



QUALITY NATURE - QUALITY HERITAGE - QUALITY LIFESTYLE

BUSINESS PAPER ORDINARY COUNCIL MEETING 27 MARCH 2024

Notice is hereby given in accordance with the provisions of the *Local Government Act 1993*, and pursuant to Clause 3.3 of Council's Code of Meeting Practice that an **Ordinary Council Meeting** will be held in the "Koreelah Room", Council Administration Building, 247 Rouse St, Tenterfield NSW, on **Wednesday 27 March 2024** commencing at **9.30 am**.

Glenn Wilcox
General Manager

COMMUNITY CONSULTATION – PUBLIC ACCESS

Community Consultation (Public Access) relating to items on this Agenda can be made between 9.00 am and 9.30 am on the day of the Meeting. Requests for public access should be made to the General Manager no later than COB on the Monday before the Meeting.

Section 8 of the Business Paper allows a period of up to 30 minutes of Open Council Meetings for members of the Public to address the Council Meeting on matters INCLUDED in the Business Paper for the Meeting.

Members of the public will be permitted a maximum of five (5) minutes to address the Council Meeting. An extension of time may be granted if deemed necessary.

Members of the public seeking to represent or speak on behalf of a third party must satisfy the Council Meeting that he or she has the authority to represent or speak on behalf of the third party.

Members of the public wishing to address Council Meetings are requested to contact Council either by telephone or in person prior to close of business on the Monday prior to the day of the Meeting. Persons not registered to speak will not be able to address Council at the Meeting.

Council will only permit two (2) speakers in support and two (2) speakers in opposition to a recommendation contained in the Business Paper. If there are more than two (2) speakers, Council's Governance division will contact all registered speakers to determine who will address Council. In relation to a Development Application, the applicant will be reserved a position to speak.

Members of the public will not be permitted to raise matters or provide information which involves:

- Personnel matters concerning particular individuals (other than Councillors);
- Personal hardship of any resident or ratepayer;
- Information that would, if disclosed confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business;
- Commercial information of a confidential nature that would, if disclosed:
 - Prejudice the commercial position of the person who supplied it, or
 - Confer a commercial advantage on a competitor of the Council; or
 - Reveal a trade secret;
- Information that would, if disclosed prejudice the maintenance of law;
- Matters affecting the security of the Council, Councillors, Council staff or Council property;
- Advice concerning litigation or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege;
- Information concerning the nature and location of a place or an item of Aboriginal significance on community land;
- Alleged contraventions of any Code of Conduct requirements applicable under Section 440; or
- On balance, be contrary to the public interest.

Members of the public will not be permitted to use Community Consultation to abuse, vilify, insult, threaten, intimidate or harass Councillors, Council staff or other members of the public. Conduct of this nature will be deemed to be an act of disorder and the person engaging in such behaviour will be ruled out of order and may be expelled.

CONFLICT OF INTERESTS

What is a "Conflict of Interests" - A conflict of interests can be of two types:

Pecuniary - an interest that a person has in a matter because of a reasonable likelihood or expectation of appreciable financial gain or loss to the person or another person with whom the person is associated.

Non-pecuniary - a private or personal interest that a Council official has that does not amount to a pecuniary interest as defined in the Local Government Act (eg. A friendship, membership of an association, society or trade union or involvement or interest in an activity and may include an interest of a financial nature).

Remoteness

A person does not have a pecuniary interest in a matter if the interest is so remote or insignificant that it could not reasonably be regarded as likely to influence any decision the person might make in relation to a matter or if the interest is of a kind specified in Section 448 of the Local Government Act.

Who has a Pecuniary Interest? - A person has a pecuniary interest in a matter if the pecuniary interest is the interest of:

- The person, or
- Another person with whom the person is associated (see below).

Relatives, Partners

A person is taken to have a pecuniary interest in a matter if:

- The person's spouse or de facto partner or a relative of the person has a pecuniary interest in the matter, or
- The person, or a nominee, partners or employer of the person, is a member of a company or other body that has a pecuniary interest in the matter.

N.B. "Relative", in relation to a person means any of the following:

- (a) the parent, grandparent, brother, sister, uncle, aunt, nephew, niece, lineal descends or adopted child of the person or of the person's spouse;
- (b) the spouse or de facto partners of the person or of a person referred to in paragraph (a)

No Interest in the Matter

However, a person is not taken to have a pecuniary interest in a matter:

- If the person is unaware of the relevant pecuniary interest of the spouse, de facto partner, relative or company or other body, or
- Just because the person is a member of, or is employed by, the Council.
- Just because the person is a member of, or a delegate of the Council to, a company or other body that has a pecuniary interest in the matter provided that the person has no beneficial interest in any shares of the company or body.

Disclosure and participation in meetings

- A Councillor or a member of a Council Committee who has a pecuniary interest in any matter with which the Council is concerned and who is present at a meeting of the Council or Committee at which the matter is being considered must disclose the nature of the interest to the meeting as soon as practicable.
- The Councillor or member must not be present at, or in sight of, the meeting of the Council or Committee:
 - (a) at any time during which the matter is being considered or discussed by the Council or Committee, or
 - (b) at any time during which the Council or Committee is voting on any question in relation to the matter.

No Knowledge - A person does not breach this Clause if the person did not know and could not reasonably be expected to have known that the matter under consideration at the meeting was a matter in which he or she had a pecuniary interest.

Participation in Meetings Despite Pecuniary Interest (S 452 Act)

A Councillor is not prevented from taking part in the consideration or discussion of, or from voting on, any of the matters/questions detailed in Section 452 of the Local Government Act.

Non-pecuniary Interests - Must be disclosed in meetings.

There are a broad range of options available for managing conflicts & the option chosen will depend on an assessment of the circumstances of the matter, the nature of the interest and the significance of the issue being dealt with. Non-pecuniary conflicts of interests must be dealt with in at least one of the following ways:

- It may be appropriate that no action be taken where the potential for conflict is minimal. However, Councillors should consider providing an explanation of why they consider a conflict does not exist.
- Limit involvement if practical (eg. Participate in discussion but not in decision making or vice-versa). Care needs to be taken when exercising this option.
- Remove the source of the conflict (eg. Relinquishing or divesting the personal interest that creates the conflict)
- Have no involvement by absenting yourself from and not taking part in any debate or voting on the issue as if the provisions in S451 of the Local Government Act apply (particularly if you have a significant non-pecuniary interest)

Disclosures to be Recorded (s 453 Act)

