

### Proposed Special Rate Variation Community Information Sessions $1 \, \text{August} - 30 \, \text{September 2022}$ Attachments 1 - 22

### Community Information Sessions hosted by Council:

Council asked the community to submit their questions for Council, submitted questions were answered first then the forum was opened for supplementary questions and two-way information. Promoted through Facebook, Website, TSC App, Media Releases, Community Noticeboards, Digital Display, Newspaper advertising and Radio.

Saturday 3 September	Tenterfield RSL Memorial Hall	102 people signed in
Saturday 24 September	Urbenville Community Hall	13 people signed in
Saturday 24 September	Legume Community Hall	3 people signed in
Monday 26 September	Mingoola Community Hall	19 people signed in
Saturday 1 October	Urbenville Community Hall	26 people signed in

### Sign In Sheets ALTUS INT22/529C97E0

During this period (1 August - 30 September), the public were also encouraged to make submissions/comments.

Biannual Community Satisfaction Survey including questions related to the SRV undertaken. 300 people surveyed by Taverner Research Group.

Description	
Media Releases & Media	Attachment 1
IN22/3E54D9B1	
FAQ's	Attachment 2
Website	
Your Local News – Special	Attachment 3
Edition	
OUT22/529DA89A	
Printed Materials	Attachment 4
Community Forums	Tenterfield 3 Sept
OUT22/5AA57F7A	Urbenville 24 Sept
OUT22/D4EE809	Legume 24 Sept
Community Satisfaction	Attachment 5
Survey	Graphs attached
IN22/22F2B42E	
Community Appointments	
23 August	Silan & Ian Middle
25 August	Alexander Property and the Property of the Pro
25 August	
29 August	Gilette & Januarina
31 August	Warn Solley & Jan-Reid
2 September	After Company Common
2 September	
5 September	
5 September	Ann 14 Carrelati Kilenthutti
5 September	John Clarks
6 September	(Dep Rustell)

8 September	Beth Moore						
Community Forums							
Power Point Presentation	Attachment 6						
Questions Submitted	For Community Forums						
Will Man Planson	IN22/IE77526						
Googest	IN22/CB8BBEA						
e neces	IN22/151E53B9						
	IN22/11435D46 & IN22/57F6F7C4						
A Taylor	IN22/18DAF4F						
Sewillian Welling William	IN22/6EF22542						
Capital P	IN22/6E3A4398						
	IN22/745C23D8						
	IN22/745C23D8						
	IN22/5147CEC9						
	IN22/649AC8CB						
Tenterfield Ratepayers Association	IN22/57B88D07						
Rotyn Bell	IN22/57EEA1CB						
chip Diane	IN22/51DCC7BE						
<del>(050€1)</del>	IN22/51FBB409						
Clive Powell							
Wic Wilson) -	IN22/5DEC3189						
المناسج في المنابع	IN22/5DEC3189						
din beath	IN22/5DEC3189						
THE CHARLES	IN22/5DEC3189						
Submissions							
Peter Robinson	Attachment 7						
IN22/6045BBBF	False claims made by OSOCI on Social Media						
Clive Powell	Attachment 8						
IN22/1B99073	<ul> <li>Media Briefing sent to Council from OSOCI</li> </ul>						
Concille Kiely via Barnana	Attachment 9						
IN22/38BED2CF	Concerns over the Special Rate Variation						
OSOCI	Attachment 10						
IN22/2C7577CC	OSOCI Pamplet handed out at TSC hosted Community  Forum						
EVELISIS COOPER	Attachment 11						
IN22/CB8BBEA	Rate Rise and Pensioner Rebate – sent to all levels of						
•	government						
Vette Graph	Attachment 12						
IN22/11435D46	Objection to proposed rates rise						
	Attachment 13						
IN22/182DAF4F	Objection to proposed rates rise						
ALC: NO PERSON NAMED IN	Attachment 14						
IN22/6EF22542	Objection to proposed rates rise						
Murray & Diaumilarship	Attachment 15						
IN22/745C23D8	Objection to proposed rates rise						

Total Care IN22/405F4996	<ul><li>Attachment 16</li><li>Statement of services provided</li></ul>
IN22/4BFE34B6	<ul> <li>Attachment 17</li> <li>Questions included in forum, Statement provided.</li> </ul>
IN22/4B0166E3	<ul> <li>Attachment 18</li> <li>Objection to proposed rates rise</li> </ul>
IN22/43B605C9	<ul><li>Attachment 19</li><li>Compliment to the Mayor</li></ul>
IN22/6A9AC8CB	<ul><li>Attachment 20</li><li>Objection to rate rise</li></ul>
IN22/24533297	<ul><li>Attachment 21</li><li>Letter to Premier of NSW re TSC</li></ul>
IN22/6FE4228	<ul><li>Attachment 22</li><li>Objection to rate rise</li></ul>

From: Bruce Mills

**Sent:** Friday, 29 July 2022 2:35 PM

Subject: MEDIA RELEASE FROM TENTERFIELD SHIRE COUNCIL - YOUR SAY ON TENTERFIELD'S FUTURE 29072022

## Your say on Tenterfield's future

29 July 2022

in 2023/24 and a further 43 per cent in 2024/25 This week's Council meeting voted to proceed with further community consultation on a proposed Special Rate Variation (SRV) for a 43 per cent rise in rates

Chief executive Daryl Buckingham said it was important residents made their voices heard to help Council decide how the Shire moved forward

rates, it was vital Shire residents understood why the increases were needed and what services would suffer without them Mr Buckingham said while Council voted to commence community consultation for an SRV representing a cumulative rise of 104.49 per cent on ordinary

as we work to strike a balance between the needs of the community and Council's financial sustainability," he said financial sustainability in addition to cost-shifting from the State government and a more than halving of the Federal Assistant Grants. Rate rises are needed "Tenterfield has been one of the lowest-rated Shires in the State. However, the prolonged drought, bushfires, COVID and floods have all impacted Council's

to maintain a vast network of roads, and more than 75 per cent of the proposed rate rise will be needed to cover road maintenance and renewal." "The SRV, if approved, would apply only to the General Fund which includes roads, buildings, parks and gardens, including cemeteries. Tenterfield Shire has

service reduction across libraries, parks and gardens, pool, tourism and marketing and the big one, roads were all on the table Mayor Cr Bronwyn Petrie said core services of sewerage, rubbish collection and water were delivered under separate funds and were unaffected. However,

where affordable," Cr Petrie said. "Reducing services does not mean we stop delivering services – our role is to look after Tenterfield and deliver on the community's vision for the Shire,

times of our community libraries, our Visitor Information Centre or other facilities. road, pushing back the renovation of a sports facility or not replacing older playground equipment. Other services which could be impacted include opening "What residents may see though, is a reduction in service levels – this might mean less mowing of our parks. It could mean postponing the resurfacing of a

and / or service delivery will likely have a clear impact on the community," Cr Petrie said. "Council has already cut spending, gained efficiencies, reduced services, delayed projects and identified asset sales. Further long -term cuts to resourcing

services. In Tenterfield's case, reduction in services mainly means maintenance of roads." "Council will be undertaking further engagement with the community to ensure Council, where possible, can continue to meet expectations while reducing

be organised in coming weeks. Cr Petrie said Council would be seeking community feedback through its on-line portal and through personal and group meetings at times and locations to

**ENDS** 

Contact: Mayor Cr Bronwyn Petrie 0411 475 301



### Media Release

01 August 2022

$\times$	2 Ten FM	$\boxtimes$	Glen Innes Examiner	$\bowtie$	Ten TV Network
	2LM Lismore	$\boxtimes$	Gem FM - Inverell	$\boxtimes$	Tenterfield SES
$\boxtimes$	2NZ Inverell	$\boxtimes$	LG Focus	$\boxtimes$	Tenterfield Star
$\boxtimes$	4WK/4AK Toowoomba	$\boxtimes$	Lismore Echo News	$\boxtimes$	The Chronicle
$\boxtimes$	ABC Lismore	$\boxtimes$	NBN TV - Lismore	$\boxtimes$	Hon Barnaby Joyce MP
$\boxtimes$	ABC Radio Tamworth	$\boxtimes$	Northern Rivers Heartland	$\boxtimes$	Janelle Saffin MP
$\boxtimes$	ABC Radio Toowoomba	$\boxtimes$	Prime 7 News – Nth Coast	$\boxtimes$	The Land – Tamworth
$\boxtimes$	ABC N/E North West	$\boxtimes$	Rebel FM Radio	$\boxtimes$	Win News
$\boxtimes$	Armidale Express	$\boxtimes$	Southern Free Times	$\boxtimes$	Mobile App
$\boxtimes$	Drake Village Voice	$\boxtimes$	Richmond River Independ	$\boxtimes$	Council's Website
		$\boxtimes$	Council Facebook Page		All Councillors

### Book now to discuss rates and rises

Tenterfield Shire Council has opened bookings for Shire residents and landowners to meet Councillors and senior staff to discuss the proposed rates rises for 2023-24 and 2024-25.

Mayor Cr Bronwyn Petrie said Council was giving all ratepayers every opportunity to understand fully why Council needed to increase rates, including face-to-face meetings running from Monday, August 15 to Friday, September 30.

Appointments for 15-minutes can be booked for 1 -2 persons and 30-minutes for 3-4 persons, additional time can be negotiated.

Cr Petrie said if a progress association or other group wished to have a Council representative attend its next meeting, this could also be arranged, with the proviso questions be provided at least two days prior to the meeting to allow for any detailed information needed to respond.

Appointments can be made by contacting Ms Elizabeth Melling, Executive Assistant by email <a href="mailto:e.melling@tenterfield.nsw.gov.au">e.melling@tenterfield.nsw.gov.au</a> or by phoning Council 02 6736 6000. Details regarding additional public information sessions are yet to be confirmed and will be communicated shortly.

"Council is determined to answer all reasonable and genuine questions as we continue the process of making an application to the State Government's Independent Pricing and Regulatory Tribunal," Cr Petrie said.

Residents are encouraged to visit Council's website for general information on the proposed rates rises:

Go to: https://www.tenterfield.nsw.gov.au/tenterfield-shire-council-proposed-rate-rise-information

And to use the *Rates Calculator* to accurately calculate the proposed rates rises for 2023-24 and 2024-25.

Go to: Rates Calculator | Tenterfield Shire Council (nsw.gov.au)

Key in the rating category and land value from your latest rates notice to compare your current rates with the increases for the proposed rises.

Media Contact: Ms Elizabeth Melling Phone: 0411 231 513 Council will be consulting with the Shire community during August and September on the proposed rates rises and will make a decision later this year on an application to IPART, the State Government's Independent Pricing and Regulatory Tribunal.

Any rates rise will be subject to approval by IPART.

**ENDS** 

Media Contact: Ms Elizabeth Melling Phone: 0411 231 513

### Tenterfield Shire Council proposes 43 per cent rate rise for the next two years

By Cady Biddle

**Updated** August 2 2022 at 8:23pm, first published 2:00pm

Tenterfield Shire Council could go into administration within 18 to 24 months if it does not see an increase of rates in the next financial year. A proposal to double rates over the next two financial years would "assist council to help keep its head above water".

It was decided at the last council meeting, that before a decision is made, the public will be consulted about the proposed application for a rate increase of 43 per cent in 2023/24 and another 43 per cent increase in 2024/25 - a cumulative increase of 104.49 per cent.

Under the current structure, if this proposal were accepted, residential ratepayers would pay on average an additional \$5.41 per week the first year and \$7.84 the following year.

That's an increase of about \$280 in the first year and an additional \$400 in the second year.

Businesses would have to fork out an average \$12.71 in the 23/24 financial year and \$18.38 in 24/25.

For farmland, which equates to 48 per cent of the shire, ratepayers would see an average \$13.33 per week rise first which would grow to \$19.04 in the second year.

Finance and technology manager, Roy Jones, said looking at the financial sustainability of the council his recommendation was that there was a definite need for a rate variation in order to be financially sustainable into the future.

"The 43 per cent had been shortlisted by me to address the deficit into the future. It is a percentage that I believe will assist council; it will not fix all our problems," Mr Jones said.

Community engagement is expected to start in September with the council to receive a further report in November which will include a draft application to the Independent Pricing and Regulatory Tribunal for an increase to the ordinary rate income.

"We want to make it clear this is just a proposal at this stage," Mr Jones said.

"We will gain the community feedback, then let councillors decide what the final percentage will be, and make an application. Then a decision would be made by IPART. They might dismiss it, or make it a lesser number," he said.

Chief executive, Daryl Buckingham, said he had been told between 30 to 40 councils would put in an application for rate variations next year. "So it's not just us," Mr Buckingham said.

"All we can do is put up what the data tells us is the best way forward for the community and then IPART will have to make a call," he said. "We believe the 43 per cent will give us long-term sustainability probably up to the 10-year mark, maybe a little bit longer ... failing to get the 43 per cent, at some point we do become unsustainable."

Cr Giana Saccon voted against the decision, and said the community could not afford this rate rise.

"If residents are going to have to pay extra money they would expect services for that, otherwise, why stay in this town?" Cr Saccon said. "If we're not respecting them as a community, and their views, what are we giving our community?"

Cr Greg Sauer assured ratepayers the figures and decision had been seriously considered.

"In this six-month council term we have spent more time on workshops than I've spent on my previous five years on council," Cr Sauer said.

"We haven't turned up here today with a dart throw at the wall figure. We are not going into this blindly, but armed with all the information ... It's a hit but it still gives us a council moving forward," he said. Cr Tom Peters warned this was the better alternative of two difficult scenarios.

"If we go into administration, the administrator will take over, the rates will still go up, and they'll sell everything we've got," he said.

"We're at the end of the state so we'll get no services whatsoever and ... if we get amalgamated with somebody we'll get absolutely nothing so I think the ratepayers have got to look at that.

"I've looked at it fairly in depth and I can't see any way out of it," Cr Peters said.

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BY CADY BIDDLE

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Imperial Hotel, in an alley England police district has ing magnate Gina Rinehart politics. Photo: Laurie Bullock off Faulkner Street, on the "commenced an investiga-"I think hopefully it starts a

"so-called artist", Mr Joyce criticised the work and oth- and Archibald Prize. P. SP. DELEN JAN STEMMEN

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# Council warning of administration as it considers rate hike

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### COUNCIL

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### proposal to raise rates more than 100 per cent Residents "terrified" of Tenterfield Shire Council

By Cady Biddle

August 18 2022 - 5:00am

planned amounts Some Tenterfield residents are concerned they won't be able to afford to put food on the table if their council rates increase by the

The Tenterfield Star has been told people are "terrified" since Tenterfield Shire Council announced a proposal at the end of July to lift rates by 104.49 per cent over the next two financial years.

While a group of concerned residents said they were "fighting back", the council is concerned they have been spreading

The members of 'Our Shire Our Council Initiative' (OSOCI) said they were giving the community a voice

there were some "very desperate people out there" They hosted a community meeting recently, which about 100 residents attended, some shared personal stories, and organisers said

A voice for the people

President Clive Powell said one man who had recently bought a business in town would see his rates double from \$8000 to

business to only breaking even or suffering a loss," Mr Powell said. "He had done studies before moving here to see if the business was viable, but if the rates go up he will go from having a viable

town," he said. "Many have lived here all their lives and might have to move because they can't afford it. "The residents are happy somebody is stepping up and helping them voice their concerns on something that could make them leave

"There are a lot of elderly widows, a lot of single pensioners who are really struggling.

"There are a lot of people who don't know how they're going to keep living in this town," he said.

OSOCI member Pamela Lee went on to explain how a lady approached her in the street who she said was "devastated".

"She said to me, 'I don't know how I'm going to put food on the table, because I'm not even sure I'm going to have a table'. She doesn't know how she's going to cope. She's terrified of what's coming," Ms Lee said.

"That's who we are standing for: the individuals, ourselves and everybody else," she said

### What is OSOCI?

rates, fees and charges to the CPI. The association's stated mission is to see the council achieve a balanced budget by controlling spending, reducing debt and capping

They plan to hold regular meetings - either monthly or six-weekly - and are in the process of creating a petition

subject matter. vulnerable members based on flawed intel, biased information and incorrect analysis of what is a complex and heavily legislated But council's CEO, Daryl Buckingham, said he had concerns the association was fear mongering to some of the community's most

Ratepayers say they are fighting back, council says they're fear mongering

### Cause for concern

The group wants to know how the council got into a position of such a deficit.

government," Ms Lee said "Reasons they have continuously given is because of what is happening in the Ukraine or cost shifting from state to local

everybody has to pay it." "There is no specifics and that's the issue," she said. "We've been told there is a cost blow-out, this is what has to be paid and

"Are you kidding me, that's it? reduce associated ongoing expenses; 3: increase income raised through rates, uses, fees and charges; 4: a combination of all Ms Lee said the council had presented four options to the community - 1: reduce service levels; 2: sell and/or dispose assets that will

"I went through their 10-year plan, their supposed plan for the future, and I could not find one thing that gives us an avenue other Everything came back to ratepayers having a special rate variation," she said. than the four options given here, nothing," Ms Lee said. "There was nothing about seeking income other than from ratepayers.

have failed to plan." "Winston Churchill says, if you fail to plan, you plan to fail. I think we can take a leaf out of his book. This is what's happened; they

Tenterfield Shire Council's CEO Daryl Buckingham says the council has been hit with the increasing cost of doing business. Picture:

### BY CADY BIDDLE COUNCIL

able to afford to put food on SOME Tenterfield residents are concerned they won't be the table if their rates rise.

the end of July to double people are "terrified" since Shire Council The Star has been told announced a proposal at **Tenterfield** 

A group of concerned rescial years.

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OSOCI president Clive cerns on something that could force them to leave ng them voice their con-Powell said residents were happy somebody was helpidents say they are "fighting is concerned all the group is back", Although the council Shire Our Council Initiative But the members of 'Our

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sive council debt position They plan to host regular and cap council's rates, fees and charges to the CPI.

Council CEO Daryl Bucka petition.

the association was basing its intel, biased information and ingham said he had concerns conclusions and fear mongering on some of the community's most vulnerable members based on flawed

complex and heavily legislated subject matter

es it faced, and was taking evasive action to avoid a He said council recognised the financial challengdire financial situation in the near future. meetings and are creating

doesn't wish to implement a provide financial security or the foreseeable future; it rate rise; it simply has to," Mr "It is attempting to implement a program that will Buckingham said. incorrect analysis of what is a



Last week's meeting.

### terfield



Tenterfield Shire residents attended a public meeting to discuss a proposed rate rise at the weekend. Photo by Melinda Campbell.

BY CADY BIDDLE

A PUBLIC meeting to dis-cuss the possible future rate rise for Tenterfield Shire residents has received mixed reviews.

Tenterfield Shire Council announced a proposal at hours. the end of July to lift rates Que by 104.49 per cent over the next two financial years. ed everything from debt and an application to IPART for wages, and what the future

a special rate variation of 43 per cent in 2023/24 and another 43 per cent increase in 2024/25.

About 150 residents attended the first public meeting hosted by council, which went for more than three

Questions from the public

will look like if the SRV is she said some who attended not approved.

Former Army Major Alex Rubin moderated the meeting and had to remind some attendees to be respectful, Mayor Bronwyn Petrle told the Star.

Cr Petrie said some residents were genuinely inter-ested in learning more and continued discussions after the meeting or followed-up with calls and emails. But

clearly weren't interested in the answers, only in their

own objections.

President of the Our Shire Our Council Initiative, Clive Powell, said everyone he spoke with after the event were dissatisfied with the information and answers given by council.

"People were not happy with what they heard," Mr Powell said.

"They just kept saying there's nothing they can do, it's not their fault and if they don't double the rates they won't fix the roads. That basically summarises what was said over and over again in different ways.

Mr Powell said the council tried to avoid answering difficult questions and that the question of cutting costs of administration was never addressed.







### JENNY AITCHISON MP SHADOW MINISTER FOR REGIONAL TRANSPORT AND ROADS

### JANELLE SAFFIN MP MEMBER FOR LISMORE

### GOVERNMENT FAILS TO DELIVER ON REGIONAL ROADS PROMISE TO NORTHERN RIVERS & NORTHERN TABLELANDS COMMUNITIES

MINISTER for Regional Transport and Roads Sam Farraway has been forced to admit that not one single kilometre of a promised 15,000 kilometres of regional roads has been transferred from local councils to State ownership.

Under questioning by John Graham MLC during a recent Budget Estimates hearing, Minister Farraway could not bring himself to say the words "it is zero", despite it being clear that zero roads have been transferred under the program.

The Minister dashed the hopes of regional motorists and cash-strapped regional councils that the glacial roll-out of the program would be sped up, saying the Government's key 2019 election commitment is "not a burning topic" amongst regional councils.

