tenterfield	Nine (9) Lot Staged Rural Subdivision
		Under Assessment			
DA 2022.021	18-Feb-22	Awaiting NSW RFS Recommendations	Tenterfield Surveys (Sherry)	305 Washpool Creek Road, Tenterfield	Four (4) Lot Rural Subdivision
		Under Assessment			
DA 2022.025	28-Feb-22	Under Assessment	DOUGHERTY Timothy James	Chauvel Road, Tabulam	Installation of a Previously Used Building

FY 21/22 Development Statistics

		Dwellings	Additions/ Renovations to Existing Dwellings	Garages, Carports & Sheds	Commercial or Industrial Works	Subdivision	Recreation/ Tourism	FY 21/22 Monthly Total	FY 20/21 Monthly Total
Jul-21	No.	4	0	1	0	3	1	9	10
	Value	\$1,227,501.00	\$0.00	\$14,000.00	\$0.00	\$0.00	\$70,000.00	\$1,311,501.00	\$1,168,890.00
Aug-21	No.	3	0	10	1	2	0	16	17
	Value	\$484,537.00	\$0.00	\$360,994.00	\$90,000.00	\$0.00	\$0.00	\$935,531.00	\$3,132,224.00
Sep-21	No.	8	2	5	1	3	0	19	6
	Value	\$1,736,219.00	\$50,000.00	\$204,131.00	\$2,000.00	\$0.00	\$0.00	\$1,992,350.00	\$1,171,443.00
Oct-21	No.	6	3	2	1	0	0	12	19
	Value	\$1,053,180.00	\$215,000.00	\$115,000.00	\$6,251,581.00	\$0.00	\$0.00	\$7,634,761.00	\$2,262,845.00
Nov-21	No.	3	0	4	1	8	0	16	15
	Value	\$775,944.00	\$0.00	\$72,015.00	\$5,000.00	\$0.00	\$0.00	\$852,959.00	\$1,626,754.00
Dec-21	No.	3	1	3	0	0	1	8	5
	Value	\$834,500.00	\$480,000.00	\$308,072.00	\$0.00	\$0.00	\$300,000.00	\$1,922,572.00	\$654,000.00
Jan-22	No.	7	0	1	2	3	0	13	11
	Value	\$1,940,797.00	\$0.00	\$9,900.00	\$316,000.00	\$0.00	\$0.00	\$2,266,697.00	\$1,042,460.00
Feb-22	No.	6	0	6	1	2	0	15	12
	Value	\$1,426,232.00	\$0.00	\$199,800.00	\$120,000.00	\$0.00	\$0.00	\$1,746,032.00	\$1,689,869.00
Mar-22	No.							0	19
	Value							\$0.00	\$1,222,217.00
Apr-22	No.							0	13
	Value							\$0.00	\$2,315,779.00
May-22	No.							0	14
	Value							\$0.00	\$1,646,918.00
Jun-22	No.							0	13
	Value							\$0.00	\$1,711,617.00
No. (Year to Date)		40	6	32	7	21	2	108	154
FY 21/22 Total Value (Year to Date)		\$9,478,910.00	\$745,000.00	\$1,283,912.00	\$6,784,581.00	\$0.00	\$370,000.00	\$18,662,403.00	
FY 20/21 Total Value		\$16,394,602.00	\$972,180.00	\$1,057,534.00	\$944,200.00	\$0.00	\$276,500.00		\$19,645,016.00

13. Planning and Regulation



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Planning & Regulation	119,572	(14,402)	-12.04%
1. Operating Income	(390,405)	(302,409)	77.46%
2. Operating Expenditure	643,600	336,742	52.32%
3. Capital Income	(136,771)	(52,022)	38.04%
4. Capital Expenditure	3,148	3,287	104.42%
3001001. Drought Communities Extension - Shire Entry Signs	3,148	3,287	104.42%

14. BUILDINGS & AMENITIES

ACTION STATUS

83.33% (5)

ON TRACK



16.67% (1)

MONITOR



0.00% (0)

NEEDS WORK



0.00% (0)

NO TARGET



ACTION PERFORMANCE




Actions reported on	6
At least 80% of action target achieved	5
Between 50% and 80% of action target achieved	1
Less than 50% of action target achieved	0
Actions with no target set	0

ACTION SUMMARY

Business Unit: Buildings & Amenities

Service Profile: Buildings & Amenities

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.4.4.1 Deliver the Property Management Strategy, including maintenance and upgrades in line with Council needs.	Jodie Condric - Administration Officer	<p>Statewide Property Insurance protection for Council Assets have now been updated with WHS department</p> <p>Administration Building Roof – scope is being prepared for competitive pricing and engineering plans to be organised and a scope of work will be developed in March 2022.</p> <p>Council was successful in receiving funding for Installation of Industry Ceiling Fans and emergency lighting in the Memorial Hall from the Black Summer Bushfire Recovery Funding</p> <p>In January, Council applied for an Extension of time for Streetscape Recovery Project through the Drought Communities Programme Extension we have further supplied information about what stage each project is up to in February 2022.</p> <p>Maintenance has been organised to replace 3 broken windows and install handles on the ladies toilets at the Drake Hall in February.</p> <p>Received engineering plans for the scaffolding work and contractor has been selected and work on the first scaffolding tower has been completed in February 2022.</p> <p>Work is still being completed to finalise the upgrades to the Drake Resource Centre and</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

all work has been completed for the Wilsons Downfall Restoration Project through the Drought Community Programme Extension during the month of February 2022.

Fire alarm in the Administration Building has been triggered in February. Investigations have found there was a faulty alarm and is currently on order and will be replaced through warranty in March 2022.


Dealing with licence to Backtrack over part of Lot 1 Sec. 37 DP 758959, 50 Francis Street. MOU has been negotiated by BackTrack and RFS. DA has been lodged by BackTrack. A draft licence has been prepared to be issued to backtrack in March.

Optus have requested that the new licence agreement for Mt Mackenzie Tower digital which had been agreed to expire in 2030 be extended to 2039. Council has agreed to the request on the basis of annual rent reviews being tied to CPI instead of fixed 2.5% annual increase.


Optus continue to pay rent at \$7,701 per annum instead of the \$8,500 per annum agreed back in 2019. This is being followed up with them.

Urbenville Medical Centre lease expires from 01 April 2022. The tenants have advised verbally they will continue to occupy on a month to month basis however have not yet confirmed in a written request.

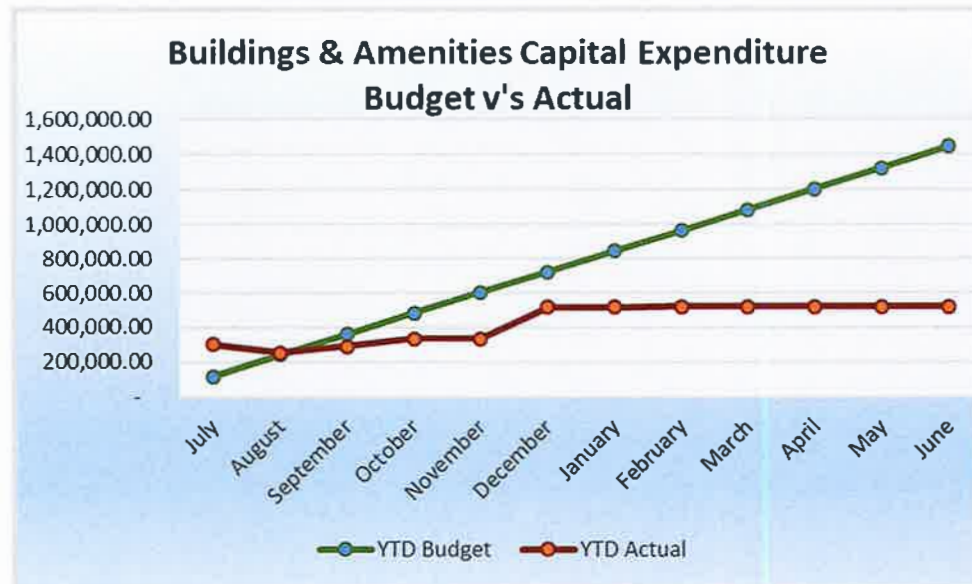
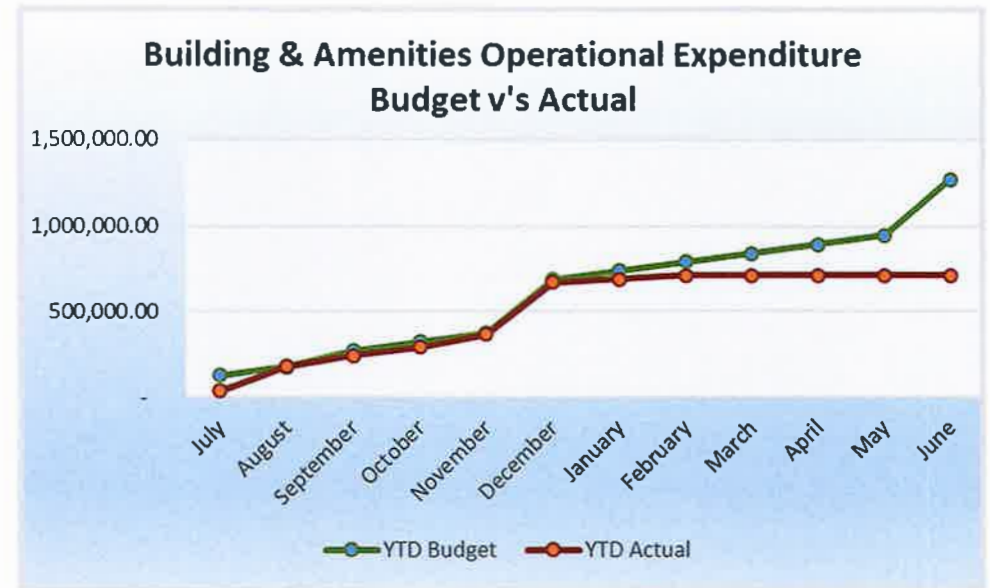
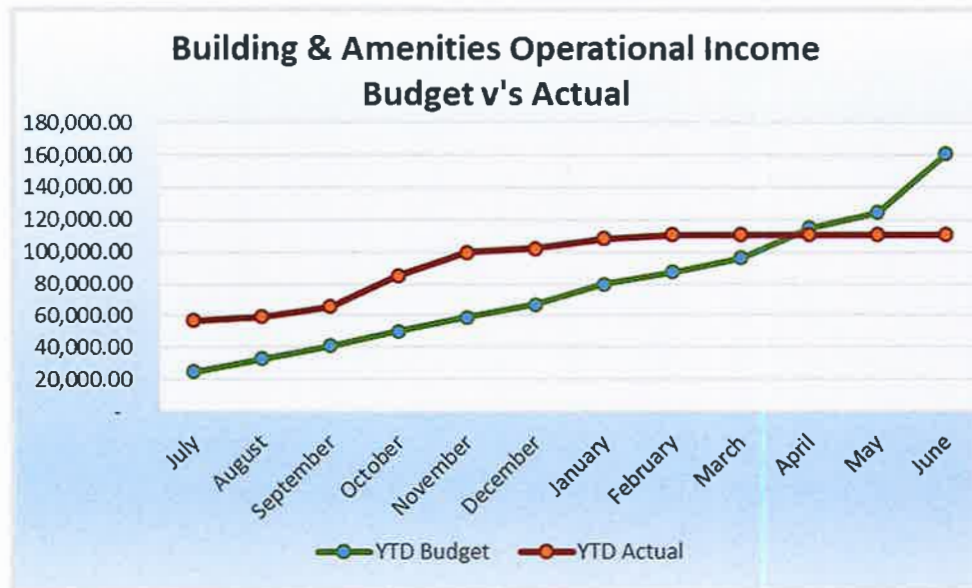
Transport Museum have been provided with a draft lease agreement over lots

