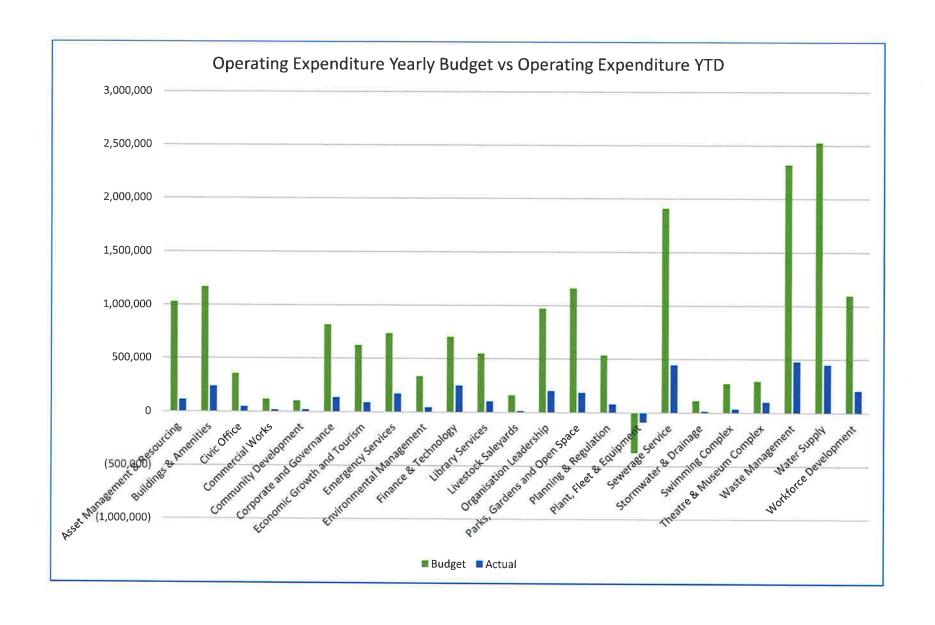
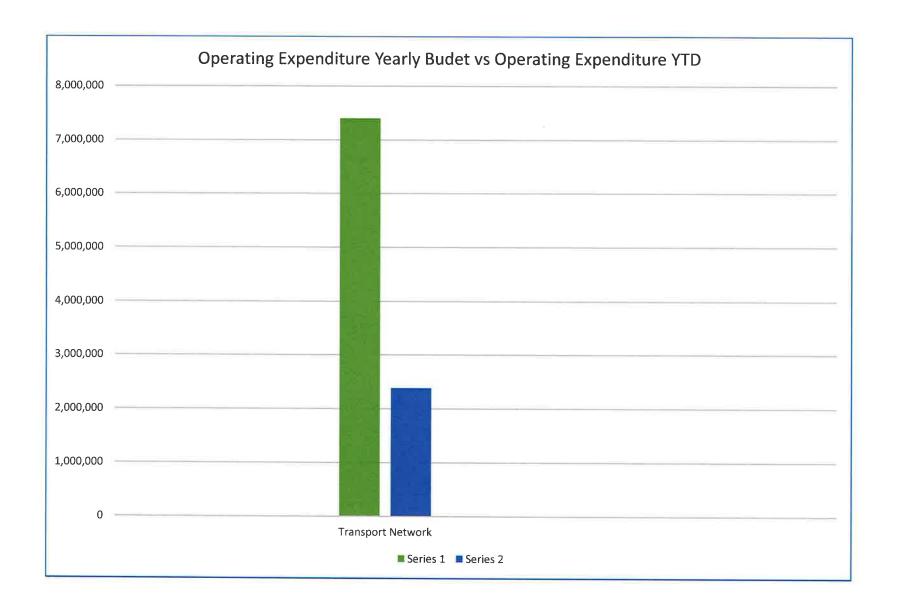


Monthly Operational Report

Tenterfield Shire Council September 2022 Council Meeting 27 October 2022





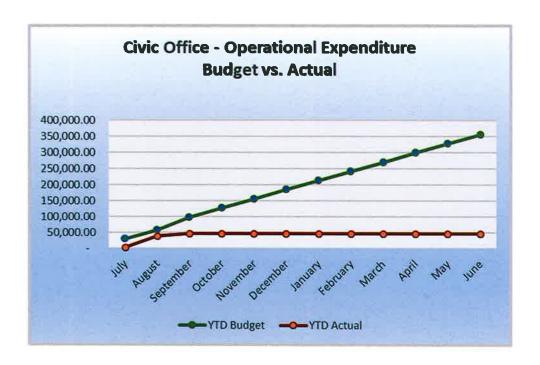
1. CIVIC OFFICE





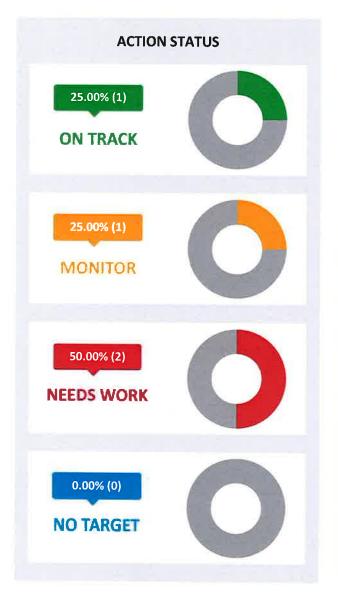
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
2.1.3.1 Investigate, advocate for, and source funding to improve heavy vehicle access across the region.	Chief Executive	September - 2022 Ongoing nothing further to report.	Ongoing	01/07/22	30/06/23		0.00	No TARGE
5.1.1.9 Influence and advocate support from Federal and State government in relation to promotion of Tenterfield community objectives.	Chief Executive	September - Ongoing waiting for federal budget to be handed down next month	Ongoing	01/07/22	30/06/23		0.00	No TARGE
5.1.1.10 Advocate to hand back Bruxner Way and Mt Lindesay Road to State Government.	Chief Executive	September-2022 Ongoing still waiting for the outcome of our application to hand back. Nothing further to report .	Ongoing	01/07/22	30/06/23		0.00	No TARGE
5.1.1.11 Manage communication, media and information channels.	Manager Economic Development & Special Projects	Publishers of the Regional Lifestyle Magazine with the Tenterfield Shire feature advise mag will come out 14 November – with planned launch of the magazine at the Golf Club on evening of Tue, 15 November.	Ongoing	01/07/22	30/06/23		0.00	No TARGET
5.1.1.12 Deliver councillor services.	Chief Executive	September - 2022 business as usual nothing to report.	Ongoing	01/07/22	30/06/23		0.00	No TARGET
5.2.2.1 Advocate for health services throughout the Region and ensure future government planning aligns with community needs.	Chief Executive	September - 2022 Ongoing nothing further to report.	Ongoing	01/07/22	30/06/23		0.00	No TARGE

1. Civic Office



COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Civic Office	355,339	59,456	16.73%
1. Operating Income	0	11,921	0.00%
2. Operating Expenditure	355,339	47,536	13.38%

2. ORGANISATION LEADERSHIP



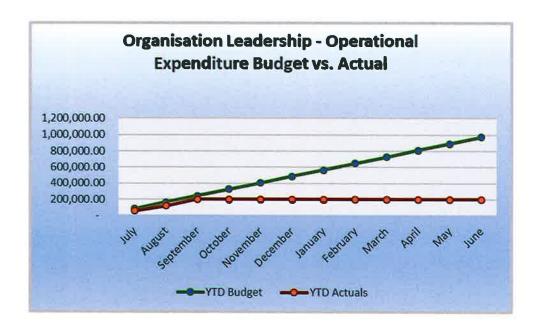


2. ORGANISATION LEADERSHIP

Service Profile: Organisation Leadership								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.2.4 Implement the long-term financial strategy, aligning the Long-Term Financial Plan with the Asset Management Plan.	Chief Executive	September: We have engaged the OLG to do some benchmarking research and compare our performance against other councils, the OLG has also agreed to evaluate our LTFP and projections in regards the special rates variation and OPEX projections.	In Progress	01/07/22	30/06/23	29.00	100.00	NEEDS WOR
5.1.2.5 Apply for a Special Rate Variation.	Chief Executive	September - 2022 The consultation, component of the SRV has now been completed. We are now waiting for councils resolution in terms of the numbers (variation) they resolve to apply to IPART.	In Progress	01/07/22	30/06/23	75.00	100.00	MONITOR
5.1.2.6 Report to council identifying efficiency savings of 10-15% across the budget, for the 2022/23 financial year.	Chief Executive	Complete has been reported to council as directed	Completed	01/07/22	30/06/23	100.00	100.00	ON TRACK

Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
Manager Economic Development & Special Projects	The Visitor Information Centre continues to operate six-days-a-week with reduced opening hours on Saturdays - now closing 2:30pm.	In Progress	01/07/22	30/06/23	25.00	100.00	NEEDS WORK
	Visitor Information Centre Update: September visitors to visitor information centre = 1,674 (0 visitors in September 2021 – COVID closures) September visitors to Visit Tenterfield website = 4,034 (87.9% increase on September 2021) 37% of visitors from New South Wales, 41% from Queensland and 11% from Victoria. Tenterfield Visitor Information Centre has a 4.5 star review on Google (151 reviews) & 4.5 star review on TripAdvisor (108 reviews).						
	Manager Economic Development &	Manager Economic Development & opening hours on Saturdays - now closing 2:30pm. Visitor Information Centre Update: September visitors to visitor information centre = 1,674 (0 visitors in September 2021 - COVID closures) September visitors to Visit Tenterfield website = 4,034 (87.9% increase on September 2021) 37% of visitors from New South Wales, 41% from Queensland and 11% from Victoria. Tenterfield Visitor Information Centre has a 4.5 star review on Google (151 reviews) &	Manager Economic Development & operate six-days-a-week with reduced Opening hours on Saturdays - now closing 2:30pm. Visitor Information Centre Update: September visitors to visitor information centre = 1,674 (0 visitors in September 2021 - COVID closures) September visitors to Visit Tenterfield website = 4,034 (87.9% increase on September 2021) 37% of visitors from New South Wales, 41% from Queensland and 11% from Victoria. Tenterfield Visitor Information Centre has a 4.5 star review on Google (151 reviews) &	Manager Economic operate six-days-a-week with reduced opening hours on Saturdays - now closing 2:30pm. Visitor Information Centre Update: September visitors to visitor information centre = 1,674 (0 visitors in September 2021 – COVID closures) September visitors to Visit Tenterfield website = 4,034 (87.9% increase on September 2021) 37% of visitors from New South Wales, 41% from Queensland and 11% from Victoria. Tenterfield Visitor Information Centre has a 4.5 star review on Google (151 reviews) &	Manager Economic operate six-days-a-week with reduced opening hours on Saturdays - now closing 2:30pm. Visitor Information Centre Update: September visitors to visitor information centre = 1,674 (0 visitors in September 2021 – COVID closures) September visitors to Visit Tenterfield website = 4,034 (87.9% increase on September 2021) 37% of visitors from New South Wales, 41% from Queensland and 11% from Victoria. Tenterfield Visitor Information Centre has a 4.5 star review on Google (151 reviews) &	Manager Economic Development & opening hours on Saturdays - now closing Special Projects Visitor Information Centre Update: September visitors to visitor information centre = 1,674 (0 visitors in September 2021 - COVID closures) September visitors to Visit Tenterfield website = 4,034 (87.9% increase on September 2021) 37% of visitors from New South Wales, 41% from Queensland and 11% from Victoria. Tenterfield Visitor Information Centre has a 4.5 star review on Google (151 reviews) &	Manager Economic operate six-days-a-week with reduced opening hours on Saturdays - now closing 2:30pm. Visitor Information Centre Update: September visitors to visitor information centre = 1,674 (0 visitors in September 2021 — COVID closures) September visitors to Visit Tenterfield website = 4,034 (87.9% increase on September 2021) 37% of visitors from New South Wales, 41% from Queensland and 11% from Victoria. Tenterfield Visitor Information Centre has a 4.5 star review on Google (151 reviews) &

2. Organisation Leadership



COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Organisation Leadership	970,404	200,274	20.64%
2. Operating Expenditure	970,404	200,274	20.64%

3.COMMUNITY DEVELOPMENT





3. COMMUNITY DEVELOPMENT

Service Profile: Community Developmen	nt							
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
L.1.1.1 Improve and maintain communication methods in accordance with the Community Engagement Strategy.	Manager Economic Development & Special Projects	Staff use all available avenues to communicate Council activities - social media, local newspaper and radio as well as Your Local News and direct meetings with the public. In September, (trial) TSC Facebook page again proved popular with page reach of 5458. Individual posts have topped at 3123 (School of Arts - Women like Us) and 2301 for Trial Closure of Customer Services. Audience Age & gender Women 78.6% Men 21.4% Age & gender 18-24 25-34 35-44 45-54 55-64 65+ Women 4.5% 13.1% 15.8% 17.6% 15.8% 11.8% Men 0.5 2.3 5.9 5.9 4.5 2.3 Top towns/cities Tenterfield, NSW, Australia 67.3% Stanthorpe, QLD, Australia 1.8% Toowoomba, QLD, Australia 1.8% Sydney, NSW, Australia 1.8% Brisbane, QLD, Australia 1.8% Brisbane, QLD, Australia 1.8%	Ongoing	01/07/22	30/06/23		0.00	No TARG

Wallangarra, QLD, Australia 1.8% Armidale, NSW, Australia 0.9% Drake, NSW, Australia 0.9% Jennings, NSW, Australia 0.9% Sunshine Coast, QLD, Australia 0.9% Top countries Australia 100%

Reach shows 3.7 views by women for every 1 male view.

Need to post more info of interest to males.

1.1.1.2 Provide opportunities for the
community to participate in decision
making via Council Committees.

Community Development Officer

During the September reporting period there Ongoing were no Committee meetings scheduled.

Ongoing

01/07/22 30/06/23

0.00



1.1.2.1 Implement wellbeing programs and activities in partnership with the Aboriginal Advisory Committee. Contribute to NAIDOC week and develop and implement Reconciliation Action Plan (RAP).

Community Development Officer

During the September reporting period the Community Advisor supported Moombahlene Local Aboriginal Land Council assisting with the organisation of NAIDOC Week event and cross promotion of NAIDOC Week activities across Council's media streams.

A draft Reconciliation Action Plan is being developed in consultation with the Aboriginal Advisory Committee.

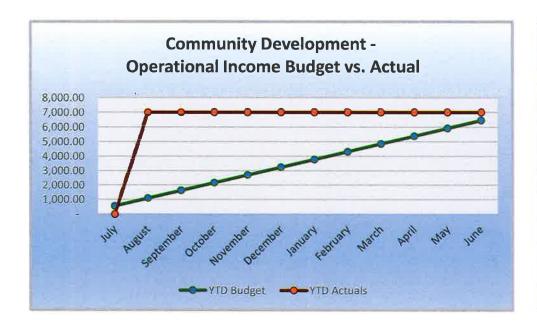
01/07/22 30/06/23

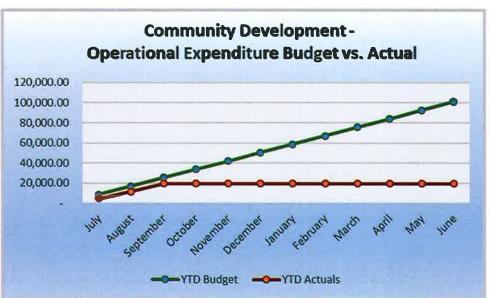
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Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.3.1 Support the physical and mental health of the community, through wellbeing activities which improve community capacity and resilience. This includes contributing and supporting local events such as Youth Week.	Community Development Officer	During the September reporting period the Community Advisor has consulted and provided support to promote interest in the establishment of a Tenterfield 'Park Run' event and facilitated consultation to hold a Teacher's dinner to celebrate world teacher's day hosted by local community organisations. The Spring Break Holiday 2022 activity scheduled for September was cancelled due to unsuitable weather conditions. Supporting Sunnyside Hall in the development of the grant application for STRONGER COUNTRY COMMUNITIES FUNDING for upgrading facilities to be able to be used for people with disabilities and to repair the ceiling as it has leaks. A range of community events, opportunities and activities were promoted through the Tenterfield in Touch Newsletter distributed to 520+ subscribers.	Ongoing	01/07/22	30/06/23		0.00	No TARGE
1.2.3.1 Deliver and report to the OLG on the Council's Disability Inclusion Action Plan.	Community Development Officer	During the September reporting period, Tenterfield Shire Council's Disability and Inclusion Action Plan is being reviewed in- line with NSW Government Disability Inclusion Action Planning Guidelines and includes Council's community and stakeholder consultation procedures. Accessibility related events, news and services were promoted through Tenterfield in Touch digital news channels.	Ongoing	01/07/22	30/06/23		0.00	No TARGE

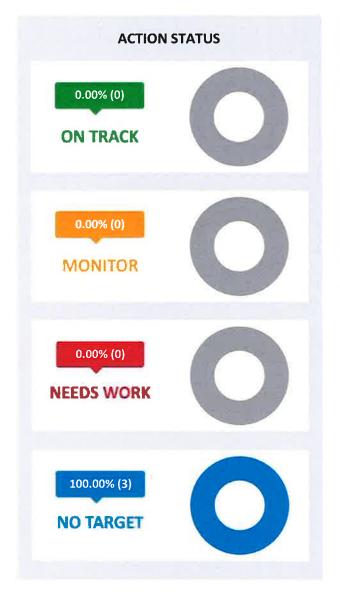
3. Community Development





COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Community Development	94,298	12,419	13.17%
1. Operating Income	(6,444)	(7,000)	108.63%
2. Operating Expenditure	100,742	19,419	19.28%

4. ECONOMIC GROWTH & TOURISM





4. ECONOMIC GROWTH & TOURISM

Service Profile: Economic Growth & Tou	ırism							
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
2.1.1.1 Develop and implement the Economic Development Strategy and Tourism Development Strategy, which also aligns with the Regional Economic Development Strategy (REDS).	Manager Economic Development & Special Projects	Council resolved (Wed, 24 Aug Council Meeting) to accept offer for surplus land at Sugarbag Road, Drake (Lot 26 DP 735029). Agent subsequently advised buyer pulled out. Another agent received offer for same. Contracts exchanged and now with Council's solicitors - who advise settlement Nov 14. Also at 24 August Meeting, Council resolved to seek offers for the sale of the Tenterfield airstrip (Lot 1 DP 236737 – 27.48ha at Schroders Road. Manager has prepared and uploaded tender doc to TenderLink, advised all local real estate agents and parties who have previously expressed interest in buying the airstrip. Tenders close 2pm, Wed 16 Nov. Market for local real estate remains strong - although demand/price for houses may have plateaued due to interest rate rises.	Ongoing	01/07/22	30/06/23		0.00	No TARGE
2.1.1.2 Deliver and mange Destination Marketing Plan and marketing campaigns and activities.	Manager Economic Development & Special Projects	 Attended New England High Country monthly meeting regarding upcoming campaigns and updates. o Australian Traveller Journalist spent a night in Tenterfield late September, visiting attractions for online article to be released 	Ongoing	01/07/22	30/06/23		0.00	No TARGE

October/November 2022 o Spring Holiday Facebook Campaign resulted in 359 clicks to the website, reached 33,359 people & was seen 88,919 times.