A disclosure (and the reason/s for the disclosure) made at a meeting of the Council or Council Committee or Sub-Committee must be recorded in the minutes of the meeting.

~~~000~~~

## ORDER OF BUSINESS

### Community Consultation (Public Access)

1. Opening & Welcome
2. Civic Prayer & Acknowledgement of Country
3. Apologies
4. Disclosure & Declarations of Interest
5. Confirmation of Previous Minutes
6. Tabling of Documents
7. Urgent, Late & Supplementary Items of Business
8. Mayoral Minute
9. Recommendations for Items to be Considered in Confidential Section
10. Open Council Reports
  - Our Community
  - Our Economy
  - Our Environment
  - Our Governance
11. Reports of Delegates & Committees
12. Notices of Motion
13. Resolution Register
14. Confidential Business
15. Meeting Close

# AGENDA

## COMMUNITY CONSULTATION (PUBLIC ACCESS)

### WEBCASTING OF MEETING

This meeting will be recorded for placement on Council's website and livestreamed on Council's YouTube Channel for the purposes of broadening knowledge and participation in Council issues and demonstrating Council's commitment to openness and accountability.

All speakers must ensure their comments are relevant to the issue at hand and to refrain from making personal comments or criticisms or mentioning any private information.

No other persons are permitted to record the meeting, unless specifically authorised by Council to do so.

### 1. OPENING & WELCOME

### 2. (A) OPENING PRAYER

*"We give thanks for the contribution by our pioneers, early settlers and those who fought in the various wars for the fabric of the Tenterfield Community we have today.*

*May the words of our mouths and the meditation of our hearts be acceptable in thy sight, O Lord."*

### (B) ACKNOWLEDGEMENT OF COUNTRY

*"Tenterfield Shire Council would like to acknowledge the Ngarabal people, the traditional custodians of this land that we are meeting on today, and also pay our respect to the Jukembal, Bundjalung, Kamilaroi, Githabul and Wahlubul people of our Shire, and extend our respect to all people."*

### 3. APOLOGIES

### 4. DISCLOSURES & DECLARATIONS OF INTEREST

### 5. CONFIRMATION OF PREVIOUS MINUTES

(ITEM MIN4/24) CONFIRMATION OF PREVIOUS MINUTES ..... 7

(ITEM MIN5/24) CONFIRMATION OF PREVIOUS MINUTES ..... 27

### 6. TABLING OF DOCUMENTS

## **7. URGENT, LATE & SUPPLEMENTARY ITEMS OF BUSINESS**

## **8. MAYORAL MINUTE**

## **9. RECOMMENDATIONS FOR ITEMS TO BE CONSIDERED IN CONFIDENTIAL SECTION**

## **10. OPEN COUNCIL REPORTS**

### **OUR COMMUNITY**

### **OUR ECONOMY**

|                |                                                               |    |
|----------------|---------------------------------------------------------------|----|
| (ITEM ECO4/24) | TENTERFIELD CHILDCARE CENTRE - LEASE RENEWAL<br>OPTIONS ..... | 32 |
|----------------|---------------------------------------------------------------|----|

### **OUR ENVIRONMENT**

|                |                      |    |
|----------------|----------------------|----|
| (ITEM ENV4/24) | WASTE VOUCHERS ..... | 34 |
|----------------|----------------------|----|

### **OUR GOVERNANCE**

|                 |                                           |    |
|-----------------|-------------------------------------------|----|
| (ITEM GOV20/24) | NEW ENGLAND WEEDS AUTHORITY - TRIAL ..... | 37 |
|-----------------|-------------------------------------------|----|

|                 |                                                                    |    |
|-----------------|--------------------------------------------------------------------|----|
| (ITEM GOV21/24) | TENTERFIELD SHIRE COUNCIL - DRAFT BUDGET<br>REPORT 2024/2025 ..... | 39 |
|-----------------|--------------------------------------------------------------------|----|

|                 |                                                                                                                  |    |
|-----------------|------------------------------------------------------------------------------------------------------------------|----|
| (ITEM GOV22/24) | TENTERFIELD SHIRE COUNCIL OPERATIONAL PLAN<br>2024/2025 INCLUDING STATEMENT OF REVENUE<br>POLICY 2024/2025 ..... | 47 |
|-----------------|------------------------------------------------------------------------------------------------------------------|----|

|                 |                                                |     |
|-----------------|------------------------------------------------|-----|
| (ITEM GOV23/24) | MONTHLY OPERATIONAL REPORT FOR FEBRUARY 2024.. | 234 |
|-----------------|------------------------------------------------|-----|

|                 |                                                             |     |
|-----------------|-------------------------------------------------------------|-----|
| (ITEM GOV24/24) | FINANCE & ACCOUNTS - PERIOD ENDED 29 FEBRUARY<br>2024 ..... | 291 |
|-----------------|-------------------------------------------------------------|-----|

|                 |                                                                                  |     |
|-----------------|----------------------------------------------------------------------------------|-----|
| (ITEM GOV25/24) | NATIONAL GENERAL ASSEMBLY OF LOCAL<br>GOVERNMENT 2024 - MOTIONS FOR DEBATE ..... | 299 |
|-----------------|----------------------------------------------------------------------------------|-----|

|                 |                                          |     |
|-----------------|------------------------------------------|-----|
| (ITEM GOV26/24) | FUTURE COUNCILLOR STRUCTURE - 2028 ..... | 328 |
|-----------------|------------------------------------------|-----|

## **11. REPORTS OF DELEGATES & COMMITTEES**

## **12. NOTICES OF MOTION**

## **13. RESOLUTION REGISTER**

|                |                                                   |     |
|----------------|---------------------------------------------------|-----|
| (ITEM RES2/24) | COUNCIL RESOLUTION REGISTER - FEBRUARY 2024 ..... | 330 |
|----------------|---------------------------------------------------|-----|

**14. CONFIDENTIAL BUSINESS**

**15. MEETING CLOSED**

**(ITEM MIN4/24) CONFIRMATION OF PREVIOUS MINUTES**

**REPORT BY:** Elizabeth Melling, Executive Assistant & Media

**RECOMMENDATION**

**That the Minutes of the following Meetings of Tenterfield Shire Council:**

- Ordinary Council Meeting – 28 February 2024**

**As typed and circulated, be confirmed and signed as a true record of the proceedings of these meetings.**

**ATTACHMENTS**

|          |                                                                           |             |
|----------|---------------------------------------------------------------------------|-------------|
| <b>1</b> | Unadopted Minutes - Ordinary Council Meeting - Wednesday 28 February 2024 | 19<br>Pages |
|----------|---------------------------------------------------------------------------|-------------|

# MINUTES



**QUALITY NATURE - QUALITY HERITAGE - QUALITY LIFESTYLE**

## **MINUTES OF ORDINARY COUNCIL MEETING WEDNESDAY 28 FEBRUARY 2024**

MINUTES OF THE **Ordinary Council Meeting** OF TENTERFIELD SHIRE held at the "Koreelah Room", 247 Rouse ST, Tenterfield NSW 2372 on Wednesday 28 February 2024 commencing at 9.30 am

### **ATTENDANCE**

Councillor Bronwyn Petrie (Mayor)  
Councillor John Macnish (Deputy Mayor)  
Councillor Peter Petty  
Councillor Tim Bonner (Via ZOOM until 10.58 am)  
Councillor Tom Peters  
Councillor Kim Rhodes  
Councillor Greg Sauer  
Councillor Geoff Nye  
Councillor Peter Murphy

### **ALSO IN ATTENDANCE**

General Manager (Glenn Wilcox)  
Executive Assistant & Media (Elizabeth Melling)  
Acting Chief Corporate Officer (Roy Jones)  
Director Infrastructure (Fiona Keneally)

*Clause 254(b) of the Local Government (General) Regulation 2005 requires that the names of the mover and seconder of the motion or amendment are recorded and shown in the Minutes of the meeting.*

Website: [www.tenterfield.nsw.gov.au](http://www.tenterfield.nsw.gov.au)

Email: [council@tenterfield.nsw.gov.au](mailto:council@tenterfield.nsw.gov.au)

**COMMUNITY CONSULTATION (PUBLIC ACCESS) 9.00 am – 9.30am**

**9.15 am**

Mr Richard Hicks (Tenterfield Rate Payers Association Inc.)

Speaking "Against" ITEM NM1/24 MOTION TO RISCIND COUNCIL RESOLUTION NO.256/23

*Each speaker has a limit of five (5) minutes. Councillors are able to ask questions after each speaker.*

**WEBCASTING OF MEETING**

*I advise all present that this meeting is being recorded for placement on Council's website for the purposes of broadening knowledge and participation in Council issues, and demonstrating Council's commitment to openness and accountability.*

*All speakers must ensure their comments are relevant to the issue at hand and to refrain from making personal comments or criticisms or mentioning any private information.*

*No other persons are permitted to record the meeting, unless specifically authorised by Council to do so.*

**OPENING AND WELCOME**

**CIVIC PRAYER**

*We give thanks for the contribution by our pioneers, early settlers and those who fought in the various wars for the fabric of the Tenterfield Community we have today.*

*May the words of our mouths and the meditation of our hearts be acceptable in thy sight, O Lord.*

**ACKNOWLEDGEMENT OF COUNTRY**

*"Tenterfield Shire Council would like to acknowledge the Ngarabal people, the traditional custodians of this land that we are meeting on today, and also pay our respect to the Jukembal, Bundjalung, Kamilaroi, Githabul and Wahlubul people of our Shire, and extend our respect to all people."*

**APOLOGIES**

that there were no apologies.



**DISCLOSURE & DECLARATIONS OF INTEREST**

**1/24**

**Resolved** that Councillors now disclose any interests and reasons for declaring such interest in the matters under consideration by Council at this meeting.

| Name          | Type                                      | Item                                                                               |
|---------------|-------------------------------------------|------------------------------------------------------------------------------------|
| Cr Greg Sauer | Less than<br>Significant Non<br>Pecuniary | ITEM EC03/24 REQUEST FOR LEASE<br>OF TENTERFIELD SCHOOL OF ARTS<br>RESOURCE CENTRE |

(Peter Murphy/Peter Petty)

**Motion Carried**

*Cr Greg Sauer will remain in the meeting and abstain from voting on this item.*

**SUSPENSION OF STANDING ORDERS**

**2/24**

**Resolved**

that Council suspend Standing Orders, the time being 9.36 am.

(Peter Petty/Peter Murphy)

**Motion Carried**

*Paul Cornwall, Forsyths Accountants gave a presentation via Zoom of Tenterfield Shire Councils Financial Statements 2022/2023.*

**RESUMPTION OF STANDING ORDERS**

**3/24**

**Resolved**

that Council resume Standing Orders, the time being 9.50am.

(Kim Rhodes/Greg Sauer)

**Motion Carried**

**PROCEDURAL MOTION**

**4/24**

**Resolved** that ITEM NM1/24 MOTION TO RESCIND COUNCIL RESOLUTION NO.256/23 now be:-

- (a) Deferred to a later Council meeting