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.4.4.2 Deliver business improvements, recognising emerging risks and opportunities.	Jodie Condric - Administration Officer	<p>Updated all the Risk Management Treatments actions for Property and Building</p> <p>Seeking to manage Council property in February 2022 to reduce ongoing maintenance and depreciation costs.</p> <p>Reviewing 2022/2023 fees and charges to increase revenue from Council assets to come in line with inflation in February 2022</p> <p>Regular discussion during the month of February 2022 with builders and contractors delivering projects to ensure delays are kept to a minimum or alternative solutions are identified.</p> <p>Further information was supplied for the Urbenville Beautification and Pioneer Cottage Acquittal for the Local Drought Stimulus Support Funding that was received from Regional NSW in February 2022.</p> <p>Discussions have taken place with the Sunnyside Hall President and builder in relation to grant funding that has been received through Stronger Country Communities Project.</p> <p>Council land at the treatment works is let to Johnson. The 3 year agistment agreement expires from 31 August 2022. The rent has been \$3,500 + GST and is paid to the end of the agreement.</p> <p>8933 New England Hwy (Bendals) is let to G Holley on a month to month basis at \$250 + GST per month. The rent is paid up to 31 January 2022. The prior lease expired in February 2021.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.4.4.3 Manage the Buildings and Amenities of Council in a financially responsible manner in line with budget allocations.	Jodie Condrick - Administration Officer	<p>A number of projects are currently being carried out in accordance with the 20/21 financial budget.</p> <p>A number of projects are currently being organised with quotes and plans being revised in accordance with the 21/22 financial budget.</p> <p>Expenditure Audit was completed for the National Bushfire Recovery Funding with only three (3) project out of the 39 projects outstanding.</p> <p>Increasing issues with insufficient budgeted allocations to properly maintain the commercial buildings in accordance with Council obligations as landlord under lease agreements.</p> <p>Focus on reducing Councils maintenance and replacement obligations in new lease negotiations.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
1.4.4.4 Develop a Property Strategy for adoption by Council to guide property related transactions.	Jodie Condrick - Administration Officer	Property Strategy - Under review	In Progress	24/11/21	30/06/22	60.00	100.00	 MONITOR
1.4.4.5 Manage Land and Property Register and actions.	Jodie Condrick - Administration Officer	<p>Being managed as required. Spreadsheets are being updated as required.</p> <p>Budget has been organised for a new Building Conditions Assessment be completed in 2022/2023.</p>	In Progress	24/11/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.1.2.1 Development and delivery of the Building and Amenities Asset Management plan.	Jodie Condrick - Administration Officer	<p>QBR has been updated in February 2022 Being developed using the Building Condition and Assessment Report 2019 in collaboration with the Asset Manager.</p> <p>Current Capital Works</p> <p>Memorial Hall –Basketball Hoops have been delivered in February 2022 and stored at the Council Store and will be installed in March 2022 once the roof strengthening has been completed.</p> <p>Band Hall relocation to Leechs Gully. In February 2022, Heritage consultant has inspected the property and is in the process of preparing the heritage report. Gem club have departed the premises. Gem Club has stored the past committee board/ honour board for safe keeping. It is to be returned to Council to store.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

14. Building and Amenities



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Buildings & Amenities	1,978,107	805,562	40.72%
1. Operating Income	(160,599)	(110,794)	68.99%
2. Operating Expenditure	1,266,420	714,116	56.39%
3. Capital Income	(572,603)	(316,978)	55.36%
4. Capital Expenditure	1,444,889	519,217	35.93%
4200501. Admin Building -- Refurbishment	152,285	189,094	124.17%
4205502. Housing - 53 Welburn Lane - Renew Bathroom	20,000	0	0.00%
4205503. Housing - 53 Welburn Lane - Replace Carpet	15,000	0	0.00%
4230510. SCCF4-0858 Upgrades to Drake Hall	113,000	923	0.82%
4230511. Community Hall Steinbrook - Roof renewal	44,200	0	0.00%
4230512. SCCF4-0948 Improvements to Sunnyside Hall	138,116	0	0.00%
4235000. Tenterfield Memorial Hall Sporting Complex - SCCF-1023	66,290	55,623	83.91%
4235001. Memorial Hall Internal Acoustic, Ventilation & Insulation Treatments	103,145	6,126	5.94%
4235002. Restorations to Pioneer Cottage	14,131	0	0.00%
4235003. BCRRF Stream 1 Memorial Hall	288,990	236,080	81.69%
4235005. Memorial Hall Tenterfield - Fans & Associated Electrical Work	50,000	0	0.00%
4235006. SCCF4-0949 Floor Refurbishments to Memorial Hall	131,117	0	0.00%
4235007. Memorial Hall Tenterfield - Upper Level - Storage	130,000	0	0.00%
4235008. Memorial Hall Tenterfield - Roof Repair	150,000	1,120	0.75%
4610508. Toilet Block Enhancements at Urbenville and Legume - SCCF-1105	28,615	30,251	105.72%

15. PARKS, GARDENS & OPEN SPACE

ACTION STATUS

100.00% (9)

ON TRACK



0.00% (0)

MONITOR



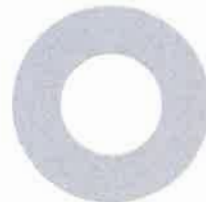
0.00% (0)

NEEDS WORK



0.00% (0)

NO TARGET








ACTION PERFORMANCE




Actions reported on	9
At least 80% of action target achieved	9
Between 50% and 80% of action target achieved	0
Less than 50% of action target achieved	0
Actions with no target set	0



ACTION SUMMARY

Business Unit: Parks, Gardens & Open Space								
Service Profile: Parks, Gardens & Open Space								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.5.1 Ensure maintenance standards are conducted and delivered efficiently through Parks, Gardens and Open Space Committee and Village Progress Associations.	Mark Cooper - Manager Open Space, Regulatory & Utilities	<p>Work commenced on the gardens at the SOA. Staff have been planting, pruning and mulching street trees.</p> <p>Petunias planted in garden beds in Rouse street.</p> <p>Fertilizing all new street and park trees in Tenterfield.</p> <p>New replacement tree arrived and planted Rouse street garden.</p> <p>Three pin oaks are still to be removed in Logan Street.</p> <p>Several Pin oaks to be removed along Cowper Street</p> <p>Mowing and brushcutting is a major work factor due to growing season.</p> <p>Staff removed several trees damaged or fallen, due to weather conditions.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
1.1.6.1 Work with the Tenterfield Shire Village Progress Associations and the Parks, Gardens and Open Space Committee to deliver individual town and village themes, promoting the unique aspects of each locality.	Mark Cooper - Manager Open Space, Regulatory & Utilities	<p>Village Concept Designs are in draft form, to be adopted through Council soon.</p> <p>Village Progress Associations have received funding from several grants to assist with maintenance and projects around each village.</p> <p>Quotes and design being received for the upgrade to the Jennings Park playground, landscaping, and car park.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.2.2.1 Implement and deliver maintenance programs for Parks, Gardens and Open Spaces.	Mark Cooper - Manager Open Space, Regulatory & Utilities	Difficult to implement maintenance programs as all the town should be of the one standard. Working towards.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
1.2.2.2 Deliver business improvements, recognising emerging risks and opportunities.	Mark Cooper - Manager Open Space, Regulatory & Utilities	<p>Looking at ways to reduce the cost of maintenance within parks and maintain levels of service.</p> <p>New storage shed at the cemetery completed, with landscaping to be done.</p> <p>Larger trees throughout the town are becoming a major concern due to ageing and structural problems</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
1.2.2.3 Manage the Parks, Gardens and Open Space Service of Council in a financially responsible manner in line with budget allocations.	Mark Cooper - Manager Open Space, Regulatory & Utilities	<p>Budget allocations are monitored and adhered to.</p> <p>Stronger Country Communities Program – Round 3 acquittal was completed in January for the Rotary Park Shade cover and Fencing</p> <p>Funding received for the Summer Nights funding and currently discussion are taking place with the Chamber, designing advertising material and purchasing the Inflatable stars.</p> <p>Completed the Acquittal for the Stronger Country Communities Funding – Round 3 for the Cricket nets.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

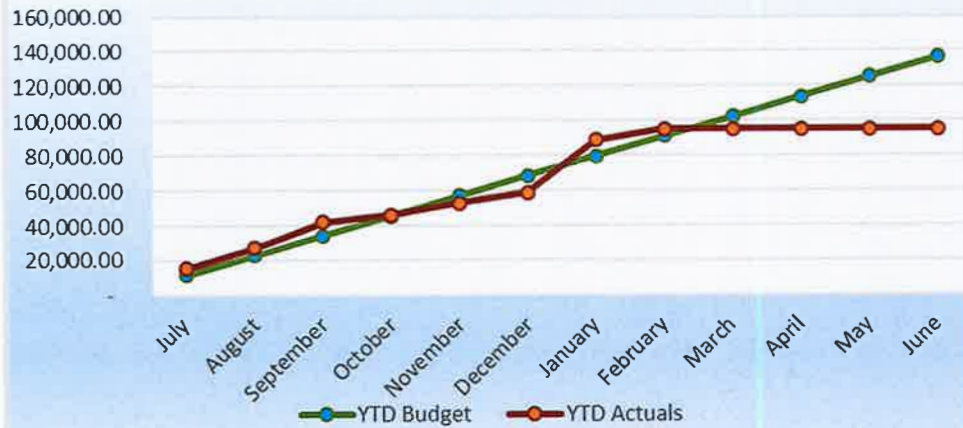
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.2.6.1 Engage with the Parks, Gardens and Open Space Committee and the Tenterfield Shire community to assist in identifying further ideas to increase open space usage throughout the Shire.	Mark Cooper - Manager Open Space, Regulatory & Utilities	<p>Forms part of the (ongoing) agenda for all Parks and Garden Committee meetings.</p> <p>Successful grant funding for further upgrading projects within Tenterfield and villages.</p> <p>Park bookings being received for the start of sporting organisations pre Covid.</p> <p>Parks and Garden committee have merged with Arts and Culture.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.3.1.1 Ensure all Parks, Gardens and Open Space amenities maintenance programs are delivered to a high standard.	Mark Cooper - Manager Open Space, Regulatory & Utilities	<p>Continuing to provide amenities and park facilities to the public with high levels of service within budget constraints. Daily cleaning of Tenterfield township public toilets with rubbish removal and park inspections adding to the cleanliness and appearance to the town.</p> <p>Several toilets have had graffiti painted on the inside walls - ongoing concern</p> <p>Completed installation of the exercise equipment for Hockey park near completed, with shade structure awaiting to be installed.</p> <p>Work undertaken in Bruxner Park to have the area around the toilet block turfed to increase visibility within the park.</p> <p>Community consultation package was delivered to the Jennings Progress Association to decide on which plan the community would like and the Progress Association has confirmed that Plan 1 has been chosen with the Community in February 2022</p> <p>Organise Stars to be installed in Bruxner Park in February 2022</p> <p>Meeting was held in February 2022 had with the Chamber to organise how the Summer under the stars will work</p> <p>Discussions with Peter Harris during February 2022 to organise performers for the Summer under the stars</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

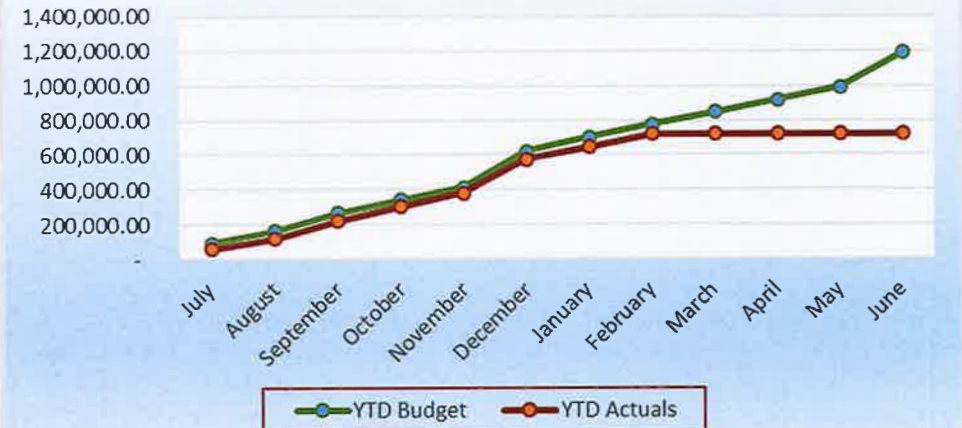
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.3.1.2 Implementation of the tree management strategy.	Mark Cooper - Manager Open Space, Regulatory & Utilities	Tree Management Plan approved by the Parks and Gardens Committee, to adopt the plan excluding Logan Street and tree species replacement planting.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
1.4.4.6 Investigate options for further exercise stations sited along existing cycleway.	David Counsell - Manager Asset & Program Planning	Council received grant funding for a covered area to include up to ten pieces of exercise equipment. The grant funded equipment constructed within the Hockey Field adjacent to the pathway, and has been installed awaiting the soft fall.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