- Oracles of the Bush program advertising created full page ad for Visit Tenterfield.
- Grants:
- o Reconnecting Regional NSW Events Fund successful \$301,708 to be distributed to 18 different events. Significant work has been undertaken this month establishing grant agreements for 15 different organisations and ensuring organisations are aware of promotional and reporting requirements. o Regional Tourism Activation Fund supported external organisations' applications with letters of support and information (Angry Bull Trails & Rover Park). o Regional Tourism Bushfire Recovery Program finalised acquittals for Gravel n Granite & continued with acquittal for Peter Allen Festival.
- Ongoing: communication with local businesses, local & regional organisations, New England High Country, Destination Network Country & Outback. Met with Robert Perry from National Monument Project for update. Supported opening of new businesses The Barn at Glenrock Gardens, Stonefruit & the Galah Store.
- Ongoing: regular website and events updates on Visit Tenterfield, New England High Country & Destination NSW websites; regular social media posts; communicating with new and existing tourism businesses and events.

Social Media Stats – September 2022: Facebook Reach: 11,969 from 10 Facebook posts.

Facebook Page Likes: 6,811 (+107 new) Instagram Reach: 5,802 from 10 Instagram

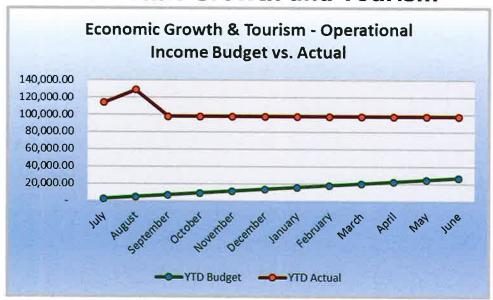
posts & 5 stories

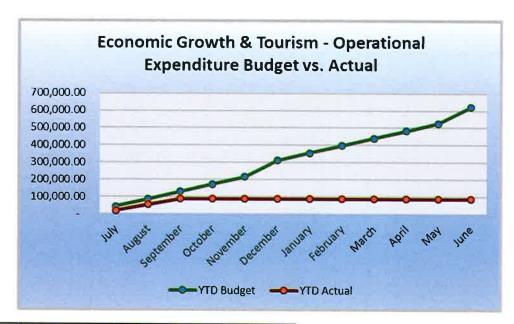
Instagram Followers: 2,831 (+36 new)

Tenterfield Shire Council			M	onthly Operational	Report - Septemb	er 2022
	Publishers of the Regional Lifestyle Magazine with the Tenterfield Shire feature advise mag will come out 14 November – with planned launch of the magazine at the Golf Club on evening of Tue, 15 November.					
5.2.3.1 Support future proposals for Manager improved telecommunications Economic infrastructure. Development &	Nil to report in this area.	Ongoing	01/07/22	30/06/23	0.00	No TARGET

Special Projects

4. Economic Growth and Tourism





COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Economic Growth and Tourism	600,632	(964,125)	-160.52%
1. Operating Income	(26,713)	(97,897)	366.48%
2. Operating Expenditure	620,314	87,414	14.09%
3. Capital Income	0	(994,593)	0.00%
4. Capital Expenditure	0	39,114	0.00%
4235004. PSLP - Tenterfield Youth Precinct & Mountain Bike Trailhead	0	34,114	0.00%
5400509. RTBR - Art Installations Tenterfield Creek	0	5,000	0.00%
6. Liabilities	7,031	1,838	26.15%

5. THEATRE & MUSEUM COMPLEX



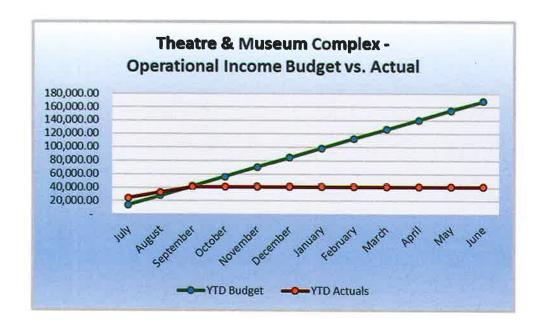


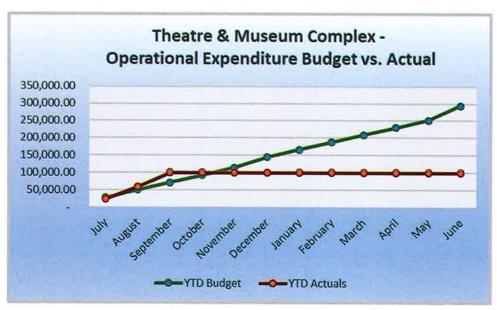
5. THEATRE & MUSEUM COMPLEX

Business Unit: Theatre & Museum Comp	olex							
Service Profile: Theatre & Museum Complex								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.3.4 Develop and proactively manage and deliver cinema program, theatre education and youth related programs.	Manager Arts, Culture and Library Services	During the September reporting period the School of Arts Cinema/Theatre program held 27 screening sessions with 349 total ticket sales. Popular programs included 2 interactive children live shows, Snow White & Seven Cool Dudes, and Chitty Chitty Bang Bang Jr. with the total number of 135 attendees. Films 'Where the Craw Dads Sing' with 90 attendees, followed by kids' animation "The Bad Guys" with 70 attendees were amongst the most popular movie screenings for this period.		01/07/22	30/06/23		0.00	No TARGE

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.3.5 Manage and operate the Sir Henry Parkes Memorial School of Arts (Cinema, Theatre, and Museum) in partnership with the National Trust of Australia.	Manager Arts, Culture and Library Services	During the September reporting period the Museum welcomed 510 visitors which included two [2] school group visits and four [4] bus tour groups. Feedback from each of the group visits was extremely positive. The Sir Henry Parkes Memorial School of Art Joint Management Committee meeting was held on 1 September 2022. Priority actions from this meeting were for the implementation of tour guide training and development for casual SoA staff and volunteers, establishing e-Hive Catalogue for collection management, revision of new Volunteer on-boarding process and recruitment of new volunteers. Pending sourcing funding to develop curriculum based school education resources for the Museum, interim school group educational activities and a Museum Tour Guide education resource have been developed to support training and development of staff and volunteers for Museum Tours. Three [3] staff tour guide training sessions were also held during September with regular development and mock-tour sessions scheduled monthly through until March 2023 for all SoA staff.		01/07/22	30/06/23		0.00	No TARGET
1.2.4.1 Provide volunteer training and upskilling in a safe and engaging work environment.	Manager Arts, Culture and Library Services	During the September reporting period staff provided ongoing support to the SOA Volunteer program for front-of-house operations; undertook a review/development of the volunteer on boarding procedure including updating the position description and developing a new Volunteer's Handbook in order to meet the current needs of SOA operations and future volunteer recruitment, training and development activities.	Ongoing	01/07/22	30/06/23		0.00	No TARGET

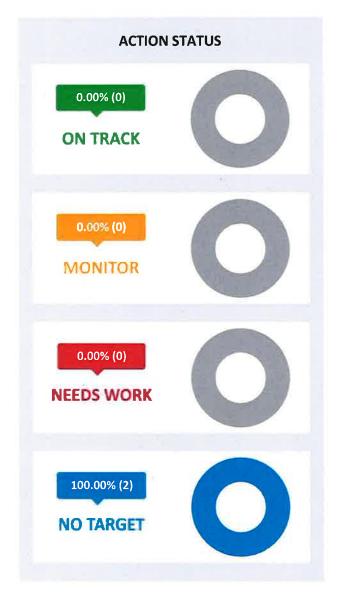
5. Theatre and Museum Complex

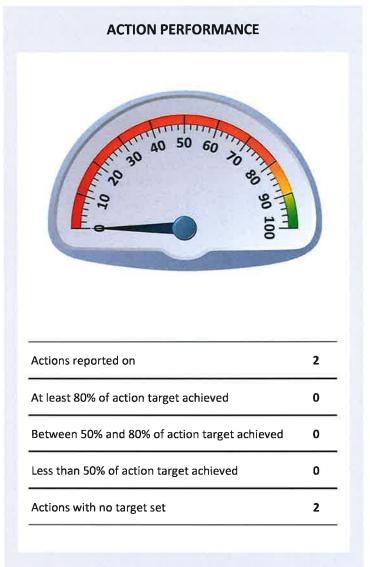




COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Theatre & Museum Complex	220,190	58,550	26.59%
1. Operating Income	(168,316)	(41,236)	24.50%
2. Operating Expenditure	294,365	99,786	33.90%
4. Capital Expenditure	94,141	0	0.00%
5005508. School of Arts - Replace/Repair Carpet. Resand & Reseal Floors (SRV)	94,141	0	0.00%

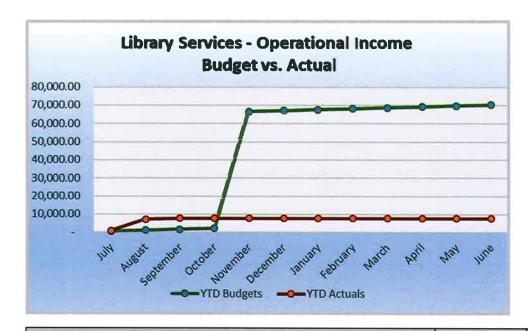
6. LIBRARY SERVICES

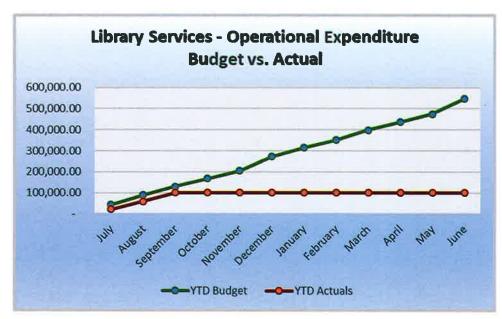




Service Profile: Library Services				714				
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.1.3.2 Deliver technology and resources to individuals and small groups via library services.	Manager Arts, Culture and Library Services	During the September reporting period the Library provided services to 1,232 visitors including 223 users accessing the Library Public Computers. Activities included Weekly story time on Thursdays and Home Library Services to 32 borrowers. New member resources have also recently been procured including online databases — Comics Plus, Transparent Language and Cloud Library News Stand; and a new hardcopy magazine 'Lunch Lady' creative lifestyle parenting publication. Library Collection management during September included the ongoing review and weeding (deletion) of collection items, return of items from Library Branches and distribution of the deleted items to the progress associations from Drake, Torrington and Urbenville. Promotion of the Tech Savvy Seniors Workshop Program commenced during the September reporting period and the first session scheduled for 2 November 2022.	Ongoing	01/07/22	30/06/23		0.00	No TARG
1.1.3.3 Manage all corporate art, artefacts, honour boards and memorabilia (including audit and security).	Manager Arts, Culture and Library Services	During the September reporting period establishment of the SHPMSoA subscription to e-Hive catalogue management system was actioned. Request has been submitted to the National Trust for further instruction/guidance on migrating NT Collection data to TSC's e-Hive catalogue system. Audit activity for the cross reference of individual items held on-site (not listed as part of a collection) have not progressed during this reporting period.		01/07/22	30/06/23	×	0.00	No TARG

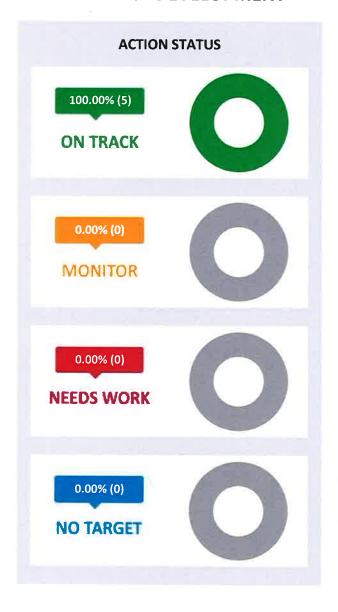
6. Library Services

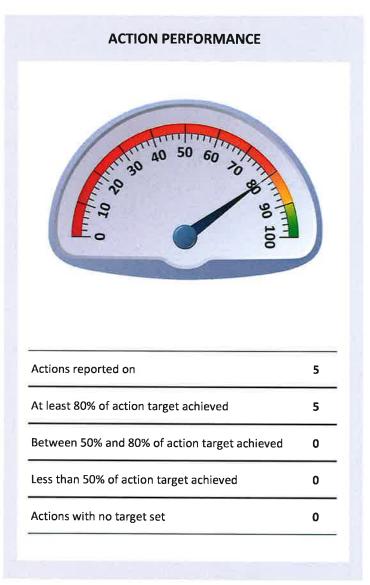




COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Library Services	482,542	(101,542)	-21.04%
1. Operating Income	(70,139)	(7,703)	10.98%
2. Operating Expenditure	545,681	101,325	18.57%
3. Capital Income	(19,329)	(196,886)	1018.60%
4. Capital Expenditure	19,329	0	0.00%
5000524. Local Priority Grant 2022/23	19,329	0	0.00%
6. Liabilities	7,000	1,721	24.59%

7. WORKFORCE DEVELOPMENT





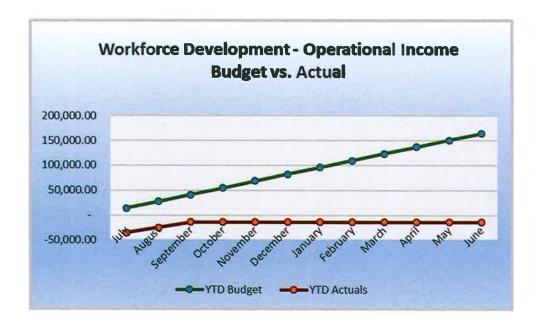
7. WORKFORCE DEVELOPMENT

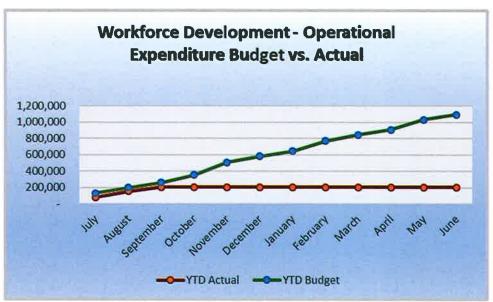
Service Profile: Workforce Development								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.1.4 Develop, mange and deliver the Workforce Management Strategy.	Manager HR & Workforce Development	The recruitment moratorium and financial constraint initiated workforce review has been completed. For September, this review has led to the implementation of five (5) lateral transfers, three (3) positional realignments, four (4) internal advertisements, one (1) casual conversion, multiple position description updates and eight (8) positions removed from the organisational structure. These changes will reduce the current FTE and increase operational efficiencies, however service delivery must start to downward trend to ensure the psychosocial hazards (now under WHS laws) of poor job control, high job demand and low organisational support do not manifest into directly attributable absenteeism, presenteeism, workplace conflict or workers compensation claims. Casual staff are being managed in an effort to assist with the current service delivery expectations. The current environment is an impediment to the delivery of some actions within councils Workforce Management Strategy. Calls for Consultative Committee nominations occurred in September as the term of office is one (1) year.	In Progress	01/07/22	30/06/23	80.00	100.00	ON TRAG