- (b) Council undertake a review of assets at the March 2024 workshop.

(Bronwyn Petrie/Geoff Nye)

**Motion Carried**

**TABLING OF DOCUMENTS**

**5/24** **Resolved** that Council accepts into the Agenda the following Tabled Documents:-

- (1) Sketch floorplan of previous Visitors Information Centre (ITEM NM1/24 MOTION TO RESCIND COUNCIL RESOLUTION NO.256/23)
- (2) ITEM NM2/24 Background – Cobb & Co
- (3) I ITEM NM3/24 Background – CCTV
- (4) TEM NM4/24 Background – Solar Installation

(Greg Sauer/Peter Petty)

**Motion Carried**

**URGENT, LATE & SUPPLEMENTARY ITEMS OF BUSINESS**

**6/24** **Resolved** that Council accept the following Addendum Agenda item:-

- (1) Addendum – (ITEM NM6/24 NOTICE OF MOTION – THE SWAGGIE MAN)

(Peter Murphy/Kim Rhodes)

**Motion Carried**

**RECOMMENDATIONS FOR ITEMS TO BE CONSIDERED IN  
CONFIDENTIAL SECTION**

**7/24** **Resolved** that the following items be considered in the Confidential Section of the Meeting:-

- (1) (ITEM ENC2/24 )URBENVILLE, MULLI MULLI, WOODENBONG –  
URBENVILLE WATER SUPPLY PROJECT LAGOON CONSTRUCTION  
TENDER

(Greg Sauer/Kim Rhodes)

**Motion Carried**

**(ITEM MIN3/24) CONFIRMATION OF PREVIOUS MINUTES**

**8/24** **Resolved** that the Minutes of the following Meetings of Tenterfield Shire Council:

- **Ordinary Council Meeting – 20 December 2023**

As typed and circulated, be confirmed and signed as a true record of the proceedings of these meetings.

(Greg Sauer/Peter Petty)

**Motion Carried**

**MAYORAL MINUTE**

**ITEM 1:** New England Highway/Bruxner Way/Old Ballandean Road Intersections

In the wake of the recent tragic death of Tenterfield High School male School Captain, Jackson Clarke, the danger of the intersection of the New England Highway, Bruxner Way and Old Ballandean Rd is again highlighted. Jackson was an exceptional young man and as a community we are poorer without him, and sincerely mourn his loss.

I seek support of Council to officially contact the Minister for Regional Transport and Roads, the Hon Jenny Aitchison MP, the Director of Transport for NSW, local State Member for Lismore Ms Janelle Saffin MP, local Federal Member for New England the Hon Barnaby Joyce MP, and Federal Minister for Infrastructure, Transport and Regional Development the Hon Catherine King MP, to request an urgent speed reduction around that intersection, and the urgent redesign and reconstruction of the intersection to improve vision for travelling motorists.

Council under previous Mayor, Councillor Peter Petty, lobbied for improvement to this section of road, but other than the installation of the illuminated signs on the highway when vehicles are sensed on the side roads and some linemarking no other action has been forthcoming. Distressingly I found out on Saturday that a road bureaucrat previously informed Mayor Petty that there hadn't been enough deaths there to warrant redesign and reconstruction, a statement to which Mayor Petty took great exception and voiced his profound disgust.

With the announcement of the bypass progressing to design and construct we had hoped that this section would be part of the works. Less than a month ago when speaking with a Transport for NSW official I spoke of the dangers of that section of highway and asked if the hill to the north of the intersection could be cut down and exit lanes be installed on the eastern side.

I was contacted by Jackson's brother Nick on Friday just prior to the family having to make the terrible decision to turn off Jackson's life support, and he requested that we support him and the family in advocating for an immediate speed reduction. In his experience as a police officer, and as regularly proven in testing, irrespective of who is at fault at any accident, the reality is that with a reduced speed the resulting impact is lessened, often making the difference between injury, severe injury and fatality. Nick said his family don't want another family to go through the devastation they are experiencing.

Please note initial contact has been made with some of the listed parties.

On behalf of Tenterfield Shire Council I extend our heartfelt condolences, thoughts and prayers to Jacksons family and friends, and to his fellow students and teachers, and assure them that Tenterfield Shire Council will continue to advocate for improved safety conditions at that intersection.

*Councillor Peter Petty called for one minutes silence in respect of the late Jackson Clarke, who died after a motor vehicle accident at the intersection of Old Ballandean Road and New England Highway intersection.*

***One minutes silence was observed.***

**ITEM 2: Minister for Local Government The Hon Ron Hoenig**

On 20<sup>th</sup> February General Manager Mr Glenn Wilcox, Councillor Peter Murphy and I attended the Ballina Council chambers at the invitation of local Member for Lismore Ms Janelle Saffin MP to meet with the NSW Minister for Local Government, the Hon Ron Hoenig. All north east NSW councils were represented by a cross-section of Mayors, General Managers and Councillors. I extend our thanks to Ms Saffin, Minister Hoenig and Ballina Council especially Mayor Sharon Cadwallader for this opportunity.

Minister Hoenig expressed concern that Local Government has been obstructed by intervention of the State, imposing financial systems that are opaque, and imposing standards that aren't relevant. The Minister identified depreciation as his pet hate and stated that you can't value assets that aren't realisable, so why do councils have to value their unrealisable assets. Minister Hoenig added that he knows there is a better way.

I seek Council support to thank Minister Hoenig for attending the meeting in Ballina, for offering to visit councils, and to extend an invitation to the Minister to visit Tenterfield. Secondly that separate correspondence is forwarded to the Minister with suggestions on how to address the depreciation issue so that depreciation of unrealisable assets is noted but not accounted for in our budgets as per current requirements.

**Bronwyn Petrie**  
**MAYOR**

**OPEN COUNCIL REPORTS**  
**OUR COMMUNITY**

Nil.

**OUR ECONOMY**

**(ITEM ECO3/24) REQUEST FOR LEASE OF TENTERFIELD SCHOOL OF ARTS RESOURCE CENTRE**

**SUMMARY**

The purpose of this report is to consider a request to enter into a leasing arrangement with Tenterfield's National Monument Association Inc. (TNMAI) for use of the School of Arts Resource Centre and Business Service Office Building, Rouse Street, Tenterfield to house the 'Butler Collection'.

**RECOMMENDATION:**

**That Council:**

- (1) Seek the consent of the National Trust of Australia (New South Wales) and Governor to sublease the Resource Centre building; and**

**(2) Subject to the consent of the National Trust of Australia (New South Wales) and Governor, agree to enter into a peppercorn sub-lease arrangement with Tenterfield's National Monument Association Inc. for use of the School of Arts Resource Centre and Business Service Office Building, 201 Rouse Street, Tenterfield for a period of twelve (12) months, with option to renew; and**

**(3) Delegate to the General Manager authority to negotiate leasing details.**

(Peter Petty/Peter Murphy)

**AMENDMENT**

That Council:

- (1) Seek the consent of the National Trust of Australia (New South Wales) and NSW Governor to sublease the Resource Centre building; and
- (2) Subject to the consent of the National Trust of Australia (New South Wales) and NSW Governor, agree to enter into a peppercorn sub-lease arrangement with Tenterfield's National Monument Association Inc. for use of the School of Arts Resource Centre and Business Service Office Building, 201 Rouse Street, Tenterfield for a period of twelve (12) months, with option to renew; and
- (3) Delegate to the General Manager authority to negotiate leasing details.
- (4) With an option to convert to a commercial lease after the 12 month period.

(Peter Petty/Peter Murphy)

**Amendment Carried**

**9/24**

**Resolved that Council:**

- (1) Seek the consent of the National Trust of Australia (New South Wales) and NSW Governor to sublease the Resource Centre building; and
- (2) Subject to the consent of the National Trust of Australia (New South Wales) and NSW Governor, agree to enter into a peppercorn sub-lease arrangement with Tenterfield's National Monument Association Inc. for use of the School of Arts Resource Centre and Business Service Office Building, 201 Rouse Street, Tenterfield for a period of twelve (12) months, with option to renew; and
- (3) Delegate to the General Manager authority to negotiate leasing details.
- (4) With an option to convert to a commercial lease after the 12 month period.

(Peter Petty/Peter Murphy)

**Motion Carried**

*Cr Greg Sauer remained in the room and abstained from voting on the above matter.*

*Gillian Marchant - Manager Water & Waste entered the meeting, the time being 10.15 am.*

**OUR ENVIRONMENT**

**(ITEM ENV1/24) UPDATED WATER CONCESSION FOR MEDICAL CONDITIONS POLICY**

**SUMMARY**

The purpose of this report is to provide an updated Water Concession for Medical Conditions Policy

**10/24**

**Resolved** that Council:

Receive and adopt the Water Concession for Medical Conditions Policy.

(Kim Rhodes/Greg Sauer)

**Motion Carried**

*Gillian Marchant - Manager Water & Waste left the meeting, the time being 10.17 am.*

**OUR GOVERNANCE**

**(ITEM GOV8/24) MONTHLY OPERATIONAL REPORT FOR DECEMBER 2023 AND JANUARY 2024**

**SUMMARY**

The purpose of this Report is to provide a standing monthly report to the Ordinary Meeting of Council that demonstrates staff accountabilities and actions taken against Council's 2023/2024 Operational Plan.

**11/24**

**Resolved** that Council:

Notes the status of the Monthly Operational Report for December 2023 & January 2024.

(Peter Petty/John Macnish)

**Motion Carried**

**SUSPENSION OF STANDING ORDERS**

**12/24**

**Resolved** that Council suspend Standing Orders.

(John Macnish/Geoff Nye)

**Motion Carried**



*The meeting adjourned for morning tea, the time being 10.58 am.*

*The meeting reconvened, the time being 11.25 am.*

**RESUMPTION OF STANDING ORDERS**

**13/24**     **Resolved** that Standing Orders be resumed.

(Peter Petty/Kim Rhodes)

**Motion Carried**

**(ITEM GOV15/24) PRESENTATION OF THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2023**

**SUMMARY**

The purpose of this Report is to present to Council the Audited Financial Statements for the year ended 30 June 2023, in accordance with the provisions of Section 418 of the *Local Government Act 1993*.

**14/24**     **Resolved** that Council notes the Audited Annual Financial Statements for the year ended 30 June 2023.

(Kim Rhodes/Peter Murphy)

**Motion Carried**

**(ITEM GOV9/24) QUARTERLY BUDGET REVIEW STATEMENT -  
DECEMBER 2023**

**SUMMARY**

The purpose of this Report is to provide Council with a Quarterly Budget Review Statement in accordance with Regulation 203 of the Local Government (General) Regulation 2005 (the Regulation).