15. Parks, Gardens and Open Spaces

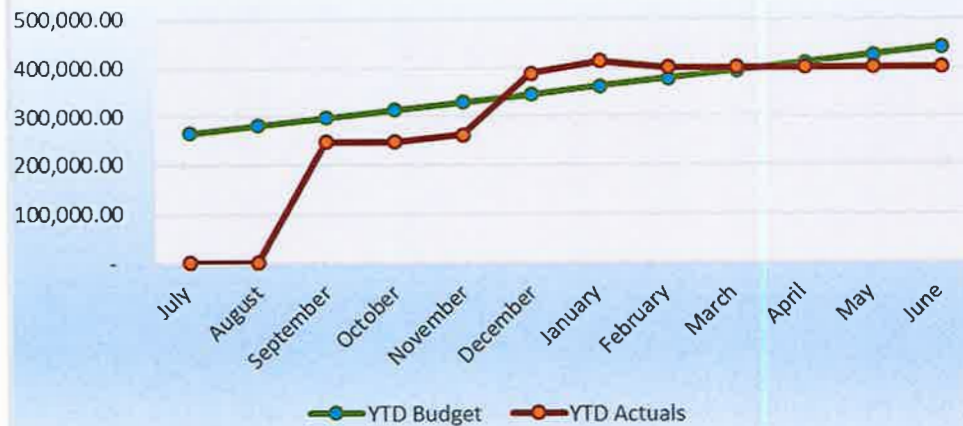
Parks, Gardens & Open Spaces Operational Income Budget v's Actual



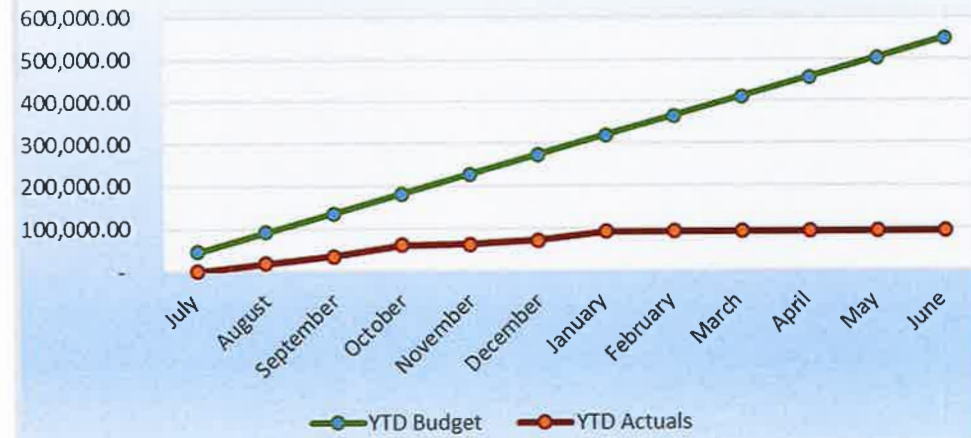
Parks, Gardens & Open Spaces Operational Expenditure Budget v's Actual



Parks, Gardens & Open Spaces Capital Income Budget v's Actual



Parks, Gardens & Open Spaces Capital Expenditure Budget v's Actual



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Parks, Gardens and Open Space	1,160,066	315,592	27.20%
1. Operating Income	(136,500)	(95,217)	69.76%
2. Operating Expenditure	1,189,993	720,009	60.51%
3. Capital Income	(441,567)	(400,809)	90.77%
4. Capital Expenditure	548,140	91,610	16.71%
4215502. Cemeteries - Earthworks Preparation for Stage 1 Expansion	18,808	3,380	17.97%
4605510. Shade Structure over Rotary Park Playground	24,766	24,914	100.60%
4605511. Installation of Covered Exercise Area at Hockey Park	83,641	46,056	55.06%
4605512. Shirley Park Cricket Net Replacement	10,925	11,073	101.36%
4605514. PSLP - Jennings Playground Precinct	250,000	6,186	2.47%
4605516. SCCF4-0951 Revitalisation of Tenterfield Netball Courts	160,000	0	0.00%

16. SWIMMING COMPLEX

ACTION STATUS

100.00% (3)

ON TRACK



0.00% (0)

MONITOR



0.00% (0)

NEEDS WORK



0.00% (0)

NO TARGET



ACTION PERFORMANCE





Actions reported on	3
At least 80% of action target achieved	3
Between 50% and 80% of action target achieved	0
Less than 50% of action target achieved	0
Actions with no target set	0

ACTION SUMMARY

Business Unit: Swimming Complex

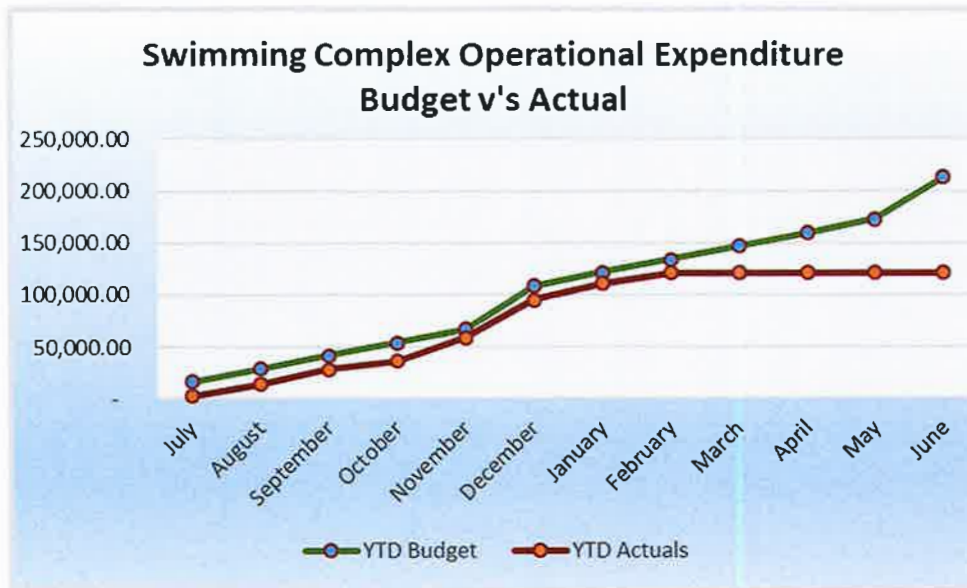
Service Profile: Swimming Complex

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.2.3.1 Deliver business improvements, recognising emerging risks and opportunities.	Jodie Condrick - Administration Officer	<p>Council was unsuccessful in receiving the Pool equipment upgrades from the Black Summer funding.</p> <p>School swimming carnivals have taken place and all schools have had successful days.</p> <p>Meeting conducted with pool contractors to address maintenance issues in the month of February 2022.</p> <p>February 2022 attendance numbers were impacted by COVID restrictions through the public schools not allowing spectator attendance at swimming carnivals and the Holiday Learn to Swim program was affected through students going away.</p> <p>The Active pools program is underway in February 2022, and have 24 registered participants.</p> <p>In February 2022 there was a Girls making Waves program hosted by Water Polo NSW. 17 young girls attended with some great feedback and will look at running the program again next year.</p> <p>Works completed</p> <ul style="list-style-type: none"> • Maintenance to the security system has been completed. • While there have been interruptions to the filtration from brown outs and power surges we have been able to maintain the plant room throughout February 2022 without closing down or impacting the pool. 	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.2.3.2 Manage the Swimming Complex Service of Council in a financially responsible manner in line with budget allocations.	Jodie Condric - Administration Officer	<p>A draft of the extended pool contract for a 4 year period from 18 September 2020 has been prepared by Jennings & Kneipp. The draft is yet to be ratified before it is executed by both parties.</p> <p>Attendances - February</p> <ul style="list-style-type: none"> • 2018/19 – 2904 • 2019/20 – 2560 • 2020-21 – 2759 • 2021/22 – 2987 <p>Pool Closures – February 2022</p> <ul style="list-style-type: none"> • 3 February 12pm -.3pm - Poor weather • 5 February 1.30 pm - Show day and poor weather • 6 February 3.30 pm - Poor weather and no swimmers • 20 February 5 pm - Poor weather and no swimmers • 23 February 12 pm – 2 pm - Poor weather and no swimmers, reopened for school programming • 24 February 12 pm – 3 pm - Poor weather and no swimmers • 27 February 3 pm - Poor weather and no swimmers <p>Staff Training</p> <ul style="list-style-type: none"> • Fire and Evacuation Training • Food Handling Quiz 	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.2.3.3 Implement Tenterfield War Memorial Baths (TWMB) Management Plan, review and update as necessary.	Jodie Condrick - Administration Officer	<p>Current plan to be implemented in the 2023 summer season. This plan has not been reviewed since the original contract was issued.</p> <p>Review of the status of the contract with the pool operators and current term to be undertaken in March 2022.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 <small>ON TRACK</small>

16. Swimming Complex



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Swimming Complex	418,043	125,493	30.02%
2. Operating Expenditure	213,083	120,533	56.57%
4. Capital Expenditure	204,960	4,960	2.42%
4600506. Shade Structure Over BBQ at Pool	4,960	4,960	100.00%
4600510. Swimming Pool - Water Heater	120,000	0	0.00%
4600511. Swimming Pool - Pool Blankets	80,000	0	0.00%

17. ASSET MANAGEMENT & RESOURCING

ACTION STATUS



ACTION PERFORMANCE



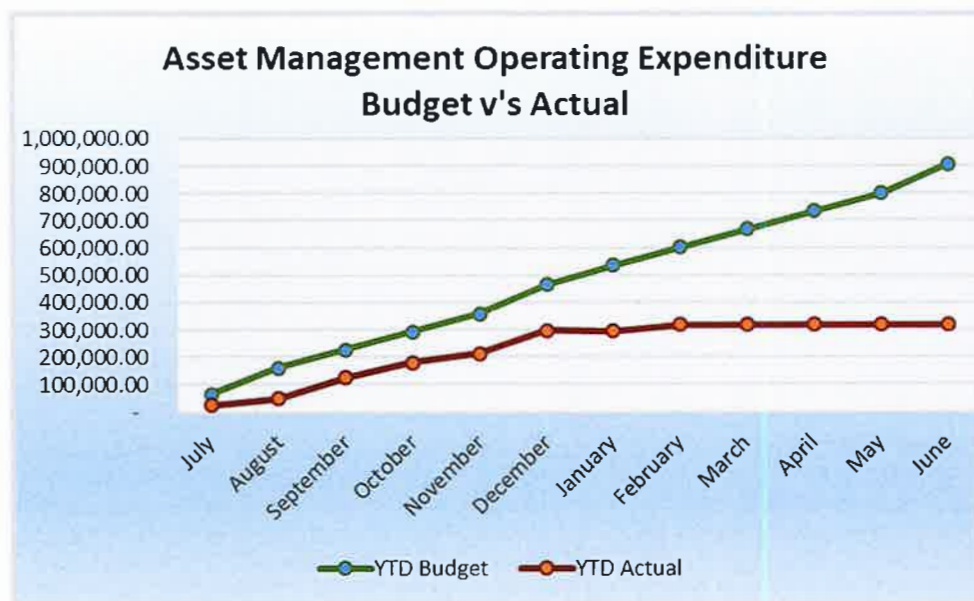
Actions reported on	7
At least 80% of action target achieved	5
Between 50% and 80% of action target achieved	2
Less than 50% of action target achieved	0
Actions with no target set	0