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Statu
5.1.1.5 Facilitate worker health and wellbeing consultation communication, and participation processes.	Manager HR & Workforce Development	The health, well-being and morale of Staff continues to be negatively impacted by the uncertainty of the current environment. Council continues to take all reasonably practicable measures to mitigate this uncertainty by providing open communication, positional clarity, organisational and on-site EAP support. With the support of State Cover Mutual, council will be developing and implementing a new safety initiative to improve our organisational WHS Planning. Five (5) WHS toolbox talks, eighty one (81) breath alcohol tests, five (5) audits, five (5) site inspections and one (1) employee induction conducted in September.	In Progress	01/07/22	30/06/23	80.00	100.00	ON TRAC
5.1.1.6 Develop, manage and deliver Employer the skills targeted training plans.	Manager HR & Workforce Development	Certificate IV in civil construction ongoing. Leadership program ongoing. Funding is still being sourced for other regulatory and training needs. The current financial environment is an impediment to the delivery of some actions within this element of councils Workforce Management Strategy.	In Progress	01/07/22	30/06/23	80.00	100.00	ON TRA

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.1.7 Develop, mange and deliver Employer of Choice recruitment and retention services.	Manager HR & Workforce Development	Annual staff performance reviews continue. The internal review and action on long term secondment, higher duties and position description drifts triggered by the financial constraints and recruitment moratorium are 85% complete. Work continues on the repositioning of our staff resourcing to ensure where possible the retention of valuable staff assets remains a priority during this period of organisational change. The current financial environment is an impediment to the delivery of some actions within this element of councils Workforce Management Strategy.	In Progress	01/07/22	30/06/23	80.00	100.00	ON TRACK
5.1.1.8 Manage and report on Council's Enterprise Risk Management Framework and Risk Register.	Manager HR & Workforce Development	State Wide Mutual's Continuous Improvement Pathway (CIP) program based on the principles contained in AS/NZS ISO31000:2009 for the management of risk has been completed and submitted. Councils newly adopted risk management policy and risk appetite statement is now embedded into Council operational risk requirements. Councils risk register has been updated with an improved residual risk report function which will allow more detailed reporting to Audit Risk Improvement Committee. September has also seen the payment of all councils insurance declarations for the 22/23 financial period.	In Progress	01/07/22	30/06/23	80.00	100.00	ON TRACK

7. Workforce Development





COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Workforce Development	931,385	218,678	23.48%
1. Operating Income	(164,190)	13,902	-8.47%
2. Operating Expenditure	1,095,575	204,776	18.69%

8. EMERGENCY SERVICES

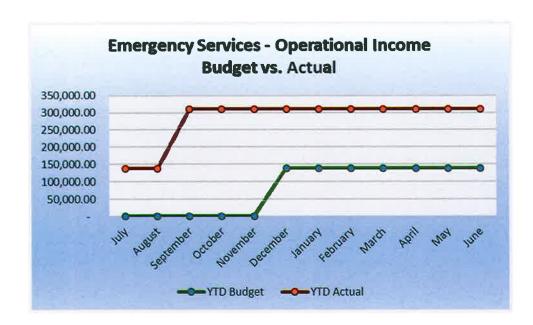


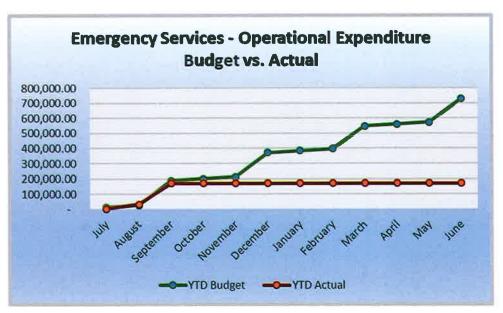


8. EMERGENCY SERVICES

Business Unit: Emergency Services				72.5	174 (3.8)			
Service Profile: Emergency Services								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.1.6.1 Develop, manage and deliver Emergency Management functions and facilities.	Manager HR & Workforce Development	Local Emergency Management Committee (LEMC) meetings working effectively. Mingoola RFS fire shed has been completed and the RFS has remitted all costs in full. Council has successfully secured State Government funding until June 2024 to retain the position of Community Recovery Officer.	In Progress	01/07/22	30/06/23	25.00	100.00	NEEDS WOR

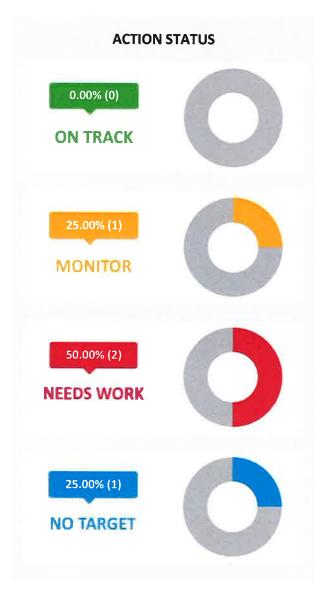
8. Emergency Services





COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Emergency Services	592,620	(139,618)	-23.56%
1. Operating Income	(138,210)	(310,685)	224.79%
2. Operating Expenditure	730,830	171,067	23.41%

9. FINANCE & TECHNOLOGY





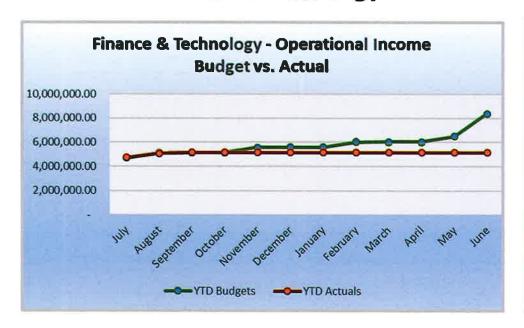
9. FINANCE & TECHNOLOGY

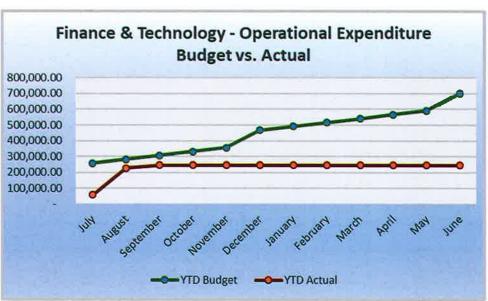
Business Unit: Finance & Technology				-0.5				K II Ja
Service Profile: Finance & Technology							1 - 1 -	
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.2.1 Manage and deliver finance services.	Manager Finance and Technology	Council continues to seek to provide affordable services and delivery whilst ensuring finances are operated effectively. As Council is undergoing a proposed special rate variation for FY 23/24 and FY 24/25 to increase its own source operating revenue which will result in determination of services availability across the shire.	In Progress	01/07/22	30/06/23	25.00	100.00	NEEDS WORK
		Council is continuously ensuring its Working Capital is used effectively in providing operational services to its stakeholders.						
		As at September 2022 Council is delivering and managing its financial services.						

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.2.2 Manage and report on Council's Manager Long-Term Financial Plan, and facilitate Finance and and support internal and external audits. Technology	Finance and	Council Long Term Financial Plan has been updated and presented to Council as part of the Integrated Planning and Reporting documents. The plan is subject to change depending on the outcome of the Council's view on Proposed Special Rate Variation and subsequent acceptance by IPART.	In Progress	01/07/22	30/06/23	50.00	100.00	MONITOR
		Council has received its Interim Audit Management Letter - No New Issues were raised by the Auditor.						
		Council has completed its Preparation of Annual Financial Statements FY21-22.						
		Auditors have conducted their audit procedure and a close off meeting with the auditors has taken place. Council is awaiting						
		final management letter and correspondence from the auditors. No new issues (Council Control) were identified by Council.						
		External Audit- Council was required to undertake an indexation (desktop valuation) activity to increase the value of asset it held						
		(mostly infrastructure) to reflect the current inflationary environment experienced across the sector. This resulted in an increase in our						
		Balance Sheet of asset value but no impact on Income Statement for the year ended 30 June 2022.						

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.2.3 Manage investments - Plan develop and manage Council's investment portfolio.	Manager Finance and Technology	Investments are managed within council's Investment Policy guidelines. Investments are reported to Council every month as part of the Finance and Accounts report, with the latest update being provided for September 2022. Councils interest on investments has been positive since the incremental increase in interest rates over the last couple of months. Council invests accordingly to its Investment Policy. A review of the Investment Policy is underway and will be presented to Council through workshops in October.	Ongoing	01/07/22	30/06/23		0.00	No TARGET
5.1.4.1 Develop, manage and deliver Council's Technology Strategic Plan. Manager Finance and Technology	Finance and	Work is continuing in the development of IT Strategic Plan and additional policies are in the process of being developed to comply with relevant legislative requirements.	In Progress	01/07/22	30/06/23	25.00	100.00	NEEDS WORK
		Manager Finance and Technology held high level meeting with the providers of Councils Asset Management System and expressed dissatisfaction in the quality and timeliness towards the completion of this project. Council will hold subsequent discussions to seek best value for money and may decide to terminate this contract and seek more reliable working partners.						
	Greenlight interface portal which links Council to NSW Department of Planning has been successfully incorporated and relevant staff training has been completed.							

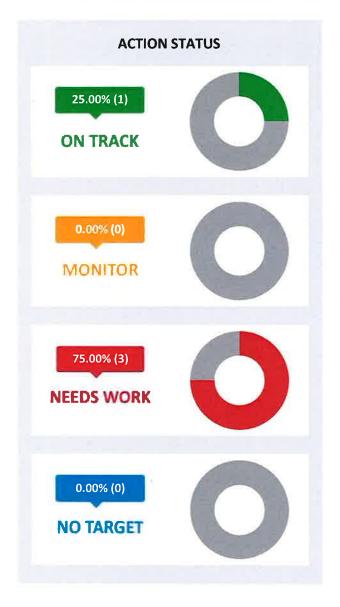
9. Finance and Technology





COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Finance & Technology	(7,377,087)	(4,892,535)	66.32%
1. Operating Income	(8,381,449)	(5,167,987)	61.66%
2. Operating Expenditure	701,069	246,702	35.19%
4. Capital Expenditure	225,000	18,660	8.29%
1810501. Computer Equipment - Finance & Tech	75,000	0	0.00%
1810508. Capitalised Software	150,000	18,660	12.44%
6. Liabilities	78,293	10,090	12.89%

10. CORPORATE & GOVERNANCE



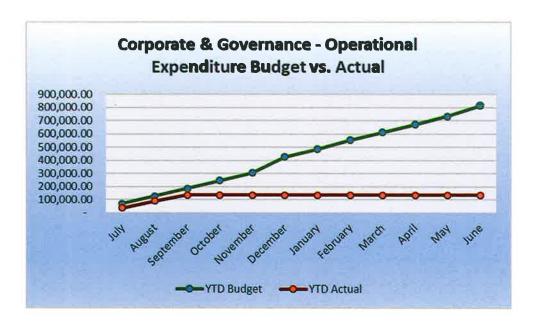


10. CORPORATE & GOVERNANCE

Service Profile: Corporate & Governance										
Service Profile: Corporate & Governanc	e									
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status		
5.1.1.1 Develop, manage and deliver Customer Services, in accordance with the Customer Service Charter.	Manager Customer Service, Governance & Records	Compliments for September 2022 - 3 Complaints for September 2022 - 4 Abusive customers for September 2022 - 0 Customer Service General Enquiries for September 2022 - 96 Total Inbound calls for September 2022 - 2,096 Inbound calls for Customer Service for September 2022 - 651 Inbound calls for Planning and Development Services for September 2022 - 247 Inbound calls for Infrastructure and Engineering Services for September 2022 - 505 Inbound calls for Rates for September 2022 - 210 Council adopted a recommendation at the Ordinary Council Meeting of 23 September 2022 to undertake a trial between 17 October 2022 and 3 April 2023 to close the Customer Services Front Counter during the	In Progress	01/07/22	30/06/23	45.00	100.00	NEEDS WOO		
		lunch period, from 1pm to 2pm, Monday to Thursdays, and close all day Fridays, with								
		Customer Services available on the phone or by email. The trial has been advertised in								
		Your Local News, placed on Council's website and mobile app, as well as Council's								
		Facebook page.								

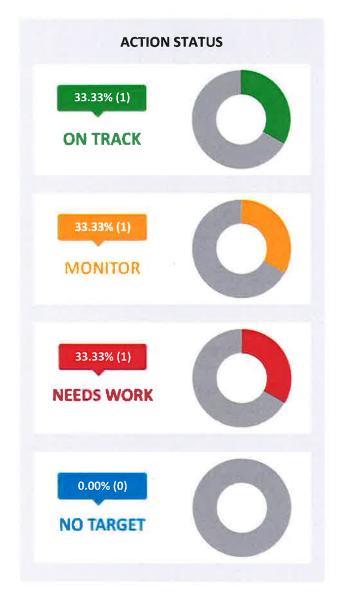
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.1.2 Develop, manage and deliver Governance Services, in accordance with the OLG Compliance Guide, IP&R Framework and Reporting including the	Manager Customer Service, Governance & Records	Public Interest Disclosure Report for January to June 2022 submitted to NSW Ombudsman's Office in August 2022.	In Progress	01/07/22	30/06/23	45.00	100.00	NEEDS WORK
Monthly Operational Report, GIPA and PIDS and facilitate and support the ARIC.		Audit, Risk and Improvement Committee Charters adopted and placed on Council's website. Development of Audit, Risk and Improvement Committee Annual Plan being undertaken with guidance from ARIC Chair Peter Sheville, in preparation for 7 December 2020 ARIC meeting.						
		Council policies are being reviewed and updated by all service areas in preparation for requirement to have Council readopt all policies within 12 months of the new Council term. Policies will be submitted to Council initially for updates to be adopted, then a group report will be submitted to Council before January 2023 for readoption as a whole.						
	Manager Customer Service, Governance & Records	Records staff continue to transfer financial and rates records between the Depot Stores building and Records House in September 2022.	In Progress	01/07/22	30/06/23	45.00	100.00	NEEDS WORK
		Records staff have recommenced focused digitisation activities at Records House and in the main administration building. It is anticipated that scanning of maps will commence in October 2022.						
5.2.1.1 Deliver independent bi-annual Customer Satisfaction survey.	Manager Customer Service, Governance & Records	Taverner Research Group conducted the the Community Satisfaction Survey 2022. The final report for the survey will be submitted to Council's Ordinary Meeting of October 2022.	Completed	01/07/22	30/06/23	100.00	100.00	ON TRACK

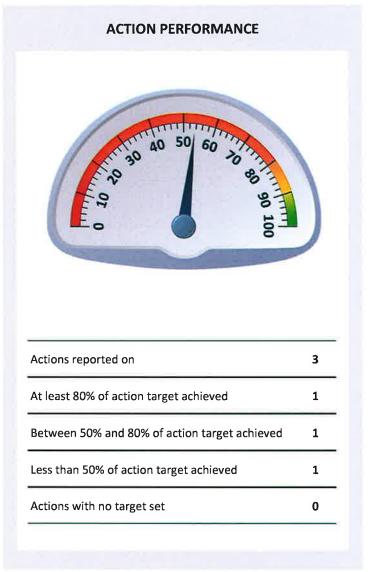
10. Corporate and Governance



COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Corporate and Governance	810,470	134,324	16.57%
1. Operating Income	(1,616)	(424)	26.22%
2. Operating Expenditure	812,086	134,748	16.59%

11. ENVIRONMENTAL MANAGEMENT





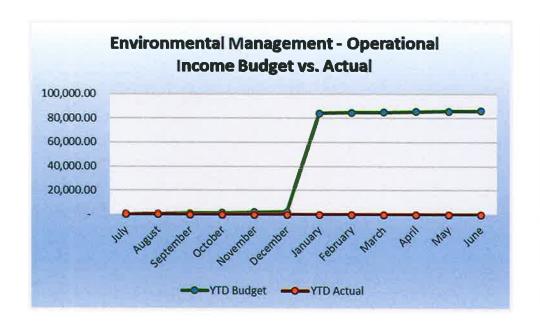
11. ENVIRONMENTAL MANAGEMENT

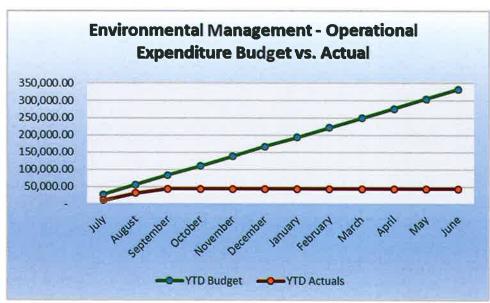
Business Unit: Environmental Manage	ment							
Service Profile: Environmental Manag	ement							
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.1.2.1 Enforce Companion Animals, Illegal Dumping and Parking Control regulations.	Manager Open Space, Regulatory & Utilities	2 Feral cat were caught and euthanised. No dogs impounded or surrendered Council received notification in relation to 1 dog attack, in which a calf was killed. Since the attack one dog has been shot. Council currently has no Ranger to enforce parking regulations or attend to other miscellaneous complaints. 1 abandon vehicles impounded and destroyed No illegal dumping was reported for September. Calls were received for straying livestock on public roads on weekends and after hours. No action taken as there is no on call staff available. Complaints about dogs not being walked on leads and owners not picking up after their animal, Ranger not replaced to undertake patrols. Barking dog complaints received and dealt with. Complaint about a pig continuously getting out. Desexing month of September - 58 dogs and 20 cats desexed by the local vets.	In Progress	01/07/22	30/06/23	65.00	100.00	MONITOR

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.1.2.2 Manage and deliver the Weeds Management Program, Council's Weeds	Manager Open	Weed Officer Report - September	In Progress	01/07/22	30/06/23	80.00	100.00	0
Action Plan and regional weeds	Regulatory &	Black Knapweed - inspections and						ON TRACE
management plans.	Utilities	treatments along Bellevue and Aldershot						
		Rds., and on private property as required.						
		Tropical Soda Apple - treatments in the						
		Urbenville area as part of the Bushfire						
		Recovery Grant.						
		Tenterfield Creek Corridors Restoration						
		project - Willows removed from the Centre						
		sand banks and bank edges where						
		accessible.						
		Shire Lands Sprayed - Bruxner Park and						
	đĩ.	Tenterfield Swimming pool.						
		Private Property Inspections - 14 inspections						
		undertaken for September, mostly around						
		the Beaury Creek, Grahams Creek and						
		Deepwater areas. One Compliance letter						
		sent.						
		High Risk Pathways - Inspections carried out						
		along the New England Highway from						
		Deepwater to Wallangarra, from Tenterfield						
		to Tabulam along the Bruxner Highway, Tenterfield to the Beardy River along the						
		Bruxner way, Tenterfield to Woodenbong						
		along the Mt Lindsey Highway and Tooloom						
		rd. No new incursions found.						
		Border Inspections - Inspections carried out						
		at Killarney Rd,. White Swamp Rd and Head						
		Gate Rd. No new incursions found.						
		Meetings - Weed Officer meeting in Inverell.						

Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.1.2.3 Notices and Orders to be issued or served where necessary as per the Local Government Act, EPA Act and POEO Act and Associated Regulations.	Manager Open Space, Regulatory & Utilities	One notice was issued in relation to an overgrown/untidy block, the block has since been slashed. However lack of staff to do compliance activities.	In Progress	01/07/22	30/06/23	16.00	100.00	NEEDZ WOR

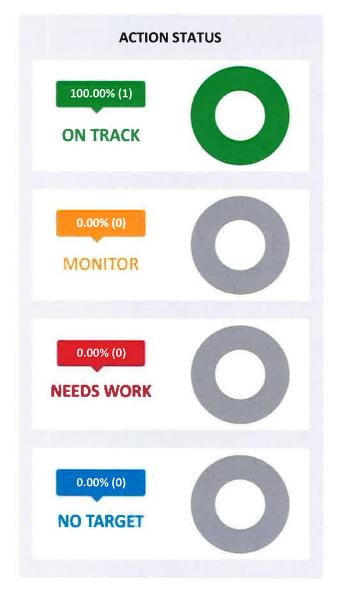
11. Environmental Management





COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Environmental Management	246,629	44,462	18.03%
1. Operating Income	(85,886)	(121)	0.14%
2. Operating Expenditure	332,515	44,423	13.36%
4. Capital Expenditure	0	160	0.00%
4235501. Covid-19 Council Pound Grant Expenditure	0	160	0.00%

12. LIVESTOCK SALEYARDS

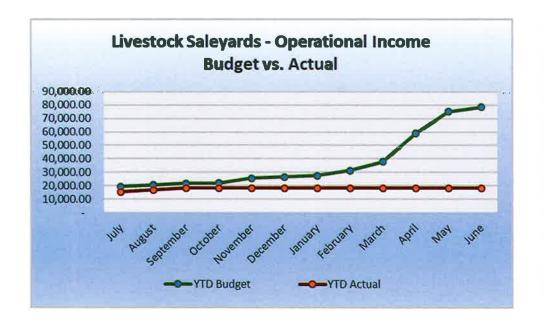


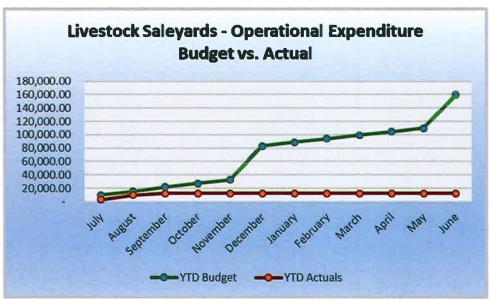


12. LIVESTOCK SALEYARDS

Business Unit: Livestock Saleyards										
Service Profile: Livestock Saleyards										
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status		
2.1.2.1 Manage and deliver commercial Saleyards Services.	Manager Open Space, Regulatory & Utilities	September 2022 Prime Cattle -166 Head \$254,550.73 Private Weighing Total 166 Head \$254,550.73 Financial Year 2022/2023 572 Head \$878,684.73 Financial Year 2021/2022 10,963 Head \$20,493,246.30 Financial Year 2020/2021 8,963 Head \$14,127,684.48 Financial Year 2019/2020 9,247 Head \$8,441,858.64 Financial Year 2018/2019 21,656 Head \$12,517,711.39 Have received 2 quotes for the double height loading ramp. Biggest risk being further reduction in numbers as to whether the saleyards will remain viable. Increase in the throughput of 2000 head from last financial year. Recent Saleyard meeting discussion on foot and mouth disease. Saleyard induction on the website, with the public completing the induction process.	In Progress	01/07/22	30/06/23	92.00	100.00	ON TRACK		

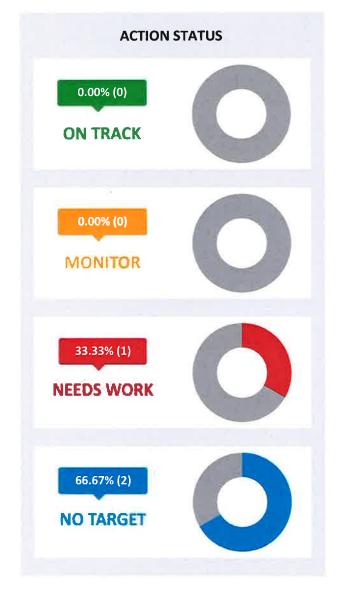
12. Livestock Saleyards





COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Livestock Saleyards	81,053	(5,881)	-7.26%
1. Operating Income	(78,188)	(18,352)	23.47%
2. Operating Expenditure	159,241	12,471	7.83%

13. PLANNING & REGULATION





13. PLANNING & REGULATION

Business Unit: Planning & Regulation			visit if			1,12,12.14		
Service Profile: Planning & Regulation								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.1.1.1 Monitor and deliver the Tenterfield Local Environmental Plan 2013 and Development Control Plan 2014 (as amended).	Manager Planning & Development Services	September- All applications assessed in accordance with relevant regulatory and legislative requirements.	Ongoing	01/07/22	30/06/23		0.00	No TARGET
3.1.1.2 Manage and deliver heritage advisory services.	Manager Planning & Development Services	September- Local Heritage Fund Applications - successful applicants have until April 2023 to complete works. Heritage advisor working on Mingoola Heritage Trail project (funded).		01/07/22	30/06/23	25.00	100.00	NEEDS WORK
3.1.1.3 Manage and deliver development, building and construction regulatory services.	Manager Planning & Development Services	September- current staffing levels mean processing times for all functions of the department are extended - including planning certificates, property & building enquiries, dwelling permissibility searches, processing of DA's, CC's, CDC's, On Site Sewage Management applications, Building Certificates, inspections. Focus is directed to applications lodged and paid for by customers. Regulatory actions/complaints being considered only as urgent if there is a likelihood of environmental harm or public health issues due to limited staff availability and focus on delivering development and construction applications. Ongoing issues with the integration of the Greenlight System, NSW Planning Portal and Altus.	Ongoing	01/07/22	30/06/23		0.00	No TARGET

Applications Lodged September 2022

DA Number	Applicant	Property Address	Description of Work
2022.114	BURGER Robert	189 Ridge Road, Maryland	Dual Occupancy - Dwelling
2022.115	PLAICE Jacqueline	40 Molesworth Street, Tenterfield	Alterations & Additions
2022.116	FAULKS Scott	1704 Bald Rock Road, Sandy Flat	Use of existing building as dwelling
2022.117	Tenterfield Surveys (Burton- Ree)	109 Wallaroo Range Road Willsons Downfall	Four Lot Boundary Adjustment
2022.118	BRENNAN Todd	7459 Bruxner Way, Dunaresq Valley	Internal Alterations & Deck
2022.119	GEORGE Chappelle	132A Sunnyside Platform Road, Tenterfield	Detached Studio
2022.120	SOWDEN Alison	Legume – Various locations	Temporary Use - Trail Bike Event
2022.121	HOLLEY Brad	46A Neagles Lane, Tenterfield	Shed
2022.122	TJS Constructions QLD Pty Ltd (Nicholls)	1026B New England Higheay, Tenterfield	Extension to Existing Dwelling
2022.123	SISSON Lee & Nigel	131 Rouse Street, Tenterfield	Two (2) Lot Subdivision
2022.124	GATER Derek	44 Francis Street, Tenterfield	Storage Shed & Water Tank
2022.125	TREPKA Edwin	29 Parkes Drive Tenterfield	Dwelling
2022.126	HARDWICK Craig	Plains Station Road, Drake NSW 2469	Dwelling
2022.127	Tenterfield Surveys (White)	197 Bruxner Road, Drake	Three (3) Lot Rural Subdivision

Applications Determined September 2022

DA Number	Applicant	Address	Description of Work
2022.097	HOLLEY Bradley & Karen	317 Schroders Road, Tenterfield	Alterations & Additions, Swimming Pool, Fence & Deck
2022.101	STALEY Lauren	180 Dalmoak Road, Ruby Creek	Dwelling
2022.104	HILL Kim	89 Molesworth Street, Tenterfield	Alterations/Additions to Dwelling
2022.105	LYONS Bruce	3 Riley Street, Tenterfield	Shed
CDC2022.107	Wes Smith Building (Henville)	19 Haddocks Road, Tenterfield	Dwelling
CDC2022.109	BJS Constructions	25 Douglas Street, Tenterfield	Carport
2022.110	FOWLES Jill	6289 Mt Lindesay Road, Wylie Creek	Farm Shed
2022.111	ANDREW Kevin	38 Neagles Lane, Tenterfield	Shed
2022.115	PLAICE Jacqueline	40 Molesworth Street, Tenterfield	Alterations & Additions
2022.121	HOLLEY Brad	46A Neagles Lane, Tenterfield	Shed

Applications Outstanding –September 2022

DA Number	Applicant	Property Address	Description of Work	Status of Application/Comment
2018.072	Tenterfield Shire Council	66-80 Boundary Road, Tenterfield	Loading Ramp	Information Required from Applicant
2019.055	RAWNSLEY Derek & PAINE Janine	632 Sugarbag Road, Drake	Tourist & Visitor Accommodation (Backpackers Accommodation)	Insufficient Information provided to complete assessment
2019.104	Wilshire & Co Superannuation Fund (Todd Wilshire)	1-9 Manners Street, Tenterfield	New Shed & Extension to Existing Shed (Awning)	Insufficient Information provided to complete assessment
2020.033	MOSER Eric (Marian Hansson)	332B Mount Lindesay Road, Tenterfield	Manufactured Building	Information Required from Applicant
2021.012	CORBETT Arran	Bluff River Road, Tenterfield	Primitive Camp Ground	Insufficient Information provided to complete assessment
2021.080	Cracker Quarry & Ag Supplies Pty Ltd	98 Pyes Creek Road, Bolivia	Storage premises, distribution centre and industrial activity - including stockpiling, processing & distribution of quarry products, weighing, dispatch, maintenance & repair of equipment, administration building & amenities	Information Required from Applicant

2021.153	Stephen P McElroy & Associates (Burtenshaw)	7841 Bruxner Highway, Drake	Tourist & Visitor Accommodation	Insufficient Information provided to complete assessment
2021.158	SACCON Giana	49 Duncan Street, Tenterfield	Dual Occupancy, Detached Garage & Studio	Information Required from Applicant
2022.043	Tenterfield Surveys (Taylor)	60 Derby Street, Tenterfield	Five (5) Lot Staged Urban Subdivision	Information required from applicant
2022.048	Tenterfield Surveys (Uhrig)	17 Naas Street, Tenterfield	Eleven (11) Lots Staged Urban Subdivision	Information required from applicant
2022.052	Tenterfield Surveys (Spark)	439 Rouse Street, Tenterfield	Three (3) Lot Urban Subdivision	Awaiting NSW RFS Recommendations
2022.057	Tenterfield Surveys Pty Ltd	8038 New England Highway	Three (3) Lot Rural Subdivision	Awaiting NSW RFS Recommendations
2022.064	Tenterfield Surveys Pty Ltd	83 Douglas Street, Tenterfield	Two (2) Lot Subdivision	Awaiting NSW RFS Recommendations
2022.068	Tenterfield Surveys Pty Ltd	531A Long Gully Road, Drake	Two (2) Lot Subdivision	Awaiting NSW RFS Recommendations
2022.072	RUBIN Alexander Charles	259 Rouse Street, Tenterfield	Health Services Facility	Awaiting updated plans from applicant re: ramp
2022.080	Tenterfield Surveys (Cunningham)	504 Bryans Gap Road, Tenterfield	Three (3) Lot Rural Subdivision	Awaiting RFS recommendations/Under assessment
2022.081	Tenterfield Surveys (Hill)	67 Leechs Gully Road, Tenterfield	Two (2) Lot Rural Subdivision	Awaiting RFS recommendations/Under assessment
2022.083	Tenterfield Surveys (Lawrence)	Bryans Gap Road, Tenterfield	Three (3) Lot Subdivision	Awaiting RFS recommendations/Under assessment
2022.084	Tenterfield Surveys (Sattolo)	27 Casino Road, Tenterfield	Two (2) Lot Subdivision	Awaiting RFS recommendations/Under assessment

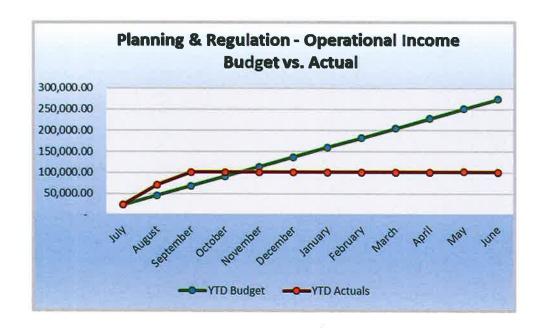
2022.091	TENTERFIELD SURVEYS (Anjerin Genetic Resources Pty Ltd)	Mole Station Road, Woodside	3 Lot Boundary Adjustment	Awaiting RFS recommendations
2022.108	CMC Constructions (Birnbaum)	295 East Street, Tenterfield	Water Tank	Under assessment
2022.112	Tenterfield Surveys (Reid)	Catarrh Creek Road, Torrington	2 Lot Subdivision	Awaiting RFS recommendations/under assessment
2022.113	Tenterfield Surveys (Galloway)	15 Four Mile Creek Road, Tenterfield	2 Lot Subdivision	Awaiting RFS recommendations/under assessment
2022.114	BURGER Robert	189 Ridge Road, Maryland	Dual Occupancy - Dwelling	Under assessment
2022.116	FAULKS Scott	1704 Bald Rock Road, Sandy Flat	Use of existing building as dwelling	Under assessment
2022.117	Tenterfield Surveys (Burton-Ree)	109 Wallaroo Range Road Willsons Downfall	Four Lot Boundary Adjustment	Under assessment
2022.118	BRENNAN Todd	7459 Bruxner Way, Dunaresq Valley	Internal Alterations & Deck	Under assessment
2022.119	GEORGE Chappelle	132A Sunnyside Platform Road, Tenterfield	Detached Studio	Under assessment
2022.120	SOWDEN Alison	Legume – Various locations	Temporary Use - Trail Bike Event	Under assessment
2022.122	TJS Constructions QLD Pty Ltd (Nicholls)	1026B New England Higheay, Tenterfield	Extension to Existing Dwelling	Under assessment
2022.123	SISSON Lee & Nigel	131 Rouse Street, Tenterfield	Two (2) Lot Subdivision	Under assessment
2022.124	GATER Derek	44 Francis Street, Tenterfield	Storage Shed & Water Tank	Under assessment