The Minister also cast doubt on whether the full complement of 15,000 kilometres promised would be transferred, repeatedly stating that the policy was "up to" 15,000 kilometres.

Shadow Minister for Regional Transport and Roads Jenny Aitchison said the Minister's evidence confirmed that the promise was a cynical attempt to pork barrel regional communities.

"This was a "magic pudding" election promise; every Nationals and Liberal candidate could point to a potential road in their electorate which could be eligible for reclassification or transfer, and the Government still, nearly four years later, hasn't transferred a single one of them," Ms Aitchison said.

State Member for Lismore Janelle Saffin said the promise clearly is a burning topic amongst locals whose tyres and cars are being wrecked by our potholes that are voluminous and crater deep ... it is burning holes in their pockets.

"We've got priority regional roads in Lismore City, Kyogle, Tenterfield Shire and Tweed Shire that have been put on the back burner by this city-centric Government," Ms Saffin said.

"When this policy was announced it was 15,000 kilometres of regional roads and then the dissembling started with 'up to'.

"That is the whole problem with this particular election commitment; it has been short on action, vague on detail and has left local councils and locals in limbo land.

"Lismore City Council is seeking to have regional roads – Wyrallah Road, Nimbin Road, Coraki Road and Kyogle Road (submission by Kyogle Council) – transferred to State ownership and management, but importantly, with councils keeping maintenance contracts to protect local outdoor jobs.

"Council is also seeking to have the following local roads reclassified to regional roads and transferred to the State: Rotary Drive/Uralba Street, Rous Road, Eltham Road, Caniaba Road, Wyrallah Ferry Road, Alphadale Road, Tregeagle Road, Broadwater Road and Richmond Hill Road."

Ms Saffin confirmed Kyogle Council wants to hand back all 127 kilometres of regional roads under its control to the State Road network, also keeping maintenance contracts, and their applications were done in collaboration with neighbouring councils.

"This includes the full length of the Clarence Way, Mount Lindesay Road and Bentley Road, as well as Kyogle Road between Kyogle township and Nimbin Road," Ms Saffin said.

"Tenterfield Shire Council's main priorities are for a transfer of the Bruxner Way, supported by Gwydir, Inverell and Moree Plains shire councils, and Mount Lindesay Road.

"Tweed Shire applied to transfer part of the Tweed Coast Road between the Pacific Highway to Casuarina, which needs to be upgraded from two to four lanes to cope with future growth from major land releases and the new Tweed Valley Hospital.

"However, Tweed Shire is reserving its position on the transfer until Transport for NSW reveals further details of proposed changes to road classifications, maintenance funding, State prioritisation frameworks, and commitments to road upgrades."

**DATE: 8 SEPTEMBER 2022** 

MEDIA CONTACTS: JANELLE SAFFIN MP - 0418 664 001 JENNY AITCHISON MP - 0418 456 405

## LETTERS TO THE EDITOR

# Questions about proposed increase to rates

AM asking the residents of Tenterfield
Shire not to be complacent in accepting the 104 per cent rate rise over the next three years. Council will vote on this proposal at its October meeting, this is not a forgone conclusion. Before the meeting we must hear more details, because as it stands not hing adds up

I attended the public forum recently where I was given the opportunity to ask questions to the councillors and senior staff - answers were subsequently deferred. I have attended meetings with the *Our Shire Our Council Initiative* group opposing the rate rise, and I have attended an interview with the CEO and a senior finance officer. I have forwarded a version of this letter to all our councillors and CEO, and I am now putting forward my concerns publicly.

I understand over the 2022-2032 Long-Term Financial Plan, council will raise an extra \$50 million from its ratepayers through this proposed 104 per cent SRV, a figure confirmed by the CEO. I asked whether council was aware of this figure, and was there any discussion on the impact on how taking an extra \$50 million from ratepayers over the next 10 years would affect the shire's businesses, pensioners, organisations, and communities? I personally fear that taking this extra money from our already struggling pockets will adversely affect the economics and "vibrancy" of our people and communities.

Tenterfield Shire's weekly median Income is \$490 per person, in NSW the median

weekly income is \$813, and in Australia the figure is \$805 per week. These figures indicate that Tenterfield Shire sits well below the average, and considering all the other rising costs, the rate rise is not affordable, and our businesses and communities would struggle. The average age within our Shire is 55 years, we are a retiring community with more and more pensioners.

In Tenterfield Shire's 2017-2027 Long-Term Financial Plan, it states "The projected surplus (before capital grants) accumulated across the 10-year period for General Fund is a \$5.27 million surplus". Now five years later in the 2022-2032 Long Term Financial Plan a \$50 million deficit is projected. A turnaround of \$55.27 million in 5 years. Ratepayers are not being told and have not been given details on why such a huge change in circumstances now exists.

Our council is telling us that the federal government's Financial Assistant Grants (FAGs) which councils rely on, are expected to decrease for our Shire. FAGs to wealthier councils such as city councils and coastal councils, and who have other avenues for revenue raising can expect their FAGs to decrease. However, it is highly "unlikely" that FAGs will decrease to rural, regional, and/or "struggling" councils.

Maintenance of roads and bridges has been the focus given to the ratepayers for the 104% rate rise over three years. The "Asset Condition" document provided in the 2022-2032 Long-Term Financial Plan does not show a dire situation. I agree if

council better managed how and when they provide maintenance and upgrading to our roads and bridges, less money would be wasted, such as with the current repairing to the newly bitumen Bryan's Gap Road. It is also worth noting that in adverse weather events government subsidises councils on repairs to infrastructure. In the 2020-2021 annual report, it was reported that a large portion from a 53 per cent special rate rise (SRV) from 2014, had been spent upgrading roads and bridges. So, I am asking why is the situation still so desperate?

Mayor Petrie suggested at the recent public forum that it may be necessary for council to further reduce its maintenance program without this new proposed 104 per cent rate increase. Road and bridge maintenance is the core function of council, and this should be council's priority before elaborate refurbishments to administration buildings - for example.

Another reason for the necessity of this SRV we are told, is that council has loans that need repaying. Of course, council has loans, all councils have loans. Interest rates have been very low over the past years, and this should have assisted Tenterfield Shire's budget. It is the responsibility of council's finance staff to ensure council's loans are managed efficiently.

Lastly, TSC's income statement for the year ended 30 June 2021 shows council to have a surplus. This shows council to be in a better position than what has been outlined to ratepayers, and as the CEO recently

stated, "we are not broke"
Kim McCarrey, Tenterfield

At the recent council meeting the mayor Bronwyn Petrie, asked the community to come up with some ways to save money. Here are some suggestions:

Reduce the massive cost of running the council administration, between 2017 and 2020 the cost increased by 148 per cent.

Reverse the recent pay rise for staff and councillors. Instigate a voluntary pay cut of 20 per cent. This is normal for any responsible organization in financial distress.

The council is way over-staffed. Bring staff numbers down to a level appropriate for a community of 7000 population.

Stop unnecessary trips and "junkets" by staff and councillors to conferences around the country. This can be handled via Zoom these days. Include community members in all future planning and workshops. After all, it is OUR money you are spending.

Stop the sell-off of assets - they can only be sold once. These are important to the ratepayers who own them and whose money sustains them. The Angry Bulls mountain trail bicycle riding. This is part of what would be a push into eco-tourism that celebrates and enhances the natural environment without destroying it.

Rubbish recycling is sent to Lismore and costs the Tenterfield community dearly. Could this not be done right here, creating employment and profit in this town?

Clive Powell, OSOCI President



### Why is Council concerned about its financial position?

Over the past decade, Tenterfield Shire Council has maintained high levels of service; maintaining roads, re-building bridges, running libraries, parks and gardens. However, in the past four years, prolonged drought, bushfires, COVID-19 and floods have all impacted Council's finances. At the same time, cost-shifting from the State government and significant reduction of the Financial Assistant Grants (FAGs) by the Federal government have had a significant impact on our bottom line.

While service levels have been maintained, Council's income has remained fairly static while input costs have soared with significant cost increases attributed to renewal and maintenance of assets. Council has also seen a significant cost increase in legislative compliance, (e.g. audit and risk, grant applications, reporting and acquittal) insurance and workers compensation. As Council operating expenses are exceeding our operating revenue a deficit shortfall is generated which accumulates each year impacting Council service delivery to the community.

Council acknowledges that its cash reserve's within the General Fund is of high concern and despite implementing effective short-term strategies to cut costs, including a freeze on staff hiring, Council's financial position is unsustainable without rate rises.

The proposed rate rise is critical because the gap between what we receive in rates into the General Fund and what we need to spend maintaining and upgrading Council owned assets (Shire buildings, 695km of sealed and 1043km of unsealed roads and bridges etc.) is currently \$4.5m per year.

Like most businesses, the impacts of the past three years have forced Council to stop and reset. With a new Council in place, we need to look at how we do business, where we can improve our revenues, create efficiencies, find savings and how we can ensure financial sustainability for the residents of Tenterfield Shire well into the future.

It should be noted that Council has separate funds for waste, water and sewerage. These funds are self sustaining and include asset management, maintenance and renewal costs. These funds cannot be used for any other purpose.

### What has Council done so far to save money?

We are focused on improving our productivity, streamlining services, containing our costs, and increasing own source revenue.

Even prior to being hit by the drought, bushfires, COVID-19 and the floods, it was recognised that Council had some budgetary challenges despite continuing to deliver a broad range of services, invest in local infrastructure, grow our economy and make Tenterfield Shire a great place to live work and visit.

Council's Long-Term Financial Plan (LTFP) is the tool used to effectively plan for and deliver long-term sustainability. For some time, the LTFP has identified this year and next as being tough with operational costs associated across all operational areas negatively affecting the budget.

Like many other businesses around the world, the past two years have also impacted Council's budget. Costs associated with construction and transport have significantly increased. Major storms and flooding have increased our maintenance costs, insurance and diverted funds away from planned projects.

Despite these efforts, our financial forecast has shown that if we keep going this way, we'll spend more on our services than we can afford. We need to make real changes. We know COVID-19 isn't over and other economic factors such as inflation and indicators of a global recession are biting, so it's important we take steps now to ensure Council is financially sustainable in the long-term.

In addition to the above, Council has already commenced efficiency measures and reductions in operational expenses. Council currently has 24 vacancies within its current organisational structure and is disposing of non-essential Council assets.

The shortfall of staff will result in reducing service delivery, increasing fees and charges, despite looking at new revenue streams.

### What does it mean to reduce services?

Reducing services does not mean we stop delivering services, our role is to look after Tenterfield Shire and deliver on the community's vision for our place.

What you may see though is a reduction in the service level delivery, this might mean we mow our parks less. It could mean we postpone the resurfacing of a road, we push back maintenance of a sports building or not replace older failing assets. Other services that could be impacted include opening times of our community libraries, our Visitor Information Centre or other facilities.

In order to weather the financial storm of the past couple of years Council has already curtailed many areas of spending, reduced services and delayed projects. This was a necessary measure to ensure we stayed within our means. Further long-terms cuts to resourcing and service delivery will have a visible impact on the community.

As the elected Council look for savings further engagement will be undertaken with the community to ensure Council, where possible, can continue to meet expectations while reducing services.

### What is a rate cap?

Each year, the NSW Government sets the percentage councils can increase their total rate income by for the following year. This income amount is known as the rate cap. The rate peg is the annual percentage the cap can increase by.

The rate cap is based on the Local Government Cost Index (LGCI) which looks at last year's cost increases for items typically purchased by councils. Sometimes, the rate peg is lower than LGCI to ensure councils focus on finding savings and operating productively. When forecasting their budgets councils are advised by the Independent Pricing and Regulatory Tribunal (IPART) to assume a 2.5% rate peg. However, historically, the rate peg does not meet all increasing costs and is not enough to meet new infrastructure and additional service needs. The rate cap only applies to rates, being the top two lines on your rate notice.

This year the rate peg for Tenterfield Shire was set at 0.7% - significantly lower (1.8%) than the budgeted 2.5%. The NSW Government recognised the lower-than-expected rate cap was a problem for councils across NSW and introduced the Additional Special Variation (ASV) process to bring the rate peg for 2022-2023 financial year back up to 2.5%. However, Council through resolution decided not to proceed with the extra increase of 1.8% after undertaking a cost benefit exercise and assessing the impact on community considering special rate variation discussion was already underway.

### What is a special rate variation?

The Independent Pricing and Regulatory Tribunal (IPART) sets the rate cap each year. It also assesses council requests for a rate rise more than the rate peg which is called a special variation. Special Rate Variations can be either for a single year or for multiple years and can be temporary or permanently retained in the rate base. Council needs to follow IPART's guidelines and make a formal application showing how they have demonstrated each criteria in the guidelines.

### How do our rates compare with other Councils?

Tenterfield Shire has the lowest average residential and farmland rates compared with other shires in our region.

Contrary to claims made by some people during our community meetings, figures from the Office of Local Government (table below in Downloads section) show Tenterfield Shire's ordinary residential rates are the lowest in the region and our average ordinary farmland rate is well below the average for other shires.

You can view the Rates Comparison Table in the Downloads section below.

### Have other Councils applied for a rate variation?

Yes. It is unfortunate that all councils at some point will face periods of challenging financial sustainability caused by the constraints and influences on local government. A Special Rate Variation is becoming a more common tool that Councils use to adjust their fixed income when reducing operating expenses alone does not balance the budget.

This year, the Independent Pricing and Regulatory Tribunal (IPART) has approved all applications made by New England councils and eighty-one other NSW Councils to increase their rates above the level of the annual rate peg.

While Tenterfield Shire Council did not apply for a special rate variation for the 2022-2023 financial year, it has resolved to submit an application by November for the next budget year.

Like Councils across NSW, Tenterfield is grappling with soaring costs for materials, fuel, electricity, insurance and inflation (annualised at 7%, well above the 2.5% rate cap). Cost-savings have been implemented. Nevertheless, Council needs higher rates revenue to ensure sustainability.

Council is aware that many other councils in NSW are also in discussions with their communities about significant rate rises.

Please see the Download section below for a graph.

### How are my rates calculated?

Rates are calculated according to the property land value, determined by the NSW Valuer General.

Rates are charged to property owners and will vary according to:

- Your land category and sub-category (e.g. residential, farmland, business)
- Your land value (not including the value of your home or other structures)
- Council's rating policy (e.g. business rates are higher than residential rates)

There are other charges that may appear on your rate notice that ARE NOT subject to the rate cap such as waste management charges, waste service charges and sewage management fees.

To see how this may impact you, please use our Rates Calculator below this section.

### How did Council work out what the proposed rate increase should be?

When determining rate increases, Council considers its Long-Term Asset Management Strategy (over 10 years) and calculates the costs associated with renewal, maintenance, upgrade and acquisition of new assets within the asset classes Council controls.

Based on current service levels, asset data and Council's forecast operating result, the gap in the General Fund and what Council should be spending on assets is currently \$4.5m per annum (conservative estimate).

The proposed 43% rise will result in additional income of approximately \$2.081M in the 2023/24 financial year and a further \$2.976M in 2024/25, resulting in \$5.057M additional rates income over two years bringing total annual rates income of \$9.897M.

### Why are our costs so high?

Council services and infrastructure costs to landowners are driven by different factors. Tenterfield Shire has a small rate base of 5,078 assessments compared with its large infrastructure and assets base. One of the largest costs for Council is roads.

More than 70% of Council's budget is spent maintaining and upgrading the Shire's 645km of sealed roads and 1043km of unsealed roads and associated infrastructure, including bridges and causeways.

These assets are expensive to maintain, and more so in recent years with the big increases in the cost of fuel, bitumen, concrete and steel.

### What will happen to our rates?

Rates increases applied by councils are determined by the Independent Pricing and Regulatory Tribunal (IPART). Each year, IPART determines a percentage we can increase rates to meet increasing costs – this year it is 0.07%.

Currently, Tenterfield Shire has the lowest average rates across our region, charging less than Uralla, Glen Innes, Gwydir and Kyogle (apart from the average ordinary business rate for which Uralla is lowest). For average ordinary residential rates, we are 25% lower, for business rates 23% lower and for farmland 90% lower.

We have managed this low rate base for some time. Nevertheless, forecasting tells us this will no longer be sustainable and if we maintain rates at current levels our service levels will need to reduce.

After providing this information to the community, if Council elects to move forward with a variation to the current rates, a formal application to IPART will be required.

### What will the increased rate income be used for?

Council is facing a forecasted financial shortfall of more than \$47 million over 10 years. That means our costs are rising faster than our income, and the gap between our income and the funds needed to upkeep infrastructure assets and services to a level expected by the community and required by legislation is growing.

The key purpose for Council applying for a special rate variation (SRV) is to maintain financial sustainability by eliminating the budget shortfall.

It is unsustainable for us to continue to operate as we are. The additional income raised by the Special Rate Variation would be used to cover rising costs associated with delivery services via our assets to the level of community expectation identified in our Asset Management Strategy.

### How can I trust my rates are going to where you said they would?

As part of the IPART determination, Council will be required to report in its Annual Financial Statement to the Office of Local Government each year on the Special Rate Variation. Council will be required to report the increased rate revenue advised in its application and where it has been spent. The community will also be able to access the Council's Quarterly Budget Review Reports and Long-Term Financial Plan which reflects Council's Financial Position and the funding allocations in accordance with the Special Rate Variation.

### I do not pay rates but live in Tenterfield Shire - will this affect me?

Council rates are paid by property owners. However, higher rates form part of costs that non-ratepayers may bear, including tenants currently paying rent in Tenterfield Shire, and the cost of goods and services through businesses. Infrastructure, facilities and services are provided by Council for all residents and visitors to the Shire. Having a financially sustainable Council benefits everyone.

### I own a property and pay rates in Tenterfield but I live elsewhere - how will this affect me?

Having a financially sustainable Council benefits both tenants and non-residents as well as those living in Tenterfield Shire. Council rates are paid by property owners, regardless of where the owner currently resides.

Council is undertaking an extensive communication program to reach and inform landlord ratepayers.

If an Special Rate Variation application is successful, the rate increase would apply to all ratepayers, including residents and non-residents.

### What happens when the rate variation finishes?

After the special variation period finishes, rates will increase only by the rate peg amount set by IPART in addition to the income from the Special Rate Variation, which will become a permanent increase. This is known as a s508A special variation.

### Why can't we just get more grant funding?

Most grants require funds to be spent on capital expenditure (e.g. a sporting field or community facility) and therefore grant funds are not normally used to fund the day to day operations of Council.

Council regularly applies for and receives government grants and will continue to do this in the future. However, there are key reasons why Council cannot solely rely on this source of income:

- In most instances, the grant requires Council to provide a financial co-contribution, up to half of the grant amount.
- Receiving grants is a competitive process and there are not enough grants available to fund all of Council's infrastructure needs.
- Grants programs usually have requirements attached to them that may not fit with Council's current strategies and plans.

• Budget allocations are required to maintain and renew projects and this has to be allocated in Council's existing budget (funded depreciation).

Council continues to lobby the Federal Government for the return of Financial Assistance Grants (FAG's) through the Australian Local Government Association (ALGA) and Local Government NSW (LGNSW), in excess of 1% of Commonwealth Taxation Revenue provided by the Federal Government, which will support our ongoing sustainability.

### Why are we hearing about this now?

Financial sustainability has been a long-term focus at Tenterfield Shire Council.

There has been a need for a rate increase for a long time because Council's General Fund has not been keeping pace with the expectations of the Community concerning asset maintenance and service delivery. Council's financial difficulties have been reported to Council as part of its suite of financial reporting most notably the Quarterly Budget Review.

The prolonged drought, bushfires, COVID-19 and flooding, meant Councillors were reluctant to increase rates when large sections of the community were suffering, unfortunately this is not sustainable.

Due to ongoing external factors influencing the cost of providing Council services, the financial situation will continue to deteriorate and needs to be addressed.

Council consulted with the community in January 2022 regarding our Community Strategic Plans, including our Long Term Financial Plan. At the February 2022 Council meeting, Councillors voted to defer a decision on applying for a Special Rate Variation for the 2022/23 Financial Year to enable further community consultation and additional time for the community to recover from drought, bushfires and COVD-19. Additionally, this allowed Council to explore avenues to further cut costs, rationalise services, and raise income from the sale of surplus or under-utilised assets. Council also implemented more efficiencies, and reduced services for the 2022/23 financial year to reduce the impact on ratepayers. In order to apply for a Special Rate Variation commencing in the 2023/24 Financial Year to reduce the impact on ratepayers. In order to apply for a Special Rate Variation commencing in the 2023/24 Financial Year we are now embarking on further community engagement.