Business Unit: Asset Management & Resourcing

Service Profile: Asset Management & Resourcing

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
2.3.4.1 Ensure that asset management, project planning and design activities meet agreed quality and industry standards.	David Counsell - Manager Asset & Program Planning	Project delivery of projects is undertaken to industry standards. Upgrades are focused on improving efficiency of structures.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
2.3.4.2 Deliver business improvements, recognising emerging risks and opportunities.	David Counsell - Manager Asset & Program Planning	Project documents are prepared for major projects adopted under the 21/22 works program that include assessing risks and opportunities on major projects.	In Progress	24/11/21	30/06/22	80.00	100.00	 ON TRACK
2.3.4.3 Manage the Asset Management and Resourcing service of Council in a financially responsible manner in line with budget allocations.	David Counsell - Manager Asset & Program Planning	Asset replacement projects are scoped in line with the adopted annual budget. Opportunities are being taken up with grant funds to accelerate asset replacement.	In Progress	24/11/21	30/06/22	80.00	100.00	 ON TRACK
5.1.1.1 Develop and implement the Strategic Asset Management Plan and associated systems.	David Counsell - Manager Asset & Program Planning	Asset Management Policy 1.014 has been referred to Council for review to ensure the document is current.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
5.1.2.1 Review the Pedestrian Access and Mobility Plan (incorporating the Disability Action Plan) and Bike Plan to identify any priority gaps in connectivity in our Towns and Villages.	David Counsell - Manager Asset & Program Planning	The Pedestrian Access Mobility Plan and the Bike Plan have been reviewed and adopted by Council.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
5.1.4.1 Undertake annual inspections (or as deemed appropriate) for condition and assessment of Council infrastructure and assets.	David Counsell - Manager Asset & Program Planning	Drainage culvert structures are being assessed on individual specific site basis for renewals a focus to improve efficiency of storm water drainage flows and safety in public areas.	In Progress	01/07/21	30/06/22	60.00	100.00	 MONITOR
5.1.6.1 Review and update Council's Risk Register and intervention programs on an ongoing basis in accordance with inspection schedules.	David Counsell - Manager Asset & Program Planning	Asset risks are being monitored the Risk Management system. Inspections are scheduled where resources allow to aid this process.	In Progress	01/07/21	30/06/22	60.00	100.00	 MONITOR

17. Asset Management



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Asset Management & Resourcing	1,263,081	334,223	26.46%
1. Operating Income	(3,000)	0	0.00%
2. Operating Expenditure	906,613	319,179	35.21%
4. Capital Expenditure	350,804	9,780	2.79%
6250501. Tenterfield Depot - Refurbishment Stage 1	20,804	9,780	47.01%
6250502. Tenterfield Depot - Wash Down & Recycle Bay	80,000	0	0.00%
6250505. Tenterfield Depot - WHS & Environmental Initiative Enhancements	100,000	0	0.00%
6250506. Tenterfield Depot - Fuel Tank Replacement/Remediation	150,000	0	0.00%
6. Liabilities	8,664	5,264	60.75%

18. COMMERCIAL WORKS

ACTION STATUS

100.00% (3)

ON TRACK



0.00% (0)

MONITOR



0.00% (0)

NEEDS WORK



0.00% (0)

NO TARGET






ACTION PERFORMANCE

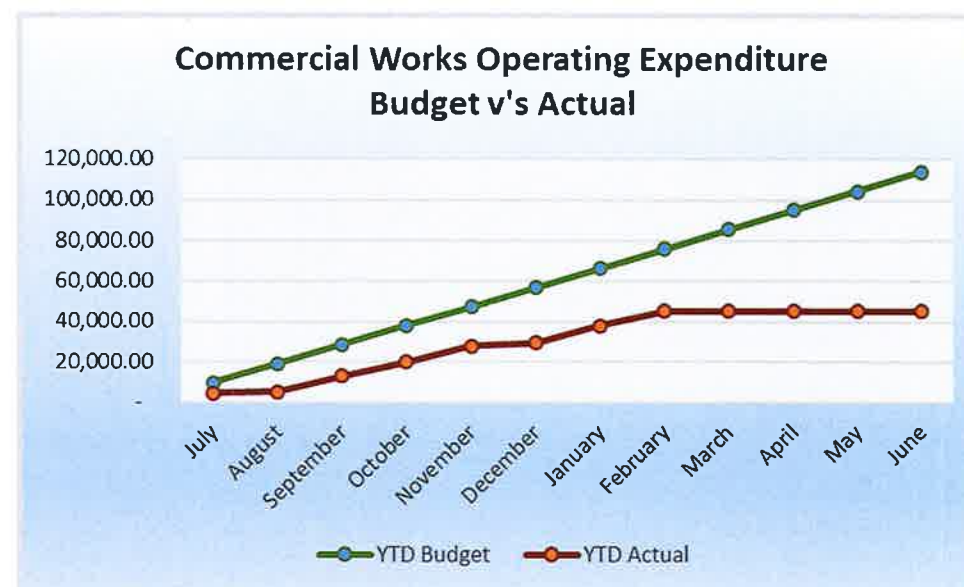
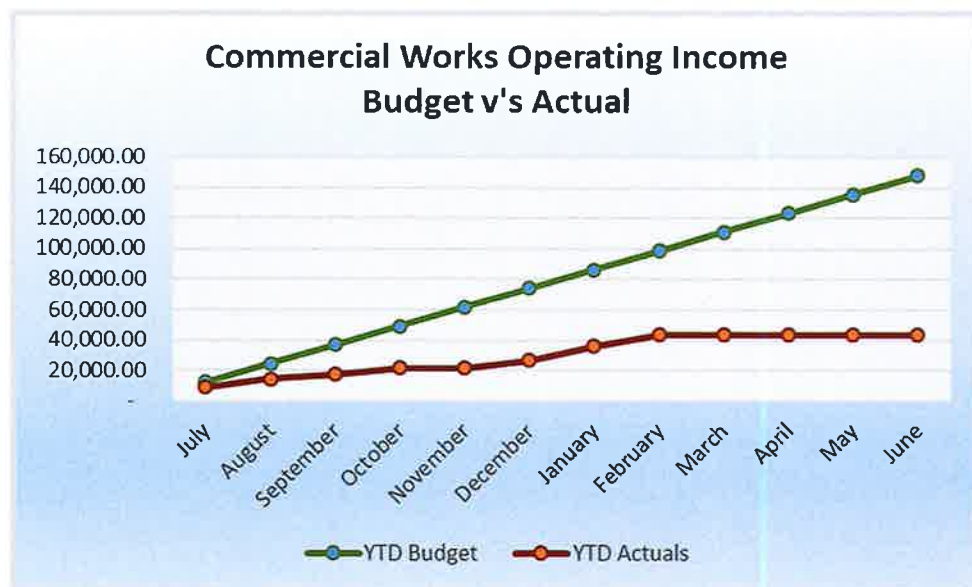


Actions reported on	3
At least 80% of action target achieved	3
Between 50% and 80% of action target achieved	0
Less than 50% of action target achieved	0
Actions with no target set	0

ACTION SUMMARY

Business Unit: Commercial Works								
Service Profile: Commercial Works								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
2.3.5.1 Commercial Works undertaken in accordance with demand.	James Paynter - Manager Works	Works are undertaken on demand, with scheduled work and operational priorities a consideration.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
2.3.5.2 Deliver business improvements, recognising emerging risks and opportunities.	David Counsell - Manager Asset & Program Planning	Delivery of commercial work is scheduled with the aim to gain efficiencies alongside operational and capital projects.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
2.3.5.3 Manage the Commercial Work Service of Council in a financially responsible manner in line with budget allocations.	David Counsell - Manager Asset & Program Planning	Works are delivered within projected estimates and quotations.	In Progress	24/11/21	30/06/22	80.00	100.00	 ON TRACK

18. Commercial Works



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Commercial Works	(34,071)	1,766	-5.18%
1. Operating Income	(148,138)	(43,635)	29.46%
2. Operating Expenditure	114,067	45,401	39.80%

19. STORMWATER DRAINAGE

ACTION STATUS

100.00% (3)

ON TRACK



0.00% (0)

MONITOR



0.00% (0)

NEEDS WORK



0.00% (0)

NO TARGET






ACTION PERFORMANCE



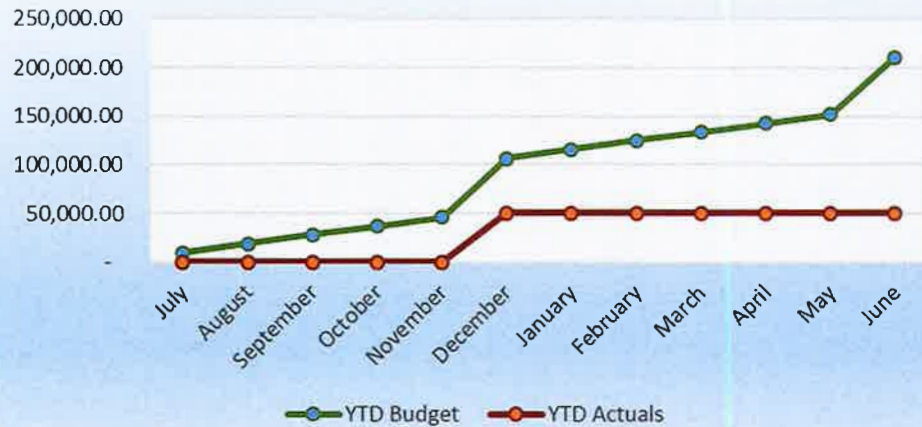
Actions reported on	3
At least 80% of action target achieved	3
Between 50% and 80% of action target achieved	0
Less than 50% of action target achieved	0
Actions with no target set	0

ACTION SUMMARY

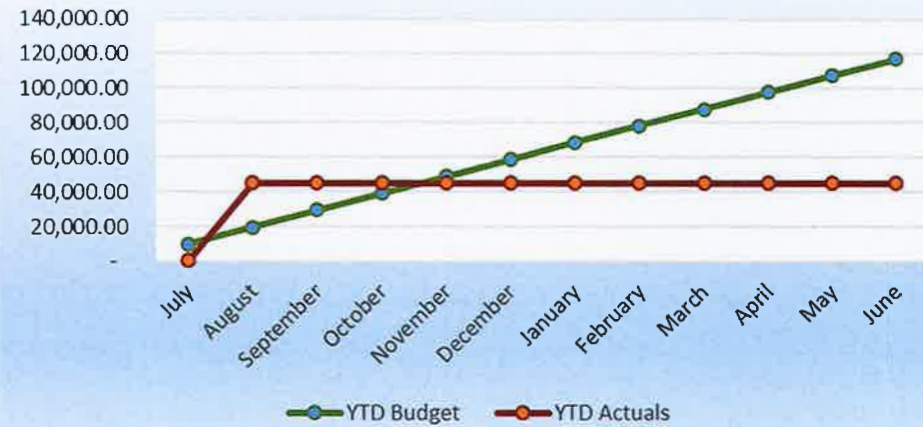
Business Unit: Stormwater Drainage								
Service Profile: Stormwater Drainage								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.3.1.1 Implement the Stormwater Asset Management Plan.	David Counsell - Manager Asset & Program Planning	Further storm water asset renewals works are being arranged to upgrading drainage pits and pipe inlets.	In Progress	25/11/21	30/06/22	80.00	100.00	 ON TRACK
3.3.1.2 Deliver business improvements, recognising emerging risks and opportunities.	David Counsell - Manager Asset & Program Planning	Project delivery is scheduled to gain efficiencies where possible, considering site risks and to seek opportunities to improve the performance of the asset.	In Progress	25/11/21	30/06/22	80.00	100.00	 ON TRACK
3.3.1.3 Manage the Stormwater and Drainage of Council in a financially responsible manner in line with budget allocations.	David Counsell - Manager Asset & Program Planning	Asset replacement projects are in accordance with the adopted annual budget limitations.	In Progress	25/11/21	30/06/22	80.00	100.00	 ON TRACK