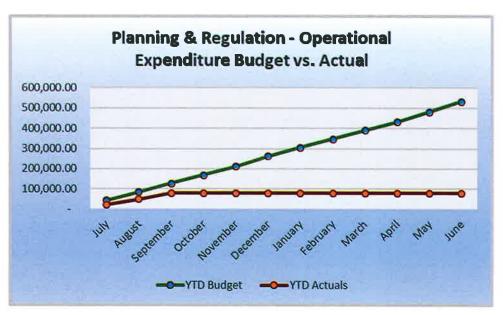
2022.125	TREPKA Edwin	29 Parkes Drive Tenterfield	Dwelling	Under assessment
2022.126	HARDWICK Craig	Plains Station Road, Drake NSW 2469	Dwelling	Under assessment
2022.127	Tenterfield Surveys (White)	197 Bruxner Road, Drake	Three (3) Lot Rural Subdivision	Under assessment

FY 22/23 Development Statistics

		Dwellings	Additions/ Renovations to Existing Dwellings	Garages, Carports & Sheds	Commercial or Industrial Works	Subdivision	Recreation/ Tourism	FY 22/23 Monthly Total	FY 21/22 Monthly Total
Jul-22	No.	6	1	0	0	1	0	8	9
Jul 22	Value	\$1,199,500.00	\$199,100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,398,600.00	\$1,311,501.00
Aug-22	No.	5	3	4	2	2	0	16	16
Aug 22	Value	\$2,339,980.00	\$23,000.00	\$238,220.00	\$135,000.00	\$0.00	\$0.00	\$2,736,200.00	\$935,531.00
Sep-22	No.	5	3	2	0	3	1	14	19
Эср 22	Value	\$895,900.00	\$450,000.00	\$71,196.00	\$0.00	\$0.00	\$0.00	\$1,417,096.00	\$1,992,350.00
Oct-22	No.							0	12
OCC 22	Value							\$0.00	\$7,634,761.00
Nov-22	No.							o	16
1100-22	Value							\$0.00	\$852,959.00
Dec-22	No.							o	8
Dec-22	Value							\$0.00	\$1,922,572.00
Jan-23	No.							0	13
Jali-23	Value							\$0.00	\$2,266,697.00
Feb-23	No.							0	15
Feb-23	Value							\$0.00	\$1,746,032.00
May 22	No.							0	17
Mar-23	Value							\$0.00	\$840,500.00
A 22	No.							0	12
A pr-23	Value							\$0.00	\$1,392,435.00
M22	No.							0	18
May-23	Value							\$0.00	\$1,158,383.00
1 22	No.							0	18
Jun-23	Value							\$0.00	\$1,553,750.00
o. (Year to Date)		16	7	6	2	6	1	38	
22/23 Total Value ear to Date)		\$4,435,380.00	\$672,100.00	\$309,416.00	\$135,000.00	\$0.00	\$0.00	\$5,551,896.00	
Y 21/22 Total Value		\$12,875,932.00	\$966,000.00	\$1,924,958.00	\$7,470,581.00	\$0.00	\$370,000.00		\$23,607,471.0

13. Planning and Regulation





COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Planning & Regulation	224,129	(2,165)	-0.97%
1. Operating Income	(273,300)	(102,076)	37.35%
2. Operating Expenditure	532,429	79,292	14.89%
3. Capital Income	(35,000)	20,618	-58.91%

14. BUILDINGS & AMENITIES





14. BUILDINGS & AMENITIES

Service Profile: Buildings & Amenities										
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status		
1.2.1.4 Develop and deliver the Property Management Strategy.	Acting Manager Property & Buildings	Property Strategy - Under review, investigations into seeking copies of similar size Council's Property Strategy - This may not get drafted until 2022/2023 due to work requirements and being understaffed within the department - ongoing.	In Progress	01/07/22	30/06/23	25.00	100.00	NEEDS WOR		
		Council Buildings • Cleaning Contract for all Council buildings and RFS Control Centre is currently being drafted.								
		 Staff are currently trying to manage Council property in September 2022 understaffed and with a reduced budget. At present staff are trying to reduce ongoing maintenance and depreciation costs by investigating the selling of Council assets. 	,							
		 Staff are continually having issues with insufficient budgeted allocations to properly maintain the commercial buildings in accordance with Council obligations as landlord under lease agreements and are only now repairing items that are considered to be unsafe. 								
		 Security Audit is still being completed in September on all Council buildings and park land with a clean-up of security codes. A letter has been drafted for the return of excess keys from community groups. With current staff workloads and a decrease in staff levels this is aiming to be completed in 								

		December 2022.						
		Current Capital Works						
		 Scope of work has been developed for the Memorial Hall Foyer, Toilets and Kitchen Have notified contractor that they have received the project, Application for Minor Woks to a heritage item to be completed. Still awaiting to receive the plans to be finalised for the replacement of the Administration building roof in September. Band Hall relocation to Leechs Gully. In February 2022, Heritage consultant inspected the property and is in the process of preparing the heritage report as part of DA process. Council has received the committee board/ honour board from the Gem Club members and are now kept at the Records House for safe keeping. 						
1.2.1.5 Manage and update Land and Property Register.	Acting Manager Property & Buildings	 Land and Property register is currently being managed as required. Spreadsheets are being updated as needed. Budget has been organised for a new Building Conditions Assessment to be completed in 2022/2023. Due to essential work commitments and staff shortages, staff are finding time genuinely difficult to complete a review of Council land and buildings in the shire for the consideration of Council, identifying assets to assist that through disposal may reduce ongoing maintenance and depreciation costs in a material way. Memorial Hall history investigations has found a box of information/plans that hasn't been scanned into the records management system, property staff are slowly scanning these items - Ongoing 	In Progress	01/07/22	30/06/23	25.00	100.00	NEEDS WORK
1.2.1.6 Develop and deliver the Building and Amenities Asset Management Plan.		Licenses & Agreements on Council owned/managed Land	In Progress	01/07/22	30/06/23	25.00	100.00	NEEDS WORK

Property & Buildings

- Heads of terms agreement between Council and Telstra for Prime TV has been executed by both parties. Draft agreement received with a few minor changes suggested.
- Negotiations regarding the terms and conditions of the license to BackTrack are continuing.

GRANT FUNDING

Drought Communities Program Extension
• Extension of time for Streetscape Recovery
Project through the Drought Communities
Program Extension Letter has been sent in
July and the executed agreement was
received in August between Council and
Tenterfield National Monument Association
Inc. and an expenditure audit will commence
in November 2022.

Stronger Country Communities Programs

- Final payment has been received from the funding body for SCCF2-1023 (Memorial Hall Sporting Complex) and SCCF2-1069 (Tenterfield Shire Vibrant and Connected) waiting for funding signoff notification to close project.
- Agreement has been completed for the Sunnyside Hall Committee to manage the Stronger Country Communities Funding Round 4 project, due to staff commitments already at full capacity. Council will still complete the reporting to the funding body and oversee the project. Currently first milestone payment has been arranged and paid to the Committee.
- Scope of works are needed to be done for the Memorial Hall floor, emergency lighting and fans, resurfacing of netball court, Upgrades to Drake hall, would like to go out to tender by November 2022.

National Bushfire Funding

• Extension for time has been applied for

one (1) outstanding project to the Resilience NSW for the National Bushfire Funding (RES 40/20). Currently still awaiting to hear the outcome for the extension trusting we have received extension until December 2022.

Bushfire Community Recovery & Resilience Funding

• Gathering information to complete the acquittal for five (5) projects that sit under the Bushfire Community Recovery & Resilience Funding Phase 2 Stream 1 – Resilience NSW. – Acquittal and survey in relation to evaluation has been completed.

Public Spaces Legacy Program

- Extension to the deed for Public Spaces Legacy program has been submitted to push both the Youth Park and Jennings Playground to be completed in March 2023 instead of December 2022 – has been approved.
- BBQ area, exercise area and covered playground has now been installed with the carparking commenced at the end of August work has now stopped due to the ground being too wet to continue. Road crews are currently waiting for warm weather in the hope for it to dry out ongoing.

 Monthly reporting has been completed and sent to funding body for both projects.

Black Summer Funding

 Removal of dead trees, Mingoola Hall Upgrades to include a stand alone toilet and Memorial Hall installation of Fans and lighting scope of work needs to be drafted for a tender to go out. Due to other work requirements these scopes have not been completed in September.

Stronger Country Communities – Round 5

- Application for stage 2 for Youth Precinct has been applied for awaiting outcome.
- Letters of support has been supplied and

ownership forms completed to a number of community groups for Round 5.

• Scope of works designed for Jubilee Park toilets for contractor to quote for funding.

COUNCIL BUILDINGS

Administration Building

 Administration Building Roof — drafting scope is on hold for competitive pricing and engineering plans. Engineer measuring on site in March 2022 and a scope of work will be developed once the plan has been supplied to Council —Awaiting a copy of this plan from LEGS. — Staff & Time restraints are becoming difficult to complete draft scope of works.

Memorial Hall

- Insurance company has advised they will only pay half the claim to repair the inside of the Memorial Hall due to flooding in May 2022. Council has received approval to commence, Council staff will discuss start dates and applications for approvals with heritage advisor. Contractor has been advised so he is able to commence planning.
- Fire System at Memorial Hall has commenced installation with 6 fire alarms installed the fire indicator panel has been installed near the outdoor power box with an all-weather case to be installed to protect. This is the final project to complete the Local Drought Stimulus Funding that remained outstanding this part of the project was delayed due to the roof structure needing to be strengthened first. Installation continues in October with final stages hoping to be completed in October November.
- Drake
- The upgrades to the Drake Resource Centre is nearing completion and through the

Drought Community Program Extension and received an extension for the funding for the delays. Waiting for reply from DVRC in relation to acquittal report and evidence. Invoice also been raised and emailed for project fees for Council.

Urbenville Hall

Evacuation plans were designed and sent to the Urbenville Progress Association for display in several locations around the hall plans with the need for the Progress Association to develop an emergency plan. The Evacuation Plans have come back for further amendments. Due to staff workload unsure to when this will be completed. Evacuation Sign needs to be ordered and installed in the park.

1.2.1.7 Manage Crown Lands and Administration prepare designated Native Title Advice. Officer

• Responded to a request from Crown lands In Progress regarding Aboriginal Land Claim 9002 & 47019

• Draft POM for Crown Street reserve has been drafted with a copy to be sent to Crown for pre-approval and going to the October Council meeting.

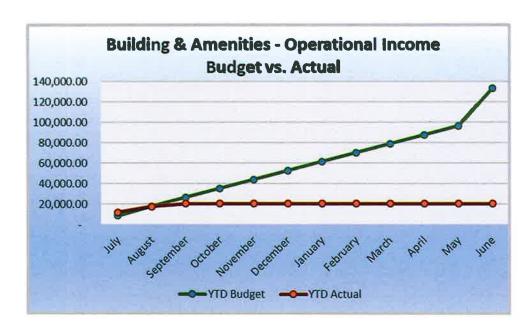
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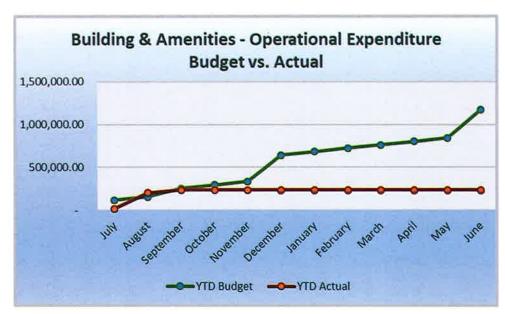
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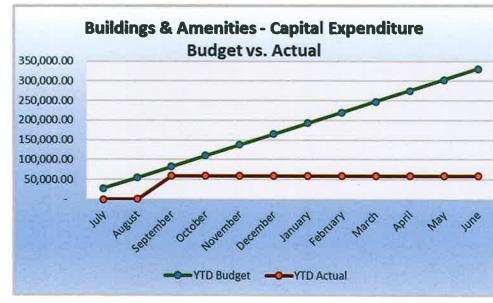
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14. Buildings and Amenities

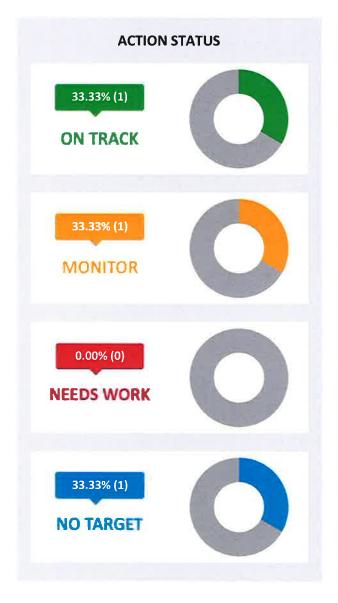


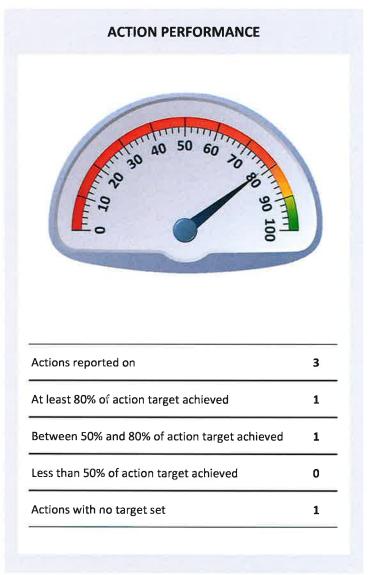




COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Buildings & Amenities	1,365,389	(68,338)	-5.01%
1. Operating Income	(133,278)	(20,623)	15.47%
2. Operating Expenditure	1,168,667	236,410	20.23%
3. Capital Income	0	(343,635)	0.00%
4. Capital Expenditure	330,000	59,510	18.03%
4200501. Admin Building Refurbishment	0	16,365	0.00%
4200508. Admin Building - Roof Replacement	300,000	0	0.00%
4205500. Housing - Repaint Exteriors (SRV)	30,000	0	0.00%
4235000. Tenterfield Memorial Hall Sporting Complex - SCCF-1023	0	12,402	0.00%
4235001. Memorial Hall Internal Acoustic, Ventilation & Insulation Treatments	0	30,744	0.00%

15. PARKS, GARDENS & OPEN SPACE





15. PARKS, GARDENS & OPEN SPACE

Service Profile: Parks, Gardens & Op	en Space							
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.2.1.1 Implement and deliver maintenance programs for Parks, Gardens and Open Spaces.	Manager Open Space, Regulatory & Utilities	General cleaning and maintenance of amenities. Damage to the public toilets has now been reduced as Jubilee park toilet is being closed earlier. Graffiti is continuing to happen in other toilets and Bruxner Park. Playground maintenance being undertaken. Fairy lights in Rouse street trees have started to be repaired. Suppliers contacted in relation to the upgrade of the netball courts. One (1) staff member required at the Cemetery on a rotating roster. New shade cloth over the playground at Jubilee park to be installed in October. Several pin oaks are still to be removed along Cowper and Logan streets. The completion of pruning, mulching and fertilizing of the Rouse street gardens. All Staff have attended various training courses. Anti-social behavior still occurring in the front of Bruxner Park. Trees being broken, rubbish left and thrown on the footpath, boxes of Matches being lit and plants being pulled out. Pruning of trees along entire Margaret Street has been done due customer complaint. Three large dangerous trees have been removed Millbrook Park, Jennings Information Centre, Duncan Street. Two (2) staff are required on a daily bases for Toro Zero turn and Toro Triple Deck mowers.		01/07/22	30/06/23	81.00	100.00	ON TRAC

Swimming pool is being pressure cleaned along with a tidy up of gardens, trimming of trees and clover and weed spaying.

Winter Task not completed due to Staff shortages are as follows. shaping of young street trees, street tree pruning, low limb removal of street trees, suck removal street trees, removal of dead trees and dead branches in Parks, shaping Park trees, low limbs in Parks, mulching Park trees, Norco corner gardens, Market Square garden, Tourist Information Centre garden, Jubilee Park garden, Memorial Hall gardens, School Of Arts garden, brush cutting and road verge maintenance.

Memorandum of Understanding signed with Essential Energy to formalise existing work practices and processes to meet Australian Standards and existing policies.

1.2.1.2 Work with the Tenterfield Shire Village Progress Associations and the Parks, Gardens and the Parks, Gardens and Open Space Committee to support individual town and village themes.

Manager Open Space, Regulatory & Utilities Parks and Garden and Arts and Culture
Committee are now combined.
Village concept plans have been adopted and
on Council website
Grant funded upgrade to Jennings
playground, including shade structure, BBQ
and bin restrictor completed.
Public toilets at Drake have had the door
locks broken and toilet paper thrown all
around, this is a continual concern.
Rubbish bin removed, on a trial basis from
Legume toilet block, as it was continually use
for house hold rubbish.