Councillors are committed to finding a solution to this problem and as such we are providing as much information as possible about what's happening, so our community has a complete understanding of our financial position, and to participate in the discussion around our funded future.

### When is all this happening?

August/September 2022: Community information sessions will be conducted.

Late October 2022: Council will consider all submissions, resolving their intent to apply to IPART.

November 2022: Council will submit an application to IPART

February 2023: IPART Requests public submissions

March 2023: IPART public submissions close

May 2023: IPART Final Report and Media Release

### YOUR LOCAL MICHIGAN MICH



29 AUGUST 2022

### SPECIAL EDITION PROPOSED RATE RISE

### MAYORAL MESSAGE

Mayor Bronwyn Petrie



This special newsletter is being sent to all Shire Residents to provide key information on the proposal for a substantial increase in rates (top two lines of the Rates and Charges notice only).

An increase has been needed for some years but has been put off because of record drought, extensive bushfires, COVID and flooding events.

Increasing rates is part of the solution to ensure longterm financial sustainability of Council and provision of important community services.

I urge all residents to read this edition and get the facts. Should you have further questions, please make an appointment to meet with us or attend a public Information Session. You can contact Council on 02 6736 6000 or by email on <a href="mailto:council@tenterfield.nsw.gov.au">council@tenterfield.nsw.gov.au</a>



mage: The proposed rate rise will only apply to the first two lines of your Rates notice

### WHERE CAN I FIND MORI INFORMATION?

Tenterfield Shire Council Website

www.tenterfield.nsw.gov.au/tenterfield-shire-counci proposed-rate-rise-information

Tenterfield Shire Council Facebook Page www.facebook.com/TenterfieldShireCouncil

Book an appointment with Senior Staff and Councillors to discuss your questions
Call (02) 6736 6000 or email
e.melling@tenterfield.nsw.gov.au to book

### **Attend a Public Information Session**

Check for upcoming Public Information Sessions throughout the Tenterfield Shire on our website <a href="https://www.tenterfield.nsw.gov.au">www.tenterfield.nsw.gov.au</a>

### **Try the Rates Calculator**

Calculate your proposed rate rise amount using our Rates Calculator at <a href="https://www.tenterfield.nsw.gov.au/srv">www.tenterfield.nsw.gov.au/srv</a> rates-calculator

### TENTERFIELD PUBLIC INFORMATION SESSION

Saturday, 3rd September 2022 2pm - 4pm

Memorial Hall, Molesworth Street

Join Councillors and Senior Staff and ask your questions regarding the potential rate rise.

Submit your questions to council@tenterfield.nsw.gov.au by the 1st

September - submitted questions will be answered first, before taking questions from the floor (time permitting).

### FREQUENTLY ASKED QUESTIONS

regarding the potential rate rise.

### WHY IS COUNCIL CONCERNED ABOUT ITS FINANCIAL POSITION?

Over the past decade, Tenterfield Shire Council has maintained high levels of ervice; maintaining roads, re-building ridges, running libraries, parks and gardens. lowever, in the past four years, prolonged rought, bushfires, COVID-19 and floods ave all impacted Council's finances. At the ame time, cost-shifting from the State Povernment and significant reduction of the inancial Assistant Grants (FAGs) by the rederal Government have had a significant npact on our bottom line.

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should be noted that Council has separate ands for waste, water and sewerage. These ands are self sustaining and include asset nanagement, maintenance and renewal osts. These funds cannot be used for any ther purpose.

he remainder of services are financed arough the General Fund. Loans as at 30/06/22 are \$18,848,630.12 across the following Funds.
Water Fund \$5,969,574.77

Waste Fund \$3,379,854.08

Sewer Fund \$1,669,783.32

General Fund \$7,829,417.95 (plus approval for \$3.1 million if required and \$5 million as a draw down facility particularly for progress payments for grant works - neither of these have been accessed).

### WHAT HAS COUNCIL DONE SO FAR TO SAVE MONEY?

We are focused on improving our productivity, streamlining services, containing our costs, and increasing own source revenue.

Even prior to being hit by the drought, bushfires, COVID-19 and the floods, it was recognised that Council had some budgetary challenges despite continuing to deliver a broad range of services, invest in local infrastructure, grow our economy and make Tenterfield Shire a great place to live, work and visit.

Council's Long-Term Financial Plan (LTFP) is the tool used to effectively plan for and deliver long-term sustainability. For some time, the LTFP has identified this year and next as being tough with operational costs associated across all operational areas negatively affecting the budget.

Like many other businesses around the world, the past two years have also impacted Council's budget. Costs associated with construction and transport have significantly increased. Major storms and flooding have increased our maintenance costs, insurance and diverted funds away from planned projects.

Despite our efforts, our financial forecast has shown that if we keep going this way, we'll spend more on our services than we can afford. We need to make real changes. We know COVID-19 isn't over and other economic factors such as inflation and indicators of a global recession are biting, so it's important we take steps now to ensure Council is financially sustainable in the long-term

In addition to the above, Council has continued to implement efficiency measures and reductions in operational expenses. Council currently has 24 vacancies within its current organisational structure and is disposing of non-essential Council assets.

Without a rate rise, Council services will be greatly reduced.

### WHAT WOULD IT MEAN TO REDUCE SERVICES?

Reducing services does not mean we stand delivering services, our role is to look at Tenterfield Shire and deliver on community's vision for our place.

What you will see is a further reduction service level delivery, this means reduc road maintenance, reduced maintenance parks and buildings or not replacing old failing assets. Other services that could impacted include opening times of a community libraries, our Visitor Informat Centre or other facilities.

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### FREQUENTLY ASKED QUESTIONS

regarding the potential rate rise.

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### **HOW DO OUR RATES COMPARE WITH OTHER COUNCILS?**

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ou can view the Rates Comparison Table and documents on our website ww.tenterfield.nsw.gov.au/tenterfield-shireuncil-proposed-rate-rise-information

### HAVE OTHER COUNCILS APPLIED FOR A RATE **VARIATION?**

s. It is unfortunate that all councils at some int will face periods of challenging financial stainability caused by the constraints and luences on Local Government. A Special ite Variation is becoming a more common ol that Councils use to adjust their fixed come when reducing operating expenses one does not balance the budget.

eady, Armidale Regional Council has nounced they intend to apply for a 50% rate e; Snowy Monaro Regional Council for a 0% rate rise and Port Stephens Council for to 40% rate rise.

### HOW ARE MY RATES CALCULATED?

ites are calculated according to the property nd value, determined by the NSW Valuer neral.

will vary according to:

- Your land category and sub-category (e.g. residential, farmland, business)
- Your unimproved land value (not including the value of your home or other structures)
- Councils rating policy (e.g. business rates are higher than residential rates)

There are other charges that may appear on your rate notice that are not subject to the rate cap, such as waste management charges, waste service charges and sewage management fees.

To see how this proposed rate rise may impact you, please use our Rates Calculator www.tenterfield.nsw.gov.au/srv-rates-

### HOW DID COUNCIL WORK **OUT WHAT THE PROPOSED** RATE INCREASE SHOULD BE?

When determining rate increases, Council 🖁 considers its Long-Term Asset Management \$ Strategy (over 10 years) and calculates the costs associated with renewal, maintenance, upgrade and acquisition of new assets within: the asset classes Council controls.

Based on current service levels, asset data and Council's forecast operating result, the gap in the General Fund and what Council should be spending on assets is currently \$4.5m per annum (conservative estimate).

The proposed 86% rise will result in additional income of approximately \$2.081M in the 2023/24 financial year and a further \$2.976M in 2024/25, resulting in \$5.057M additional rates income over two years bringing total annual rates income of \$9.897M.

### WHY ARE OUR COSTS SO HIGH?

Council services and infrastructure costs to landowners are driven by different factors. Tenterfield Shire has a small rate base of 5.078 assessments compared with its large infrastructure and assets base. One of the largest costs for Council is roads.

More than 70% of Council's budget is spent maintaining and upgrading the Shire's 645km of sealed roads, 1,043km of unsealed roads, 152 bridges (52 timber bridges), 32.47km of kerb and gutter, and 4,871 culverts.

These assets are expensive to maintain, and more so in recent years with the big increases in the cost of fuel, bitumen, concrete and steel.

### Rates are charged to property owners and : WHAT WILL HAPPEN TO OUI RATES?

Rates increases applied by Councils a determined by the Independent Pricing ar Regulatory Tribunal (IPART). Each yea IPART determines a percentage we ca increase rates to meet increasing costs - th vear it is 0.07%.

Currently, Tenterfield Shire has the lowe average rates across our region, charging less than Uralla, Glen Innes, Gwydir ar Kyogle (apart from the average ordina business rate for which Uralla is lowest).

We have managed this low rate base f some time. Nevertheless, forecasting tells ( this will no longer be sustainable and if v maintain rates at current levels our service levels will need to reduce.

After providing this information to the community, if Council elects to move forwa with a variation to the current rates, a form application to IPART will be required.

### WHAT WILL THE INCREASE! RATE INCOME BE USED FOR

Council is facing a forecasted financ shortfall of more than \$47 million over years. That means our costs are rising fast than our income, and the gap between c income and the funds needed to upke infrastructure assets and services to a lev expected by the community and required legislation is growing.

The key purpose for Council applying for special rate variation (SRV) is to mainta financial sustainability by eliminating ti budget shortfall.

### HOW CAN I TRUST MY RATE ARE GOING TO WHERE COUNCIL SAID THEY WOULI

Special Rate Variation funds are restricted.

As part of the IPART determination, Cour will be required to report in its Ann Financial Statement to the Office of Lo Government each year on the Special Ra Variation expenditure.

Council will be required to report 1 increased rate revenue advised in application and where it has been spent. T community will also be able to access 1 Council's Quarterly Budget Review Repo and Long-Term Financial Plan which refle-Council's Financial Position and the fundi allocations in accordance with the Spec Rate Variation.

### FREQUENTLY ASKED QUESTION

regarding the potential rate rise.

### DO NOT PAY RATES BUT LIVE IN TENTERFIELD SHIRE -WILL THIS AFFECT ME?

uncil rates are paid by property owners. wever, higher rates form part of costs that n-ratepayers may bear, including tenants rently paying rent in Tenterfield Shire, and cost of goods and services through sinesses.

rastructure, facilities and services are ovided by Council for all residents and visitors the Shire. Having a financially sustainable uncil benefits everyone.

### WHAT HAPPENS WHEN THE RATE VARIATION FINISHES?

er the special variation period finishes, rates I increase only by the rate peg amount set by ART in addition to the income from the ecial Rate Variation, which will become a rmanent increase. This is known as a s508A ecial variation.

### WHY CAN'T WE JUST GET **MORE GRANT FUNDING?**

ost grants require funds to be spent on capital penditure (e.g. a sporting field or community cility) and therefore grant funds are not rmally used to fund the day to day operations Council.

ily the Federal Government Financial sistance Grants (FAG's) can be used for sintenance, which have been reduced to 55% of GDP.

ouncil continues to lobby the Federal the vernment to increase Grants (FAG's) through the 3 Government Association stralian Local LGA) and Local Government NSW (LGNSW), excess of 1% of Commonwealth Taxation

Revenue provided Government, which will support our ongoing cost of providing Council services, sustainability.

Council regularly applies for and receives Government grants and will continue to do this in the future. However, there are key reasons why Council cannot solely rely on this source of income:

In most instances, the grant requires Council to provide a financial co-contribution, up to half of the grant amount. Receiving grants is a competitive process and there are not enough grants available to fund all of Council's infrastructure needs. Grants programs usually have requirements attached to them that may not fit with Council's current strategies and plans. Budget allocations are required to maintain and renew projects and this has to be allocated in Council's existing budget (funded depreciation).

### WHY ARE WE HEARING ABOUT THIS NOW?

Financial sustainability has been a long-term focus at Tenterfield Shire Council.

There has been a need for a rate increase for some time because Council's General Fund has not been keeping pace with the expectations of the Community concerning asset maintenance and service delivery. Council's financial difficulties have been reported to Council as part of its suite of financial reporting most notably the Quarterly Budget Review.

Financial The prolonged drought, bushfires, COVID-19 and flooding, meant Councillors were reluctant to increase rates when large sections of the community were suffering, unfortunately this is not sustainable.

Federal \* Due to ongoing external factors influencing financial situation will continue to deteriora and needs to be addressed.

> Council consulted with the community January 2022 regarding our Commur Strategic Plans, including our Long Te Financial Plan. At the February 2022 Cour meeting, Councillors voted to defer a decis on applying for a Special Rate Variation the 2022/23 Financial Year to enable furth community consultation and additional time the community to recover from droug bushfires, floods and COVID-19. Additiona this allowed Council to explore avenues further cut costs, rationalise services, a raise income from the sale of surplus under-utilised assets.

> Council also implemented more efficienci and reduced services for the 2022/23 finance year to reduce the impact on ratepayers. order to apply for a Special Rate Variat commencing in the 2023/24 Financial Year reduce the impact on ratepayers. In order for a Special Rate Variat commencing in the 2023/24 Financial Year are now embarking on further commun engagement.

Councillors are committed to finding a solut to this problem and as such we are provid as much information as possible about wha happening, so our community has a complunderstanding of our financial position, order to participate in the discussion arou our funded future.

For all information relating to th rate rise, please proposed www.tenterfield.nsw.gov.au/tenterfiel shire-council-proposed-rate-rise-informati-

Proposed Rating Structure SRV 43% x 2 years with weekly increase data

Rate Category	% Yield per Category 2022/2023	Assessment		2022/2023 to		Section of the sectio		Total average increase of Rates over the 2 years		Cumulative increase weekly 2023/2024 & 2024/2025	
Residential Tenterfield	21.91%	\$	664.75	\$	5.41	\$	7.84	\$	689.38	\$	13.26
Residential Tenterfield (Urban)	0.23%	\$	1,388.48	\$	11.38	\$	16.39	\$	1,444.05	\$	27.77
Residential Other	17.98%	\$	599.52	\$	4.88	\$	7.08	\$	622.36	\$	11.97
Residential Urbenville	1.62%	\$	603.57	\$	4.93	\$	7.10	\$	625.47	\$	12.03
Residential Jennings	1.31%	\$	597.51	\$	4.93	\$	7.05	\$	623.10	\$	11.98
Residential Drake	0.99%	\$	598.28	\$	4.82	\$	7.02	\$	615.70	\$	11.84
Farmland General	48.89%	\$	1,616.40	\$	13.33	\$	19.04	\$	1,683.68	\$	32.38
Business Tenterfield	6.21%	\$	1,556.65	\$	12.71	\$	18.38	\$	1,616.90	\$	31.09
Business Other	0.37%	\$	1,131.02	\$	9.30	\$	13.37	\$	1,178.87	\$	22.67
Business Urbenville	0.16%	\$	564.58	\$	4.59	\$	6.68	\$	585.80	\$	11.27
Business Jennings	0.02%	\$	580.38	\$	4.72	\$	6.86	\$	602.32	\$	11.58
Business Drake	0.09%	\$	555.40	\$	4.51	\$	6.57	\$	576.21	\$	11.08
Mining	0.21%	\$	1,018.20	\$	8.34	\$	12.02	\$	1,058.30	\$	20.35



### COMMUNITY FORUM PROSPOSED RATE RISE

### SATURDAY 3 SEPTEMBER 2022

2-4pm
MEMORIAL HALL, MOLESWORTH ST, TENTERFIELD

Tenterfield Shire residents and ratepayers are invited to attend a Community Forum to have your questions answered about the proposed rate rise.

This will be a mediated session, with pre-submitted questions answered first.

Please submit your questions relating to the proposed rate rise by 5pm Thursday 1 September by emailing: council@tenterfield.nsw.gov.au or by phone on (02) 6736 6000.



(02) 6736 6000



www.tenterfield.nsw.gov.au



www.facebook.com/TenterfieldShireCouncil





### COMMUNITY FORUM PROPOSED RATE RISE

### **MONDAY 26TH SEPTEMBER 2022**

### 4.00 pm MINGOOLA COMMUNITY HALL

Tenterfield Shire Council invites Mingoola district residents and ratepayers to attend a Community Forum to have your questions answered about the proposed rate rise (Special Rate Variation SRV).

### Contact:



(02) 6736 6000



www.tenterfield.nsw.gov.au



www.facebook.com/TenterfieldShireCouncil





### PROPOSED RATE RISE FORUM

SATURDAY 24 SEPTEMBER 2022

URBENVILLE COMMUNITY HALL 10.30am - 12.30pm

proposed rate rise (Special Rate Variation SRV). Forum to have your questions answered about the residents and ratepayers to attend a Community Tenterfield Shire Council invites Urbenville district







www.tenterfield.nsw.gov.au



www.facebook.com/TenterfieldShireCounci





### PROPOSED RATE RISE FORUM

SATURDAY 24 SEPTEMBER 2022

LEGUME COMMUNITY HALL 2.00pm - 4.00pm

proposed rate rise (Special Rate Variation SRV). Forum to have your questions answered about the residents and ratepayers to attend a Community Tenterfield Shire Council invites Legume district

Contact:

(02) 6736 6000

www.tenterfield.nsw.gov.au

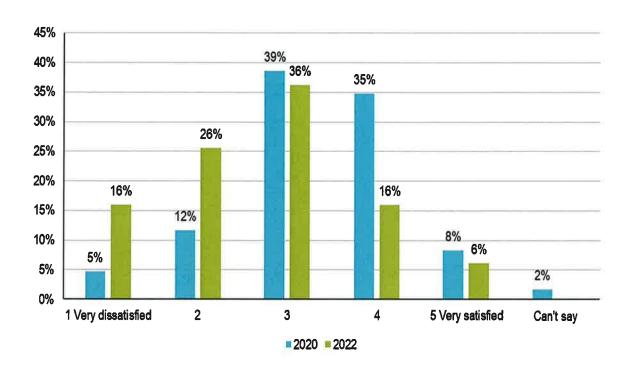


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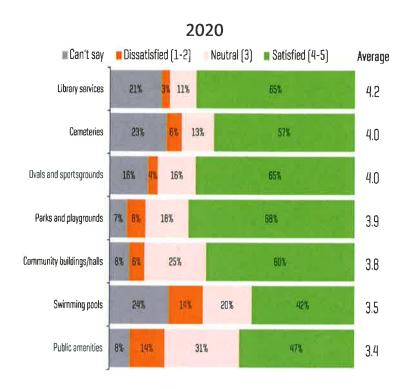
### Customer Satisfaction Surveys Comparison 2020 - 2022

### **Overall Satisfaction**

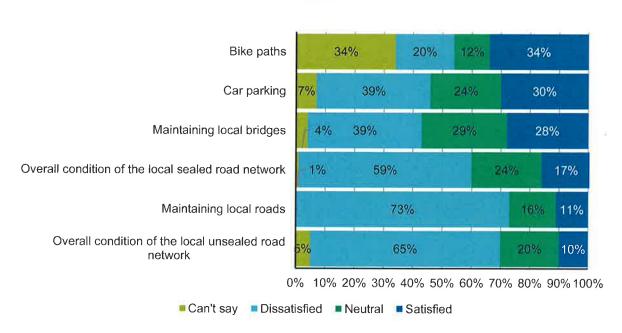


### Customer Satisfaction Surveys Comparison 2020 - 2022

### **Community Services**



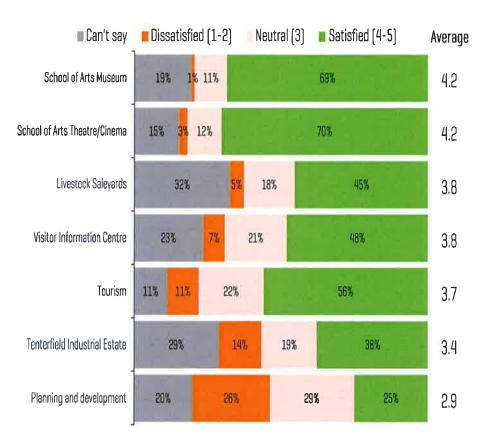
### 2022



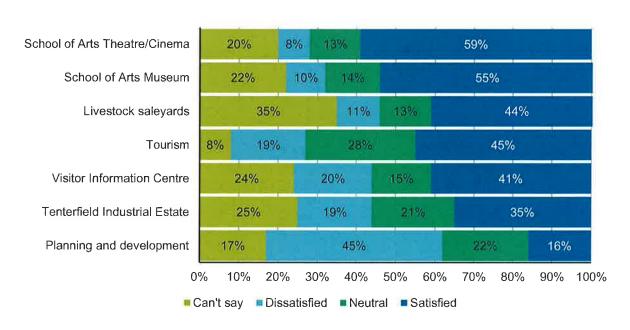
### Customer Satisfaction Surveys Comparison 2020 - 2022