**15/24**     **Resolved** that Council:

Adopts the December 2023 Quarterly Budget Review Statement and recommendations therein that:

- a) No additional operating or capital expenditure outside of the recommendations in this review be approved by Council unless they are offset by other savings (e.g. with road works such as re-sheeting, with a plan to reduce maintenance costs) or grant funded, and even then only where there will be no additional operating costs as a result of the expenditure i.e. if capital related expenditure, it should be for the replacement of existing assets only, not new assets;
- b) Acknowledge the ongoing governance and treasury management difficulties Council faces with the current structure of many grant and disaster funding payments, and advocate for changes to the timing of these cash payments from State and Federal governments;

- c) Council continues to explore increases in operational income by considering selling assets and reassessing commercial lease agreements to increase cash flow to meet requirements for the financial year in line with original budget.

(Peter Petty/Geoff Nye)

**Motion Carried**

*Erika Bursford - Manager Customer Service, Governance & Records entered the meeting the time being 12.02 pm.*

**(ITEM GOV10/24) MODEL PUBLIC INTEREST DISCLOSURE POLICY**

**SUMMARY**

The purpose of this report is to adopt the NSW Ombudsman's Model Public Interest Disclosure Policy, by 1 April 2024, in line with the requirements of the *Public Interest Disclosures Act 2022*.

**16/24**

**Resolved** that Council adopt the NSW Ombudsman's Model Public Interest Disclosure Policy, as amended, for use by Tenterfield Shire Council.

(Peter Murphy/Kim Rhodes)

**Motion Carried**

*Erika Bursford - Manager Customer Service, Governance & Records left the meeting the time being 12.02 pm.*

**(ITEM GOV11/24) FINANCE & ACCOUNTS - PERIOD ENDED 31 DECEMBER 2023**

**SUMMARY**

The purpose of this Report is for the Responsible Accounting Officer to provide, in accordance with Clause 212 of the Local Government (General) Regulation 2005 a written report setting out details of all money that the Council has invested under Section 625 of the Local Government Act 1993. The Report must be made up to the last day of the month immediately preceding the meeting.

**17/24**

**Resolved** that Council note the Finance and Accounts Report for the period ended 31 December 2023.

(Peter Petty/Kim Rhodes)

**Motion Carried**



**(ITEM GOV12/24) FINANCE & ACCOUNTS - PERIOD ENDED 31 JANUARY 2024**

**SUMMARY**

The purpose of this Report is for the Responsible Accounting Officer to provide, in accordance with Clause 212 of the Local Government (General) Regulation 2005 a written report setting out details of all money that the Council has invested under Section 625 of the Local Government Act 1993. The Report must be made up to the last day of the month immediately preceding the meeting.

**18/24**

**Resolved** that Council note the Finance and Accounts Report for the period ended 31 January 2024.

(Greg Sauer/Tom Peters)

**Motion Carried**

**(ITEM GOV13/24) CAPITAL EXPENDITURE REPORT AS AT 31 DECEMBER 2023**

**SUMMARY**

The purpose of this report is to show the Year-to-date (YTD) financial progress of Capital Works projects against the budget.

**19/24**

**Resolved** that Council note the Capital Expenditure Report for the period ended 31 December 2023.

(Kim Rhodes/Greg Sauer)

**Motion Carried**

**(ITEM GOV14/24) REPORT ON LOAN BALANCES 31 DECEMBER 2023**

**SUMMARY**

The purpose of this Report is to inform Council of its loan balances as at 31 December 2023

**20/24**

**Resolved** that Council notes the loan balance as at 31 December was \$20,607,338.08 (\$20,681,751.53 as at 30 September 2023).

(Kim Rhodes/Peter Petty)

**Motion Carried**

*Cr Peter Murphy left the meeting, the time being 12.28 pm.*

*Cr Peter Murphy returned to the meeting, the time being 12.30 pm.*

**(ITEM GOV16/24) COUNCILLORS - PROVISION OF SUPERANNUATION 2024-2025**

**SUMMARY**

On 23 February 2022 Council resolved through resolution 30/22 that Council

- 1) Notes the Report and Determination of the NSW Parliament; and
- 2) Forgo the payment of superannuation for all current term Councillors until the next election of Council – September 2024.

The purpose of this report is to seek Councils direction on Councillor Superannuation payments effective Financial Year 2024-2025.

A Council may make a payment (a superannuation contribution payment) as a contribution to a superannuation account nominated by a councillor, starting from the financial year commencing 1 July 2022.

Any superannuation contribution paid is of course a deduction from the existing allowance and not an amount in addition to the existing allowance, refer attachment.

**RECOMMENDATION:**

**That Council:**

- (1) (a) Implements superannuation payments for all Councillors for the financial year commencing 1 July 2024, under the Commonwealth Superannuation legislation as superannuation if the Councillor were an employee of Council; or  
  
(b) Forgo the payment of superannuation for all current term Councillors until the next annual budget for Financial Year 2024-2025 and subsequently assess Councillor Superannuation on an annual basis.

**AMENDMENT**

- (b) Forgo the payment of superannuation for all current term Councillors until the next Quarterly Budget Review due in October 2024 and subsequently assess Councillor Superannuation on an annual basis.

(Greg Sauer/Peter Petty)

**Amendment Carried**

**21/24 Resolved that Council:-**

Forgo the payment of superannuation for all current term Councillors until the next Quarterly Budget Review due in October 2024 and subsequently assess Councillor Superannuation on an annual basis.

(Greg Sauer/Peter Petty)

**Motion Carried**

**(ITEM GOV17/24) NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT 2024**

**SUMMARY**

The purpose of this report is for Council to consider the attendance of the Mayor and one other representative at the National General Assembly of Local Government 2024 in Canberra, 2 – 4 July 2024 and the 2024 Australian Council of Local Government on Friday 5 July.

**OFFICER'S RECOMMENDATION:**

**That Council:**

- (1) Approve the attendance of Mayor Bronwyn Petrie and one other representative of Council at the National General Assembly of Local Government 2024, 2024 Australian Council of Local Government to be held in Canberra, 2 – 5 July 2024.**

(Greg Sauer/Kim Rhodes)

**AMENDMENT**

**That Council:**

- (1) Approve the attendance of Mayor Bronwyn Petrie at the National General Assembly of Local Government 2024, 2024 Australian Council of Local Government to be held in Canberra, 2 – 5 July 2024.

(Greg Sauer/ )

**Amendment Lapsed**

**AMENDMENT**

**That Council:**

- (1) Approve the attendance of Mayor Bronwyn Petrie and Deputy Mayor John Macnish at the National General Assembly of Local Government 2024, 2024 Australian Council of Local Government to be held in Canberra, 2 – 5 July 2024.

(Peter Petty/Peter Murphy)

**Amendment Carried**

*Cr Greg Sauer voted against the amendment.*

**22/24 Resolved that Council:**

- (1) Approve the attendance of Mayor Bronwyn Petrie and Deputy Mayor John Macnish at the National General Assembly of Local Government 2024, 2024 Australian Council of Local Government to be held in Canberra, 2 – 5 July 2024.

(Peter Petty/Peter Murphy)

**Motion Carried**

*Cr Greg Sauer voted against the motion.*

**REPORTS OF DELEGATES & COMMITTEES**

**(ITEM RC5/24) REPORT OF COMMITTEES & DELEGATES - TENTERFIELD SHIRE COUNCIL - WORKS & SERVICES COMMITTEE - MEETING MINUTES - WEDNESDAY 14 FEBRUARY 2024**

**23/24**

**Resolved** that the report and recommendations from the Tenterfield Shire Council - Works & Services Committee meeting of 14 February 2024 be received and adopted.

(Peter Petty/Kim Rhodes)

**Motion Carried**

**(ITEM RC6/24) REPORT OF COMMITTEES & DELEGATES - TENTERFIELD SHIRE COUNCIL - SCHOOL OF ARTS, MUSEUM, THEATRE & CINEMA S355 COMMITTEE - MEETING MINUTES - THURSDAY 15 FEBRUARY 2024**

**24/24**

**Resolved** that the report and recommendations from the Tenterfield School of Arts S355 Committee meeting of 15 February 2024 be received and adopted.

(Kim Rhodes/Peter Murphy)

**Motion Carried**

**NOTICES OF MOTION**

**(ITEM NM2/24) NOTICE OF MOTION - COBB & CO COACHES**

**SUMMARY**

A Notice of Motion was received by Councillors Bronwyn Petrie and Greg Sauer on Wednesday 14 February 2024. Details below.

**25/24**

**Resolved** that Council:

- (1) Hire 2 Cobb & Co Coaches from Drayhorse Shires Boonah for the weekend of the 3rd and 4th August in the lead up to the 100-year anniversary of the last official Cobb & Co coach run in Australia (between Yuleba and Surat QLD) which will co-ordinate with following events in Toowoomba and Ipswich,
- (2) That Council allocate the required funds in the 2024/2025 budget, namely \$1,895.00 per day plus GST for the 6-8-seater coach and \$3,795.00 per day plus GST for the 20-seater, and meantime seek grant funds for these costs,
- (3) That Council hold an event in Tenterfield on the 3rd August, and Liston on the 4th August, with a charge per head to ride in the coaches,

- (4) That Council supports and investigates the identification of the Deepwater to Tenterfield and Tenterfield to Maryland Cobb & Co route as a Cobb & Co Heritage (or Tourist) Drive within the Tenterfield Shire, with reference to the necessary authorities including Traffic Committee, Transport for NSW and if necessary, the Geographical naming Board,
- (5) And that Council seeks grant funds to design and install heritage interpretative signage at Cobb & Co changing stations on the route between Deepwater and Maryland within the Tenterfield Shire.

(Bronwyn Petrie/Greg Sauer)

**Motion Carried**

**AMENDMENT**

- (2) That Council allocate the required funds in the 2024/2025 budget, namely \$1,895.00 per day plus GST for the 6-8-seater coach and \$3,795.00 per day plus GST for the 20-seater, and meantime seek grant and sponsorship funds,

(John Macnish/ )

**Amendment Lapses**

**(ITEM NM3/24) NOTICE OF MOTION - CCTV**

**SUMMARY**

A Notice of Motion was received by Councillors Bronwyn Petrie and Kim Rhodes on Wednesday 14 February 2024. Details below.

**26/24**

**Resolved that Council:**

- (1) That Council seek grant funding and/or other funds for the installation of CCTV at Jubilee Park, the Youth Precinct and Bruxner Park, and
- (3) Investigate the best options of software and hardware with the ability to expand the network into the future, and
- (4) That Council is provided with regular progress reports on funding, preparation, and the reporting date back to Council.

(Bronwyn Petrie/Kim Rhodes)

**Motion Carried**

*Glenn Wilcox – General Manager left the meeting the time being 1.13 pm.*

*Glenn Wilcox – General Manager return to the meeting the time being 1.15 pm.*

**(ITEM NM4/24) NOTICE OF MOTION - SOLAR**

**SUMMARY**

A Notice of Motion was received from Councillors Bronwyn Petrie and Peter Murphy on Wednesday 14 February 2024. Details below.