01/07/22 30/

Ongoing

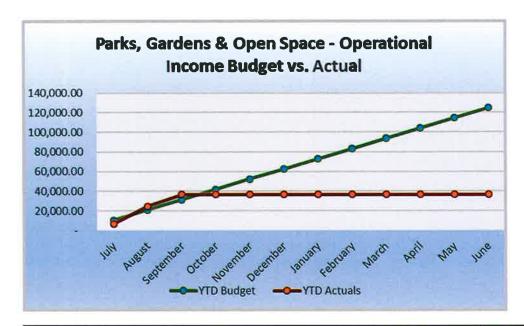
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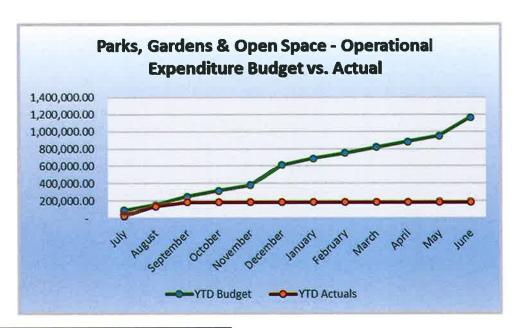
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Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.2.1.3 Implement the tree management plan.	Manager Open Space, Regulatory & Utilities	Tree management Plan approved by the Parks and Garden Committee, to adopt the plan excluding the tree replacement species along Logan Street. No street trees have been planted or replaced due to budget restraints. At the recent Parks and Garden meeting, a discussion to include tree planting on the New England Hwy south in memory of Queen Elizabeth.	In Progress	01/07/22	30/06/23	77.00	100.00	MONITOR

15. Parks, Gardens and Open Space

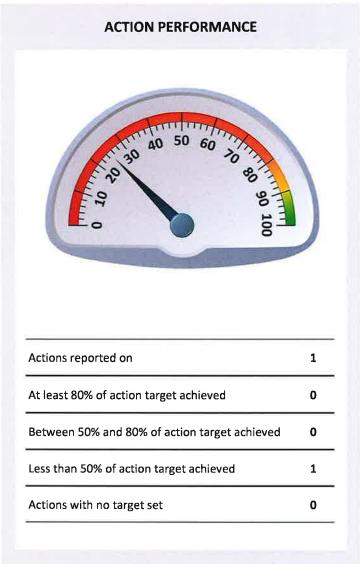




COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Parks, Gardens and Open Space	1,036,699	(188,302)	-18.16%
1. Operating Income	(124,530)	(36,621)	29.41%
2. Operating Expenditure	1,161,229	183,781	15.83%
3. Capital Income	0	(353,667)	0.00%
4. Capital Expenditure	0	18,205	0.00%
4605514. PSLP - Jennings Playground Precinct	0	18,205	0.00%

16. SWIMMING COMPLEX





16. SWIMMING COMPLEX

Service Profile: Swimming Complex								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
1.2.2.1 Manage the Tenterfield War Memorial Baths (TWMB) Management Plan, and contribute to service delivery.	Acting Manager Property & Buildings	Management Plan Business improvements identified in preparation of the commencement of the 2022/2023 summer season. Action being taken to improve entry and exit to facility and increase patronage for the 2022/2023 season. Contract has been renewed between Just Sports n Fitness and Council and has been extended for another four (4) years 17 September 2024. Current Management Plan to be implemented in the 2023 summer season. This plan is currently under review. Service Delivery Maintenance has taken place to be prepared for the new season to start the first weekend in October Prior to the new season commencing: Weeds were sprayed Receiving quotes to upgrade security Maintenance and cleaning have been completed to the pool facility Quotes are being organised for further grinding of paint off the concrete, all change rooms have now been completed with the pool deck yet to be completed. Pest inspection has taken place and sprayed for spiders Purchase of a gurney for cleaning around the pool during the season New Probes for Chlorine and PH levels have been installed	In Progress	01/07/22	30/06/23	25.00	100.00	NEEDS WOR

- Solar pump is being replaced prior to the season commencing
- Replace laserlite sheeting in change rooms
- identified new roof is needed

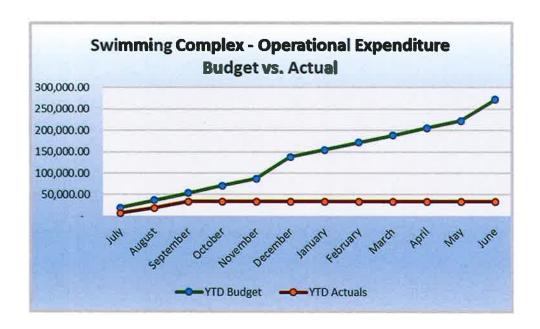
Works identified for budget for next few years

- Pool needs to be painted with fibreglass pool paint lining, as the concrete shell is visible in many places and increasing running cost.
- Replace Roof on amenities building due to rust and leaking, heating system will need to be removed to complete these works.
- More Concrete grinding on the pool deck and throughout the change room's needs to be completed,

Total Attendances YTD

- 2018/19 14756
- 2019/20 14530
- 2020-21 16377
- 2021/22 13406

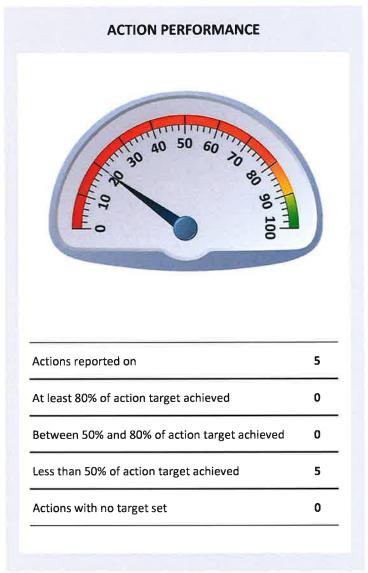
16. Swimming Complex



COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Swimming Complex	296,793	34,551	11.64%
2. Operating Expenditure	271,793	34,551	12.71%
4. Capital Expenditure	25,000	0	0.00%
4600512. Swimming Pool - Equipment Renewal	25,000	0	0.00%

17. ASSET MANAGEMENT & RESOURCING

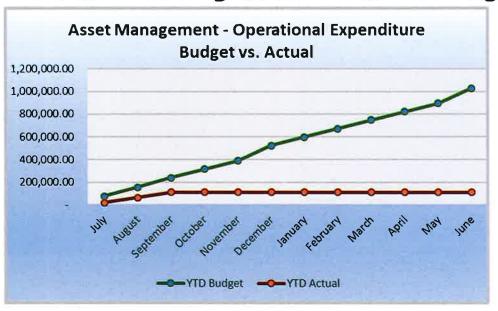




17. ASSET MANAGEMENT & RESOURCING

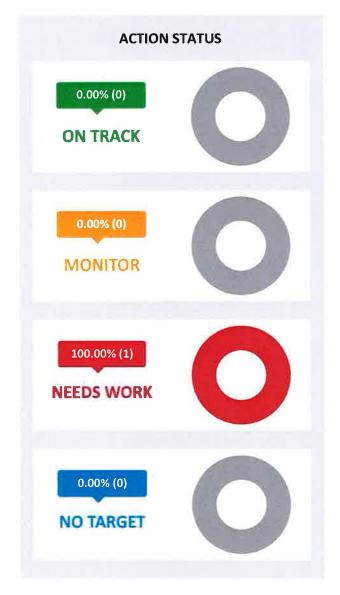
Service Profile: Asset Management & Re	sourcing							
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.3.1 Develop and implement the Asset Management Strategy and associated systems.	Manager Asset & Program Planning	Asset Management Strategy has been updated and action plan is continuing to be implemented.	In Progress	01/07/22	30/06/23	25.00	100.00	NEEDS WOR
5.1.3.2 Deliver and manage the Pedestrian Access and Mobility Plan (incorporating the Disability Action Plan) and Bike Plan.	Manager Asset & Program Planning	The PAMP and Bike Plan actions are being implemented as funding becomes available for specific projects. Funding has been obtained to contribute towards improvements at Molesworth / Rouse St intersection footpath accessibility.	In Progress	01/07/22	30/06/23	25.00	100.00	NEEDS WOR
5.1.3.3 Infrastructure and assets inspections.	Manager Asset & Program Planning	Asset inspections are being undertaken only where staff resources from the Assets Section can be made available. The Inspector role has been vacant for a year and a half.	In Progress	01/07/22	30/06/23	18.00	100.00	NEEDS WOR
5.1.3.4 Review and update Council's Risk Register and intervention programs on an ongoing basis in accordance with inspection schedules.	Manager Asset & Program Planning	Risk Register has been updated for Asset tasks, ongoing inspections routines are limited as there has been no current Asset Inspector for over a year. Any inspections undertaken are at the expense of other asset project planning functions.	In Progress	01/07/22	30/06/23	18.00	100.00	NEEDS WOR
5.1.3.6 Develop and implement the Depot Master Plan.	Manager Asset & Program Planning	A Depot Master Plan is being developed to include operational compliance features of environmental protection, worker and public safety, traffic management and storage efficiency. Environmental control of facilities for washing and fuel dispensing will be a priority.	In Progress	01/07/22	30/06/23	13.00	100.00	NEEDS WOR

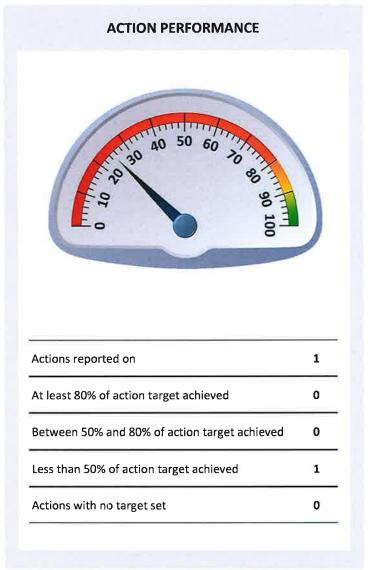
17. Asset Management and Resourcing



COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Asset Management & Resourcing	1,246,343	113,921	9.14%
1. Operating Income	(10,000)	0	0.00%
2. Operating Expenditure	1,027,506	111,865	10.89%
4. Capital Expenditure	220,000	0	0.00%
6250502. Tenterfield Depot - Wash Down & Recycle Bay	20,000	0	0.00%
6250505. Tenterfield Depot - WHS & Environmental Initiative Enhancements	100,000	0	0.00%
6250506. Tenterfield Depot - Fuel Tank Replacement/Remediation	100,000	0	0.00%
6. Liabilities	8,837	2,056	23.27%

18. COMMERCIAL WORKS

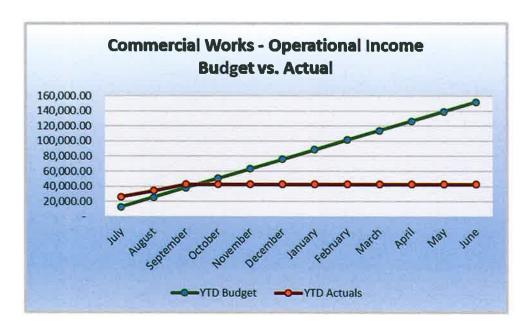


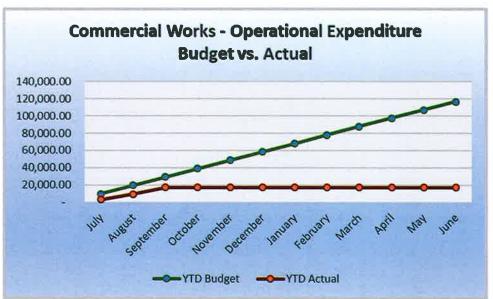


18. COMMERCIAL WORKS

Business Unit: Commercial Works								
Service Profile: Commercial Works								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.3.7 Commercial Works undertaken in accordance with demand.	Manager Works	September 2022 - Council continues to operate and deliver commercial works in a financially responsible manner as resources come available. Resources are mostly directed to Council's infrastructure repairs due to the rain events since March 2021.	In Progress	01/07/22	30/06/23	25.00	100.00	NEEDS WORK

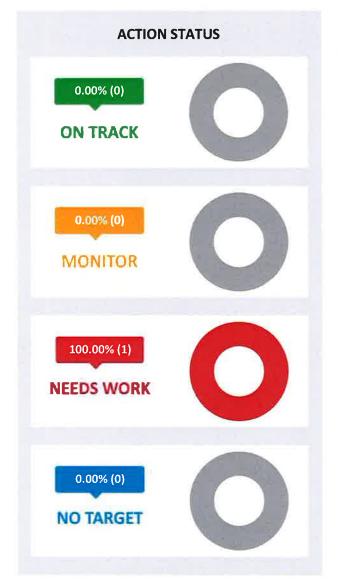
18. Commercial Works





COA	22/23 Full Year Budget		22/23 Percentage Spent
Commercial Works	(35,159)	(25,475)	72.46%
1. Operating Income	(151,842)	(42,730)	28.14%
2. Operating Expenditure	116,683	17,255	14.79%

19. STORMWATER DRAINAGE

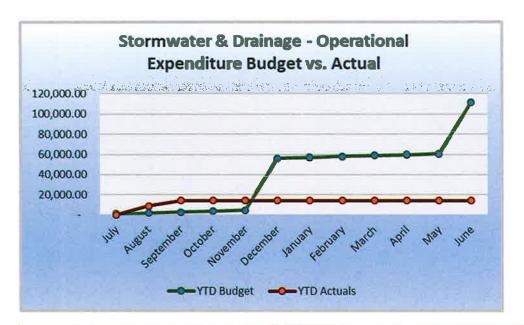




19. STORMWATER DRAINAGE

Business Unit: Stormwater Drainage									
Service Profile: Stormwater Drainage									
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status	
4.1.2.1 Implement the Storm water Asset Management Plan.	Manager Asset & Program Planning	Data collected from recent inspections is being assessed to determine priorities for renewal works to the underground drainage system. Extensive maintenance works have been undertaken in Urbenville to improve drainage.	In Progress	01/07/22	30/06/23	25.00	100.00	NEEDS WORK	
		Renewals for pits and pipes are being programmed in accordance with the capital budget.							

19. Stormwater and Drainage



COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Stormwater & Drainage	170,243	(57,231)	-33.62%
1. Operating Income	(71,478)	(71,532)	100.07%
2. Operating Expenditure	111,521	14,301	12.82%
4. Capital Expenditure	130,200	0	0.00%
8252502. Drainage Pits - Upgrade	63,000	0	0.00%
8252523. Urban Culverts Renewal	27,200	0	0.00%
8252526. Stormwater Pipe Renewal	40,000	0	0.00%

20. TRANSPORT NETWORK





20. TRANSPORT NETWORK

Service Profile: Transport Network Action Responsibility Action Status 4.1.1.1 - Manage and deliver construction services for transport infrastructure, including footpaths, pavements and cycleways. Manager Asset & Program Planning continuing and progress will increase as the year progresses to warmer months where site conditions dry out allowing more efficient road construction. The following projects are currently in progress - Mount Lindesay Road (Legume - Woodenbong) at Legume east, Koreelah Creek and Big Hill Mount Lindesay Road (Bookookoorara) - initial earthworks and drainage works Tooloom Road (Paddys Flat Rd Mth to Mt Lindesay Road (Jegume works) Tooloom Road (Paddys Flat Rd Mth to Mt Lindesay Road (Legume) and drainage works) Figure Road & Legume and drainage works Figure Road & Legume and drainage works								
4.1.1.1 - Manage and deliver Mana construction services for transport Progrinfrastructure, including footpaths,	ager Asset &	Major transport construction projects are continuing and progress will increase as the year progresses to warmer months where site conditions dry out allowing more						_
construction services for transport Progrinfrastructure, including footpaths,	•	continuing and progress will increase as the year progresses to warmer months where site conditions dry out allowing more	In Progress	01/07/22	30/06/23	25.00	100.00	B
								NEEDS WO
		progress - Mount Lindesay Road (Legume - Woodenbong) at Legume east, Koreelah Creek and Big Hill Mount Lindesay Road (Bookookoorara) - initial earthworks and drainage works Tooloom Road (Paddys Flat Rd Nth to Mt Lindesay Rd) earthworks on widening and						

maintenance budgets.

September Grading Report 2022 Council is returning to a normal grading routine maintenance and full DRFA works (where funded).