19. Stormwater and Drainage

Stormwater & Drainage Operational Expenditure Budget v's Actual



Stormwater & Drainage Capital Expenditure Budget v's Actual



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Stormwater & Drainage	257,550	23,607	9.17%
1. Operating Income	(70,921)	(71,341)	100.59%
2. Operating Expenditure	211,271	50,635	23.97%
3. Capital Income	0	(718)	0.00%
4. Capital Expenditure	117,200	45,031	38.42%
8252502. Drainage Pits - Upgrade	50,000	12,903	25.81%
8252523. Urban Culverts Renewal	27,200	6,996	25.72%
8252526. Stormwater Pipe Renewal	40,000	25,133	62.83%

20. TRANSPORT NETWORK

ACTION STATUS

100.00% (5)

ON TRACK



0.00% (0)

MONITOR



0.00% (0)

NEEDS WORK



0.00% (0)

NO TARGET








ACTION PERFORMANCE



Actions reported on	5
At least 80% of action target achieved	5
Between 50% and 80% of action target achieved	0
Less than 50% of action target achieved	0
Actions with no target set	0

ACTION SUMMARY

Business Unit: Transport Network								
Service Profile: Transport Network								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.3.1 Implement the Road Network Management Plan and the Road Network Asset Management Plan.	David Counsell - Manager Asset & Program Planning	The Road Asset Management Plan and the Road Network Asset Management Plan have been adopted by Council.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
5.1.3.2 Deliver business improvements, recognising emerging risks and opportunities.	James Paynter - Manager Works	Project delivery is scheduled to gain efficiencies. Projects are undertaken utilizing internal teams and external contractors to deliver projects within grant funding and internal funding restraints.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
5.1.3.3 Manage the Transport Network Service of Council in a financially responsible manner in line with budget allocations.	David Counsell - Manager Asset & Program Planning	Asset replacement projects are scoped in line with the adopted annual budget. Where external grant opportunities are available, successful grants are assisting with the asset renewal program.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
5.1.7.1 Manage and deliver maintenance services for transport infrastructure.	David Counsell - Manager Asset & Program Planning	Transport assets, which are mainly roads, are maintained in accordance with the adopted annual budget.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
5.2.3.1 Manage and deliver construction services for transport infrastructure.	David Counsell - Manager Asset & Program Planning	Capital projects are being delivered with additional works funded through grant funding for road upgrading and timber bridge replacements.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

TRANSPORT NETWORK – GRADING SCHEDULE

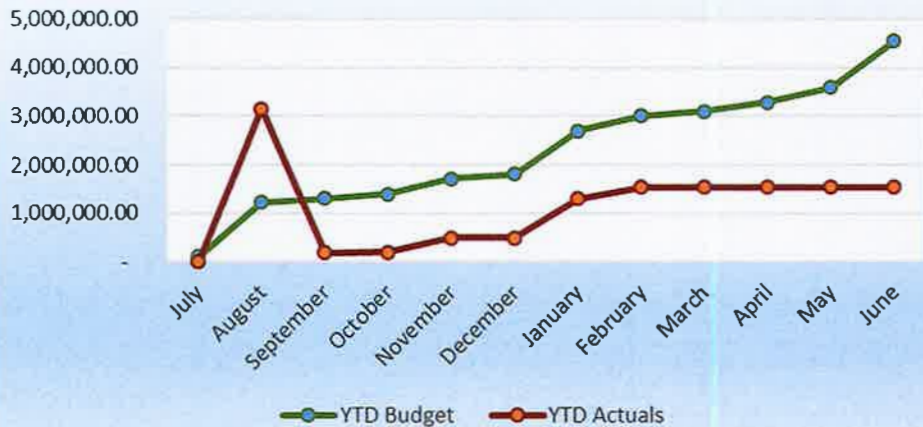
Council is responding to February declared Disaster Restoration Funding Assistance (DRFA). Council will respond to most roads over the next two to three months to keep roads safe. This will include each crew (North, East, West and Central) having a drainage item of plant with them to conduct drainage repairs and tidy up the running surface of the road. Council will see items of plant do enough on a road to keep it safe and move on to the next road. Council will return to conduct normal grading routine maintenance and full DRFA works (where funded) on roads according to road maintenance funding constraints, once roads in that district have had minor attention to remain trafficable.

Grading Schedule

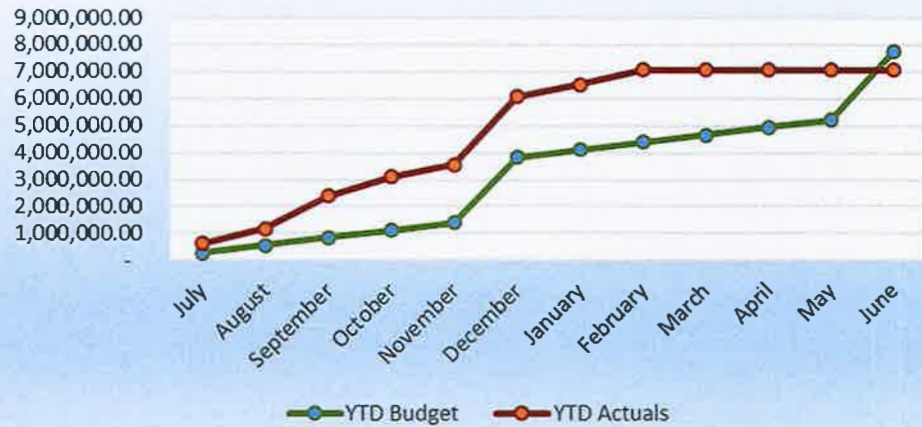
- Eastern Grader – Graded Rocky River Road completing drainage/ gravel works as the crew goes through. This crew is now conducting repairs to Rocky River, Long Gully, Lower Rocky followed by various roads in the eastern half of the shire because of the February rain event.
- Northern Grader –This grader has graded Rivertree Road, Razorback Road, Cullens Creek Road and other tributary roads utilizing contractors and TSC grader to complete flood damage works. This crew is now conducting repairs to all roads in their district.
- Western Grader –Graded Bungulla area roads, Finnerty's and Smith's Lane . This crew is now conducting repairs to all roads in their district.
- Central Grader –This crew have graded and conducted flood damage repairs to Tarban Road, Tarban Loop Road, Schrodgers Road, Timbarra Rd and minor repairs on Billirimba Rd. This crew is now conducting repairs to all roads in their district. Followed by Torrington area LRCI works.
- Council has gained access for Plains Stn and Long Gully residents beyond Frasers Cutting from Friday 4th April at 9pm. This has remained under 24 hour traffic control. These roads have been assessed by a geotechnical engineer, primarily to ensure public safety with road openings. A full assessment with recommendations will commence in the coming weeks.

20. Transport Network

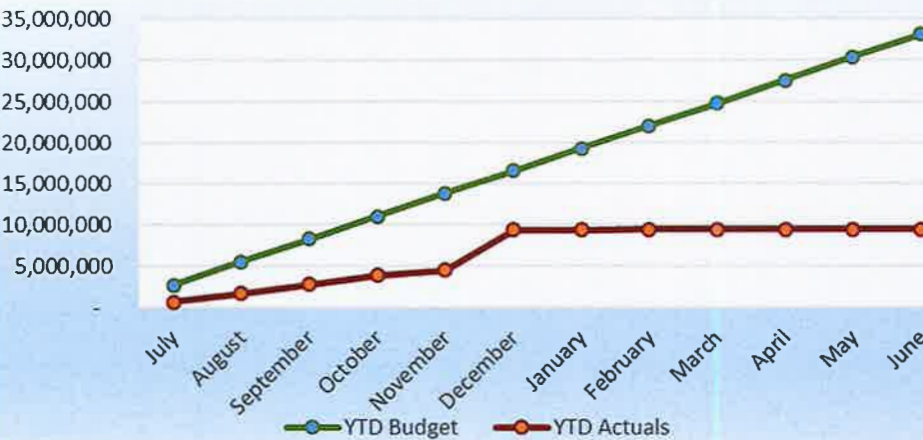
Transport Network Operational Income
Budget v's Actual



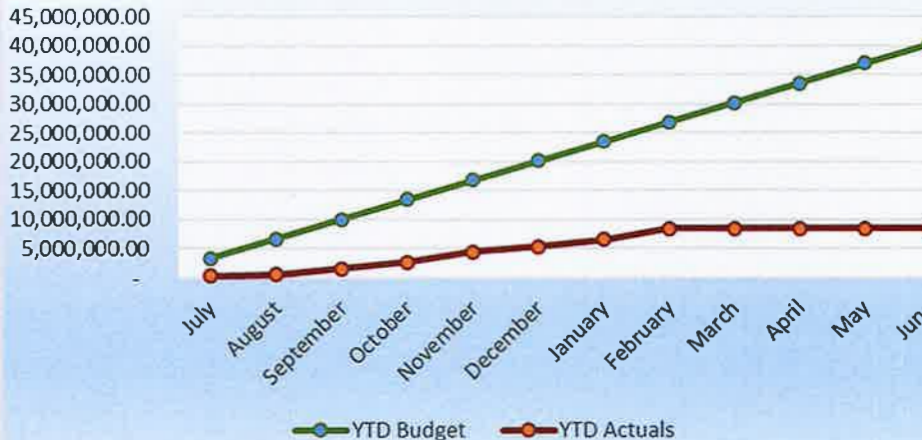
Transport Network Operational Expenditure
Budget v's Actual



Transport Network Capital Income
Budget v's Actual



Transport Network Capital Expenditure
Budget v's Actual



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Transport Network	10,642,168	4,781,080	44.93%
1. Operating Income	(4,547,917)	(1,540,942)	33.88%
2. Operating Expenditure	7,746,979	7,085,624	91.46%
3. Capital Income	(33,108,851)	(9,452,550)	28.55%
4. Capital Expenditure	40,270,604	8,485,882	21.07%
4210500. Mt McKenzie Tower Construct Access Road (SRV)	70,000	0	0.00%
6215110. Regional & Local Roads Traffic Facilities	66,000	58,504	88.64%
6215510. Regional Roads Block Grant - Reseals Program.	556,388	453,865	81.57%
6215531. Special Grant Mt Lindesay Road (RMS/Fed)	14,124,630	4,073,639	28.84%
6215543. Repair Program 2021/22	565,572	50,186	8.87%
6215544. BLERF - 0737 - Improve Mt Lindesay Road	5,746,545	13,143	0.23%
6215550. Footpaths Capital Works	100,000	0	0.00%
6215552. Roads to Recovery 2019-24	1,044,335	139,183	13.33%
6215553. MR 462 Bruxner Way Curve Improvements (Segments 7010, 7020 & 7030)	25,981	17,540	67.51%
6215556. Regional Roads Block Grant - Rehabilitation	350,000	19,649	5.61%
6215559. Safer Roads Program - Boonoo Boonoo Falls Road	0	243	0.00%
6215560. Local Roads & Community Infrastructure Program Round 1	0	9	0.00%
6215561. Fixing Local Roads - Tooloom Road Heavy Vehicle Access	163,011	153,881	94.40%
6215562. Repair Program 2020/21	127,163	40,327	31.71%
6215563. Federal Stimulus Safety Project 2299 Mt Lindesay Rd	44,130	28,121	63.72%

COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
6215564. Mt Lindesay Rd & Boundary Rd Intersection Safety Signposting	8,773	20	0.22%
6215565. Local Roads & Community Infrastructure Program - Round 2 Extension	806,294	360,025	44.65%
6215566. Developer Contribution Road Works	9,013	14,984	166.25%
6215568. FLR200241 - Kildare Road (Tenterfield Tourist Route 9)	3,359,155	277,663	8.27%
6215570. DRFA AGRN960 EPAR Bruxner Way - Bridge 7325 Dumaresq River Overflow Channel	0	4,498	0.00%
6215572. FLR300128 - Tooloom Road West Rehabilitation	2,999,566	0	0.00%
6220270. Boonoo Boonoo Bridge, Mt Lindesay Road - Restart NSW Funding	1,627,322	541,601	33.28%
6220271. Bridges Renewal Program - Deepwater River Bridge Renewal - Torrington Road	1,156,209	379,618	32.83%
6220272. Bridges Renewal Program - Kangaroo Creek Bridge Replacement - Paddys Flat Road Nth	1,187,433	21,103	1.78%
6220273. Contribution to Clarence River Bridge (Kyogle Shire)	377,550	377,550	100.00%
6220274. Bridges Renewal Program - Unknown Creek Bridge (67203) Replacement, Paddy's Flat Rd Nth	728,899	1,815	0.25%
6220275. Emu Creek Bridge Replacement - Hootons Road - Restart NSW Funding	491,686	149,063	30.32%
6220276. Bridges Renewal Program - Unknown Creek Bridge (67161) Replacement, Paddy's Flat Rd Sth	619,639	47,219	7.62%
6220277. Fixing Country Bridges - Grahams Creek Bridge Replacement, Grahams Creek Rd	654,589	2,430	0.37%
6220278. Fixing Country Bridges - Washpool Creek Bridge Replacement, Leechs Gully Rd	369,258	60,852	16.48%
6220500. Urban Streets - Reseal Program	122,000	101,883	83.51%
6220501. Road Renewal - Gravel Roads	635,628	204,146	32.12%
6220503. Gravel Resheets	632,452	564,253	89.22%
6220506. Bridges / Causeways (SRV to 2023/24)	550,000	61,641	11.21%
6220507. Rural Roads - Reseal Program	266,146	200,687	75.40%

COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
6220512. Rural Culverts & Pipes	100,000	64,095	64.09%
6220513. Concrete Bridges	210,223	564	0.27%
6220514. Causeways	188,163	0	0.00%
6240101. Gravel Pit Rehabilitation	10,445	0	0.00%
6240502. Main Street - Complete Final Stage	1,406	1,884	134.01%
6240509. SCCF4-0946 Extension to Urbenville Footpath	160,000	0	0.00%
6240510. Logan Street Footpath Replacement Grant	15,000	0	0.00%
6. Liabilities	281,353	203,066	72.17%

21. PLANT, FLEET & EQUIPMENT

ACTION STATUS

100.00% (4)

ON TRACK



0.00% (0)

MONITOR



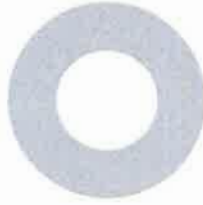
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NEEDS WORK



0.00% (0)

NO TARGET







ACTION PERFORMANCE



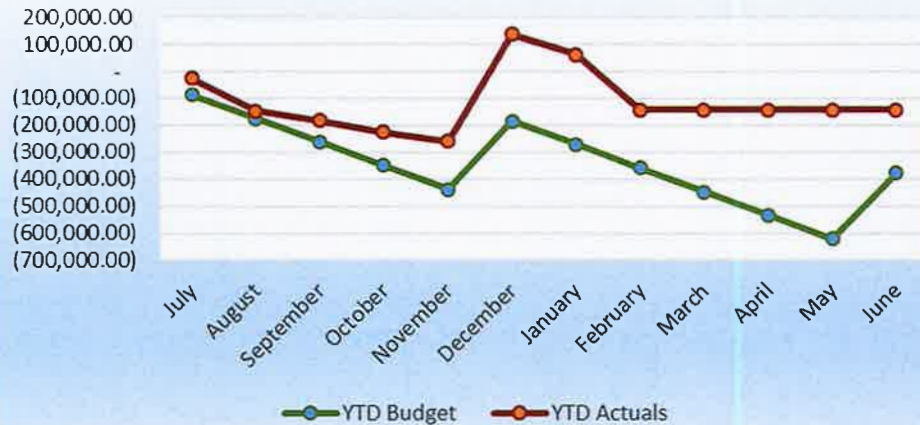
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At least 80% of action target achieved	4
Between 50% and 80% of action target achieved	0
Less than 50% of action target achieved	0
Actions with no target set	0

ACTION SUMMARY

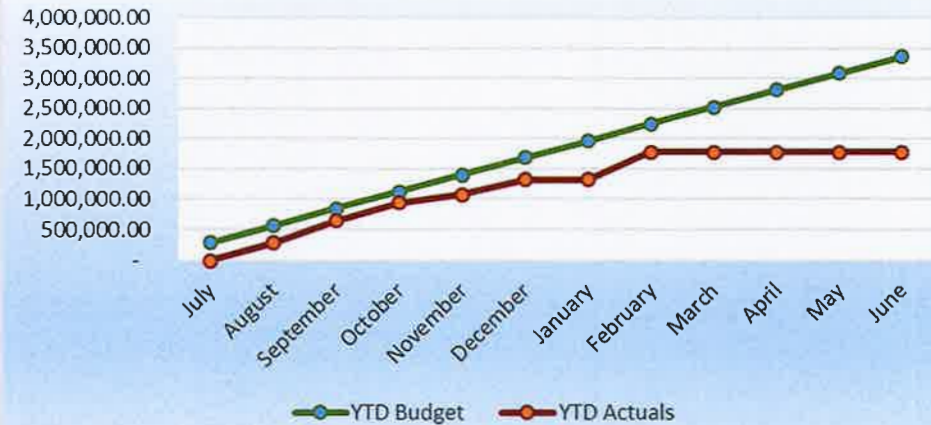
Business Unit: Plant, Fleet & Equipment								
Service Profile: Plant, Fleet & Equipment								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.3.4 Implementation and delivery of the Fleet Asset Management Plan and the Plant Replacement Program.	James Paynter - Manager Works	Review of Fleet Asset Management Plan is complete, including LTFP and hire rate review. Integration into the new format a working progress with Manager Assets and Projects. Council awaits the delivery of three Medium Rigid Tradesman Trucks.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
5.1.3.5 Develop and implement the Depot Master Plan.	Brad Foan - Manager Fleet	An emulsion storage tank is installed replacing the existing tank which has reached the end of its useful life. Fuel bowzers have recently been repaired and a report will be prepared addressing the future viability of the fuel storage tanks.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
5.1.3.6 Deliver business improvements, recognising emerging risks and opportunities.	Brad Foan - Manager Fleet	The Fleet operational expenditure is back on track. Utilisation remains well down at 9.06% under target staff leave and poor weather have both impacted this to some degree.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
5.1.3.7 Manage the Plant, Fleet and Equipment Service of Council in a financially responsible manner in line with budget allocations.	James Paynter - Manager Works	Approximately 95% of Fleet asset maintenance is conducted within a week of falling due; maintenance is conducted in line with industry best practice. 100% of general Fleet safety inspections completed with the 90-day target. Fleet continues to achieve its benchmarks in this area.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

21. Plant Fleet and Equipment

Plant , Fleet & Equipment Operational Expenditure Budget v's Actual



Plant, Fleet & Equipment Capital Expenditure Budget v's Actual



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Plant, Fleet & Equipment	492,887	124,071	25.17%
1. Operating Income	(74,500)	(46,532)	62.46%
2. Operating Expenditure	(379,056)	(143,527)	37.86%
4. Capital Expenditure	3,364,406	1,779,241	52.88%
6210500. Public Works Plant - Purchases	3,296,617	1,718,643	52.13%
6210502. Minor Plant Purchases	67,789	60,597	89.39%
8. WDB of Asset Disposals	(2,417,963)	(1,465,111)	60.59%

22. WASTE MANAGEMENT

ACTION STATUS

100.00% (3)

ON TRACK



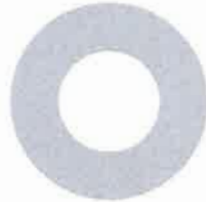
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MONITOR



0.00% (0)

NEEDS WORK



0.00% (0)

NO TARGET





ACTION PERFORMANCE




Actions reported on	3
At least 80% of action target achieved	3
Between 50% and 80% of action target achieved	0
Less than 50% of action target achieved	0
Actions with no target set	0

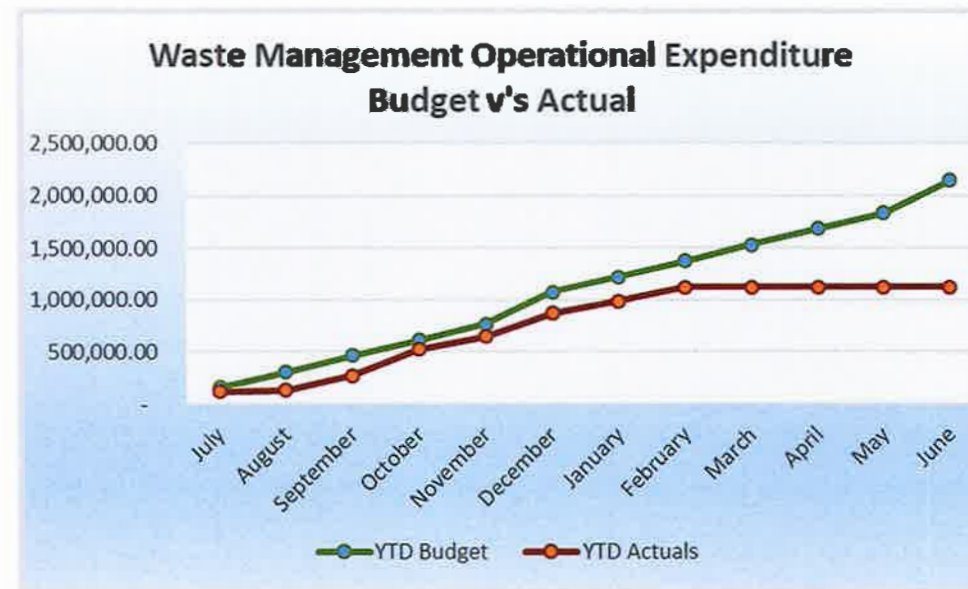
ACTION SUMMARY

Business Unit: Waste Management								
Service Profile: Waste Management								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
2.1.5.1 Delivery of the Waste Management Strategy.	Gillian Marchant - Manager Water & Waste	<p>Ongoing operations with delivery in-line with Waste Management strategy.</p> <p>February 2022 -Expansion of the future cell (cell 5) to aid in the fire restoration work, with EPA approval has been completed with thanks to works staff. Rock drainage and finalisation of moving leachate pipe have commenced which are required before installation of geotextile liner. Finalisation of storm water sediment basins have been completed. Leachate management plan, is completed and sent to EPA. Surface water management plan has been received in draft, under review. Further surveys are required for masterplan update pending weather conditions.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
2.1.5.2 Deliver business improvements, recognising emerging risks and opportunities.	Gillian Marchant - Manager Water & Waste	<p>Ongoing assessments and improvements to the business program ensuring risks are undertaken as priorities.</p> <p>February 2022 Risks have emerged for incorrect disposal of asbestos in recycling collections, advertising has commenced with correct disposal requirements. When contaminated recycling is then rejected and disposed of at asbestos prices costing Council and ratepayers. To try to reduce the contamination an advertising campaign was undertaken as well as staff have conducted audits and continue to audit recycling bins for contamination with over 55 initial contaminated bins identified, letters were sent to residents, subsequent inspections reduced the number of contaminated bins to 10. These continued offenders will be charged the audit will continue. A revision of recycling policy is underway with research from other Councils obtained.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