**27/24**

**Resolved** that Council:

- (1) That Council seek grant funding and/or other funding to install solar at all Tenterfield Shire Council water and sewer treatment plants, depots, administration buildings and the Tenterfield Swimming Pool, and
- (2) That Council is provided with regular progress reports on funding, preparation, and the reporting date back to Council.

(Bronwyn Petrie/Peter Murphy)

**Motion Carried**

*Cr Kim Rhodes left the meeting, the time being 1.20 pm.*

*Cr Kim Rhodes returned to the meeting the time being 1.23 pm.*

**(ITEM NM5/24) NOTICE OF MOTION - TENTERFIELD DAM MASTER PLAN**

**SUMMARY**

A Notice of Motion was received by Councillors Bronwyn Petrie and Greg Sauer on Wednesday 14 February 2024. Details below.

**28/24**

**Resolved** that Council:

- (1) Prepare a Master Plan as a priority, to allow a range of recreational activities at the Tenterfield Town Dam including walking trails, bird viewing platforms, fishing, water activities and passive recreation,
- (2) That Council seek grant funding to prepare the Master Plan as soon as possible, and
- (3) That Council is provided with regular progress reports on grant funding, preparation community input and the reporting date back to Council.

(Bronwyn Petrie/Greg Sauer)

**Motion Carried**



**(ITEM NM6/24) NOTICE OF MOTION - THE SWAGGIE MAN**

**SUMMARY**

A Notice of Motion was received from Councillors Peter Murphy and Bronwyn Petrie on Thursday 22 February 2024. Details below.

**29/24**

**Resolved** that Council:

- (1) Approves expenditure of \$597 including GST for the staging of "The Swaggie Man" concert at the RSL Memorial Hall up to 30 June 2024 and
- (2) Waives all Council fees and charges in respect thereof."

(Peter Murphy/Peter Petty)

**Motion Carried**

**RESOLUTION REGISTER**

**(ITEM RES1/24) COUNCIL RESOLUTION REGISTER - JANUARY 2024**

**SUMMARY**

The purpose of this Report is to provide a standing monthly report to the Ordinary Meeting of Council that outlines all Resolutions of Council previously adopted and yet to be finalised.

**30/24**

**Resolved** that Council notes the status of the Council Resolution Register to January 2024.

(Peter Petty/Kim Rhodes)

**Motion Carried**

**SUSPENSION OF STANDING ORDERS**

**31/24**

**Resolved** that Standing Orders be suspended, the time being 1.35 pm.

(Kim Rhodes/Tom Peters)

**Motion Carried**

*The recording device was turned off and the meeting moved into Closed Committee, the time being 1.35 pm.*

*Gillian Marchant, Manager Water & Waste entered the meeting, the time being 1.35 pm.*

**CONFIDENTIAL BUSINESS**

**(ITEM ENV2/24) URBENVILLE, MULLI MULLI, WOODENBONG -  
URBENVILLE WATER SUPPLY PROJECT LAGOON CONSTRUCTION  
TENDER**

That above item be considered in Closed Session to the exclusion of the press and public in accordance with Section 10A(2) (c) (d(i)) (d(ii)) (d(iii)) of the Local Government Act, 1993, as the matter involves information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business; AND commercial information of a confidential nature that would, if disclosed (i) prejudice the commercial position of the person who supplied it; AND commercial information of a confidential nature that would, if disclosed (ii) confer a commercial advantage on a competitor of the Council; AND commercial information of a confidential nature that would, if disclosed (iii) reveal a trade secret. (Tender submissions still active )

**SUMMARY**

The purpose of this report is to provide an update on the Urbenville Water Supply Project and allow Council the opportunity to revise invitation documents to evaluate the current market and deliver key infrastructure for the communities of Urbenville, Mulli Mulli and Woodenbong.

**32/24**

**Resolved** that Council:

- (1) Note that market testing has been undertaken to ensure fairness, accountability and transparency and that substantial time has been consumed in tendering procedures and undertakings; and
- (2) Procure the project works in accordance with Local Government (General) Regulation 2021 - 178(3)(e) as detailed in the report; and
- (3) Delegate to the Chief Executive authority to negotiate with other tenderers and award a contract to deliver the Urbenville lagoon and reticulation construction tender RFT 06-23/24.

(Kim Rhodes/Peter Murphy)

**Motion Carried**

*Cr Greg Sauer left the meeting, the time being 1.45 pm.*

**RESUMPTION OF STANDING ORDERS**

**33/24**

**Resolved** that Standing Orders be resumed, the time being 1.49 pm.

(Peter Petty/Kim Rhodes)

**Motion Carried**



*The meeting moved out of Closed Committee and the recording device was turned on, the time being 1.49 pm.*

*In accordance with Section 253 of Local Government Regulations (General) 2005, the Mayor read the resolutions as resolved whilst in Closed Committee*

**MEETING CLOSED**

There being no further business the Mayor declared the meeting closed at 1.53 pm.

.....  
Councillor Bronwyn Petrie  
Mayor/Chairperson

**(ITEM MIN5/24) CONFIRMATION OF PREVIOUS MINUTES**

---

**REPORT BY:** Elizabeth Melling, Executive Assistant & Media

**RECOMMENDATION**

**That the Minutes of the following Meeting of Tenterfield Shire Council:**

- **Extraordinary Council Meeting – 13 March 2024**

**As typed and circulated, be confirmed and signed as a true record of the proceedings of these meetings.**

**ATTACHMENTS**

- |          |                                                                             |            |
|----------|-----------------------------------------------------------------------------|------------|
| <b>1</b> | Unadopted Minutes - Extraordinary Council Meeting - Wednesday 13 March 2024 | 4<br>Pages |
|----------|-----------------------------------------------------------------------------|------------|

# MINUTES



**QUALITY NATURE - QUALITY HERITAGE - QUALITY LIFESTYLE**

## **MINUTES OF EXTRAORDINARY COUNCIL MEETING WEDNESDAY 13 MARCH 2024**

MINUTES OF THE **Extraordinary Council Meeting** OF TENTERFIELD SHIRE held at the "Koreelah Room", 247 Rouse St, Tenterfield NSW 2372 on Wednesday 13 March 2024 commencing at 9.00 am

**ATTENDANCE**

Councillor Bronwyn Petrie (Mayor)  
Councillor John Macnish (Deputy Mayor)  
Councillor Peter Petty  
Councillor Tim Bonner  
Councillor Tom Peters  
Councillor Kim Rhodes  
Councillor Geoff Nye  
Councillor Peter Murphy

**ALSO IN ATTENDANCE**

General Manager (Glenn Wilcox)

*Clause 254(b) of the Local Government (General) Regulation 2005 requires that the names of the mover and seconder of the motion or amendment are recorded and shown in the Minutes of the meeting.*

Website: [www.tenterfield.nsw.gov.au](http://www.tenterfield.nsw.gov.au)

Email: [council@tenterfield.nsw.gov.au](mailto:council@tenterfield.nsw.gov.au)

**COMMUNITY CONSULTATION (PUBLIC ACCESS)**

Nil.

**OPENING AND WELCOME**

**CIVIC PRAYER**

*We give thanks for the contribution by our pioneers, early settlers and those who fought in the various wars for the fabric of the Tenterfield Community we have today.*

*May the words of our mouths and the meditation of our hearts be acceptable in thy sight, O Lord.*

**ACKNOWLEDGEMENT OF COUNTRY**

*"Tenterfield Shire Council would like to acknowledge the Ngarabal people, the traditional custodians of this land that we are meeting on today, and also pay our respect to the Jukembal, Bundjalung, Kamilaroi, Githabul and Wahlubul people of our Shire, and extend our respect to all people."*

**APOLOGIES**

**34/24**

**Resolved** that Councillor Greg Sauer be noted as an apology.

(Peter Petty/Peter Murphy)

**Motion Carried**

**DISCLOSURE & DECLARATIONS OF INTEREST**

That councillors now disclose any interests and reasons for declaring such interest in the matters under consideration by Council at this meeting.

| Name | Type | Item |
|------|------|------|
| Nil. |      |      |
|      |      |      |

**TABLING OF DOCUMENTS**

Nil.

**URGENT, LATE & SUPPLEMENTARY ITEMS OF BUSINESS**

Nil.

**MAYOR MINUTE**

Nil.

**RECOMMENDATIONS FOR ITEMS TO BE CONSIDERED IN  
CONFIDENTIAL SECTION**

**35/24**

**Resolved** that the following item be considered in the Confidential Section of the meeting:-

- (1) ITEM GOV19/24 APPOINTMENT OF GENERAL MANAGER –  
TENTERFIELD SHIRE COUNCIL.

(Geoff Nye/Tim Bonner)

**Motion Carried**

**OUR GOVERNANCE**

**(ITEM GOV18/24) DELEGATIONS TO THE GENERAL MANAGER**

**SUMMARY**

To ensure that Council is able to function and meeting its community outcomes, the Council may delegate legislative and practical functions under various Acts to its General Manager.

The General Manager can then delegate functions to staff to ensure that Council meets its legal and operational outcomes.

**36/24**

**Resolved** that Council:

Issues the delegations to the General Manager other than the functions of Council in accordance with Section 377 of the Local Government Act 1993 and subject to any limitations as listed in attachment 1.

(Kim Rhodes/Peter Petty)

**Motion Carried**

**SUSPENSION OF STANDING ORDERS**

**37/24**

**Resolved** that Standing Orders be suspended.

(Kim Rhodes/Peter Petty)

**Motion Carried**

*The meeting moved into closed Committee.*

**CONFIDENTIAL BUSINESS**

**(ITEM GOV19/24) APPOINTMENT OF GENERAL MANAGER -  
TENTERFIELD SHIRE COUNCIL**

That above item be considered in Closed Session to the exclusion of the press and public in accordance with Section 10A(2) (a) of the Local Government Act, 1993, as the matter involves personnel matters concerning particular individuals.

**SUMMARY**

This report is to formalise action taken by the Council to seek to appoint a new General Manager in accordance with its policies.

**38/24**

**Resolved** that Council:

- (1) Appoint Mr. Hendrick (Hein) Basson as its General Manager in accordance with its Policies and the Standard Contract requirements under the Local Government Act 1993 as amended.
- (2) That Council advise the Office of Local Government of the appointment following the signing of the Standard Contract.

(John Macnish/Peter Petty)

**Motion Carried**

**RESUMPTION OF STANDING ORDERS**

**39/24** **Resolved** that Standing Orders be resumed.

(Peter Murphy/Geoff Nye)

**Motion Carried**

*The meeting moved out of closed Committee.*

*In accordance with Section 253 of the Local Government Regulations (General) 2005, the Mayor read the resolution as resolved whilst in Closed Committee.*

**MEETING CLOSED**

There being no further business the Mayor declared the meeting closed at 10.08 am.

.....  
Councillor Bronwyn Petrie  
Mayor/Chairperson

|                      |                                                                  |
|----------------------|------------------------------------------------------------------|
| <b>Department:</b>   | <b>Office of the Chief Executive</b>                             |
| <b>Submitted by:</b> | Bruce Mills, Senior Advisor Communication & Economic Development |
| <b>Reference:</b>    | <b>ITEM ECO4/24</b>                                              |