### **Economy Services**

### 2020

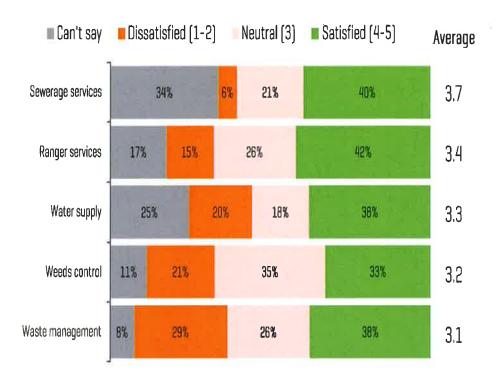


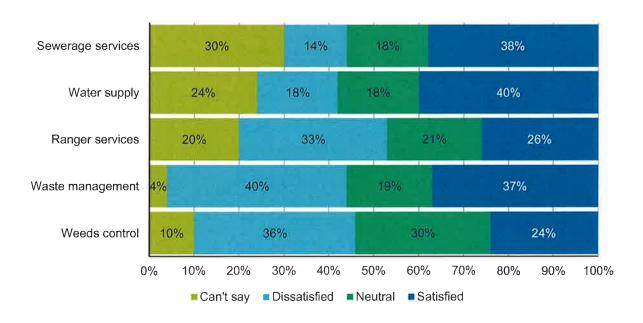
### 2022



### Environmental Services

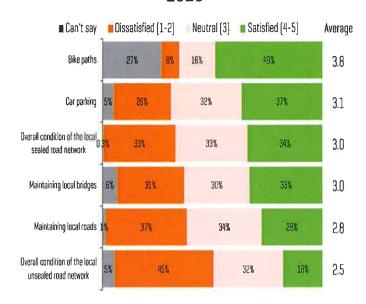
2020

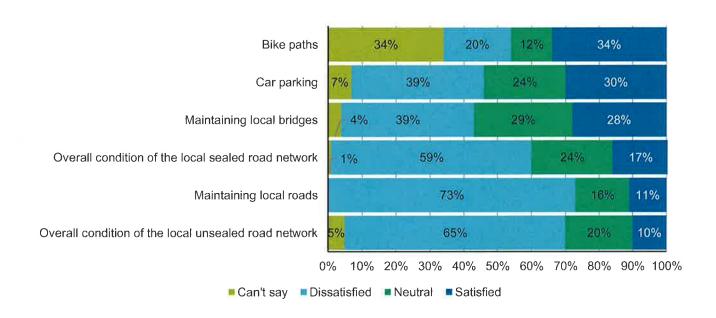




### **Transport Services**

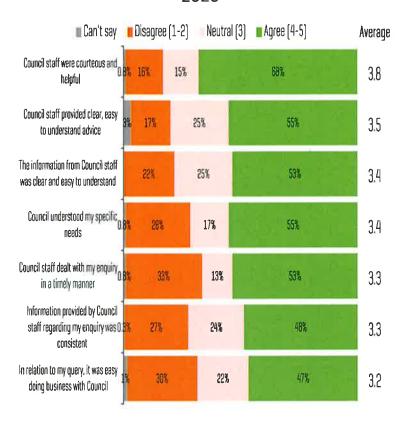
### 2020

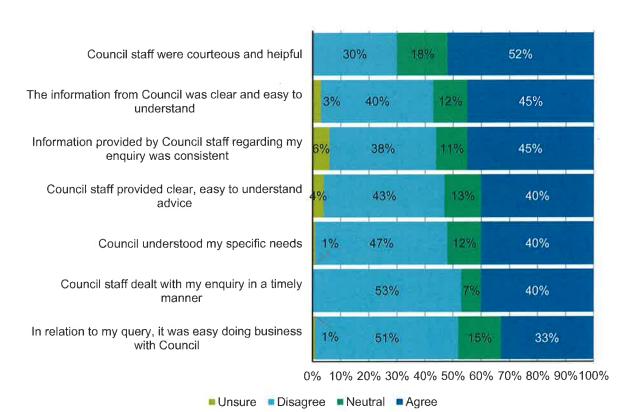




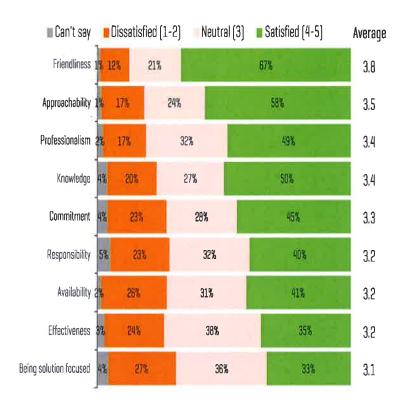
### **Customer Perceptions of Customer Service**

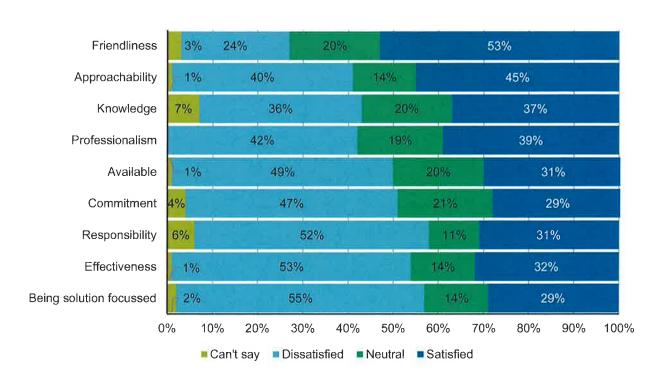
### 2020





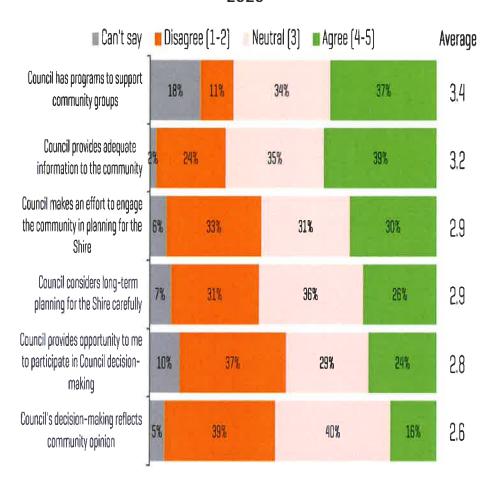
### Customer Perceptions of Council Staff 2020





### Perceptions of Community Engagement

### 2020



### 2022

Council has programs to support community groups

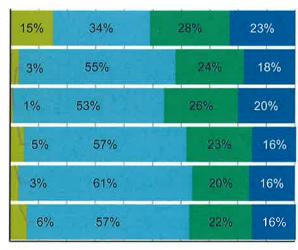
Council makes an effort to engage the community in planning for the Shire

Council provides adequate information to the community

Council considers long term planning for the Shire carefully

Council's decision-making reflects community opinion

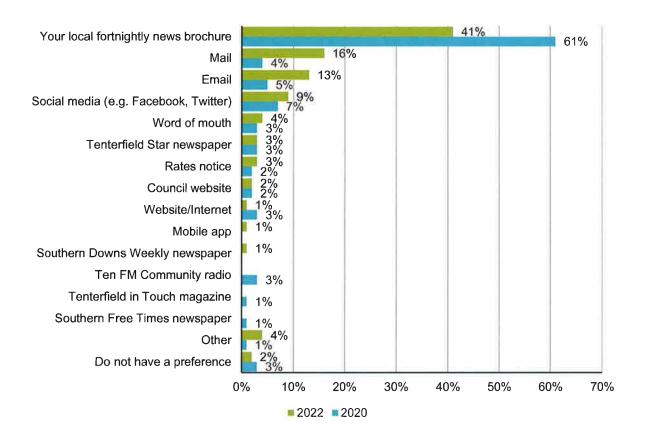
Council provides opportunity to me to participate in Council decision-making



0% 10% 20% 30% 40% 50% 60% 70% 80% 90% 100%

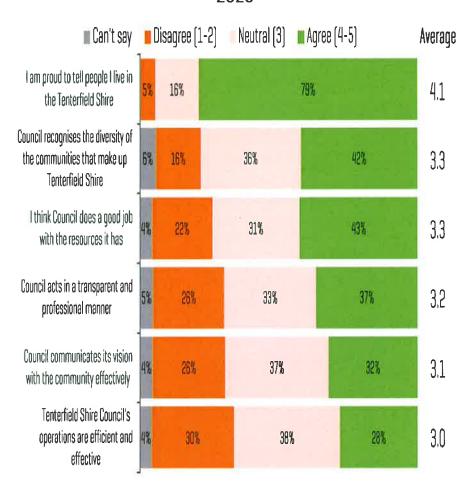
Can't say
Disagree
Neutral
Agree

### **Preferred Source for Receiving Council Information**

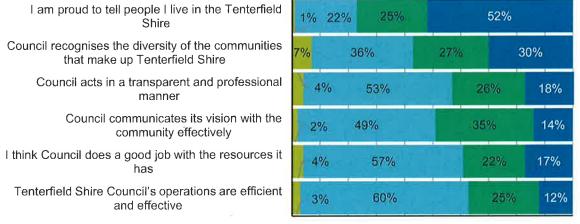


### Perceptions of Council Leadership

### 2020



### 2022



■ Can't say
■ Disagree
■ Neutral
■ Agree

0% 10% 20% 30% 40% 50% 60% 70% 80% 90%100%

### **Special Rates Variation**

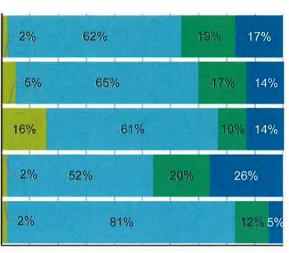
Council has kept me informed this year of the probable need for a Special Rate Variation

Council has explained that the money raised from a special rate variation will be used for renewal of roads, buildings and other assets

I have been able to get information from Council about the possible impact of a Special Rate Variation on my property rates

I understand if Council isn't able to raise money through a Special Rates Variation then some services will be reduced or stopped

I support Council's application for a 104.49% special rate variation to help it deliver existing services



0% 10% 20% 30% 40% 50% 60% 70% 80% 90%100%

■ Can't say ■ Disagree ■ Neutral ■ Agree



Proposed Special Rate Rise Information Session 3 September 2022

						Ave	Average	Avel	Average increase			Ave	Average	Ave	Average increase			814	
		Average Wield per Rates per	Average Rates per		Average Rates per	incre from 2022	ase /2023	weekly from 2022/2	weekly from 2022/2023	Ave	Average Rates per	incre from 2023,	increase from 2023/2024	weekly from 2023/2	ly /2024	Total avera increa	Total average increase of	Cumulat increase weekly	Cumulative increase weekly
Rate Code Rate Category		Category 2022/2023	Assessmen 2022/2023	ant A	1 4	to 202	COLUMN TO SERVICE STREET	to 202		Ass.	nt 5	to 202	to 2024/2025	to 202	to 2024/2025	Rate	Rates over the 2 years	2023,	2023/2024 & 2024/2025
Residential		010	¢ 664.7E		¢ 046.31	v	201 46	v	7 7	v	1 25/ 13	v	707 92	v	7 84	ų.	88 38	٧	13.26
Residential		0/16:17	٠.	_		٠	701:40	2	11:0	}	7,707	)	20:101	}		,			1
Tenterfield																			
4 (Urban)		0.23%	\$ 1,388.48	-	\$ 1,980.06	Ş	591.58	\$	11.38	\$	2,832.53	δ.	852.48	45	16.39	\$	1,444.05	S	77.77
 5 Residential Other	l Other	17.98%	\$ 599.52		\$ 853.48	Ş	253.96	\$	4.88	❖	1,221.88	٠	368.40	↔	7.08	❖	622.36	√s.	11.97
Residential										-							!		
6 Urbenville		1.62%	\$ 603.57	-	\$ 859.69	ş	256.12	\$	4.93	٠	1,229.04	٠,	369.36	S	7.10	Ŋ	625.47	S	12.03
Residential 7 Jennings		1.31%	\$ 597.51		\$ 853.79	Ş	256.28	₩	4.93	↔	1,220.60	Ŷ	366.82	↔	7.05	❖	623.10	۷۶	11.98
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8 Residential Drake	Drake	0.99%	\$ 598.28	_	\$ 849.16	S.	250.88	s	4.87	۸	1,213.98	٨	364.83	n	7.07	٨	015./0	2	11.64
9 Farmland General	Jeneral	48.89%	\$ 1,616.40		\$ 2,309.75	\$	693.34	₩.	13.33	₹>	3,300.08	٠	990.33	↔	19.04	\$	1,683.68	φ.	32.38
Business																			
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11 Business Other	)ther	0.37%	\$ 1,131.02		\$ 1,614.52	⋄	483.50	Ş	9.30	Ş	2,309.90	ν,	695.37	\$	13.37	\$ 1	1,178.87	\$	22.67
Business																			
12 Urbenville		0.16%	\$ 564.58	$\rightarrow$	\$ 803.25	৵	238.67	\$	4.59	ş	1,150.38	٠	347.14	S	99.9	δ	585.80	S	11.27
Business		ò	, 0	Ç	, 0	٠.	7 4 7 4 7		5 5	ų	1 100 70	·	36 356	v	78	-√	607 37	v	11 58
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Q1: Peter Robinson

debt owed by Council and What is the current total how has it arisen?

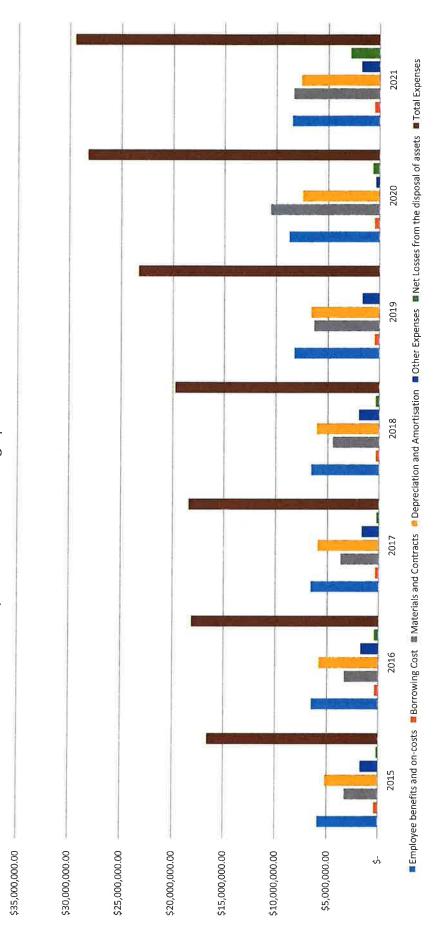
Q2: Peter Robinson

rates increased over the last How much have council 5 years?

	Total	0.7%	2.0%	2.6%	2.7%	2.3%
	SRV					
	Rate Peg	0.7%	2.0%	2.6%	2.7%	2.3%
Q2	Year	2022/2023	2021/2022	2020/2021	2019/2020	2018/2019

### How much have Council's increased over the past 5 operational expenses Q3: Peter Robinson years?

Expenses From Continuing Operations All Funds

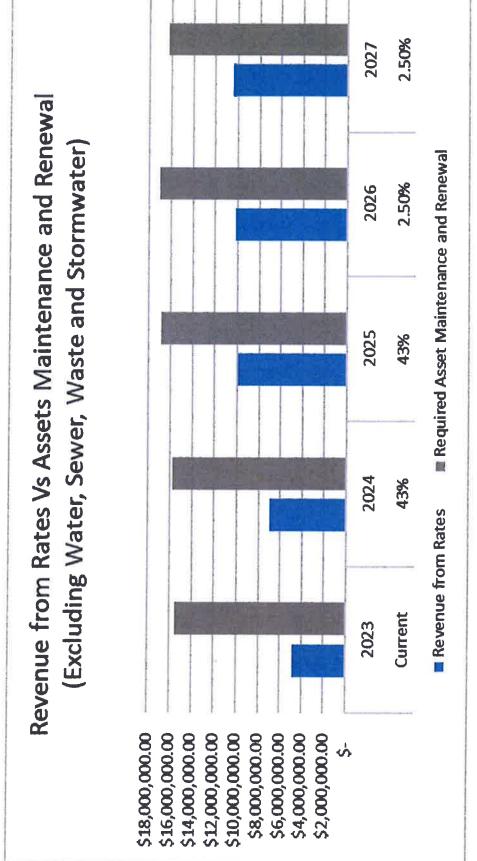


Q4: Peter Robinson

What has been Council's total wages bill over the past 5 years?

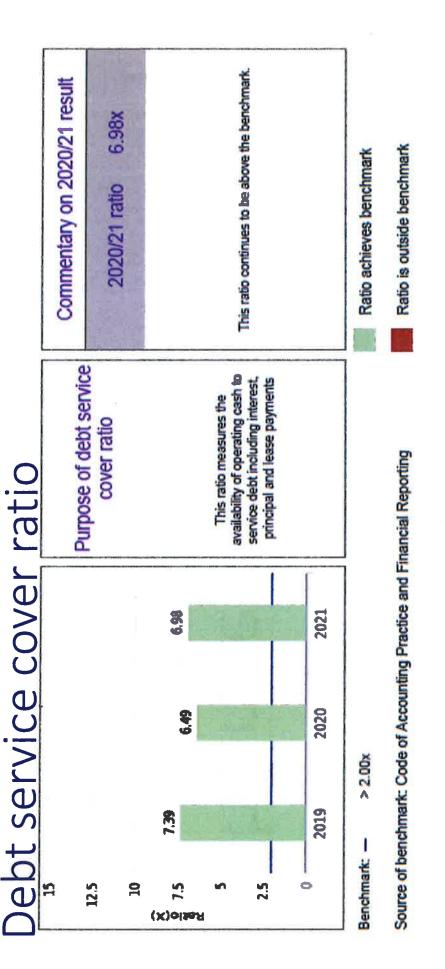
Q5: Peter Robinson

increases in expenses have What unforeseen major occurred recently?



Q6: Peter Robinson

proposals to repay this debt What are any realistic and return to credit?



Q7: Anonymous

applied for only temporary s the rate rise being rise?

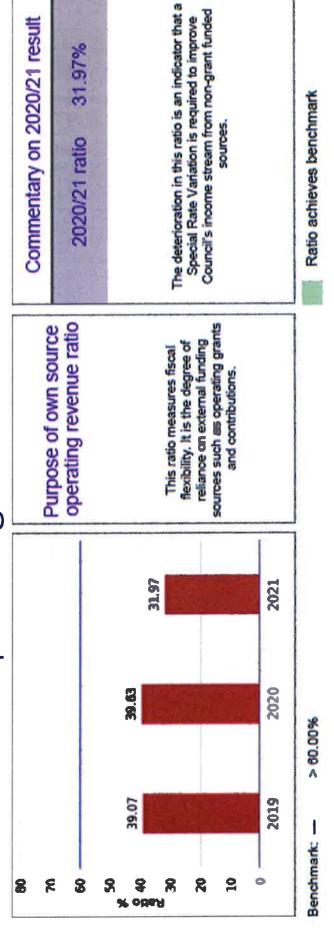
Q8: Anonymous

Is the statement on the OSOCI pamphlet 104.49% rate rise is permanent or false?

Q9: Anonymous

Is Council investigating ways of all avenues legally allowed on minimising general rate rises within the shire by assessing behalf of shire residents and ratepayers?

# Own source operating revenue ratio



Ratio is outside benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

simply not meet what a recently Is the 10 year plan referred to in the OSOCI pamphlet flawed and needs and aspirations or does it does not reflect community formed group want? Q10: Anonymous

## Q11: Anonymous

at selling the information centre, the Is it true that the council are looking band hall, terminating the lease of building, community radio station, airfield, community childcare the school of arts?

## Q12: Anonymous

compete with existing businesses Is Council starting businesses to in the shire and if they make a oss then are the rate payers responsible for the losses?

# Q13: Robyn Bell & Jan Evans

It was recently stated in a letter from the CEO that if the proposed SRV doesn't go ahead then services may be cut resulting in a loss of 30 employees which would have a roll on effect of 100 persons.

### how many will simply move on and obtain work elsewhere? Out of those 30 employees

Q14: Robyn Bell & Jan Evans

(compared to the group average) for: Governance and administration, on: Recreation and culture and Community Services. To anyone who Evironmental (ex footpaths) and Library Services. Less than average has ever run any business, large or small, indications are that this Government (OLG). Tenterfield Shire already pay more per capita Public Order, Safety and Health, Water Services, Sewer Services, Please refer to Shire overview provided by NSW Office of Local council is top heavy.