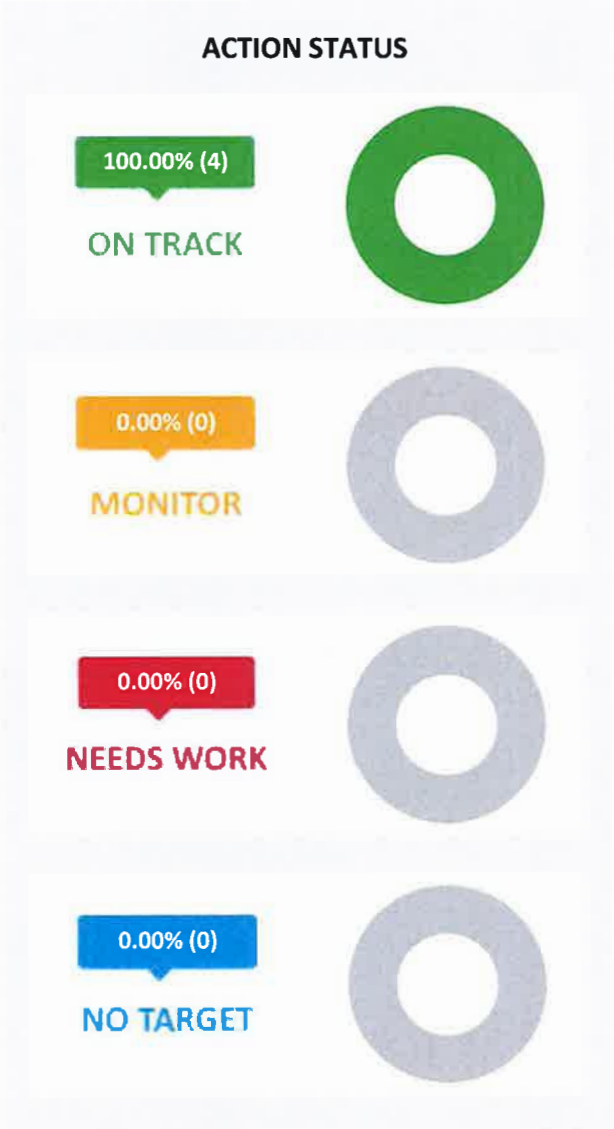
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
2.1.5.3 Manage Waste Services of Council in a financially responsible manner in line with budget allocations.	Gillian Marchant - Manager Water & Waste	<p>February 2022 Opportunity to continue the application for funding from the bushfires in 2019 has continued from expressions of interest to phase 1 reports and currently in phase 2 application under the smarty grants system. The announcement occurred on Wednesday the 1st December, with Council to receive \$773,692 for improvements at Boonoo Boonoo and Torrington, deeds have been signed, planning continues with quotations called.</p> <p>Boonoo Boonoo facilities upgrade new site office, prefab offices have arrived, and slab has been poured in July, slab set and litter control fencing completed in August. Pylons for new site Office completed in September 2021, installation, delayed by wet weather expected March 2022, septic tank installed (Figure 1). Addition of Triax mesh for pit access has stabilised the site allowing trucks to empty without bogging and subsequent damage (Figure 2).</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

22. Waste Management



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Waste Management	3,191,823	(1,490,180)	-46.69%
1. Operating Income	(2,870,251)	(2,837,746)	98.87%
2. Operating Expenditure	2,140,880	1,123,346	52.47%
3. Capital Income	(781,012)	(69,422)	8.89%
4. Capital Expenditure	4,548,826	218,008	4.79%
7080500. 240L Wheelie Bins	10,000	5,811	58.11%
7080503. Industrial Bins	6,150	929	15.11%
7080554. Boonoo Boonoo - Landfill Cover	10,000	0	0.00%
7080555. Boonoo Boonoo - Cell Remediation Asset	50,000	0	0.00%
7080558. Tip shop - Drake, Liston & Tenterfield	46,500	46,403	99.79%
7080559. Green Waste Hungry Bin - School Trial	2,000	0	0.00%
7080560. EPA Bushfire Recovery Program for Council Landfills	773,692	0	0.00%
7080561. Boonoo Boonoo Landfill - Environmental Improvements	12,020	11,089	92.25%
7080563. Torrington - Landfill Closure & Transfer Station Construction	25,000	18,721	74.88%
7080564. Boonoo Boonoo - Develop Stage 5	3,300,000	56,239	1.70%
7080568. Boonoo Boonoo - WHS Facilities & Amenities Upgrade	91,006	64,349	70.71%
7080720. Mingoola - Open Transfer Station	70,000	0	0.00%
7080731. Torrington Landfill - Access Road	1,000	522	52.24%
7080732. Torrington Landfill - Convert to Transfer	30,000	12,365	41.22%
7080811. Tenterfield WTS Groundwater Bores	120,000	121	0.10%
7080821. Tenterfield WTS Bailer Bay Structure	1,458	1,458	100.00%
6. Liabilities	153,380	75,634	49.31%


23. WATER SUPPLY






ACTION SUMMARY

Business Unit: Water Supply

Service Profile: Water Supply

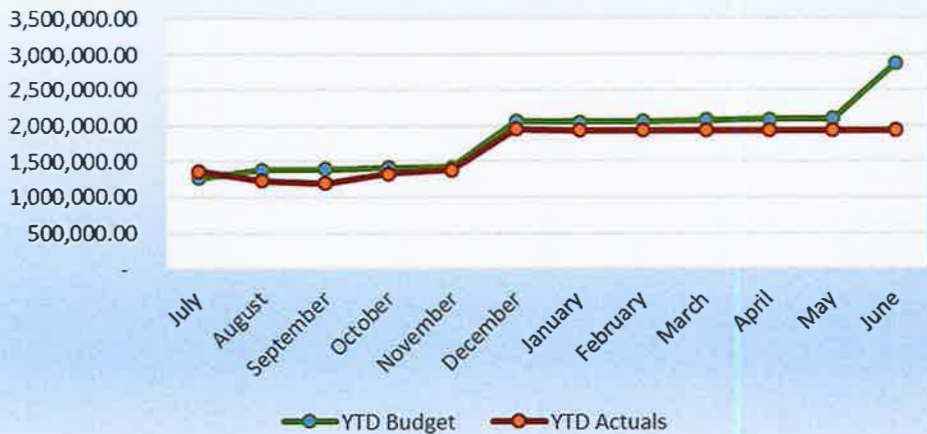
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.4.1 Implementation of Water Service Strategic Plan in accordance with NSW Office of Water Guidelines.	Gillian Marchant - Manager Water & Waste	<p>Ongoing operations with implementation in-line with Water Service Strategic plan as provided by NSW Office of Water Guidelines.</p> <p>February 2022 - New England Highway (Rouse Street) resealing progressed by RMS. Guttering completed on planter boxes raising of valves required before RMS works completed in October 2021 with December 2021 re-seal completion of main road.</p> <p>Works have commenced for the New Water Filtration Plant on Scrub Road, the project was awarded to contractors LC Water. Final designs have progressed with most plans at 100%, DPE section 60 plans reviewed and meeting for responses to comments completed January 2022, section 60 granted. To ensure the timeframes for the project initial site establishment and preliminary groundwork has commenced. Councillors, Staff, Minister Melinda Pavey and Council's Major Peter Petty conducted a Sod-turning event this month to commemorate the commencement of the program for the New Water Treatment Plant.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.3.2.1 Implementation of the Water and Drought Management Plans.	Gillian Marchant - Manager Water & Waste	February 2022 The Tenterfield Sustainable and Disaster Resilient Communities program will provide a water source, and minor reticulation activities, for the villages of Drake, Liston, Legume, and Torrington. The reticulation will predominantly service pumps for groundwater/river water holding tanks and standpipe delivery systems, including solar systems. The project will improve the community's resilience and ability to prepare and respond to future disasters. Council applied and was awarded \$960,000 to deliver the Villages bore program. The Village bore program for Liston, Legume, Drake and Torrington has progressed with deeds signed and RFQ released in December 2021 for hydrogeologist water search closing in January 2022 (award pending).	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
3.3.2.2 Deliver business improvements, recognising emerging risks and opportunities.	Gillian Marchant - Manager Water & Waste	<p>February 2022 A grant for water treatment improvement, increased storage capacity and secondary supply at Urbenville has been awarded to Council through New Grid & Water Infrastructure NSW, pending deeds.</p> <p>The Integrated water catchment management grant (IWCM) deeds have been signed February 2022, has progressed with secure yield studies awarded, with draft report received.</p> <p>Mobile booster platform installation at Urbenville WTP, and Compressor services including replacement of air dryer (pending receipt and installation).</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

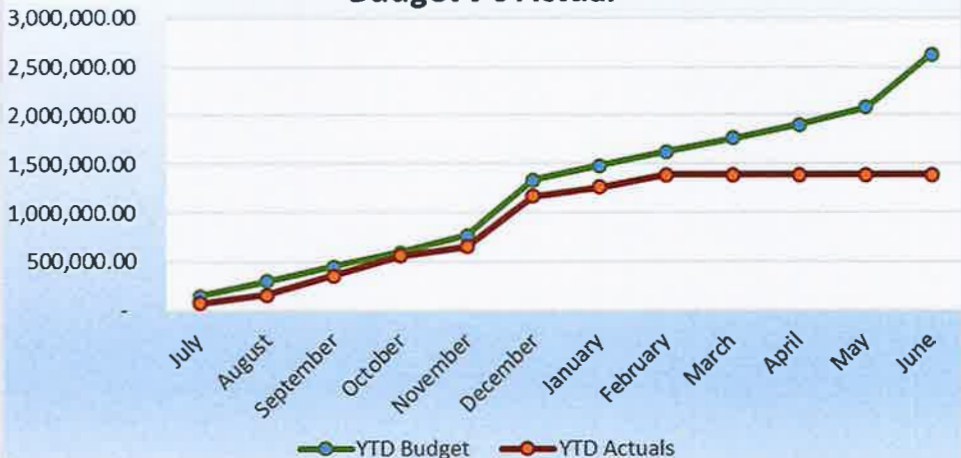
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.3.2.3 Manage the Water Supply Service of Council in a financially responsible manner in line with budget allocations.	Gillian Marchant - Manager Water & Waste	February 2022 - Bore line project is continuing with second pad formed at Archery, well head and controller installed. Shirley Park has been formed with new flood tower. East Street has new well head constructed with installation of pump and controller. The water and Sewer crew thanks the Works, Bridging crew for assisting with installation as well as Council's contractors MB industries and Mini Earthworx. Testing of the main controller at Museum/RFS is complete with electrical and electronic components working efficiently. Bore for the Rugby club has progressed with well head construction. Metering for archery field is completed. Fencing the compounds for the bores and finalisation of the bore on the common with Shirley park connection to new line remain. Testing requirements by NWS Health are pending waste disposal requirements by EPA have been finalised, reports required to recommence program testing. Reports completed and testing program completed, reviewed by NSW Health, DPE Water and EPA commenced program February 2022, 2 runs completed (Figure 1 & 2 Samples-delays from wet weather are expected to slow final runs.	In Progress	01/07/21	30/06/22	80.00	100.00	 <small>ON TRACK</small>

23. Water Supply

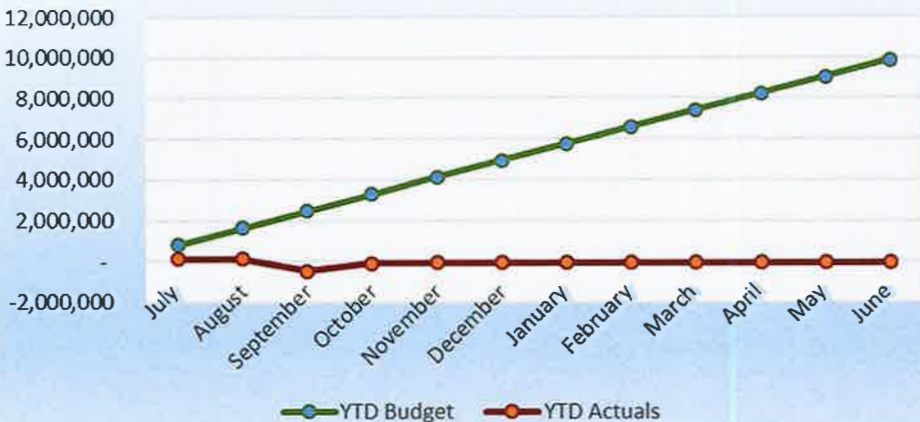
Water Operating Income
Budget v's Actual