| <b>Subject:</b>      | <b>TENTERFIELD CHILDCARE CENTRE - LEASE RENEWAL OPTIONS</b>      |

#### **LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK**

|                      |                                                                                                                                                   |
|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>CSP Goal:</b>     | <b>Economy</b> - Develop Tenterfield Shire's economic base into a robust and growing economy that supports employment and business opportunities. |
| <b>CSP Strategy:</b> | Develop and facilitate a diversified and growing economy that is a balance of all economic contributors.                                          |

### **SUMMARY**

The purpose of this report is to advise Council of lease renewal negotiations with Tenterfield Childcare Centre.

### **OFFICER'S RECOMMENDATION:**

#### **That Council:**

- (1) Accept the rent offer of \$20,000 plus CPI a year, and**
- (2) Renew the existing Lease to reflect the increase in rent with Tenterfield Childcare Centre, and**
- (3) Continue to negotiate with Tenterfield Childcare Centre on a Lease-to-Buy Agreement that may include the purchase of Records House (134 Manners St) as well as 132 Manners St.**

### **BACKGROUND**

Tenterfield Child Care Centre's Lease on 132 Manners Street and the rear area of 134 Manner Street (Records House) expires 23 March 2024.

The Centre currently pays \$200 (Two hundred dollars) a year rent and also pays rates and charges of approximately \$6,200/yr.

Negotiations with Childcare Centre Managers have been on-going for some time and the Managers accept the Centre should be paying a lease more in-line with commercial market rates.

Staff met with Childcare Centre Managers on 12 March 2024 and discussed Lease renewal options, including the longer-term option of lease-to-buy.

Subsequently, the Centre is offering \$20,000 (Twenty thousand) plus CPI annually for one year with options including lease to buy.

Longer-term, the Centre will look to prepare a formal lease-to-buy proposition to put to Council.

Our Economy No. 4 Cont...

**REPORT:**

Council has been working to cut waste, balance its books and work with community groups who lease Council-owned properties to bring rents more in-line with commercial rates.

Tenterfield Childcare Centre provides an important service to working parents in the town and district and has long been supported by Council.

The Centre is keen to work with Council to negotiate a new Lease and to ultimately negotiate a lease-to-buy agreement with Council to ensure the long-term sustainability of the childcare business in Manners St.

**COUNCIL IMPLICATIONS:****1. Community Engagement / Communication (per engagement strategy)**

Nil.

**2. Policy and Regulation**

- Nil

**3. Financial (Annual Budget & LTFP)**

Increase in rent from the Childcare Centre will benefit Council's finances. Council will be responsible for Rates whilst the Centre will pay for water, sewer and other costs. Council will be required to inspect and maintain buildings as per the lease.

**4. Asset Management (AMS)**

Nil.

**5. Workforce (WMS)**

Nil.

**6. Legal and Risk Management**

Council will adjust the existing contract to be signed by both parties.

**7. Performance Measures**

Nil.

**8. Project Management**

Nil.

**Glenn Wilcox**  
**General Manager**

|                               |                                                                  |
|-------------------------------|------------------------------------------------------------------|
| Prepared by staff member:     | Bruce Mills, Senior Advisor Communication & Economic Development |
| Approved/Reviewed by Manager: | Glenn Wilcox, General Manager                                    |
| Department:                   | Office of the Chief Executive                                    |
| Attachments:                  | There are no attachments for this report.                        |



|                      |                                         |
|----------------------|-----------------------------------------|
| <b>Department:</b>   | <b>Engineering Department</b>           |
| <b>Submitted by:</b> | Gillian Marchant, Manager Water & Waste |
| <b>Reference:</b>    | <b>ITEM ENV4/24</b>                     |
| <b>Subject:</b>      | <b>WASTE VOUCHERS</b>                   |

|                                                               |                                                                                                                     |
|---------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| <b>LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK</b> |                                                                                                                     |
| <b>CSP Goal:</b>                                              | <b>Environment</b> - Our natural environment will be protected, enhanced and promoted for future generations.       |
| <b>CSP Strategy:</b>                                          | Deliver an affordable waste management solution for the community to best manage waste and recycling opportunities. |

## SUMMARY

The purpose of this report is to provide Council information regarding independent legal advice to Council in managing the legislated implications for vouchers under updated gift card law and future requirements for waste vouchers.

## OFFICER'S RECOMMENDATION:

### That Council:

- (1) Remove Waste Vouchers for residents from 2024/2025 onwards, and**
- (2) Honour any Vouchers issued for the three-year statutory period from 2021/22 financial year.**

## BACKGROUND

Council received several complaints over the validity of waste vouchers as gift cards with the request for a refund for the value of collected waste vouchers over several years. A complaint was made to the Consumer Competition Tribunal, however this remained untested as the individual(s) failed to appear on the nominated hearing date.

To ensure Council remains current with legislation, independent legal advice was sought from Council's legal team. The advice relates to the requirements of *Schedule 2 - Australian Consumer Law* of the *Competition and Consumer Act 2010* (Cth) (ACL) including amendments of Treasury Laws Amendment (Gift Cards) Act 2018 and Treasury Laws Amendment (Gift Cards) Regulations 2018 now in force from 1 November 2019.

## REPORT:

Independent legal advice was sought concerning waste vouchers provided to residents of Tenterfield Shire and the validity of waste vouchers as a form of gift card, which placed the waste vouchers under *Schedule 2 - Australian Consumer Law* of the *Competition and Consumer Act 2010* (Cth) (ACL).

Under the Australian Consumer Law (ACL), Council could be in breach of section 99B(1) of the ACL. This exposes Council to potential action by the Australian Competition and Consumer Commission (ACCC) that could seek to impose pecuniary penalties on Council.

These penalties could attract a \$30,000 fine in the case of a body corporate, or \$6,000 for individuals. In addition, the ACCC has the ability to impose infringement notices. Each

## Our Environment No. 4 Cont...

infringement notice is 55 penalty units (currently \$11,500) for a body corporate and 11 units (currently \$2,420) for persons other than a body corporate.

The independent legal advice followed a series of questions and responses, with the questions centered around opinions of waste voucher status as gift cards, potential liabilities and advice going forward (extracted below).

“...Section 89A of the Regulations,

- (a) the Waste Vouchers are gift cards for the purpose of the ACL;
- (b) the Waste Vouchers do have to be honoured for three (3) years;
- (c) Council is not required to refund rate payers the value of unused Waste Vouchers but should provide an alternative remedy by extending the redemption period of previously issued Waste Vouchers; and
- (d) for Waste Vouchers:

(i) issued in the future, provide a Waste Voucher which is subsidised. That is a voucher which allows a rate payer to receive the waste disposal service at a genuine discount. If this can be done Council could rely on the exception under section 89C(1)(b) in *Part 6 - Competition and Consumer Regulations 2010* (Cth) (**Regulations**), to the three years ‘gift card’ redemption period of the ACL; and

(ii) already issued, provide rate payers with a replacement Waste Voucher which is valid for two years to make up three years in total.

The independent legal advice recommends that Council advertise this error and request residents email council if vouchers have been lost/thrown away. Additionally, a new designed replacement voucher will cover the gap years based upon actual use of vouchers, requiring verification by rates.

To move forward Council may adopt the recommended option to remove the voucher entitlement for future years and honour the vouchers for the full three year period from the date of issue.

Council will be required to advertise the change if adopted.

**COUNCIL IMPLICATIONS:****1. Community Engagement / Communication (per engagement strategy)**

Council will need to advise the community of the 3-year statutory period for unused old vouchers and issue replacement vouchers for any vouchers that have been lost.

**2. Policy and Regulation**

- *Schedule 2 - Australian Consumer Law of the Competition and Consumer Act 2010* (Cth) (ACL)
- 89C(1)(b) in *Part 6 - Competition and Consumer Regulations 2010* (Cth) (Regulations),
- Treasury Laws Amendment (Gift Cards) Act 2018
- Treasury Laws Amendment (Gift Cards) Regulations 2018

**3. Financial (Annual Budget & LTFP)**

Council is not financially liable to provide cash refunds, however Council is liable to provide vouchers redeemable over the three-year periods as; 2024/2023,

Our Environment No. 4 Cont...

2023/2022, 2022/2021. These can be honored by presentation or provided by request to residents for the three-year period excluding vouchers used.

Independent legal advice obtained \$2,450 + GST.

Advertising and additional printing costs will be incurred.

**4. Asset Management (AMS)**

Potential increases in waste received, requiring transport and landfill, reducing asset values.

**5. Workforce (WMS)**

Potential increases in waste received requiring more waste staff hours and administrative costs increasing administrative and rate staff hours.

**6. Legal and Risk Management**

Legally as the vouchers stand Council is liable to provide an extension of three years to the use of the vouchers, the risk of corporate fines, provide that a breach of the laws could attract a \$30,000 fine in the case of a body corporate, or \$6,000 for individuals.

In addition, the ACCC has the ability to impose infringement notices. Each infringement notice is 55 penalty units (currently \$11,500) for a body corporate and 11 units (currently \$2,420) for persons other than a body corporate.

**7. Performance Measures**

Nil.