What are the long term goals? done to rectify the situation? Why is this so? What is being

### Include

- Office of the Mayor, chairperson and elected members of council.
- · Physical amenities provided to the head of council, the elected members and their aides.
- Permanent or ad-hoc commissions and committees created by or acting on behalf of the council including Audit committee, Risk management committee etc.
- Management of public funds and public debt.
- Operation of financial management function, budgeting, accounting services and internal auditing.
- Dissemination of general information, technical documentation and statistics on financial and fiscal services.
- Council tasks such as registration of voters, holding of elections.
- Conduct of basic research and development activity and applied research related to general public services.
- Grants, loans and subsidies to support basic research and development undertaken by private bodies, community groups.
- Administration and implementation of Human Resource practices and policies.
- storage of government records and archives, operation of government owned or occupied buildings, central motor · Operation of other general services such as centralised purchase and supply services, maintenance and vehicle pools.

Increase the rates and charges and more and more people necessities. As our elected will default or go without consider this acceptable? representatives do you Q15: Robyn Bell

Q16: Jan Evans

increased 104% we will be paying 4 times and so will deter people coming to live in Brisbane River, are half what we pay for Rates for our house in Brisbane, Karana Downs with water views and access to xxx Phelham St Tenterfield. If they are **Tenterfield?** 

Q17: Jan Evans

What documented plan does TSC have to get the finances back in How did TSC get into this debt? monies raised by the SRV going balance? Where are the extra to be spent on?

government to bail them Why hasn't council gone out of the financial and asked state situation? 218: Tony Carr

Council did not pass the fit for the future test in 2014/2015, council planning on meeting and still has not. When is this obligation? Q19: Ian Garnham

Q20: lan Garnham

implemented to become procedures, and work What changes to job practices has council more efficient?

Q22: Ian Garnham

take if the rate rise is not What action will council approved by IPART?

## Q23: Ian Garnham

'weak', and considered its outlook to be 'negative'. continuing operating deficits for the next 10 years. observed that the council's financial position was external funding from grants and contributions. TCorp also highlighted the council's reliance on TCorp noted that the council's LTFP forecast In 2013, NSW Treasury Corporation (TCorp) What has council done to address this?

## Questions from OSOCI

approved? If yes, what will Council do if the special rate 1. In light of Councils need to apply for an SRV is the current budget based on the 104.49% SRV being variation of 104.49% is not approved?

2. In light of Councils need to apply for an SRV, it seems Council has spent the shire into an untenable financial position. There is no painless way out of this mess. Yet consider alternative options? If so, what were they? ratepayers with a 104.49% rate rise. Did Council Council has decided to put all the pain onto the

What immediate actions will TSC take if the administration if the Rates are NOT raised. SRV of 104.49% is not approved by IPART? 3. TSC proclaim that it has to go into

SRV, why does TSC not reduce their internal 4. In light of Councils need to apply for an spending to manage the budget they do have?

what will happen to the community members who 5. In light of Councils the need to apply for an SRV, are unable to afford the 104.49% Rate Rise?

6. How does TSC justify the SRV raising the cost of to live in Tenterfield any longer and have to move publicly announces that "if people can not afford living beyond the communities means, the CEO away – that's not a bad thing". 7. In light of Councils need to apply for an SRV, it is continue to operate a viable Council Corporation? understood that TSC was still spending millions of take place if the 104.49% SRV is approved. What dollars they didn't have in 2021. There is little to personal consequences are Councillors and TSC no trust that better financial management will Management Staff going to take in case they

SRV, what was the impact of the total spend what was in the budget for this project and 8. In light of Councils need to apply for an on the dam wall upgrade on the council's financial situation that leads to the SRV what was the overrun?

## 9. Council claims to spend 75% of its budget on roads as a main driver for the SRV?

- a) How much of that cost is repairs of roads?
- road for council to come back to patch it? b) What is the average time after building c) What is the cost to patch one pothole of average 500mm diameter?

ത

to patch the same pothole over and over and d) What is the time between council coming

the total annual Budget of council in say 2021 10. Council claims that the SRV is needed to maintenance, repairs, parks and gardens....) fund the increased cost to operate, what is component of that budget (capital works, and what is the total non administrative 'administration' in % of capital spent. and how much of the budget is for

have been covered in the presentation. Thank Dudgeon, Bob & Diane South, Jan Evans, Ian We would like to thank all who put forward Chapman, Robyn Bell, Jan Evans, Tony Carr, these questions Peter Robertson, Warwick Garnham and Vic Wilson whose questions and OSOCI and late questions from Evelyn you to these people for your feedback.





On 26 Jul 2022, at 1:00 pm,

?
To all Councillors and Council senior staff:

Following the meeting on Sunday evening (24<sup>th</sup>) of the Ratepayers Association of Tenterfield Shire, the post below has appeared on the 'Our Shire Our Council Initiative' (OSOCI) Facebook site:

## ADMINISTRATOR APPOINTED TO TENTERFIELD SHIRE COUNCIL CEO FIRED

This could be the headlines if Tenterfield Ratepayers Association has their way. We understand they have placed a motion recommending that Tenterfield Shire Council be placed in administration.

OSOCI is not at all surprised. This is the inevitable consequence of years of poor decision making by Council and Administration.

It is most unfortunate that TSC has refused to listen and collaborate with ratepayers to help them control overspending and balance the books. And at this Wednesday's council meeting they are voting to go out and out to tell us to cop another 104.49% increase in our rates.

Join OSOCI and help stop the rot

The claims in this post are completely untrue, and indicate that OSOCI continues to mislead the public by spreading false rumours and blatant misinformation. The post has now been removed. The Ratepayers meeting on Sunday was attended by 12 people, some of whom are also members of OSOCI. Of these, Robert Evans applied to join on that evening and was accepted as a member. It now appears that he is the operator of the OSOCI Facebook page.

Ratepayers Association committee members present did not support the motion to call for the suspension of Council's activities, and they oppose the appointment of an administrator or of amalgamation with another council, but OSOCI members present discounted the proposal for a more moderate approach to finding a way out of the Council's current financial debt problems. OSOCI's letter to Council dated 14<sup>th</sup> July stated at the bottom of page 5 'Council's activities must be suspended', and signatory of this letter Robyn Bell stated clearly at our meeting on Sunday that OSOCI supports the appointment of an administrator to manage Tenterfield shire. However this proposal was not presented as a motion to the meeting.

Myself as president and Jan Evans as secretary of the Ratepayers Association are extremely resentful of the fact that OSOCI have now tried to attribute their destructive political manoeuvres onto our Association, which has always tried to maintain a constructive dialogue with other bodies. It is possible that if our Association is inundated with OSOCI supporters, the democratic power of the 'majority vote' may mean that those who wish to achieve positive progress via open communication are outvoted by those adopting a confrontational approach based on rumours rather than facts. In the meantime, please disregard OSOCI's false information on their Facebook page as exemplified by the above entry which is typical of their ongoing misinformation campaign.

Yours sincerely,

Peter Robinson President, Ratepayers Association of Tenterfield Shire





## Media Briefing 1 August 2022

## TENTERFIELD SHIRE COUNCIL AIMS TO HIKE RATES BY MORE THAN 104%

## **Background**

The Tenterfield Shire has natural beauty and a friendly community; however, the population is ageing and economically weak. Latest office of local government data available shows that, in 2020:

- Its population continued to decline (5.6% loss over 5 years)
- 40% of the population was over 60 years old (average age of 55)
- Unemployment was above 7%

ABS census data for 2021 shows the median personal income was \$25,480; i.e. many, if not most, residents are below the poverty line and rate increases will cause considerable hardship.

## The Problem

The Tenterfield Shire Council (TSC) proposes:

- 1. Massive rate rises (104.49% over two years; >140% over 10 years)
- 2. Immediate and unnecessary increase of already high fees and charges
- 3. Potential sale of vital Community assets
- 4. To follow a fatally-flawed 10-year Community Strategic Plan, at odds with community needs and aspirations.

## Meanwhile, it is:

- 1. Over \$18M in debt with \$21M million in established loans
- 2. Relying on bank finance
- 3. Ready to use a further \$5M bridging loan as needed.
- 4. Following a long-term financial plan projecting losses of \$3.5M to \$5.7M per year; i.e. +\$50M debt by 2032.

With breaches in previous financial management practices (identified in government audits) and no unrestricted funds available, TSC has also had to return grant funding – which is the main source of TSC income.

Many residents in ALL age groups on fixed incomes and welfare say that they will no longer be able to afford to live here if the proposed rates, fees and charges increases are implemented. For homeowners who have their retirement based on rental property – this has catastrophic consequences, as they are now facing cost increases many times higher than the rent increase, they can pass on.

Our Shire Our Council Initiative (OSOCI) has asked for the intervention of the NSW state government and the establishment of an official enquiry into the Tenterfield Shire Council.

## Causes

There are multiple reasons for these problems; however, we believe that the root cause is the lack of detailed information, and/or misleading information, provided by Council Administration to our Councillors. This leads to inadequate discharge of Councillors' roles and responsibilities as the 'residents' representatives' and manifests as:

- 1. Inadequate planning, scheduling and budgeting at all levels
- 2. Inability to hold Council Administration to account
- 3. Lack of accountability for Council Administration, Staff and Councillors
- 4. Lack of control on spending
- 5. Gross waste and inefficiencies in Council Operations
- 6. Failing capital projects Dam, Council Building, Memorial Hall upgrade (privately owned)
- 7. Having to return grant funds to State/Federal Government
- 8. Failing the NSW Office of Local Government audit.

## **Comments**

## Proposed rate rises, fees and charges

TSC propose permanently raising rates by 43% each year over the next two years, which is a compound 104.49%. Although this is the real amount of the rate rise, Council has consistently tried to present various proposed rises as modest, without transparently disclosing that the annual rises are cumulative and permanent. Over 10 years, further rises proposed could bring the total increase to over 143%.

For a Tenterfield resident, average residential rates alone would increase from approx. \$664 in 2023 to \$1354 in 2025 and \$1609 in 2032.

On top of this, fees and charges for water, sewage, waste etc. have increased immediately, although we understand there were assurances in the past that this would not happen. In fact, these specific cost centres have run at a profit for some years and more profit from them is not allowed to be used for general Council expenses. Charges for other services, such as planning, connections, building inspections, permits etc. are extra – i.e. user pays.

## Benchmarking to other Shires

2020 data from the NSW Office of Local Government (<a href="https://www.yourcouncil.nsw.gov.au/">https://www.yourcouncil.nsw.gov.au/</a>) shows that Tenterfield compares poorly with the state average of 23 large rural Councils (OLG Group 10) on the following key indicators:

Comparison	KPI	Tenterfield	Group 10 Council	Tenterfield
			average	Difference %
HIGH	Typical Residential Water and Sewer Bill	\$1985.90	\$1299.90	52.8% higher
HIGH	Governance & Administration expenditure per capita	\$834.24	\$642.70	29.8% higher
HIGH	Roads, Bridges and Footpaths expenditure per capita (note that Tenterfield has less road length and less public open space per capita than avg.)	\$1276.60	\$983.50	29.8% higher
LOW	Community Services & Education, Housing & Community Amenities expenditure per capita	\$201.09	\$403.80	50% less
LOW	Recreational and Cultural expenditure per capita	\$369.43	\$426.50	13.4% less

It appears that Council administration has multiplied its own costs to administer this well-established community and conversely failed to spend on its own community's needs and services.

A key indicator that points to the major source of the current operating deficit is that:

- In 2019, TSC spent \$2.47M on Governance & Administration.
- In 2020, this more than doubled to \$5.5M a rise of over \$3.0M or 122% in 1 year. This is more than the spending on community services and almost 20% of the Council's entire operational expenditure.

## In contrast:

- In 2019, TSC spent \$5.74M on Community Services & Education, Housing & Community Amenities, Recreational & Cultural, and Other Services.
- In 2020, spending on these services had decreased to \$5.09M a fall of 11%.

## Council's proposed solution

TSC has publicly stated that it has only four options available to resolve the operating deficits. These are:

- 1. "Reducing service levels,
- 2. Sell and/or dispose of assets that will reduce the associated on-going expenses,
- 3. Increase income raised through rates, user fees and charges,
- 4. A combination of the above options."

There is NO option to increase income by other means or to cut expenses by reducing waste, becoming more efficient (achieving more with less), reducing activities to Council core functions, or reducing headcount and managerial layers in Council Administration.

## **Potential Sale of Community Assets**

Community assets, such as the Information Centre, Airfield, Community Childcare building, Community Radio Station and Band Hall, are being considered for sale to raise funds, as well as terminating the lease of the School of Arts. These assets are vital and/or important to the community now and for future generations. Their sale will not increase revenue and are a one-off, short-term 'fix'. They cannot be sold again and, once gone, we will never get them back.

At the same time Council is spending millions on renovating their own offices – and properties which are owned by private parties.

## Failed Community Strategic Plan (CSP)

On 25<sup>th</sup> May 2022, the Councillors signed off the 10-year CSP, even though it failed to meet the requirements of the NSW Local Government Act and Regulations.

Despite the requirement for significant community consultation to create a "plan that will truly represent the aspirations and needs of the local community", the process was inadequate. The plan was also built on a false premise, as Council did not provide the community with foundational information about "Where are we now". Public submissions made about the draft CSP were ignored, despite assurances otherwise.

The TSC CEO, Mr Daryl Buckingham, publicly described the CSP as "not of importance or significance, is fluff only and does not need the attention of the community". However, the CSP legally sets the goals for all subsequent, shorter-term, subsidiary plans, forecasts and budgets – so when the CSP is flawed it allows all these subsidiary plans to be developed without proper control and reference to an agreed community vision and goals.

## About Us

Our Shire Our Council Initiative (OSOCI) is a Tenterfield Shire citizens' initiative formed because of community concern about the impact of the Council's past, present and proposed actions. OSOCI has members with commercial, local government, project and business management experience. We believe that the Tenterfield Shire – under better management – has great potential and can be turned around both socially and economically. OSOCI has for some time now attempted to collaborate with the TSC Administration and Councillors; however, this has been unsuccessful, despite an overwhelming amount of evidence regarding the negative financial and social impacts on the community, if Council continue unchecked on the current course.

## **Contact**

For further information, please contact Mr Clive Powell President, OSOCI

Ph: 0429 161 445

Email: president@osoci.org

Our ref: NE44124

1 July 2022

Mr Daryl Buckingham Chief Executive Officer Tenterfield Shire Council PO Box 214 TENTERFIELD NSW 2372

Via e-mail: council@tenterfield.nsw.gov.au

Dear Mr Buckingham

I enclose a letter received on 22 April, 2022 from PO Box PO Box PO Box NSW, 2372, regarding concerns about the Tenterfield Shire Council's 'Community Strategic Plan 2022-2032 - Special Rates Variation Increase'.

I would be grateful if urgent consideration could be given to the concerns and points raised by the concerns are points raised as soon as possible.

Any assistance you may be able to provide would be greatly appreciated.

Yours sincerely

The Hon Barnaby Joyce MP

Federal Member for New England

Shadow Minister for Veterans' Affairs

bj.km.ten

## 17 April 2022

The Hon Barnaby Joyce MP
Minister for Infrastructure, Transport and Regional Development
Member for New England
PO Box 963
TAMWORTH NSW 2340

2 2 A R 2022

## Dear Deputy Prime Minister

Re: Tenterfield Shire Council's Community Strategic Plan 2022-2032 - Special Rates Variation Increase

I am writing to bring to your attention my concerns related to Tenterfield Shire Council's (the Council) proposal to introduce a Special Rates Variation (SRV) to local ratepayers, under its Community Strategic Plan 2022-2032, of either a 43 per cent increase per year over two years (i.e., from 2023/24 to 2024/25), or alternatively, a 28 per cent increase per year over three years (from 2023/24 to 2025/26). I note under either proposal, there will be a compound effect on rates, raising them permanently by 109 per cent.

## Background to the proposed SRV increase

The Council has indicated that its general fund is currently in a weak financial position and that it is heavily reliant on New South Wales and Commonwealth Government grants. In particular:

- The Council estimates a \$4 million to \$5 million deficit between income and expenditure to maintain current service levels in the forward years.
- As at 30 June 2021, the Council had a negative cash result.
- The Council does not have sufficient cash reserves to meet asset renewal and maintenance requirements.
- To reduce the funding gap, the Council is proposing (in addition to the proposed increase to the SRV) to potentially reduce service levels, sell or dispose of assets, and/or increasing user fees and charges.<sup>2</sup>

## Key demographic information: Tenterfield

According to 2016 Census statistics,<sup>3</sup> the medium age of Tenterfield residents is 53 years of age, while 27.6 per cent of the population were 65 years and over in age. Furthermore, the median weekly personal income for people over the age of 15 is \$454.00.

<sup>&</sup>lt;sup>1</sup> Tenterfield Shire Council, 'Tenterfield Shire Council: Community Strategic Plan 2022 2032 & Financial Sustainability', *Tenterfield Shire Council* (Community Consultation Document, 23 March 2022) <a href="https://www.tenterfield.nsw.gov.au/content/uploads/2022/04/TSC-Community-Strategic-Plan-Financial-Sustainability-Presentation-to-Community-Consultation-Sessions-April-2022.pdf">https://www.tenterfield.nsw.gov.au/content/uploads/2022/04/TSC-Community-Strategic-Plan-Financial-Sustainability-Presentation-to-Community-Consultation-Sessions-April-2022.pdf</a>.

<sup>2</sup> Ibid.

<sup>&</sup>lt;sup>3</sup> Australian Bureau of Statistics, 'Tenterfield (A): 2016 Census All persons QuickStats', (Statistics, 2016) <a href="https://www.abs.gov.au/census/find-census-data/quickstats/2016/LGA17400">https://www.abs.gov.au/census/find-census-data/quickstats/2016/LGA17400</a>,

Given the number of Tenterfield residents over the age of 65 (around 1,800 people from a total population of 6,628 in 2016), it would be safe to presume that a significant proportion would be in receipt of the aged pension (in addition to other social security payment paid to other demographics). As a result, the inevitable increase to the SRV will have a disproportionate impact on people over 65 and in receipt of the aged pension in Tenterfield. This will mean these residents will be forced to forgo essential expenditure, already difficult on insufficient income, such as life-preserving medications and/or utilities (water and electricity), in order to service increased rates to enable the Council to maintain services that will have little to no impact on these people.

## Request for your assistance with this matter

As should be evident from the above, I am not supportive of this proposed significant increase in rates by way of an SRV. Subsequently, I request your assistance to look into this matter further, and to consider providing further funding to the Council under the next round of Financial Assistance Grants (FAG) or similar regional funding program, and/or allowing the Council to access FAG funding in advance.

While the further provision of funding will provide reprieve in the short term, it will not fix the systematic issues that are clearly ongoing issues within the Council. It is likely that the Council will be in the same or in an even more dire position once any funding has been spent. Therefore, I would suggest tying funding to the Council meeting minimum KPIs, as determined by your Department.

Thank you again for your consideration of this especially important and serious matter. I would appreciate a direct and prompt response, and, if possible, not a response from your Department or staff members.

Kind Regards.





## TSC WANTS TO MORE THAN DOUBLE YOUR RATES – STOP THE 104% RISE!

## **Tenterfield Shire Council:**

- Wants massive, permanent rate rises totalling 104.49%.
- Already increased fees and charges for Water, Sewage and Waste.
- Is looking at selling off vital Community assets such as the Information Centre, Airfield, Community Childcare building, Community Radio Station and Band Hall as well as terminating the lease of the School of Arts.
- Is spending millions on renovating their own offices and properties that are owned by private parties.
- Is following a flawed 10-year Plan that does not reflect community needs and aspirations.
- Has run up over \$18M in debt, with a further \$3.1M loan and a \$5M bridging loan ready to use.
- Is relying on bank finance with interest rates skyrocketing.
- Expects to lose another \$3.5M to \$5.7M every year, so will owe over \$50M by 2032. \$10,000 debt for each of us!
- Has had to return grant funds to state/federal government.

In 2019, TSC spent \$2.47M on Governance & Administration.

By 2020, this was \$5.5M - a rise of over \$3.0M or 122% in 1 year!

This is more that they spent on community services.

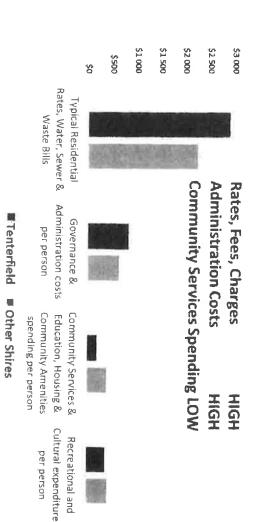
Meanwhile, median personal income in Tenterfield was \$25,480 in 2021 – many people live below the poverty line.