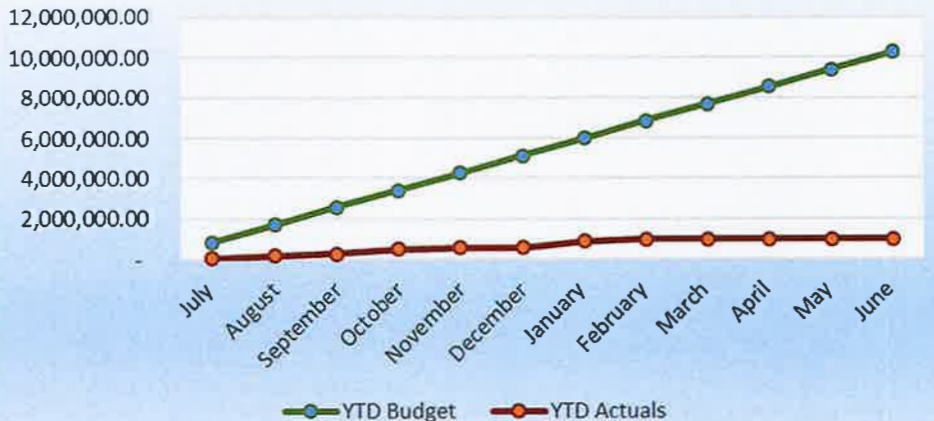
Water Network Operating Expenditure
Budget v's Actual



Water Capital Income
Budget v's Actual



Water Capital Expenditure
Budget v's Actual



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Water Supply	310,453	564,403	181.80%
1. Operating Income	(2,879,897)	(1,936,241)	67.23%
2. Operating Expenditure	2,627,126	1,385,483	52.74%
3. Capital Income	(9,879,500)	66,066	-0.67%
4. Capital Expenditure	10,244,792	973,679	9.50%
7484502. Tenterfield Valve Renewal	5,000	4,582	91.64%
7484505. Tenterfield Mains Replacement	276,000	141,540	51.28%
7484506. Tenterfield Meter Replacement	22,000	873	3.97%
7484522. Tenterfield Water Treatment Plant Construction	8,878,242	572,481	6.45%
7484532. Tenterfield Water Supply - Drought Augmentation	0	243,424	0.00%
7484533. Water Network Mapping Improvements	20,000	0	0.00%
7484534. Tenterfield Apex Park Bore Dispenser	10,000	2,229	22.29%
7484537. Tenterfield Reservoir - Outlet Works	20,000	0	0.00%
7484538. BLERF 0377 - Tenterfield Villages Emergency Water Program	980,000	0	0.00%
7484811. Urbenville Water Treatment Plant Upgrade	20,000	0	0.00%
7484812. Scada Renewal	8,550	8,550	100.00%
7484950. Legume Catchment - Water Supply Options Study	5,000	0	0.00%
6. Liabilities	197,932	75,416	38.10%

24. SEWERAGE SERVICES

ACTION STATUS

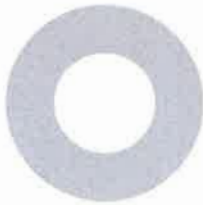
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ON TRACK



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MONITOR



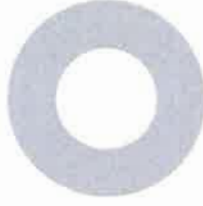
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NEEDS WORK



0.00% (0)

NO TARGET







ACTION PERFORMANCE



Actions reported on	4
At least 80% of action target achieved	4
Between 50% and 80% of action target achieved	0
Less than 50% of action target achieved	0
Actions with no target set	0

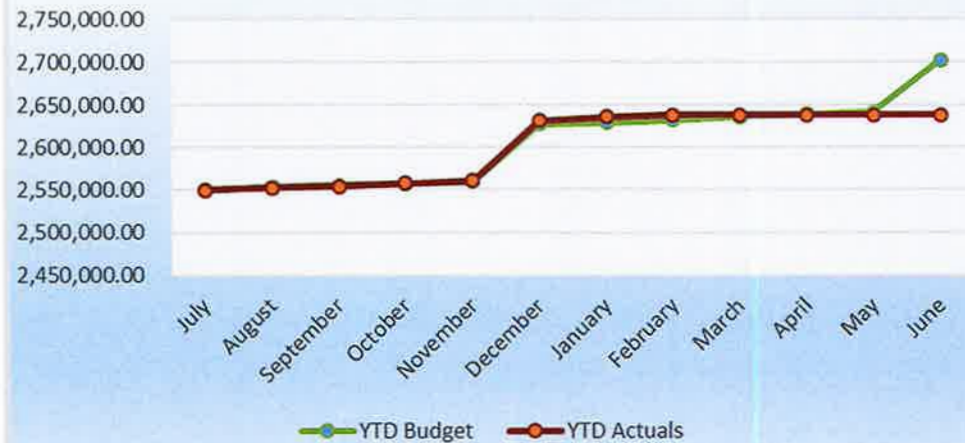
ACTION SUMMARY

Business Unit: Sewerage Services								
Service Profile: Sewerage Services								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.3.3.1 Maintenance and operation of sewerage network, in line with the Asset Management Strategy.	Gillian Marchant - Manager Water & Waste	<p>February 2022- Flooding occurred again this month and saw a large increase in water received at the Sewage Treatment Plant (STP), a smoke testing program will be included in future budgets to rectify illegal storm connections.</p> <p>To ensure the best performance of the Tenterfield STP, Handos Contracting where engage to clean the pump stations and de-sludge the STP sludge lagoons and finishing ponds. These commenced in December and concluded in January. Storms in January provided the source for fault in the pontooned sludge lifter. The lifter exploded and caught fire, with thanks to the local Tenterfield Fire Service for their prompt response. Urbenville de-sludging of finishing ponds commenced in February 2022, however due to flooding finalisation of cleaning could not occur and equipment was removed from site until conditions are dryer.</p>	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

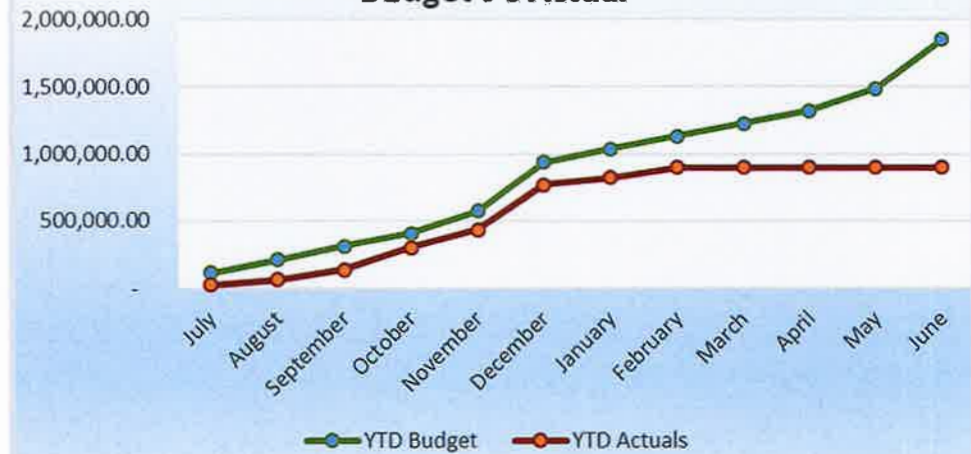
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.3.3.2 Deliver business improvements, recognising emerging risks and opportunities.	Gillian Marchant - Manager Water & Waste	February 2022 - Sewer connections 0 at Tenterfield 0 Urbenville; Major pump station clearing 2 at Tenterfield 0 Urbenville; Blockages where reported and cleared at 3 locations in Tenterfield and 1 in Urbenville including 0 broken main repair, with 2 mains visually checked with new CCTV large tree roots in Tenterfield and 0 major manhole repair, 0 broken main repairs and 0 effluent line repair in Urbenville in this reporting period.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
3.3.3.3 Manage the Sewerage Services of Council in a financially responsible manner in line with budget allocations.	Gillian Marchant - Manager Water & Waste	February 2022- Planning has commenced to extend the sewer system to the new water filtration plant council will engage designers to develop plans. New main to the water filtration plant has commenced with surveyors engaged and completed long section plans for detailed designs to occur. RFQ for sewer mains relining has been released in July, Tender submissions received August, assessment and awarded in September 2021. Works commenced in November and continued to December delayed by COVID restrictions, now completed, project book and EPA reports are underway.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK
4.3.6.3 Council sewerage network upgrades and maintenance conducted in accordance with demand and affordability constraints.	Gillian Marchant - Manager Water & Waste	February 2022 - Due to increasing demands for sewer infrastructure renewals and replacements, utilising poly pipe a new butt-welding larger unit is expected to be purchased quotations have been requested.	In Progress	01/07/21	30/06/22	80.00	100.00	 ON TRACK

24. Sewerage Services

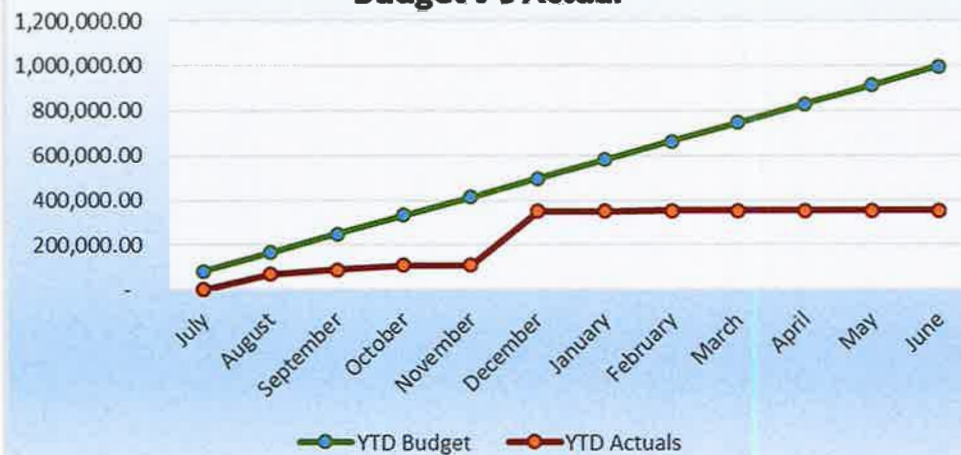
**Sewerage Network Operational Income
Budget v's Actual**



**Sewerage Network Operational Expenditure
Budget v's Actual**



**Sewerage Network Capital Expenditure
Budget v's Actual**



COA	21/22 Review 2 Budget	21/22 YTD Actuals February	21/22 Percentage Spent
Sewerage Service	220,877	(1,349,223)	-610.85%
1. Operating Income	(2,701,982)	(2,638,814)	97.66%
2. Operating Expenditure	1,844,896	897,374	48.64%
3. Capital Income	(10,000)	(6,200)	62.00%
4. Capital Expenditure	994,793	351,832	35.37%
7872502. Tenterfield Mains Relining (1km Year)	291,000	120,249	41.32%
7872503. Tenterfield Mains Augmentation	67,900	0	0.00%
7872505. Tenterfield Man Hole Level Alterations (Water Infiltration)	158,500	91,398	57.66%
7872515. Tenterfield Upgrade Road to Tertiary Ponds	5,000	0	0.00%
7872517. Tenterfield Scada System Upgrade	31,600	0	0.00%
7872519. Tenterfield Network Renewal	189,100	120,249	63.59%
7872529. Sewer System Mapping Improvements	20,000	0	0.00%
7872800. Urbenville Dehydrator	10,000	0	0.00%
7872801. Removal Sludge from Tertiary Ponds/Renewal of Capacity	10,600	0	0.00%
7872804. Urbenville Telemetry Upgrade	15,000	0	0.00%
7872807. Urbenville Telemetry From PS to STP	10,000	0	0.00%
7872813. Urbenville Sewer Pump Station Emergency Works - Replacement	91,093	19,935	21.88%
7872814. Urbenville - Major Pump Station Refurbishment	95,000	0	0.00%
6. Liabilities	93,170	46,585	50.00%