**8. Project Management**

Nil.

**Matthew Francisco**  
**Director Infrastructure**

|                               |                                            |
|-------------------------------|--------------------------------------------|
| Prepared by staff member:     | Gillian Marchant, Manager Water & Waste    |
| Approved/Reviewed by Manager: | Matthew Francisco, Director Infrastructure |
| Department:                   | Engineering Department                     |
| Attachments:                  | There are no attachments for this report.  |

|                      |                                            |
|----------------------|--------------------------------------------|
| <b>Department:</b>   | <b>Office of the Chief Executive</b>       |
| <b>Submitted by:</b> | Glenn Wilcox, General Manager              |
| <b>Reference:</b>    | <b>ITEM GOV20/24</b>                       |
| <b>Subject:</b>      | <b>NEW ENGLAND WEEDS AUTHORITY - TRIAL</b> |

#### **LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK**

|                      |                                                                                                                                                             |
|----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>CSP Goal:</b>     | <b>Leadership</b> - Resources and advocacy of Council are aligned to support the delivery of the community vision outlined in the Community Strategic Plan. |
| <b>CSP Strategy:</b> | Services to our community are provided in an equitable, safe, professional, friendly and timely manner consistent with our corporate values.                |

### **SUMMARY**

Following a presentation from the General Manager of New England Weeds Authority (NEWA), this report has been prepared to determine if Council would like to enter into a one year trial to allow Councils Weed (Biosecurity) requirements to be undertaken.

### **OFFICER'S RECOMMENDATION:**

#### **That Council:**

- (1) That Council enter into a one-year trial with New England Weeds Authority (New England Weeds County Council) subject to negotiation of staffing and other resources being managed and protected during the trial period, and**
- (2) To transfer all grant and other operational funding to the County Council for the agreed period.**

### **BACKGROUND**

New England Weeds Authority is a County Council operating in the New England region and was formed from the Councils of Armidale Regional Council, Glen Innes Severn Council, Uralla Shire Council and Walcha Shire Council. Previous trial periods have been undertaken with other councils.

### **REPORT:**

A request was made by Council staff to undertake a review and identify support that could be made by joining with the New England Weeds Authority.

The review was undertaken, and it was determined that the Authority has the support and administration required to support Tenterfield Shire Council staff and to improve the biosecurity outcomes in this Shire.

The Council was addressed by the General Manager of the Authority - Mr. Tim Weeks at a recent workshop to present the Authorities ability to support and to provide the required assistance from its staffing and governance resources.

It is considered that Council could enter into an agreement for a one-year period with the Authority to determine the support and service delivery. Staff are supportive of this trial period.

Our Governance No. 20 Cont...

The entering into an agreement should commence from the 1<sup>st</sup> July 2024. This will ensure that a full financial year is trialed and that all grants and staff funding in this weeds area are transferred to NEWA. During the trial period, the staff member, all plant and equipment will fall under the control of the Authority and Council will not direct the employee.

A contract will be required to be signed by Council, that outlines each parties' obligations and the retention of the staff member as part of the Council's workforce following the end of the trial period.

If Council believed that it was supportive of the transfer of the weeds (Bio Security) function permanently, then Council would resolve to join the County Council and apply under the Local Government Act for Ministerial and Parliamentary approval.

### **COUNCIL IMPLICATIONS:**

**1. Community Engagement / Communication (per engagement strategy)**

Nil.

**2. Policy and Regulation**

- N/a

**3. Financial (Annual Budget & LTFP)**

Council will transfer all budget items, plant, grants and staff as per the contract.

**4. Asset Management (AMS)**

Nil.

**5. Workforce (WMS)**

Council must retain the position within its organisation structure.

**6. Legal and Risk Management**

Council will enter into a contract for service for the one-year period.

**7. Performance Measures**

Nil.

**8. Project Management**

Nil.

**Glenn Wilcox**  
**General Manager**

|                               |                                           |
|-------------------------------|-------------------------------------------|
| Prepared by staff member:     | Glenn Wilcox, General Manager             |
| Approved/Reviewed by Manager: | Glenn Wilcox, General Manager             |
| Department:                   | Office of the Chief Executive             |
| Attachments:                  | There are no attachments for this report. |

|                      |                                                                  |
|----------------------|------------------------------------------------------------------|
| <b>Department:</b>   | <b>Office of the Chief Executive</b>                             |
| <b>Submitted by:</b> | Glenn Wilcox, General Manager                                    |
| <b>Reference:</b>    | <b>ITEM GOV21/24</b>                                             |
| <b>Subject:</b>      | <b>TENTERFIELD SHIRE COUNCIL - DRAFT BUDGET REPORT 2024/2025</b> |

**LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK**

|                      |                                                                                                                                                      |
|----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>CSP Goal:</b>     | <b>Leadership</b> - Council is a transparent, financially-sustainable and high-performing organisation, delivering valued services to the Community. |
| <b>CSP Strategy:</b> | Ensure Council operates in an effective and financially sustainable manner to deliver affordable services.                                           |

**SUMMARY**

The purpose of this report is to seek Council's endorsement of the 2024/25 Draft Operational Budget for inclusion in the Draft Delivery Program 2024/25 to 2027/28 and placed on public exhibition for a period of not less than twenty-eight (28) days inviting written public submissions.

**OFFICER'S RECOMMENDATION:****That Council:**

- (1) That the Draft Operational Budget for 2024/25 be endorsed by Council and included in Council's Delivery Programme for 2024/25 to 2027/28, and that it be placed on public exhibition for a period of twenty-eight (28) days seeking written public comment,**
- (2) That Council prepare an application for a cumulative Special Rate Variation (SRV) and seek approval from IPART for the SRV to be effective from 2025/2026 to address anticipated Operating result deficits and requirements for future maintenance of infrastructure assets, and that the SRV application is applied cumulatively over a seven (7) year period to reduce the cost burden on ratepayers noting that the total increase of the proposed SRV may increase General rates by over 100%.**
- (3) That Council commence the preparation of the Special Rate Variation (SRV) community consultation documentation with suitable consultants for public presentation and discussion between July and September 2024.**
- (4) That Council identify the preferred Special Rate Variation (SRV) percentage to ensure long term financial management of assets prior to public presentation.**
- (5) That the SRV application is prepared on the basis that a maximum amount of the SRV funding is to cover the maintenance and capital costs for bridges into the future.**

Our Governance No. 21 Cont...

- (6) That Council recognises and develops a Loan Policy that set outs staff and Councillor reporting requirements before any loan is included within future financial plans and that a Council resolution is required relating to the loan application and program applied in an open Council meeting.**
- (7) That the existing Council Overdraft facility can only be drawn on following a resolution of Council and that the General Manager must provide a report identifying why the Overdraft is required and justification for the change to any approved budget area.**
- (8) That Council develop and maintain an unallocated cash position of \$3,000,000 as a minimum with an average unallocated cash restriction of \$5,000,000 and that Council develop and approve a policy to ensure that a minimum cash at hand complies with the policy.**
- (9) That Council decrease its Overdraft facility from \$5million to \$0.5million over the next 5 years to reflect the increase in unallocated cash at hand and to reduce long term risks and costs of holding a bank overdraft.**
- (10) That Council note that the 2024/25 budget has been developed on a maximum staff full time equivalent (FTE) of 82 persons and that further staff numbers will be managed to allow an Internal to external staff split of approximately 35-40 to 60-65%. Further that future redundancy of staff may be required in the development of a new staffing structure.**
- (11) That Council undertake a review of all plant (heavy and light) to develop a long-term plant requirement and replacement policy.**
- (12) That Council undertake a comprehensive review of the asset values, maintenance levels and long-term asset costs to ensure that the long-term financial plans are not accumulating additional costs and inaccurate expenditure needs, and**
- (13) That Council review its long-term service obligations, the community needs and the resourcing options including the use of external service providers to manage its accumulated costs and rate variations into the future.**

## **BACKGROUND**

The purpose of this report is to seek Council's endorsement of the 2024/25 Draft Operational Budget for inclusion in the Draft Delivery Program 2024/25 to 2027/28 and placed on public exhibition for a period of not less than twenty-eight (28) days inviting written public submissions.

Our Governance No. 21 Cont...

## REPORT:

### **2024/25 Budget Overview**

Preparation of the 2024/25 Draft Budget has been considered in detail and framed around five (5) main principles –

1. Maintaining current community assets and levels of service
  2. Maintaining a workforce of 82 Full Time Equivalent (FTE) persons
  3. A focus on maintaining Council's Road and Bridge network
  4. Ensuring that any new assets are community focused, and grant funded, and
  5. Providing a framework for future asset infrastructure maintenance and replacement.