Can you afford these average rate increases over the next two years?

•	Tenterfield Resident – up from	\$664	to	\$1,354
•	Tenterfield Business – up from	\$1,556	to	\$3,173
•	Farmland – up from	\$1,616	to	\$3,300
	Urbenville/Jennings/Drake Resident	\$600	to	\$1.220

Note the extra \$\$\$\$ TSC aim to get from you won't be used to increase services.

# How we compare to other NSW large rural Shires (2020 NSW Government Data



## Our Shire Our Council Initiative (OSOCI) is a

Tenterfield Shire citizen initiative formed because of community concern about the impact of the council's past, present and proposed actions. We believe that the Tenterfield Shire — under better management — has great potential and can be turned around socially and economically.



## HELP US TO HELP US ALL For just \$10, you can join OSOCI.

That helps us to lobby Councillors and Members of Parliament on your behalf and STOP THE ROT

More information and membership forms at www.osoci.org



To:

NSW Minister for Local Government, Wendy Tuckerman, by email on contacts page
NSW Minister for Veterans Affairs, David Elliott, by email on contacts page
NSW Minister for Seniors, Mark Coure, by email on contact page
NSW Member for Lismore, Janelle Saffin, by email
Mayor of Tenterfield Shire Council, Bronwyn Petrie and CEO Daryl Buckingham, by email
NSW Shadow Minister for Local Government, Greg Warren, by email
NSW Shadow Minister for Seniors, Jodie Harrison, by email
Copy in:

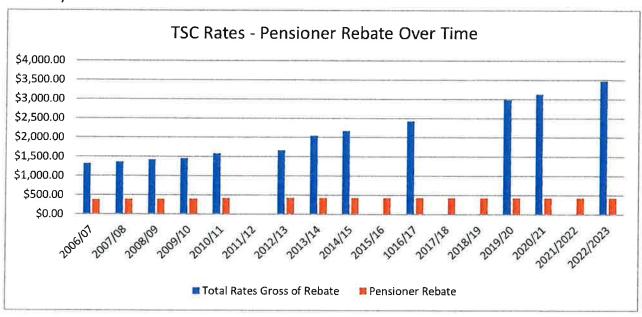
NSW Premier, Dominic Perrotet NSW Leader of the Opposition, Chris Minns

## **Subject: Council Rates and the Pensioner Rebate**

Dear Ministers, Shadow Ministers, NSW Member for Lismore and Mayor and CEO of Tenterfield Shire Council (TSC)

This letter concerns the pensioner rebate/concession and council rates notices increases. For context, "Council rates notices" refers to the entirety of the TSC rates notice including services, not just the two lines apportioned to "rates".

The pensioner rebate has not increased since 2012, remaining at \$425.00 since that time. In the decade since the rebate has flatlined, the Tenterfield Shire Council rates have skyrocketed as can be seen in this graph for a Deane Street Urbenville NSW property where rates notices are available back to 2006/07. (Notices were not available for the years with a gap however, the trend is evident.)



The pensioner rebate is set in legislation (Local Government Act 1993 Section 575) and it is a set dollar amount, not a percentage of rates. The cost of providing the pensioner rebate is divided between the NSW State Government (55%) and the Tenterfield Shire Council (45%).

According to Frequently Asked Questions (FAQ) on the Office of Local Government website, the official response to the question "Is there any plan to increase the concession amounts?", the response is:

"Although expanding the current concession may be desirable, the NSW Government has to take into account the budgetary implications of any change to current funding arrangement. The cost of providing mandatory concessions is met by both state and local government. Any increase would affect the capacity of the NSW Government and councils to provide other programs and services to the community."

In presenting you with these facts, please respond to the following questions:

Would please provide your response as to the consideration of the budgetary implications to the ordinary pensioner householder of these exponential rate rises vs the pensioner rebate which has not increased for a decade. Please do not quote the response to the FAQ. I request a genuine consideration of the impact on pensioners in the Tenterfield Shire of the rate increases. This question extends to the impact of the Tenterfield Shire Council's proposed application to IPART for a Special Rate Variation this financial year, of 43% in 2023-2024 and again in 2024-2025 leading to a cumulative increase of 104.9% as detailed in TSC Council meeting papers. Please do not respond saying that this increase only applies to the rateable land value of council rates notices, as all other fees and services are also increasing exponentially as shown in the next table:

		SRV 43% per year for 2 years - 104.9% cum		
	2022- 2023	2023-2024	2024-2025	
Base Rate	\$294.00	\$420.42	\$601.20	43% each year
Ad Valorem Rate	\$302.29	\$432.27	\$618.15	43% each year
Residential Water Service Availability	\$618.00	\$667.44	\$720.83	assumes 8% increase each year (avge of past 3 year increases), noting this was a 15% increase in 2022-2023.
Water Infrastructure Charge	\$77.00	\$77.00	\$77.00	
Residential Sewerage Availability	\$1,320.00	\$1,386.00	\$1,455.30	assumes 5% increase each year; same 5% for past 3 years.
Waste Collection Domestic 240L Bin	\$575.00	\$609.50	\$646.07	assumes 6% increase each year (avge of past 3 year increases), noting this was an 8% increase in 2022-2023
Waste Management Facility Charge	\$288.50	\$305.81	\$324.15	assumes 6% increase each year (avge of past 3 year increases), noting this was an 8% increase in 2022-2023
Stormwater Management Charge - Residential	\$25.00	\$25.00	\$25.00	
Total rates notice	\$3,499.79	\$3,923.44	\$4,467.70	

So for elders in our community who are single pensioners with no other source of income, in the 2022-2023 financial year their annual pension income could be in the realm of up to \$26,000 (assuming all supplements received) and their rates notice will account for about 13% or up to 2 calendar months, of annual income. Would you please respond to this question: where is the sustainability in that situation for our elders? Governments and Councils have a range of income-producing sources that can be tapped so as to not "affect the capacity of the NSW Government and councils to provide other programs and services to the community" as stated in the quote from the Local Government website.

Anecdotally, elders in the Urbenville community who are currently able to live in their homes and carry out the everyday activities of daily living, are now very fearful for their futures. Elderly neighbours are faced with the option of having to enter aged care as they can no longer afford to live in their own homes. And yet the Commonwealth Government is advocating people stay in their homes for as long as possible. Would you please respond to this question: Are you happy to be forcing elders in our regional community into aged care facilities before it is required for them?

In the papers presented to the April 2022 Urbenville community consultation session, TSC included a scenarios of how the rates would look in 2023-2024 with the SRV of 43% applied, including prebottom line, the pensioner rebate of \$425.00, which of course not everyone receives. Mayor Petrie and CEO Mr Buckingham, please respond to this question: Do you think it is in the interests of open community consultation to include a pre-bottom line deduction in the rates notice scenario a rebate for which only a percentage of the population is eligible?

## Review of the Local Government Act 1993

There appears to be a review under way since 2019 of the Local Government Act, utilising reports generated by IPART dated 2016. IPART documents reveal issues identified with the pensioner rebate and make a number of recommendations (p128, IPART Review of the Local Government Rating System, Final Report, 2016). In a nutshell, the recommendation was to increase the pensioner rebate up to \$1,000 per year, for new pensioners, on a rate payment deferral basis, with the amount owing repaid on change in ownership of the property concerned. There are a number of issues raised, however, and again in a nutshell, this seems to be a substantial recognition of the fact that the current pensioner rebate is woefully inadequate. And this was back in 2016.

The same IPART document makes reference to considering pensioner rebates being applied to the other charges forming part of the total rates notice – water, sewerage – but dismisses this consideration as it is not part of the particular remit of the IPART review. A direct quote from the same IPART document:

"The impact of the pensioner concession is most prominent in regional areas with a high - and rising - proportion of pensioners. Since local councils are capped on the revenue they can receive (general income), the current pensioner scheme requires other ratepayers in the council area to pay higher rates. These areas are generally lower socioeconomic areas with lower ability to pay. This means the current pensioner concession scheme is becoming unsustainable as it is imposing additional costs on those least able to bear such costs."

There are a number of modelling scenarios available demonstrating the Tenterfield Shire Council demographics, which are essentially an ageing population (ergo, more people on the pension), and a reduction in population overall (pre-COVID, however).

So my final question is to the State Government Ministers, as the question of the pension rebate is under your remit. It is noted that in its response to the IPART review,

"The Government does not support the recommended changes to the local government rates pensioner concessions framework and does not support significant changes to the existing rating exemptions framework. The Government is committed to not disadvantaging vulnerable communities."

In view of the information presented above, in particular, the Tenterfield Shire Council's increases in rates, fees, charges, over time, and now a Special Rate Variation of 43% per year for the next two financial years (2023-2024, and again in 2024-2025) on the table, how are you planning to "not disadvantage vulnerable communities", ie elders living in remote and rural communities who wish to stay in their own home but are forced into other options?

In responding to the above questions, I ask you to consider that

Every viewpoint is valid, and should be taken into account.

I look forward to receiving your responses to these questions.

Sincerely

Hi there,

has contacted you via the contact form on your website. The following information was filled out and sent to you.

First Name:

Last

Name:

Phone: 410726895

Email: Control of the control of the

Message: Can you please reconsider the extraordinary hike in rates? Home owners cannot sustain this with interest rates heading up. Please amend for the sake of the community before there is a mass exodus and stress

levels go through the roof.

A notification email has been sent to Yvette to let them know that someone from your team will be in touch as soon as possible.



To whom it may concern,

Im writing to you today to voice my objection of proposed rates rise.

Im on a disability pension and find it difficult to make ends meet with inflation and lack of increase in pension

So if the proposed rate rise goes ahead I will have no option but to sell and leave the area as I will not be able to live .

Yours



Urbenville NSW 2475.



Date

To

CC

bcc

Subject

Tue Aug 23 12:12:12 PM AEST 2022

council@tenterfield.nsw.gov.au;

info@osoci.org;

Tenterfield Council Rates

To Tenterfield Shire Council. I write this email on behalf of my wife and I who are Tenterfield Multiple Ratepayers. We don't intend to book any Council Consultation sessions as my previous emails to Councillors have only been replied to by one out of three, so my hope is that this will be seen by all sitting Councillors including the Mayor. I have gone online and read a lot of information about Expenditure by Council in all areas and a disturbing picture emerges. Tenterfield is probably the most expensive Shire to live in when all things are considered and unfortunately, the biggest section of our costs is in Administration. I recently went to a Public Meeting organised by OSOCI where it was also pointed out that Council had 81 staff in 2017 and currently has 115 staff with openings for a further 20. I wonder how Council could operate effectively with 85 then, but now require 135, when the population under it's administration has changed little in that time period. Some other disturbing statistics show that the Administration costs per Capita in the Shire have risen from \$33.41 in 2013/14 to \$373 in 2018/19. The 2019/20 figures from that chart are shown as \$834.24 but that doesn't make sense as that figure is higher than the full Rates at that time. I think that the figures have been jumbled and should probably read \$384.24. Of course they have recently gone up yet again. This is an astronomic X10+ rise in Cost per Capita, which is also astronomically more than the total CPI index for that period of time. From what I remember being quoted by a Real Estate Agent when first looking at properties to purchase in Tenterfield around 2010, Rates back then were approximately \$1000/annum, including Water and Sewer. Another possible explanation for the Staffing issue is, that in more recent times, the State and Federal Governments may have been encouraging Councils to "pad-up" their staff to improve Employment figures at the expense of Australian Ratepayers. Otherwise, Council must be so poorly run as a business that it wouldn't come close to surviving in the real world of Commerce and Industry. I don't think I need to explain any further what needs to be done. And yes, we are extremely annoyed at the proposed massive Rate increases over the next few years. Yours truly with concern. and 🐫 Tenterfield NSW 2372. Mobile Ph. 😘 📆

## Tenterfield Shire Council

**Council Chambers** 

**Rouse Street** 



## **OBJECTION TO PROPOSED SPECIAL RATE VARIATION RISE**

We, Manage Carson, are lodging an objection to the Proposed Special Rate Rise based on:

## Financial Hardship:

1. We have very static income, as many 'over 65' & other residents & ratepayers do, but also are affected by 'Reciprocal Arrangements' between Australia & New Zealand, as Murray was born, lived in & worked part of his life in NZ.

In short, this represents an actual lower pension income per 'couple' than couples on 'normal' Age Pension p'ments (\$679.00 f/t. with no investments etc). see attachment 'A'.

This means that BOTH of us have a 'loss of income' annually of \$4,670.55 from our Australian pensions (yes, they take \$1/\$1 off my p'ment, while Murray gets an annual Pension p'ment of \$10,037.47 from NZ.

I get NO p'ment from NZ. See attachments 'B' 1 & 2.

Therefore, I have approx. 50% less p/f than other 'partners' of pension age, due to Aust. taking \$1/\$1 off me. Why? 'Because these are the 'parameters' with which Centrelink can define payments from O/S under Reciprocal Arrangements!

This leaves us both with an Australian 'effective' fortnightly income of \$499.94 each (\$999.88 combined) while 'normal rates' per couple would be \$1,358.00 per fortnight. see attachments 'C' 1 & 2.

2. Based on current 'Base Rate' Rate costs, this represents 3.12% of our total lower than average pension income.

A 'cumulative' possible rate rise on the Base Rate of rates, would represent an increase to 6.39% of our income.

We have the same general expenses as everyone else, i.e., insurances, car & house maintenances, financial commitments, health & medical costs, food & petrol etc etc...

Continued to conclusion over page ..

## Page 2/

I have been a resident & previous business owner in TSC for over 40yrs a resident here for nearly 20yrs. Both of us choosing to live & retire here, which may become impossible with any further income stress.

A cumulative rate increase of 104% will cause, not just to us but MANY people in Tenterfield, Financial Hardship & stress. \* see our figures previous page.

It is imperative that TSC reduce THEIR spending back to a sustainable level ... just as residents & ratepayers would be effectively being asked to do with a Special Rates Rise.

Not only would it be foreseen that ratepayers & renters of properties (as rents WILL rise out of mid - low income accessibility) WILL leave to relocate, so will those who run businesses or close ... sadly, it's happening already. Not many people anywhere could absorb more financial commitments after the last 3yrs all have experienced in our & other areas.

Yes, EVERYONE is being impacted by these stresses .. present & past .. but shouldn't we ALL be expected to 'live within our means' at ALL times?

The Special Rate Variation should be avoided by implementation of sound financial & business practices. Selling off Council Assets is not a permanent solution. When they're gone, they're gone & more expensive to replace later.

Should a SRV be passed & implemented, it would be a shame to see services in Tenterfield decline further, when it should be attracting residents to the Shire for future growth in all areas & age groups.

Increase in growth & population attracts services, employment, businesses & wealth from those areas that ultimately help support the population & those that represent them.

Thank you for the opportunity to participate in this community consultation, Yours Sincerely,







## ATTACHMENT 'A!

Home > Ageing > Retirement years > Top payments > Age Pension > How much you can get

## How much you can get

We use income and assets tests to work out how much Age Pension you get.

## on this page

Normal rates

Transitional rates

There are different rates of Age Pension payments for single and partnered people. If you have a partner we need income and asset information for both of you.

Read about how your relationship status can affect your payment rate [1].

If you or your partner get income from or have assets outside Australia [2], it may affect your rate.

There are also different rates for some people who were getting a pension in 2009.

The Department of Social Services regularly reviews these rates to reflect changes in the Consumer Price Index. The amounts on this page are the maximum rates each fortnight. In some circumstances, you can choose to get your payment each week [3]. Depending on your circumstances, you may also get an advance payment [4].

## Normal rates

Per fortnight 🔺	Single -	Couple each	Couple combined •	Couple apart due to ill health
Maximum basic rate	\$900.80	\$679.00	\$1358	\$900.80
Maximum Pension Supplement [5]	\$72.70	\$54.80	\$109.60	\$72.70
Energy Supplement <sup>[6]</sup>	\$14.10	\$10.60	\$21.20	\$14.10
Total	\$987.60	\$744.40	`\$1488.80	\$987.60

## Transitional rates





1050PN - For income/assets/rate see 'Pension Income Assets and Rate' (PIAR) Lock Sys: PEN Env: G 1106 MFL735 7 JUL 2022 QLD2 US1 CRN: Rct: (F) Ptr: Y AGE XRN: IES4619535003 Rgn: STANTHORPE Act: Enq: PTR (STN) DOB BSt: AGE/CUR CRP AGP/CAN-END NSA/CAN-CPP DSP/CAN-IBT EPF/REJ-U25 DMN APL DI+ of 431 AMR: 2566 Effective Period 1 JUL 2022 to: on going Maximum Basic Rate: \$1/654.00 ADD Addon Supplement: \$540.80 ADD Remote Area Allow: ADD Basic Supplement: NOTE ADD O'seas Child Comp: \$117.00 ADD Remain Supplement: \$0.00 ADD Incentive Allowance: IER izmths ADD Max Rent Assistanc: ADD Ex-\$767.00 ADD Minimum Supplement: Gratia Payment: \$275.60 ADD Internship Incent: ADD Energy Supplement: \$19354.40 Provisional Rate: \$19354.40 Equals MAX PAYMENT: irect deduction LESS Foreign Pen DD: \$19354.40 NOTIONAL RATE; \$4670.55 Less NZ Agreement DD: LESS INCOME Reduct.Amt: \$14683.85 ANNUAL PAYABLE RATE: LESS Compensation DD: \$40.3401 DAILY RATE: LESS AEIS/NEIS as DD: \$19354.40 Savings Prov exist see PSVI: NO INCOME REDUCED RATE:

0040 OVR 002/007



CLK1LETTERG319735420

received 6-7-22/

1

Reference

ATTACHMENTS

Australian Government

Services Australia

centrelink



29 June 2022

This Income Statement shows information we hold about you on your Centrelink record. If you decide to show this information to anyone else for any reason, you can choose to show all the information or to block some information out.

## Income Statement

DOB	
Customer Partnered	Y
Maximum Rate Age Pension	Υ
Number of Children Assessed	0 -

## Previous regular entitlements and payments

Payment Type		Amount	<b>Date Paid</b>	<b>Date of Grant</b>
Age Pension Energy Supplement	*	\$499.94 \$10.60 \$54.80	24 Jun 2022 24 Jun 2022 24 Jun 2022	9 Jul 2020 9 Jul 2020 9 Jul 2020
Pension Supplement		₩J-4.60	ET OUT LOZE	• • • • • • • • • • • • • • • • • • • •

## Previous irregular payments

There are no previous irregular payments to report.

## **Deductions from your payment**

Payment Type
Age Pension

**Deduction**Centrepay Deductions

Amount \$10.00 Date Paid 24 Jun 2022

Continued on the back

## Contact information

If you have any questions about this letter please ring:



132 300 OR 13 1202 for Multilingual Services

Monday — Friday 8.00 am — 5.00 pm (Please quote reference number **201 137 477T** )



Your local Centrelink Office: 10 Corundum Street Stanthorpe QLD 4380



Office Hours:
Mon to Fri 8:30am to 4.30pm Closed 12:30
--- 1.30pm

servicesaustralia.gov.au



CLK1LETTERG319941011













6 July 2022

This Income Statement shows information we hold about you on your Centrelink record. If you decide to show this information to anyone else for any reason, you can choose to show all the information or to block some information out.

## Income Statement

DOB	D-Q-E
Customer Partnered Y	
Maximum Rate Age Pension Y	
Number of Children Assessed 0	

## Previous regular entitlements and payments

Payment Type		<b>Amount</b>	Date Paid	Date of Grant
Age Pension Energy Supplement Pension Supplement	*	\$499.94 \$10.60 \$54.80	24 Jun 2022 24 Jun 2022 24 Jun 2022	9 Jul 2018 9 Jul 2018 9 Jul 2018 9 Jul 2018
Carer Allowance		\$136.50	24 Jun 2022	26 May 2005

## Previous irregular payments

There are no previous irregular payments to report.

## Deductions from your payment

## Continued on the back

## Contact information

If you have any questions about this letter please ring:



132 300 13 1202 for Multilingual Services

Monday - Friday 8.00 am - 5.00 pm (Please quote reference number 280 714 965L)



Your local Centrelink Office: 10 Corundum Street Stanthorpe QLD 4380



Office Hours: Mon to Fri 8:30am to 4.30pm Closed 12:30 - 1.30pm

servicesaustralia.gov.au





your life, your way.