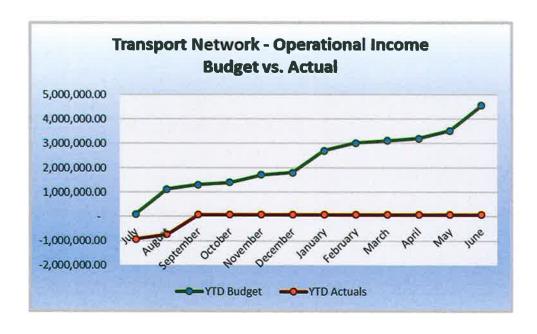
- Grading Schedule

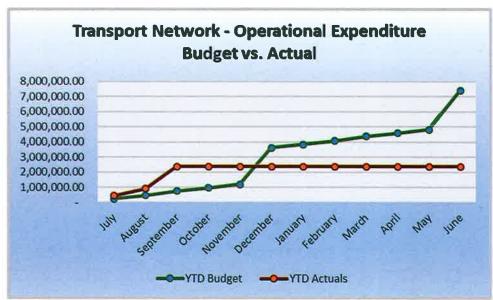
o Eastern Grader -graded Fairfield Rd, Leslie Ck Rd, O'Driscolls Rd, Mudflat Rd (touch up subject to further DRFA assessment) and Osbournes Rd. Grading Cheviot Hills Rd, Bunijah Rd and Sugarbag West Rd. o Northern Grader - This grader crew have completed a side track at the Unnamed Bridge on Paddy's Flat Rd North for the construction of a new bridge. This grader is currently grading Beauty Ck Rd and tributaries. Paddy's Flat Rd North LRCI project will commence on the southern end (chainage 49.476 to 52.621) to reconstruct the unsealed road to a low cost pavement preparation standard finishing at the anticipated completed new bridge over Kangaroo Creek. Council anticipates to complete this work by Christmas 2022, weather depending. o Western Grader - subject to staffing

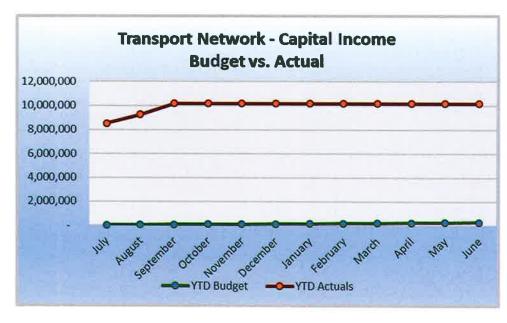
availability, currently stood down. A contract grader has graded Back Ck, Sailor Jack, Upper Mole Rd, Mole Station Rd and Mole River. This crew is currently constructing a slip lane and turning lane at the intersection of Bruxner Way and Sunnyside Platform roads. Another contract grader will grade Timbarra Rd in the coming weeks. Following this, the grader will commence flood damage repairs and full grading of Silent Grove Rd. o Central Grader -Commenced Robinson's Lane, Leeches Gully Rd and Washpool Ck Rd low cost pavement preparation for LRCI seals to these roads. Homestead Rd will also receive attention and a short section will be sealed to tie in with a developer contribution.

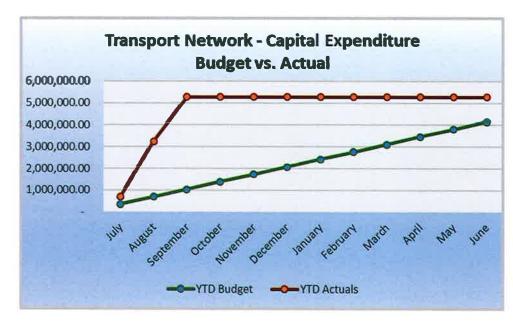
- o Bridge Crew replacing the bridge on Leeches Gully Rd with culverts.
- o Council Drainage excavator is repairing and doing drainage on roads and streets as issues arise. This excavator keeps in front of drainage for the Central Crew and Eastern Crew graders.
- o The Patching Crew continues to work tirelessly repairing the sealed network. During times of extreme wet weather, all Council's sealed network will pothole due to failing to reseal roads at scheduled intervals as per best practice. This is generally due to a funding issue and unfortunately, a lot of Councils tend to cut their reseal budgets first. Tenterfield Council is currently reviewing our Local Roads reseal program to prevent this from happening further, into the future.
- o A contract crew is repairing drainage on the sealed network adjacent to a lot of the new LRCI seals Quarry Rd, Bryan's Gap Rd and Black Swamp Road, have had drainage works completed. Boonoo Boonoo Falls Rd, Nutshell Rd, Castlerag Rd, Pyes Ck Rd and others will be completed in the following months.
- o Following the completed drainage, Council will engage contractors to rehabilitate the pavements on Council Local Roads as well as Regional roads this year. A contractor has completed pavement rehabilitation works on the worst areas between Woodenbong and Legume.
- o Plains Stn Rd at Frasers Cutting continues to allow traffic access under lights.

20. Transport Network





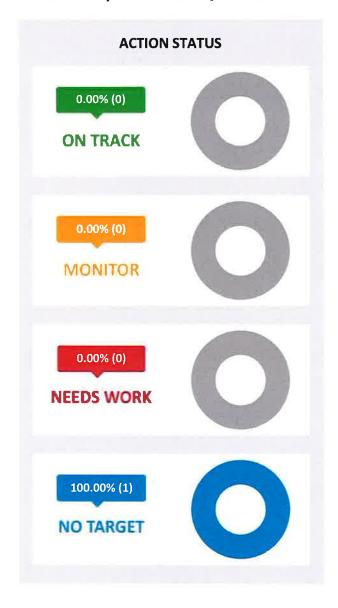




COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Transport Network	7,197,578	(2,413,996)	-33.54%
1. Operating Income	(4,552,600)	(88,306)	1.94%
2. Operating Expenditure	7,401,287	2,382,880	32.20%
3. Capital Income	(282,786)	(10,172,538)	3597.26%
4. Capital Expenditure	4,142,596	5,278,902	127.43%
6215110. Regional & Local Roads Traffic Facilities	66,000	30,537	46.27%
6215510. Regional Roads Block Grant - Reseals Program.	553,668	0	0.00%
6215531. Special Grant Mt Lindesay Road (RMS/Fed)	0	2,352,571	0.00%
6215544. BLERF - 0737 - Improve Mt Lindesay Road	0	1,106,203	0.00%
6215550. Footpaths Capital Works	0	1,337	0.00%
6215552. Roads to Recovery 2019-24	1,044,335	10,205	0.98%
6215568. FLR200241 - Kildare Road (Tenterfield Tourist Route 9)	0	324,395	0.00%
6215570. DRFA AGRN960 EPAR Bruxner Way - Bridge 7325 Dumaresq River Overflow Channel	0	21,956	0.00%
6215572. FLR300128 - Tooloom Road West Rehabilitation	0	58,841	0.00%
6215575. ROSI - Sunnyside Platform Road Upgrade	0	921,475	0.00%
6215576. BSBR000641 - Drake Village Revitalisation	0	67	0.00%
6215579. Local Roads & Community Infrastructure Program - Round 3	0	937	0.00%
6215580. Repair Program 2022/23	565,572	65,594	11.60%

COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
6220271. Bridges Renewal Program - Deepwater River Bridge Renewal - Torrington Road	0	13,000	0.00%
6220272. Bridges Renewal Program - Kangaroo Creek Bridge Replacement - Paddys Flat Road Nth	0	138,891	0.00%
6220274. Bridges Renewal Program - Unknown Creek Bridge (67203) Replacement, Paddy's Flat Rd Nth	0	5,966	0.00%
6220276. Bridges Renewal Program - Unknown Creek Bridge (67161) Replacement, Paddy's Flat Rd Sth	0	34,633	0.00%
6220277. Fixing Country Bridges - Grahams Creek Bridge Replacement, Grahams Creek Rd	0	3,601	0.00%
6220278. Fixing Country Bridges - Washpool Creek Bridge Replacement, Leechs Gully Rd	0	74,782	0.00%
6220501. Road Renewal - Gravel Roads	651,519	60,286	9.25%
6220503. Gravel Resheets	332,452	3,934	1.18%
6220505. Kerbing & Guttering	40,000	0	0.00%
6220506. Bridges / Causeways (SRV to 2023/24)	530,000	648	0.12%
6220512. Rural Culverts & Pipes	100,000	0	0.00%
6220513. Concrete Bridges	40,223	0	0.00%
6220514. Causeways	208,163	0	0.00%
6240101. Gravel Pit Rehabilitation	10,664	0	0.00%
6240512. Streets as Shared Spaces - SASS00027 Linking People and Place	0	49,041	0.00%
6. Liabilities	489,081	185,066	37.84%

21. PLANT, FLEET & EQUIPMENT

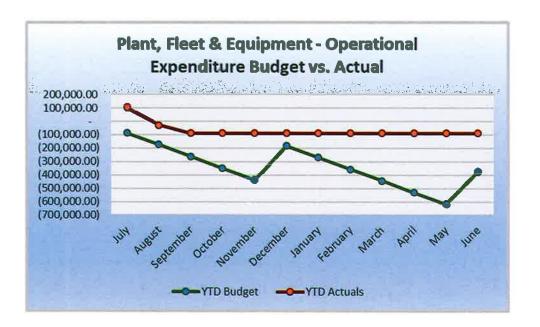




21. PLANT, FLEET & EQUIPMENT

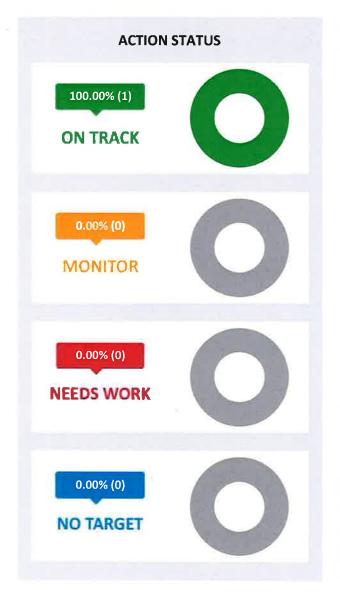
Business Unit: Plant, Fleet & Equipment								
Service Profile: Plant, Fleet & Equipmen	t							
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
5.1.3.5 Implementation and delivery of the Fleet Asset Management Plan and the Plant Replacement Program.	Manager Fleet	The Fleet Management Plan has been fully developed in line with industry benchmarks and best practice. The 10-year Fleet asset Management Plan forms part of this wholistic plan and describes the replacement timing of each of council's 145 major Fleet assets, these replacements had also been embedded into councils' long-term financial plan. However, with council's current financial situation a direction has been given not to replace any assets outside of that associated with waste, water, and sewage operations until further notice. This practice will heavily impact the long-term sustainability of council's fleet, and no further progress can be made on the delivery of the overall plan. Maintenance, inspections, and repairs are conducted in line with industry pest practice, with 85% of services being conducted within a week of falling due, this is also currently impacted by a reduction in staffing numbers.		01/07/22	30/06/23		0.00	No TARGE

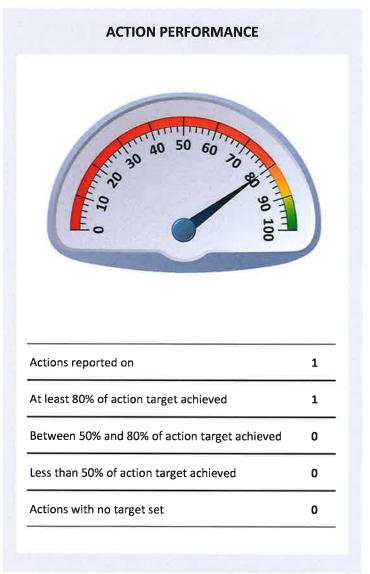
21. Plant, Fleet and Equipment



COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Plant, Fleet & Equipment	338,887	(91,482)	-26.99%
1. Operating Income	(188,190)	(4,848)	2.58%
2. Operating Expenditure	(375,346)	(87,875)	23.41%
4. Capital Expenditure	3,944,257	672,249	17.04%
6210500. Public Works Plant - Purchases	3,944,257	672,249	17.04%
8. WDB of Asset Disposals	(3,041,834)	(671,008)	22.06%

22. WASTE MANAGEMENT





22. WASTE MANAGEMENT

Business Unit: Waste Management								
Service Profile: Waste Management					1,110.4	R. Roll F		
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.1.4.1 Deliver and manage Waste and Recycling services.	Manager & Water & Waste		In Progress	01/07/22	30/06/23	80.00	100.00	ON TRACK

been awarded and were undertaken in June 2022, final report suggested 2 wells damaged, a CCTV of wells was scheduled in July 2022 and the wells passed, with no damage recorded.

The application for funding from the bushfires in 2019 has continued with Council to receive \$773,692 for improvements at Boonoo Boonoo and Torrington. Deeds have been signed, works have commenced onsite for office deployment, truck shelter is now erected with sewer nearing completion and planning continues with quotations called for weighbridges and fencing quotations received and awarded, front fence completed-pit completed August 2022, surveys completed awaiting drawings. Installation of satellite connections pending and solar quotations received and awarded September 2022, expecting installation October 2022.

To try to reduce the contamination in recycling an advertising campaign was undertaken as well as staff conducted audits and continue to audit recycling bins for contamination with over 55 initial contaminated bins identified, letters were sent to residents, subsequent inspections reduced the number of contaminated bins to 10. The audits continued in July with over 95 bins identified. These continued offenders will be charged a fee to empty contaminated bins, alternatively decontaminate themselves for future pick-up the audit will continue. A revision of recycling policy is in final version with research included from other Councils, the new policy provided in September 2022, consultation in October 2022.

Green waste and food waste, joint report with Northern Rivers Regional Waste has

commenced which will assist Council with new mandatory FOGO (Food Organics and Green Organics) legislation scheduled to commence in 2030.

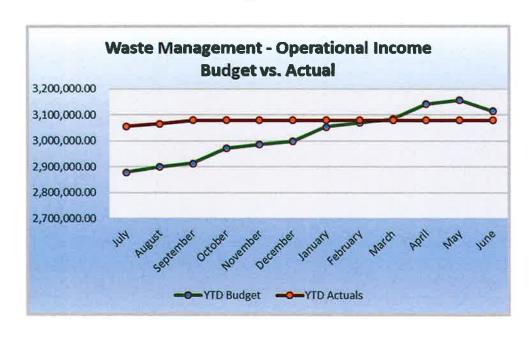
NIRW have provided new recycling stations for office collection one will be located in the library and one in the community centre at Drake-under investigation.

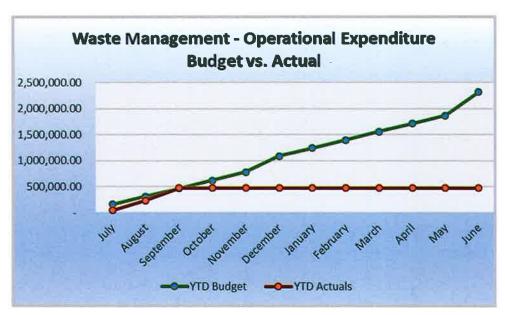
Our customer base is the public, other Council departments, and contractors. Our waste operational staff continue to assist the community with waste.

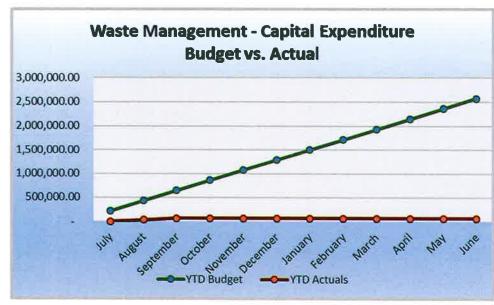
The Container Deposit Scheme (CDS) from 1 December 2017 to 30 November 2021, Tenterfield residents have recycled 9,202,976 container collections or 665.67 Tons on average Tenterfield resident recycle 638,000 items per quarter EFC - Exchange for Change

Staff Training Chemical Handling Course and Basic Chainsaw operation in Tenterfield, August and September 2022.