Tenterfield Total Care Inc have provided 19,308 hours of service to the aged and disabled community in the last year. This includes meals (approximately 750 per month), personal care services (showering etc), assistance to medical appointments and shopping, assistance with domestic duties that they are no longer physically able to achieve, respite for carers, as well as social activities. Tenterfield Total Care have invested heavily in the building facilities including new kitchen and flooring to achieve an increase in service capacity for meals. We currently provide services to approximately 115 aged care clients and 10 disability clients per week. In addition, we provide brokerage services for clients that are unable to secure services from other providers and this can add an additional 10 clients to our weekly roster. The need for services in the area is growing and our waitlist for services is now approaching close to 50. We have also received numerous enquiries regarding multiple people unable to access services from Drake and will need to investigate recruiting for that area to ensure these vulnerable members of our community are not left without care. We are only able to achieve these numbers by keeping our overhead costs as minimal as possible. Any increase in this will result in more members of our community not receiving the essential care they need to remain in their own home and resulting in more pressure being placed on our already full aged care facilities.



Date
To
cc
bcc

Tue Aug 30 04:32:02 PM AEST 2022
"council@tenterfield.nsw.gov.au"
<council@tenterfield.nsw.gov.au>;
Bronwyn Petrie <b.petrie@tenterfield.nsw.gov.au>;

Questions for rates forum

Hello Ladies and Gentlemen of the council,

I submit the following for consideration as I feel that the council ,elected councillors and hard working council employees are being unjustly attacked by a small non representative group some of whom may not be rate payers.

Not all rate payers agree with what the small group are espousing.

Some of us both residents and rate payers realise that if the council was fiscally irresponsible and allowed the council to become unfinancial then there is the avenue for the state government to dismiss the elected council and appoint administration and that could lead to extraordinarily high costs to fix everything in the shire without regards to the financial impact on residents and rate payers.

The reality is we have a problem and I believe the council are attempting to resolve the problem in the only legal way they can with the least amount of hurt for rate payers.

### **STATEMENTS**

Subject

- There appears to be a vindictive campaign of misinformation and partial information ( with some relevant information being ignored or left out) regarding proposed rate rise applications to the state government this campaign appears to be instigated and undertaken by a self appointed minority group of people.
- It would also appear that there is a rumour campaign also being conducted by some of the
  people involved in the self appointed group. Unsolicited verbal information offered to me by
  members of the group was completely incorrect and quoted ridiculous exaggerations of
  financial information.
- A Pamphlet was handed to me at the local shopping centre supposedly from a stated incorporated association that contained what appeared to be totally incorrect statements and incorrect figures figures relating to rate rise application.
- The statement is made on the pamphlet that the rate rises would be permanent.
- I have carried out a search of the Governments register of incorporated bodies and there is no record of incorporation.
- The farm land general rate rise figures on the pamphlet was incorrect.
- I was informed verbally by a person handing out the pamphlets that there were other ways for the council to raise money without raising the rates, that the council could start private businesses and compete with other established businesses within the shire and make a profit enough to stop the rates rise.

- There appears to be a broadcasting of biased interviews being allowed by the local radio station I have heard several of these broadcast by one particular person at the radio station.
   The information that appeared to be broadcast as true information really appeared to be a personal opinion exercise by the people involved.
- One of the statements made to me by a representative of the group was that the council
  had lost an enormous amount of money through bad investments and that had caused a
  financial crisis.
- I saw where the group were raising money by offering \$10 memberships

### **QUESTIONS**

### Is it true :-

- 1. That the rate rise being applied for is only a temporary rise to correct an unfortunate outgoings to income imbalance that has accumulated over a number of years and that has not been addressed in the past?
- 2. That the statement on the pamphlet that 104.49% rate rise is permanent is completely false?
- 3. Investigating ways of minimizing general rate rises within the shire by assessing all avenues legally allowed on behalf of the shire residents and rate payers?
- 4. That the 10 year plan referred to in the pamphlet is Flawed and that it does not reflect community needs and aspirations or does it simply not meet what a small recently formed group want?

# Have any of the people involved in this self appointed group /companies with been involved in any of the following:-

- 1. Did any of the group apply to be elected to council at the recent elections or did apathy reign because it is easier to complain than to manage fixing a problem?
- 2. Applying for council positions where they have been unsuccessful in the applications?
- 3. Applying for or tendering for council projects where they were not successful in the applications or tenders?
- 4. Applying for or tendering for works funded by the state government where the tenders or applications did not comply with the tender documents or works requirements?
- 5. Is person acting on behalf local radio station and broadcasting the interviews actually a management member and senior member the self appointed group?

- 6. Failures financially or operationally of businesses they owned or managed in the last 10 years?
- 7. Who gets the group membership payments and who controls the bank accounts?

# Is it possible for the council to take legal action against the instigators of the group for incorrect and misinformation statements:-

- 1. Can the individuals involved if they can be identified be individually sued for the community damage and financial losses they are causing?
- 2. Can the group and all members be held liable jointly for the community damage and financial losses they are causing?
- 3. Can the what appears to be a false claim of incorporation lead to charges against the individuals involved in Our Council Our Shire group by the government or the council?

### Is it true that the council are looking at :-

- 1. Selling the information center.
- 2. Selling The airfield?
- 3. Selling the community childcare building?
- 4. Selling the Community radio station?
- 5. Selling the Band Hall?
- 6. Terminating the lease of the school of arts?
- 7. Starting private businesses to compete with existing businesses in the shire and if they make a loss then are the rate payers responsible for the losses?

Is it possible for a council representative possibly the CEO to address each of the statements made in the pamphlet and to either refute, confirm or correct them with factual and complete information.

Possibly a printed hand out to be given to every person attending the forum and also have it published in the Tenterfield Star.

It may be appropriate to have the local radio station readout the unedited information on the handout for all residents to hear and consider. Possibly the most popular announcer or even the morning announcer.





From Many Ross Beautif [mailto morgant Disgrand com

Sent: Tuesday, 30 August 2022 12:43 PM

To: 'council@tenterfieldnsw.gov.au' <council@tenterfieldnsw.gov.au>

**Subject:** Proposed special rate variation

To whom it may concern

As ratepayers we wish to lodge our objection to the proposed Special Rate Variation.

Many people have come to Tenterfield ,in the past, because a small country town was affordable ( from a real estate perspective) and rates were at an acceptable level.

We are not among the wealthy landholders, in the area. We manage on a pension and would find an increase, such as Council proposes, to be extremely difficult to meet. Also, we note that in the 18 years we have resided here the pensioner rebate has not increased.

We realise that funds are urgently needed due to whatever reason has caused this dilemma. Any business has a budget which needs to be managed. This seems sadly lacking in this instance.

It seems to us that the Council is top heavy in administration staff for such a small town, to the detriment of its ratepayers. This needs to be addressed.

Selling off Council assets is a band aid approach and a very short term solution. When the majority of assets are sold, what then?

We, as ratepayers, are very disappointed in the Council's handling of the affairs of our town.

We don't pretend to have a solution for the Council's massive problems. It's possible going into Administration would be the best solution for all.

Costly maybe, in the short term, but a clean slate and a fresh beginning with hopefully responsible management.

Please acknowledge receipt of this email as IPART needs to know that many ratepayers, in Tenterfield, are not agreeable to the proposed Special Rate Variation and wish to have our objections on record,





From

Date: 6 September 2022 at 3:16:33 pm AEST

To: Bronwyn Petrie < b.petrie@tenterfield.nsw.gov.au>

Subject: Thank you

Hello Bronwyn,

I attended the Community Forum on Saturday 3<sup>rd</sup> September at the Tenterfield Memorial Hall and wanted to pass on my appreciation and thanks for your role in leading and addressing the discussions.

Through varied conversations and through reading occasional correspondence in the local paper, I am aware of misinformation and a number of opinions that are untrue or simply ridiculous. My observations are that these opinions and the 'grandstanding' only serve those that are speaking them, the comments are not coming from a good place or in no way are they solution focused. I watched and heard you a number of times during the Forum remain respectful while not dismissing the speaker, you remained opened to varied and opposing opinions while speaking the facts with honesty, kindness and transparency. As community members we need to hear the facts and figures, the legislation that underpins the decisions that are being made and also the reality of what we will be living with over the next number of years.

You spoke calmly while communicating the very hard decisions that Council are needing to make, decisions that need to be informed and in line with what the Community need within this Shire. It was very clear during the whole event that while you understand the need to progress the issue of a rate rise, you will remain empathetic and show kindness to those affected while this progress is being made.

Please accept my thanks for managing the forum meeting with respect and dignity.

Kind regards,





**Ref: TSC Annual Reports** 

Community Goals

COMM 1 Tenterfield Shire is a vibrant, welcoming and safe community.

Dear Sir/Madam,

Tenterfield Shire has been a "vibrant, welcoming, and safe community", and I am disheartened to see the aggression, and hear about personal attacks, coming from all sides of the argument for this proposed 104% rate rise.

I have been a TSC ratepayer for six years. My parents have been ratepayers in the Shire for over 30 years. I am very concerned for the townships and people of the Shire if this proposed special rate variation (SRV) goes ahead.

I attended the public forum recently held in Tenterfield where I was given the opportunity to ask questions to the Councillors and senior staff- answers were subsequently deferred. I have attended meetings with the "Our Shire Our Council Initiative" group opposing the rate rise, and last Monday I attended an interview with the CEO and a senior Finance Officer. I felt clarity was lacking in their responses, and as no Councillors were present, I am putting forward my concerns in this letter.

I understand over the 2022-2032 Long-Term Financial Plan, Council will raise an extra \$50 million from its ratepayers through this proposed 104% SRV, a figure confirmed by the CEO. Were you aware of this figure and was there any discussion on the impact on how taking an extra \$50 million from ratepayers over the next 10 years would affect the Shire's businesses, pensioners, organisations, and communities? I personally fear that taking this extra money from our already struggling pockets will adversely affect the economics and "vibrancy" of our people and communities.

Tenterfield Shire's weekly median Income is \$490 per person, in NSW the median weekly income is \$813, and in Australia the figure is \$805 per week. These figures indicate that Tenterfield Shire sits well below the average, and considering all the other rising costs, the rate rise is not affordable, and our businesses and communities would struggle. The average age within our Shire is 55 years, we are a retiring community with more and more pensioners.

In Tenterfield Shire's 2017-2027 Long-Term Financial Plan (page 9), it states "The projected surplus (before capital grants) accumulated across the 10-year period for General Fund is a \$5.27 million <a href="mailto:surplus">surplus</a>". Now five years later in the 2022-2032 Long Term Financial Plan, under a new CEO and Council, a \$50 million <a href="mailto:deficit">deficit</a> is projected. A turnaround of \$55.27 million in 5 years. Were you as a Councillor fully informed of why such a huge change in circumstances now exists?

I understand from Council's recent Special Edition Newsletter and from the recent public forum, that the Federal Government's Financial Assistant Grants (FAGs) which Councils rely on, are expected to decrease for our Shire. FAGs to wealthier Councils such as city Councils and coastal Councils that have other avenues for revenue raising- such as parking metres etc, can indeed expect their FAGs to decrease. However, it can be said that it is highly "unlikely" that FAGs will decrease to rural, regional, and/or "struggling" Councils. As the Mayor stated in the recent public forum "Tenterfield Shire has been fortunate in our grants", it is therefore reasonable to expect this will continue. We should always be prepared for a decrease — yes — but to use this as another reason for a 104% SRV is dubious.

Maintenance of roads and bridges has been the focus given to the ratepayers for the 104% rate rise. The "Asset Condition" document provided in the 2022-2032 Long-Term Financial Plan does not show a dire situation. I accept that asset management is always a focus and source of discontent for ratepayers. I agree if Council better managed how and when they provide maintenance and upgrading our assets, less money would be wasted, such as with the current repairing to the newly bitumen Bryan's Gap Road. It is also worth noting that in adverse weather events Government subsidises Councils on repairs to infrastructure. In the 2020-2021 Annual Report, it was reported that a main portion from a 53% special rate rise (SRV) from 2014, had been spent upgrading roads and bridges. Why is the situation still so desperate? (Ref: pages 57-58, Annual Report 2021-2022, & pages 51-52 Annual Report 2019-2020).

I also ask what was the total cost of the refurbishment to the administration building, and how much of that cost came from the 2014 SRV, and whether this was put to the ratepayers when the SRV was proposed? (Ref: pages 57-58 Annual Report 2020-2021, & pages 51-52 Annual Report 2019-2020).

Another reason for the necessity of this SRV we are told, is that Council has loans that need repaying. Of course, Council has loans, all Councils have loans. Interest rates have been very low over the past years, and this should have assisted Tenterfield Shire's budget. All loans need to be repaid yes — but this is up to the Shire's finance department to plan and budget for repayments- like all of us with household debts. It would be fair to say that as individuals we can't receive a loan unless we prove how we can make the repayments. I would imagine Councils would operate with Governments in a similar way- that is why we have CEO's and Finance Managers - to manage Shire loans effectively.

Lastly, TSC's Income Statement for the year ended 30 June 2021 shows Council to have a surplus of \$17,493 million. I understand this amount to be mostly allocated money unspent within the financial year – yet overall, this shows Council to be in a

better position than what has been outlined to ratepayers, and as the CEO recently stated, "we are not broke". Why is it now so necessary to force a 104% (over 3-years) increase on the ratepayers, why the rush? Do you as a Councillor have all the answers and details for this, because if you don't then this SRV should not be on the table?

In conclusion, I draw your attention to the address by our new CEO in the 2020-2021 Annual Report, page 3.

"I plan to roll out an economic development master plan that recognises said opportunities and is designed to attract investment, create jobs and opportunities for all our residents and community's and importantly, position our part of the world as a compelling place to live, invest and play. There will be a lot of community discussions and opportunities for widespread community input into our master planning, and all villages have vital roles to play......

We will work smarter, use technology and develop robust plans and strategies to ensure a bright future. I am personally excited as there are ample opportunities to reset and reinvent ourselves. Daryl Buckingham

If this is what Council has indeed achieved with our senior staff, then can the ratepayers please see more of the details because as it stands currently - it does not add up.

All we see is a money grab that ratepayers must fund. All we hear is that we need this rate rise to continue maintaining our roads and bridges and keep our libraries and swimming pools....

I ask, on behalf of your constituents, to withdraw this proposed 104% rate rise, and any such rate rise, and look at better "robust plans and strategies" to allow Tenterfield Shire to remain a "vibrant, welcoming and safe community".

Kind regards





From

Sent: Wednesday, 28 September 2022 2:40 PM

To: Daryl Buckingham <d.buckingham@tenterfield.nsw.gov.au>; Bronwyn Petrie

<b.petrie@tenterfield.nsw.gov.au>

**Cc:** Tim Bonner < <u>t.bonner@tenterfield.nsw.gov.au</u>>; Peter Petty < <u>p.petty@tenterfield.nsw.gov.au</u>>; Tom Peters < <u>t.peters@tenterfield.nsw.gov.au</u>>; John Macnish < <u>j.macnish@tenterfield.nsw.gov.au</u>>;

Peter Murphy <p.murphy@tenterfield.nsw.gov.au>; Kim Rhodes

<k.rhodes@tenterfield.nsw.gov.au>; Giana Saccon <g.saccon@tenterfield.nsw.gov.au>; Greg Sauer

<g.sauer@tenterfield.nsw.gov.au>; Geoffery Nye <g.nye@tenterfield.nsw.gov.au>

Subject: Fwd: LETTER TO PREMIER of NSW re TENTERFIELD SHIRE COUNCIL

### G'day to all

Attached are documents and copy of the letter for you to address.

The copies of the letter and the attachements have been posted on 8th September 2022 to Minister for LG The Hon Wendy Tuckerman and several other entities listed in the last page of the letter.

I received some responses already.

As I stated in the letter, all figures and amounts have been taken from public documents the council uploaded to the Tenterfield Shire Council website.

Therefore it will be very easy for you to respond to the findings in 21 days in writing. After reciving your response we will be calling for public meeting of our ratespayers to inform all of them about your answers and accountability, so we could decide to vote YES or NO to the TSC proposed further SRV.

Furthermore please update your IP & R tabled in April 2022, as it is not up to date and lot of projects have not been included, or have been taken out (Urbenville Water treatment \$1.5mil - grant, Legume \$2.9mil Bushfire recovery grant = missing,/Urbenville simming pool \$160k, no one asked for it and there is not even interest to have one as only 12km is one in Woodenbong......)

The comparison of the group of 5 similar coucils rates is very wrong and full of errors too.

Than please supply 50 hard copies of updated documents by 31st October 2022 via our Concillors Tim Bonner or Peter Petty, as we do not have manpower to print and assemble them ourselves. Most of our residents are farmers with limited access or knowledge for internet, therefore the hard copies are required.

### Regards



NSW Department of Premier and Cabinet · 52 Martin Place,
Sydney New South Wales 2000

Dear Mr Dominic Perrottet – Premier of NSW

Urbenville: 8th September 2022

I, Katarina Schwottova, hereby bring to your urgent attention the following facts about the Financial mismanagement of Tenterfield Shire Council (TSC)

In 2014-15 IPART approved Special Rate Variation (SRV) for Tenterfield Shire Council as per the following:

FY 2014-15 15%

FY 2015-16 10%

FY 2016-17 10%

FY 2017-18 10%

under the code 508A of 53.07% in TOTAL for those 4 years and to stay permanent.

Tenterfield Shire Council (TSC) followed these directions thoroughly.

The yearly rates notices are itemized without subtotals for rates and subtotals for water, sewerage, stormwater and items for waste. Ratepayers are confused when looking at Total on the yearly notice with the increase (not small) and talking about rate increase.

In April 2022 the TSC representatives visited Urbenville and brought with them several of very colourful documents

Delivery Program 2022-2026, Operational Plan 2022-2023, Community Strategic Plan 2022-2032, Long Term Financial Plan 2022-2032, Community Engagement Strategy

Sitting with the groups of residents (6 at the table) TSC have been carrying the discussions.

- 1. No one could talk about the figures proposed, object them or even discuss them, as no one have seen the documents before the day of the meeting. TSC representatives just brought them that morning and the left-over copies of documents were collected by TSC and taken with them. We have not been able to distribute these documents to the residents not able to attend and may be interested to see those documents.
- 2. There were NO meetings prior to April 2022, NO documents with proposals of TSC for discussion about the needs of the communities in the Shire. Despite these facts TSC reported:
  - 4 Year Delivery Plan 2020/21 In strategic direction planning DP2.03 Review of Community Engagement Strategy and ongoing delivery:
  - Comments: Community engagement always has room for improvement, largely dictated by how much money is available to orchestrate. There have been many changes and many programs, Grant funding is one example, where Councillors & staff regularly seek community input.

### These were and are never practiced.

3. In May 2022 in the TSC "Newsletter" in the Mayoral Message

Addressing Recent Community Discussions: ".... As part of the review of the Long Term Financial Plan, an application for Special Rate Variation (SRV) rate rise of 81% over two to three years has been proposed to fund current and future Council operation....."

- 4. 5th July 2022 we organized a meeting with TSC to gain answers to some financial issues, capital works plan and "proposed" spending for next 5 years included in the documents brought to the meeting in April 2022.
  - Our meeting was with CEO Darryl Buckingham, CFO Kylie Smith and our Councillor Tim Bonner in Tenterfield 320 km return trip from Urbenville NSW 2475 to discuss some concerns of our residents. Mainly the answers have been: "... all information and documents are on our website...." And "...we cannot move money between the restricted funds..."
- 5. Upon our return we CONDUCTED the thorough studies of the documents on the TSC and IPART websites.
- 6. 13<sup>th</sup> August 2022 Lee Ryan and myself called for Public Meeting in Urbenville Hall to inform residents about the first findings, that there is <u>No breach in Rates charges</u>, but the increase is in Water and Sewer charges. Every attendee was given hard copies of detailed agenda and attachements with calculations to be taken with them.

### OUR FINDINGS: (from data accessible on website of Tenterfield Shire Council)

In 2015-16 Under the Code 508A the IPART in 2014 approved SRV for 4 years in total 53.07% and thereafter permanent. The TSC situation was:

Population:

6990 (Census 2011)

TSC:

92 employees

Wages:

\$6,611.000

Income:

Rates and base rates:

\$3,404.000

Water/ sewerage / storm water

\$4,160.000

Loans:

\$4,595.000

Interest to be paid from SRV between \$30k -\$60k and at the end \$10k (TSC document from 2014 lodgement to IPART)

In 2020-21

Data for 2022 not available on website yet from audited reports

Population:

6798 (Census 2021) - decrease 192

TSC:

112 employees equivalent to FTE

Wages:

\$8,473.000

Income:

Rates and base rates:

\$4,467.000

Water/ sewerage / storm water:

\$6,108.000 = 46.83% increase from 2015-

16

Loans:

December 2021: 13,358.789 increased in March 2022 to \$19,016.929

Interest paid \$700.000 yearly, Loans on 20 years terms, therefore TSC has bigger borrowing capacity to acquire more loans to cover bad management.