22. Waste Management

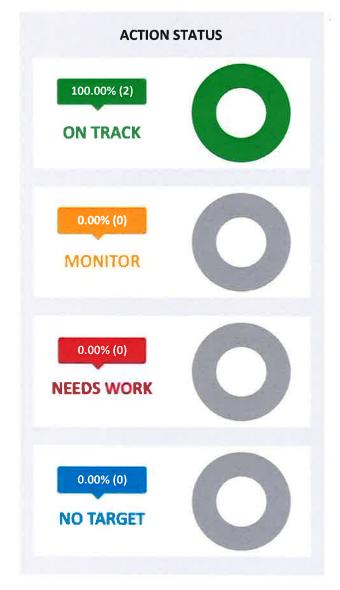


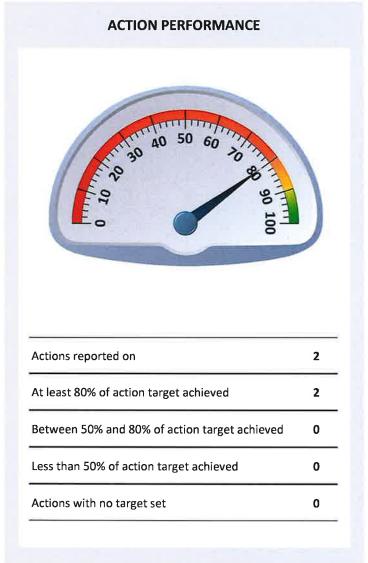




COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Waste Management	1,952,650	(2,957,740)	-151.47%
1. Operating Income	(3,114,040)	(3,080,479)	98.92%
2. Operating Expenditure	2,316,618	475,761	20.54%
3. Capital Income	(4,000)	(518,851)	12971.29%
4. Capital Expenditure	2,568,405	74,042	2.88%
7080500. 240L Wheelie Bins	2,101	0	0.00%
7080503. Industrial Bins	6,304	3,498	55.49%
7080554. Boonoo Boonoo - Landfill Cover	10,000	0	0.00%
7080555. Boonoo Boonoo - Cell Remediation Asset	50,000	0	0.00%
7080558. Tip shop - Drake, Liston & Tenterfield	0	139	0.00%
7080560. EPA Bushfire Recovery Program for Council Landfills	0	31,303	0.00%
7080564. Boonoo Boonoo - Develop Stage 5	2,500,000	37,132	1.49%
7080568. Boonoo Boonoo - WHS Facilities & Amenities Upgrade	0	33	0.00%
7080732. Torrington Landfill - Convert to Transfer	0	183	0.00%
7080811. Tenterfield WTS Groundwater Bores	0	1,754	0.00%
6. Liabilities	185,667	91,787	49.44%

23. WATER SUPPLY





23. WATER SUPPLY

Business Unit: Water Supply	S. S. D. F. S. T.			10.00				
Service Profile: Water Supply								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.1.3.1 Implement Water Service Strategic Plan in accordance with NSW Office of Water Guidelines.	Manager Wate & Waste	Works have commenced for the New Water Filtration Plant on Scrub Road, the project was awarded to contractors LC Water. Pipework commenced in June, 2022 with concreting of geobag and chemical sump areas completed. The main building slab poured in three stages occurred in August 2022 including a Councillor inspection for the new Water Filtration Plant. This month of September 2022 the tanks and frame of the building have been erected including new gantry crane. NSW Dam Safety regulation with compulsory risk assessment for the dam under NSW Dam Safety requirements underway due in December 2022, Inspection of Dam September 2022 with consultants. Opportunity to continue the Urbenville flood risk assessment has gained OEH endorsement. Tenterfield update of the flood risk study has also gained endorsement and has been shortlisted, grant has been applied for awaiting decision.	In Progress	01/07/22	30/06/23	80.00	100.00	ON TRACK
		Opportunity under a Leakage reduction pilot program, Council was awarded \$36,843.75 DPE-Water, for installation of new mag-flow meter at East Street reservoir, planning						
		completed equipment received for installation expected October 2022. The disabled fishing platform October 2020,						

delivery of the floating platform to be located inside the Dam compound at Otterburn park. A walkway for the platform and fencing (completed). Plans have been undertaken quotations for concrete paths received and provided to Fisheries for approval, awaiting decision.

A new opportunity to further the Dam masterplan development with application for grant under Resilience NSW, Local & Regional Risk Reduction stream - Pathway 1 application submitted awaiting response.

A new opportunity to further the Bore water refinement with application for grant under Resilience NSW, Local & Regional Risk Reduction stream - Pathway 2 application submitted awaiting response.

Arrival of new weather stations occurred in May 2022, deployment pending.

A grant for water treatment improvement, increased storage capacity and secondary supply at Urbenville has been awarded to Council through New Grid & Water Infrastructure NSW, 1st milestone completed payment pending, secondary supply bore hydrologist engaged, report pending, RFQ for drilling completed and under review in August 2022, report submitted to Council September 2022 and approved. Bore location inspections occurred in September with Hydrogeologists and Drillers, NRAR applications for drilling submitted September, awaiting approval.

Tenterfield Dam Level is 100%-new data loggers place level at 100%; Urbenville Tooloom Creek Level is 100% receiving 108mm for the month of September. Meter Reading completed in May/June water meter readings commenced

November/December,

- Tenterfield 0 major main; 0 new meter; 2 new service connections; 3 water limiters installed; 1 water limiters removed; 1 disconnection, 1 broken services repaired; 4 services leaks repaired; 0 valve replacements; mains flushing occurred in 7 location and 3 hydrant replacements. Note Tenterfield WTP repairs including 20m poly pipe installed in April 2022, Fluoride tank maintenance and prominent service inspections May 2022. 0 section 67 private works jobs completed (major repair of Mt Lindsay main). Restrictor notices hand delivered, Clive Street main replacement completed; Reservoir cleaned by Aqualift.
- Jennings 0 including meter; 0 meter replacements; Major main break (Southern Downs) left community without water Staff supplied water bottles to the community in response to the shortage, mains where flushed to clear debris from repair and return of water.
- Urbenville had 0 major main broken main repairs, mains flushing occurred in 6 location, 0 new meter, 0 meter replacements, 0 water limiters installed and 0 broken service repaired 0 hydrant replacement from damage. Valve testing and hydrant cleaning and checking continues. Urbenville pressure testing for fire suppression system at hospital, Repairs to DAFF system in April 2022, repairs to service line at WTP and prominent service inspections May 2022. SCADA Requires upgrade, Reservoir cleaned by Aqualift, Reservoir floats replaced.

Tenterfield Dam data logging probes to assist with raw water information amd are on-line and delivering a variety of information including a more precise depth measure, allowing dam percentage to be measured more accurately, issues with telemetry have stopped retrieval of information. Installation and testing periods are demonstrated by gaps in information. Water quality information is also available in monthly water health cards available at Water Health Cards | Tenterfield Shire Council (nsw.gov.au)

Staff Training Chemical Handling Course in Tenterfield and Fluoride course in Casino.

3.1.3.2 Deliver and manage the Water and Drought Management Plans and Flood Study.

Manager & Waste

Water September 2022-Update

The Integrated water catchment management grant (IWCM) deeds have been signed February 2022, and has progressed with secure yield studies awarded, with draft report received. Additional surveys required, including extended benthic survey of Urbenville, scheduled for this month.

The Tenterfield Sustainable and Disaster Resilient Communities program, for the villages of Drake, Liston, Legume, and Torrington. The reticulation will predominantly service pumps for groundwater/river water holding tanks and standpipe delivery systems, including solar systems. The hydrogeologists engaged draft report pending August 2022. RFQ for drilling completed and under review in August 2022 report submitted to Council September 2022 and approved. Bore location inspections occurred in September with Hydrogeologists and Drillers, NRAR application for drilling Legume submitted September, commenced applications for Liston Drake and Torrington expected to be completed October 2022. Awaiting approval for Legume.

In Progress

01/07/22

30/06/23

80.00

100.00



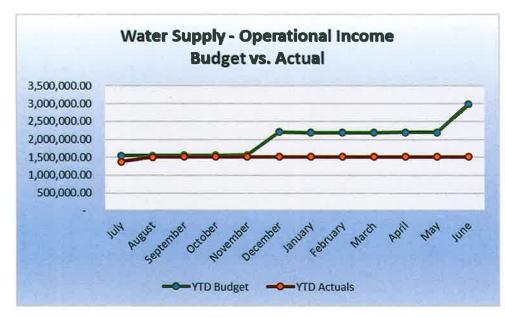
Verification mapping for Councils Water and Sewer assets was delayed in July to commence in August 2022, with contractors utilising GPS equipment for locations in Tenterfield 598 individual locations where mapped additional mapping will commence next financial year, Urbenville was postponed till next financial year.

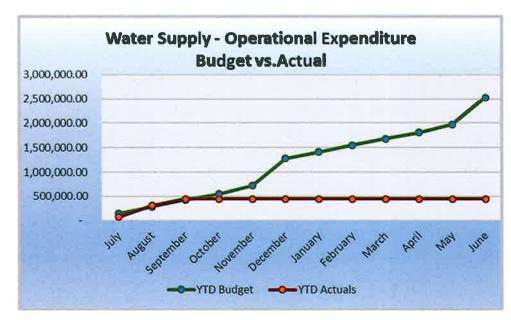
Cleaning of Sludge ponds at Urbenville Water Treatment plan is completed - July 2022, leak detected in pond, will require repair.

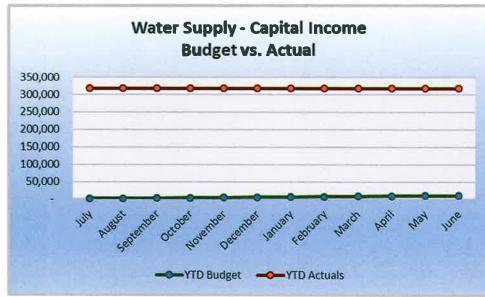
Amended Water Quality policy to include Dam Safety, and new Backflow prevention completed in August, report approved at Council's September meeting 2022. Report for Backflow prevention under community consultation, completion in October 2022.

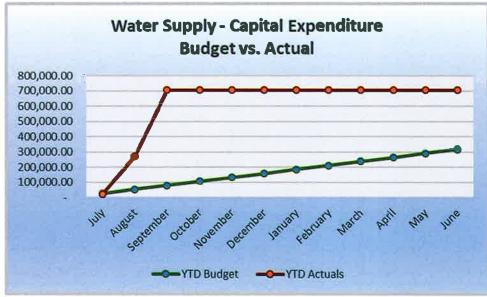
Reservoir cleaning was completed this month September 2022, for East Street reservoir in Tenterfield and Urbenville, report provided. Additionally, assessment of Hospital Hill reservoir for potential repairs was also completed, with report provided.

23. Water Supply





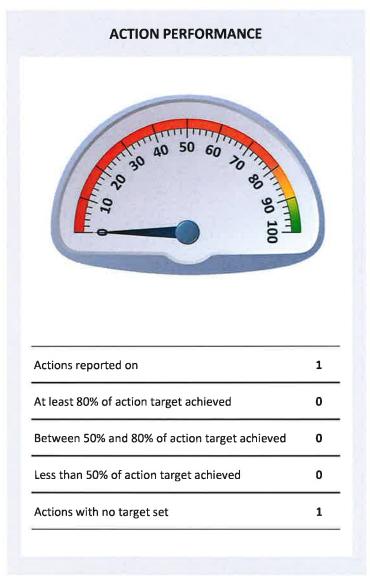




COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Vater Supply	107,286	(612,872)	-571.25%
1. Operating Income	(2,984,548)	(1,513,796)	50.72%
2. Operating Expenditure	2,524,869	446,952	17.70%
3. Capital Income	(10,000)	(317,756)	3177.56%
4. Capital Expenditure	317,000	705,182	222.45%
7484505. Tenterfield Mains Replacement	282,900	75,273	26.61%
7484506. Tenterfield Meter Replacement	22,600	350	1.55%
7484522. Tenterfield Water Treatment Plant Construction	0	462,954	0.00%
7484538. BLERF 0377 - Tenterfield Villages Emergency Water Program	0	131,308	0.00%
7484542. Tenterfield Apex Park Bore - Relining	0	19,597	0.00%
7484901. Jennings Mains Replacement	11,500	0	0.00%
7484950. Legume Catchment - Water Supply Options Study	0	15,700	0.00%
6. Liabilities	259,965	66,546	25.60%

24. SEWERAGE SERVICES

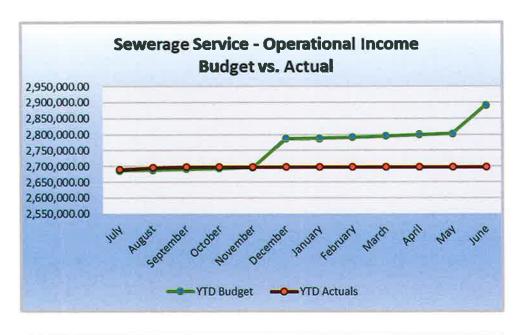


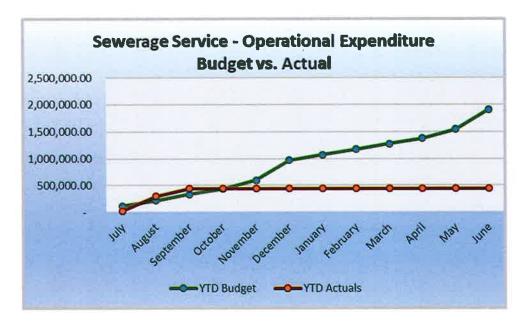


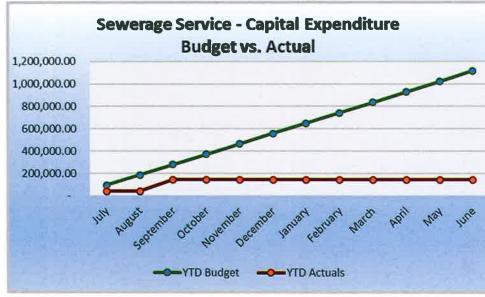
24. SEWERAGE SERVICES

Business Unit: Sewerage Services			1 2 1 1 2					
Service Profile: Sewerage Services								
Action	Responsibility	Progress Comment	Action Status	Start Date	End Date	% Complete	Target	Status
3.1.5.1 Maintain and operate the sewerage network, in line with the Asset Management Strategy.	Gillian Marchant - Manager Water & Waste	September 2022-Update Molesworth/Miles Street pumping station review and design amendment under development and extending the sewer system to the new water filtration plant has progressed with final designs received in September, planning has commenced for construction with ordering of manholes, pipes and fittings.	Ongoing	01/07/22	30/06/23		0.00	No TARGE
		Staff Training Fluoride Course in Casino and Chemical course Tenterfield September 2022.						

24. Sewerage Service

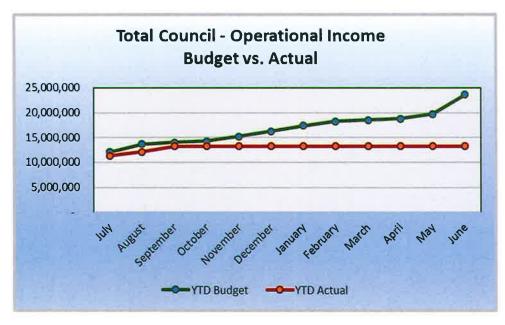


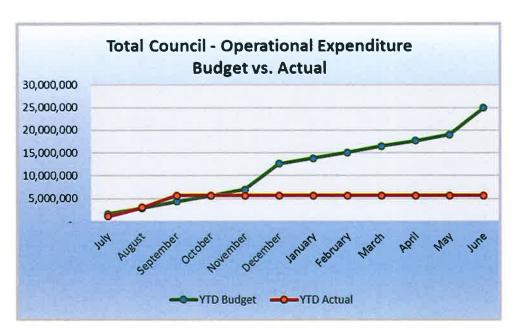


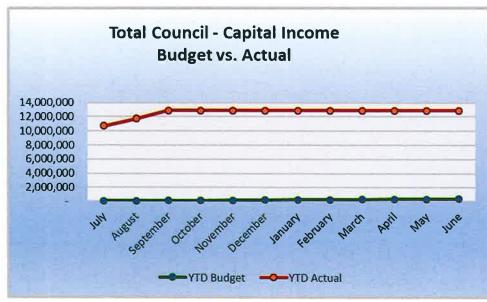


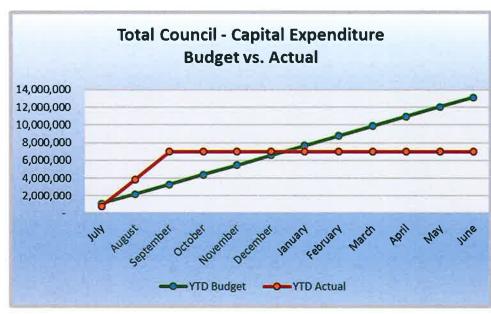
COA		22/23 YTD Actuals September	22/23 Percentage Spent
Sewerage Service	218,339	(2,110,373)	-966.56%
1. Operating Income	(2,889,930)	(2,697,737)	93.35%
2. Operating Expenditure	1,905,478	443,873	23.29%
3. Capital Income	(10,000)	0	0.00%
4. Capital Expenditure	1,112,200	143,491	12.90%
7872502. Tenterfield Mains Relining (1km Year)	173,800	0	0.00%
7872503. Tenterfield Mains Augmentation	69,600	0	0.00%
7872505. Tenterfield Man Hole Level Alterations (Water Infiltration)	162,500	40,790	25.10%
7872519. Tenterfield Network Renewal	193,800	0	0.00%
7872524. Tenterfield STP - 3 Bay Shed for Storage	50,000	0	0.00%
7872525. Tenterfield STP - Grinder Pump	10,000	0	0.00%
7872526. Tenterfield STP - Refurbishment	102,500	0	0.00%
7872527. Tenterfield New Pump Station - Molesworth St	200,000	0	0.00%
7872528. Tenterfield New Pump Station - Trail Lane	150,000	0	0.00%
7872813. Urbenville Sewer Pump Station Emergency Works - Replacement	0	102,701	0.00%
6. Liabilities	100,591	0	0.00%

TOTAL - Tenterfield Shire Council









COA	22/23 Full Year Budget	22/23 YTD Actuals September	22/23 Percentage Spent
Total - Tenterfield Shire Council	12,127,652	(13,755,038)	-113.42%
1. Operating Income	(23,614,887)	(13,284,329)	56.25%
2. Operating Expenditure	24,880,895	5,708,988	22.95%
3. Capital Income	(361,115)	(12,877,309)	3565.99%
4. Capital Expenditure	13,128,128	7,009,515	53.39%
6. Liabilities	1,136,465	359,105	31.60%
8. WDB of Asset Disposals	(3,041,834)	(671,008)	22.06%