The ordinary rates are in line with the approved SRV.

### The increase is in Water / Sewerage (ATTACHEMENT #1)

As per rates payer's notices in 2021-2022 & 2022-2023 further increases occurred, therefore as per now a TOTAL increase in Water /Sewerage is 63.85% against 2015-16.

In comparison increases for same period:

Kyogle Shire council

36.89%

Glen Innes Severn Council 22.73%

Richmond Valley Council:

21.74%

Clarence Valley Council

11.78%

In 2018-19 \$77.00 Water Infrastructure charge was added to Rates notices for 2160 ratepayers in shire.

In Media release 19 August 2019 after the Rates Notices have been issued It was explained, that \$77.00 Water Infrastructure charge had to be introduced ..." to part fund the Tenterfield Water Treatment Facility"... Total project was \$9.645.000.

In TSC Annual report 2018-19 page 49 DP23:01 it was stated - ... Successful funding of \$7 million" as In March 2019 \$7 million was granted to TSC for this project by NSW State Government.

Next Financial year 6th June 2020 TSC received another grant of \$2,645 million for this project by Federal Government from Building Better Regions Fund.

NOTE: Despite the whole project is fully funded by grants, the charge of \$77.00 stayed fraudulently every year for 2160 ratepayers, even in current financial year 2022-2023 consequent 5th year.

In the same year 2018-19 when TSC collected previous Water grants in value of \$4,488.000 and increased water/sewer income by 19% from 2014-15 in excess of \$1,433.000, TSC used these to increase

### **WAGES...!!!**

In 2017-18 the total wages have been \$6,604.000 and in 2018-19 they jumped to \$8,244.000 and in 2019-20 to \$8,751.000 Total increase of 32.51%.in 2 years. No increase in FTE

### This event was stated in Auditor's Report Notes:

- 1. General Purpose Financial Statement Financial year June 2019: Auditor's report page 79 of 84 (2) ... increase in grants and contribution ... \$7,4 million and decrease in other grants used increases of \$1.6 million in employee benefits expenses and material cost increase.
- 2. General Purpose Financial Statement Financial year June 2020: Auditor's Report page 85-86 (1&2) ... "Rates and annual charges revenue (10.3 millions) increase by \$675.000 ... due to rate peg increases an a new water infrastructure annual charge....

Repeted NOTE: Despite the whole project is fully funded by grants, the charge of \$77.00 stayed fraudulently every year for 2160 ratepayers, even in current financial year 2022-2023 consequent 5th year.

Same pages: ... other expense increase of \$489.000 due to additional cost incurred for new phone system and IT system support.."

NOTE: Cost for new phone system for 112 employees??? and not all of them working in the Administrative building. The grant of \$50.000 for IT upgrade was received as well.

**Council's income is from public money**, rates, charges, fees and other income plus State and Federal Government Grants.

**LG ACT 1993**: Where services are subsidised through general rate income, it is on the basis that Council plays an important role in ensuring access and participation to ALL residents for the use of these community based programs and services.

Therefore, they have to be accountable, transparent, maintain consultations and look after the needs of the community.

The TSC Website is full of reports, for example Monthly reports FY 2022 are between 350-450 pages!!!! In FY 2017 same monthly reports were 89 pages. Even our Councillor admitted he doesn't read the whole reports and said that Councillors are objecting to the size of them.

THERE IS NO MONTHLY FINANCIAL REPORT, TO SEE THE COUNCIL'S MONTHLY PERFORMANCE, IT ONLY COMES TO THE WEBSITE IN NOVEMBER - 4 MONTHS AFTER THE END OF FINANCIAL YEAR.

We are asking for clear reports for ratepayers in figures: budget column /revenue income & grants in separate columns /than column for actual month figures and next to it cumulative figures of actuals.

The Council Reporting needs overhaul very quickly, simplified monthly financial reports so we CAN follow what is happening in our Shire.

### THE BUDGET

After viewing the budget it appeared as a big mess as well. Three (3) Quarterly reviews, funds shifted and only in explanation in "big soup" - after the amount for the project was taken out it is not transparent where the amount was shifted.

We want to see the report of individual infrastructure achievements. Columns for Budget (or Project value) funding – 2 columns: one from council revenue and second from grants/, column of actual figures monthly and next to it column for cumulative. In the Explanation: Variations to the project and where the funds are coming from. Same transparency for all other expenses.

Due to these messy (3) budget reviews **SHIFTING OF EXTERNALLY RESTRICTED FUNDS OCCURRED**. Examples:

1. 2021 December QBR (Quarter Budget Review)

Water supply (\$33.000) - reduce operational income

Sewer (43.000)

- reduce operational income

NOTE: Our Water charges 2020-2021 have been \$300.000 higher against 2019-20 financial year!

2. 2022 March QBR

WATER FUND

(\$247.803) was transferred to GENERAL FUND (\$171.252) was transferred to GENERAL FUND

SEWER FUND WASTE FUND

(\$73.446) was transferred to GENERAL FUND

### Another Extract from:

3. General Purpose Financial Statement Financial year June 2021 page 87 of 92 (3) Auditor's Report

...." Council acknowledges it has used externally restricted funds for purpose other than their intended use..."

Next paragraph reads: ..."Council is unable to verify that funds raised by SRV or charges were not used to pay for general fund expenses. Council acknowledges it may have used restricted SRV and charges funds for purpose other than their intended use without Ministerial approval.

Breaches Section 409 & 410 of ACT 1993

### **OUR QUESTION:**

<u>Is someone actually reading these reports, checking how income from charges and grants are</u> used until is TOO LATE?

### OTHER FINDING

TSC Mayoral message in MAY 22 NEWSLETTER

...." The General Fund covers roads, bridges and other transport infrastructure, buildings, wages and depreciation (depreciation totals more than a third of our budget)....."

NOTE: We are aware, that depreciation is not money out....

Further in the same Newsletter: ..." The Administrative building was refurbished to include an Emergency Control centre, while redoing the external cladding due to deterioration......The refurb was initially funded through \$200,000 government fund, \$200,000 of Council co-funding for the Emergency Centre, \$813,000 from sale of the Mobile Service Station and \$500,000 brought forward from the Maintenance and asset renewal budget. The unforeseen structural repairs have been financed from council funds. The total cost is \$2,078.000.

 In the "proposed " documents brought to the April 2022 meeting there is in the budget capital works further \$300.000 for Roof restoration in 2022-23 due to too heavy cladding what roof could not structurally carry.

### Our Questions are:

- a) The contract for Admin building refurbishment was awarded to BJS Constructions in value \$1,137.886 (originally the need for Emergency Centre in Tenterfield dollar for dollar \$200k grant/ \$200k from Council funds)
- b) Where is the Engineer's report before cladding was done, what kind and how much should be installed
- c) \$813.000 the proceeds of sale an asset, we understand under discretion of TSC, after years of drought, fires and flood damages in rural areas of the shire, if TSC is acting in the interest of the community the money should go for the community needs (damaged roads, parks, community buildings...) use of proceeds \$813.000 from sale of the petrol station shouldn't be under TSC discretion only.

### FINAL SUMMARY of Findings about bad TSC performance.

1. Increase in Wages in 2018/19 by \$1.6million is creating yearly SHORTFALL in General

Operating fund

2018-19 \$1,6million \$1.600million

2019-20

\$1.6million +3.5% + further \$507.000 increase

\$2,163million shortfall

2020-21

\$2,163million +3.5%

\$2,249million shortfall

2021-22

\$2,327million shortfall

\$2,249million + 3.5%

\$2,409million shortfall

2022-23

\$2,327million +3.5%

\$10,748 million shortfall TOTAL

2. Overspending on Administration building renovation

Cost reported in May 2022

\$2,078.000

2022-23 roof rebuild

\$ 300.000

Original Budget

\$1,137.886

TOTAL

\$1,240.114 overspent

3. \$77.00 Infrastructure charges for Tenterfield Water Treatment

Fraudulent charges to 2160 rate payers from 2018-19

\$77.00 x 5 years x 2160 ratepayers

TOTAL

\$831.600 unlawful.

4. Restricted Funds shifting to General Fund

**TOTAL** 

\$492,501 Not Ministerial

approval

Total charges for water & sewerage plus GRANTS RECEIVED (ATTACHEMENTS 1 & 2)

From FY 2016 to FY 2021 (Note data not issued for detailed funds spending in FY 2015)

Collected:

\$42,017.000

Expenses: \$17,826.000

NOTE: all data were extracted from TSC reporting.

- a) The reports on Expenses are incorrect or
- b) Funds have NOT been spent on the intended purpose (example FY 2021)
- 6. Loans taken as per today and all previous loans are on long term mainly 20 years repayment.

Councils are allowed to take loans from the bank on long terms 15-20 years. Long terms lower repayments create opportunity to borrow more than is covered by income from rates and charges and it creates enormous spending in interest. From 2022 FY interest \$900.000 yearly. Council executives are mainly on contract 12 months to 5 years. Meaning the misuse of funds and bad management has to be fixed by next executives and ratepayers.

These discoveries are WARNINGS of mismanagement, ignorance and despotic decisions of TSC management, previous and current.

Working with public funds and reporting only yearly, budget shifting quarterly and NO regular LG Ministerial control gives strong possibility for mismanagement, funds shifting, wrong reporting and misuse of funds. Only in cumulative reporting it could be transparent how the funds are used and maybe unlawfully shifted.

This increase in loan interest and shortfall caused by increased wages is forcing TSC to ask for another SRV, that all ratepayers have to cover.

I am appealing on behalf of residents of Tenterfield Shire:

Please **DO NOT ALLOW FURTHER SRV to Tenterfield Shire Council**, as breaches of LG ACT 1993 are evident, spending on wages in 2018-2020 creating ongoing Shortfall, benevolent spending and loans interest, and beautifying the buildings in Tenterfield only. (These issues have been already stated by Tenterfield Progress Association in 2014 Submission to IPART).

In 2019 The Ratepayers Petition (784 signatures) –was part of Ordinary meeting on 27 November 2019 asking to stop further increase of rates and charges. (Copy is attached as well)

Note: The same year the TSC increased wages by \$1.6million for 100 employees.

I am retired former Financial Controller for more than 30 years in Australia and I moved to Urbenville NSW two years ago.

As my new friends and neighbours have been complaining about huge yearly "rates" increase I offered my help to look into it. Because the Reports on the website are so complicated, it took me two (2) months to prepare this "Report".

I only hope, that SOMEONE will pay attention this time, as the serious issues went unnoticed in the huge online reports.

We definitely wouldn't like the situation of Central Coast Council mismanagement leading to the bankruptcy to repeat in Tenterfield shire.

### Your sincerely



### Copies to:

MINISTER FOR LOCAL GOVERNMENT - THE HON. WENDY TUCKERMAN MP

IPART - CARMEN DONNELLY PSM - CHAIR

IPART - LIZ LIVINGSTON CEO ,2-24 RAWSON PL, SYDNEY NSW 2000

CHRIS MINNS - LEADER OF THE OPPOSITION

GREG WARREN - SHADOW MINISTER FOR LOCAL GOVERNMENT

URBENVILLE PROGRESS ASSOCIATION

**RESULTS BY FUNDS - WATER /SEWER** 

ATTACHEMENT # 2

	Г		1		Г				Г									
	TOTALS	13349	830	141	774	160	101	57	15412	2374	941	2971	767	23	0	7076	3480	1670
	2021	2344	234	_	84	27	16	<b>!</b>	2712	270	142	989	93	73	×	1164	202	1670
	2020	2218	158	21	12	28	33	×	2470	279	149	664	79	×	×	1171	495	1763
щ	2019	2000	188	7	13	28	22	24	7777	434	155	640	79	×	×	1308	484	1849
SEWERAGE	2018	1825	124/165	36	628	56	×	33	2548	482	160	437	132	×	×	1211	457	1929
SE	2017	1762	127	40	18	56	17	×	1990	459	165	279	195	×	×	1098	783	2003
	2016	1625	29	35	19	25	13		1784	450	170	315	189		×	1124	754	2071
	2015	1575	99						1631	* *	* * *	* * *	* *	* * *	* *	0	* * *	* * *
	TOTALS	6648	6725	131	269	2203	8512		24788	3970	684	5137	898	43	48	10750	3788	5931
	2021	1238	1355	9	-72	218	1670		4415	542	225	928	9/	18		1819	734	5931
	2020	1179	865	18	4	1509	2300	×	5875	847	225	1979	105	×	×	3156	747	6111
	2019	917	1112	11	5	125	20		2190	755	159	878	71	25	×	1888	089	6351
	2018	827	1079	23	609	125	2226		4889	671	33	633	141	×	48	1526	594	3627
WATER	2017	812	996	56	10	106	1876	×	3796	581	21	320	243	×	×	1195	929	304
	2016	878	710	47	13	120	420		2188	574	21	339	232	×	×	1166	527	314
	2015	797	638						1435	***	* * *	* * *	* * *	×	×	0	* * *	* *
		RATES & CHARGES	USER CHARGES	INTEREST	OTHER REVENUE	GRANT OPERATION	GRANT CAPITAL	RENTAL/OTHER	TOTAL INCOME	EMPLOYMENT	BORROWING COST	MATERIAL AND CONTRACT	OTHER EXPENSE	LOSS OF ASSET DISPOSAL	WATER PURCHASE	TOTAL EXPENSES	DEPRECIATION	NON CURRENT LOANS

DETAILS NOT AVAILABLE ON WEBSITE FOR WATER AND SEWERAGE FUND EXPENSES

\*\*\*

NOTE

\$4,595 \$7,690 \$10,055 \$10,310 \$13,708

2020 2021

2019

2018

2017

2016

2015

**LOANS TOTAL** 

# ATACHMENT # 1

# STATISTICS FROM TSC WEBSITE REPORTS REGARDING WATER & SEWERAGE CHARGES

TER	CAPITAL GRANTS TOTAL \$ MIL		989	860	3312	3866	9439	6126	19800			44089
TOTAL INCL. WATER	OPERATING GRANTS RESTRICT TOTAL \$ MIL		1215	2650	1850	1369	9234	9331	6831			32480
DT T	OPERATING GRANTS UNTIED TOTAL \$ MIL		4256	4307	6551	4634	4950	2000	5095			34793
	TOTAL EXPENSES TSC FINANCIAL REPORTS		* *	2290	2293	2737	3196	4327	2983			17826
	TOTAL WATER & SEWER INCOME INCL GRANTS	A+B+C	* * *	4738	7206	5869	5376	9672	8040	*6311	*6816	42017
	CAPITAL WATER & SEWERAGE GRANTS	J	***	433	1893	2226	42	2333	1687			8614
	OPERATING WATER & SEWERAGE GRANTS	В	***	145	1032	151	153	1537	245			3263
	% INCREASE FROM 2014 CUMULATIVE		* * *	7%	11%	19%	34%	20%	28%	%89	71%	
	TOTAL VALUE  YEARLY INCREASE VERSUS 2014		* * *	288	409	736	1309	1930	2236	2030	2535	8069
	WATER & SEWERAGE (\$\$\$)MIL <u>YEARLY</u> FINANCIAL REPORTS	A	3872	4160	4281	4608	5181	5802	6108	*6311	* 6816	30140
	FINANCIAL YEAR		,14/15	,15/16	,16/17	,17/18	18/19	,19/20	,20/21	,21/22***	,22/23****	TOTAL WATER & SEWER 22 & 23 FY EXCLUDED

NOTES	**	DATA NOT AVAILABLE ON WEBSITE YET	VILABLE ON WE	BSITE YET			
DATA FROM MEETING PAPERS JUNE		CASH IN BANK 30 JUNE 2022	CASH IN BANK   CASH IN BANK   CASH IN BANK   30 JUNE 2021   30 JUNE 2021   30 JUNE 2020	CASH IN BANK           30 JUNE 2022         30 JUNE 2021         30 JUNE 2020         30 JUNE 2019         30 JUNE 2017	CASH IN BANK 30 JUNE 2019	CASH IN BANK   CASH IN BANK   CASH IN BANK   30 JUNE 2017   30 JUNE 2018   30 JUNE 2017	CASH IN BANK 30 JUNE 2017
IN \$MIL	WATER	\$814	\$575	* * *	*	**	**
	SEWER	\$5,794	\$4,830	***	***	**	**
	WASTE	\$7,255	\$3,091 ****	***	***	***	***
	STORMWATER	\$1,014	\$1,030 ***	* * *	***	**	***
FROM REPORTS	TOTAL	****	\$9,029	\$6,394	\$7,925	1,150	\$1,248
INVESTMENTS			\$9,029	\$8,366	\$10,333		
LOAN REPAYMENTS		\$940	\$915	\$770			

NOT CLEAR IF CASH IN THE BANK DOESN'T INCLUDE LOANS UNUSED FUNDS.????

## ORDINARY COUNCIL MEETING **WEDNESDAY, 27 NOVEMBER 2019**

### ATTACHMENT BOOKLET 1

Attachment No. 1 Ratepayers' Petition



TENTERFIELD SHIRE
COUNCIL
7 NOV 2019
ICROOL 8870
IJANUAR HIRE
IGO
COO
MCSGR V

Mayor Peter Petty, Deputy Mayor Greg Sauer, Tenterfield Shire Council

7 November 2019

Presented in person

Dear Mayor, Deputy Mayor,

Ratepayers' Petition

These 784 petition signatures represent a Shire wide appeal to Councillors to spare struggling ratepayers another year of double digit percentage increases in Council's fees and charges.

In commending this petition for Councillors' consideration, I would like to express the hope that there will be a positive response thereto.

Kind regards,

Peter Murphy

**Petition Moderator** 

mail: 161 Logan Street, Tenterfield NSW 2372

email: haveyoursaytenterfield@gmail.com

Pet Marphy

mobile: 0411 295 380



### From

Sent: Friday, 30 September 2022 2:52 PM

To: Bronwyn Petrie < <a href="mailto:b.petrie@tenterfield.nsw.gov.au">b.petrie@tenterfield.nsw.gov.au</a>; John Macnish

< i.macnish@tenterfield.nsw.gov.au >; Peter Petty < p.petty@tenterfield.nsw.gov.au >; Tim Bonner

<t.bonner@tenterfield.nsw.gov.au>; Tom Peters <t.peters@tenterfield.nsw.gov.au>; Peter Murphy

<p.murphy@tenterfield.nsw.gov.au>; Kim Rhodes <k.rhodes@tenterfield.nsw.gov.au>; Giana Saccon

<g.saccon@tenterfield.nsw.gov.au>; Greg Sauer <g.sauer@tenterfield.nsw.gov.au>; Geoffery Nye

<g.nye@tenterfield.nsw.gov.au>

Cc: Daryl Buckingham < d.buckingham@tenterfield.nsw.gov.au>

Subject: Input to TSC proposal for 104.49% SRV

### Dear Councillors,

I am a resident and ratepayer in Tenterfield Shire who has been out of the country while you held information sessions regarding the proposed Special Rate Variation. Therefore, I provide my input to council in this email.

### My input is that I:

- 1. Do not support a Special Rate Variation, and
- 2. Consider that the council should first reduce expenditure, reduce waste and increase other income to determine if it is possible to balance the budget before making any proposals to increase the costs to ratepayers and residents.

### Considerations

- 1. The Council and Administration have been saying that Tenterfield is only doing what other councils are and that many other councils are applying for significant SRVs this year. If you are going to us this as justification for a SRV here, please provide and publish the names of any such councils in OLG Group 10 and the percentage SRV increases they propose. I note that none of our neighbouring shires make any mention of doing that on their websites.
- 2. Nothing the council has presented provides justification for a rate rise of the magnitude of 104.49%. Other councils of similar size and similar income per capita from rates, fees and charges are not applying for rate variations. I note however that their administration and governance expenditure is a lot less.
- 3. If TSC is granted a SRV of 104.49% the total cost of residential rates, fees and charges here will be over 50% higher than the average for all councils in OLG Group 10. What is so special about Tenterfield that it should need such massive funding?
- 4. The council should still be getting value from the 53% SRV granted in 2014, 70% of which was for road and bridge improvements extending out to 2023/24. TSC spends slightly more than half as much per km on roads and bridges compared with the average of neighbouring shires, regardless of whether they have more or less rainfall, slope and bridges.
- 5. TSC says if the SRV is not approved it will go into administration. If it is not approved, what actions will TSC take then and why not take them now and avoid administration?
- 6. TSC average residential rates, fees and charges now equal 11% of the median personal income for Tenterfield residents? Do you recognise that you are proposing that this cost rise to approx. 14% by 2024/25? Do you consider this to be reasonable?

Kind regards,