- To achieve these principles, it is proposed that;

- a rate increase of 5.7% (IPART CPI advice),
- increases of 5% in Water Access and Usage charges,
- 5% in Sewerage charges, and
- 7% increase in Waste Management charges.

These increases, along with a 2.5% increase in proposed fees and charges are outlined in the Statement of Revenue Policy in a separate report to this Council meeting.

The 2024/2025 Draft budget has a total expenditure of \$35.052m and delivers a General Fund budget (cash) deficit of (\$237,159). The Budget is focused predominantly on maintenance, particularly road infrastructure following the damage to the road network caused by the severe flooding in late 2022, as well as maintaining current levels of services for the community.

Key points in the Budget include –

#### **Rates and Charges.**

- General rates are proposed to increase by 5.7%. The various rates in the dollar and yields are outlined in the Statement of Revenue Policy for 2024/2025.
- Council will need to consider lodging an application for a SRV with IPART for 2025/2026. Such application should be based on it being cumulative, and extend for a period of 7 years, commencing 2025/26 and finishing in 2031/32.
- Water and Sewerage access charges are proposed to increase by 5% and these are outlined in the Statement of Revenue Policy for 2024/2025.
- Waste Management charges are proposed to increase by 7% and these are outlined in the Statement of Revenue Policy for 2024/2025.

#### **Investment Income**

The 2024/2025 budget has continued to benefit from the increased interest rates currently being offered by the various banks and Approved Deposit Institutions (ADI's). The increased rates have meant that the 2024/2025 Draft Budget bottom line has benefited and cushioned the impact of expenditure increases in other service areas.



Our Governance No. 21 Cont...

The total *Interest on Investment* income contained in the 2024/2025 Draft Budget is \$1.005m compared to \$120k in the original 2023/2024 adopted Budget.

Council can expect however for the figure of \$1.005m to reduce in future years as unexpended grant funds are utilised for completion of projects and capital works. In addition, it is forecast that interest rates will potentially drop slightly in future years. For these reasons it is anticipated that future income from Interest on Investments will be around \$800k, a drop of \$200K. The figure of \$800k is a conservative one as Council looks to improve its level of Internal Restrictions in its General Fund.

### Capital Works Expenditure

The 2024/25 Budget provides for the following Capital expenditure inclusions –

|                                 | \$                         |
|---------------------------------|----------------------------|
| Library Services                | 20,705                     |
| Finance and Technology          | 20,000                     |
| Parks Gardens and Open Space    | 68,000                     |
| Buildings and Amenities         | 65,000                     |
| Swimming Complex                | 25,000                     |
| Asset Management and Resourcing | 100,000                    |
| Stormwater and Drainage         | 50,628                     |
| Transport Network               | 3,522,576                  |
| Plant Fleet and Equipment       | 610,882                    |
| Waste Management                | 244,105                    |
| Water Supply                    | 432,179                    |
| Sewerage Services               | 701,168                    |
|                                 | <b><u>\$ 5,860,243</u></b> |

Attached to this report is a further breakdown of the various specific projects, works and purchases relating to the above Services which are included in the 2024/25 to 2027/28 Delivery Program is shown on pages 57-69 of the Operational Plan.

### Wages and Salaries

Total wages and salaries for 2024/2025 are estimated to be \$8.7m, a decrease of \$1.8m over 2023/2024. The estimate takes into account a 3.5% wage increase for 2024/25. The workforce salaries and wages component is based on 82 FTE employees.

### Grants

Council has made a concerted effort to attract grant funding for many of its operational and capital expenditure areas. Without these grants Council would not be able to provide the level of service expected by the community, and able to be delivered to the community.

The Long-Term Financial Plan (LTFP) worksheet for 2024/2025 to 2033/2034 highlights the importance and need for substantial Operational and Capital grant funding to help sustain Council's financial viability into the future.

The following capital expenditures have been identified, but not funded, in the Draft Budget and grant funding will need to be sought to facilitate completion of these identified priority projects.

**Federation Park** - Renewal of Floodlights to New Technology - **\$300,000**

**Shirley Park** - Renewal of Floodlights to New Technology - **\$200,000**

**Community Hall Drake** - Replace tiles in bathroom - **\$62,000**

**Tenterfield Dam** - purchase of Safety Buoys - **\$50,000**

Our Governance No. 21 Cont...

**Federation Park** - Amenities Block Kitchen renewal - **\$104,000**

**Federation Park** - Amenities Block Canteen roller door renewal - **\$19,500**

**Federation Park** - Amenities Block Replace guttering and downpipes - **\$6,500**

**Swimming Pool** - Replacement - **\$15 million**

At present Council relies heavily on grant funding / contributions to maintain existing assets and levels of service and in the 2024/2025 Budget a total of \$9.04m in grant funding and contributions is anticipated. Grants will be used for Operational and Capital purposes as defined by the funding body.

The Financial Assistance Grant has been increased by 2.5% over actuals for this year and is a conservative estimate. The LTFP 2024/2025 to 2033/2034 is also showing a conservative zero % annual increase in any operational and capital grants going forward.

Council relies heavily on operational and capital grants and these anticipated sources of income for 2024/25 (\$9.04m) make up around 32% of Councils total income from continuing operations.

### **Council's Road Network**

All up the 2024/25 Budget provides an amount of almost \$6.987m for roads and associated works, including drainage stormwater, made up as follows excluding depreciation–

|                         |                           |
|-------------------------|---------------------------|
| Operational Expenditure | \$3,413,319               |
| Capital Expenditure     | <u>\$3,573,204</u>        |
|                         | <b><u>\$6,986,523</u></b> |

### **Long Term Financial Plan (LTFP) and the need for a SRV**

For the purposes of the LTFP rate increases of 2.5% have been assumed for 2025/2026 onwards. Industry standards have been used in the forecasting of other income and expenditures and a conservative zero % increase has been factored in for operational and capital grants.

Using these assumptions, the LTFP shows the operating result for General Fund from continuing operations including capital grants and contributions is predicted to decline from a deficit of \$237k in 2024/2025, to a deficit of \$2.7m in 2032/2033. These figures are based on Council continuing to apply the IPART Rate Peg amount only, with No SRV factored in.

The projections from 2025/2026 onwards based on No SRV being factored in are as follows - \$'000s.

### **No SRV Model - General Fund cash position**

| Estimated<br>2025/26 | Estimated<br>2026/27 | Estimated<br>2027/28 | Estimated<br>2028/29 | Estimated<br>2029/30 | Estimated<br>2030/31 | Estimated<br>2031/32 | Estimated<br>2032/33 |
|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| \$'000s              |                      |                      |                      |                      |                      |                      |                      |
| (716)                | (1,043)              | (1,442)              | (1,476)              | (1,952)              | (2,034)              | (2,234)              | (2,728)              |

Our Governance No. 21 Cont...

As mentioned above Council relies heavily on grant funding for its operations and should these sources decline Council will be faced with some hard decisions in levels of service and the services it provides.

The bottom line is that Council needs to acknowledge the anticipated deficits and address the issue by considering the need to make application for a cumulative SRV to come into effect from 2025/2026.

Several SRV scenarios have been developed and modelled based on increases of 6.5%, 8.5%, and 10.5%, inclusive of the 2.5% IPART estimated Rate Peg cap.

#### **6.5% SRV Model - General Fund cash position \$'000s**

| Estimated<br>2025/26 | Estimated<br>2026/27 | Estimated<br>2027/28 | Estimated<br>2028/29 | Estimated<br>2029/30 | Estimated<br>2030/31 | Estimated<br>2031/32 | Estimated<br>2032/33 |
|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| \$'000s              |                      |                      |                      |                      |                      |                      |                      |
| (416)                | (416)                | (458)                | (105)                | (159)                | 217                  | 513                  | 88                   |

#### **8.5% SRV Model - General Fund cash position \$'000s**

| Estimated<br>2025/26 | Estimated<br>2026/27 | Estimated<br>2027/28 | Estimated<br>2028/29 | Estimated<br>2029/30 | Estimated<br>2030/31 | Estimated<br>2031/32 | Estimated<br>2032/33 |
|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| \$'000s              |                      |                      |                      |                      |                      |                      |                      |
| (266)                | (93)                 | 63                   | 643                  | 847                  | 1517                 | 2145                 | 1761                 |

#### **10.5% SRV Model - General Fund cash position \$'000s**

| Estimated<br>2025/26 | Estimated<br>2026/27 | Estimated<br>2027/28 | Estimated<br>2028/29 | Estimated<br>2029/30 | Estimated<br>2030/31 | Estimated<br>2031/32 | Estimated<br>2032/33 |
|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| \$'000s              |                      |                      |                      |                      |                      |                      |                      |
| (116)                | 236                  | 604                  | 1435                 | 1932                 | 2945                 | 3973                 | 3635                 |

The various SRV Models above have been discussed at Council's recent workshop on 13<sup>th</sup> March 2024 and as a result of those discussions Council has agreed to formally consider a proposal to apply to IPART for a SRV increase to apply on a cumulative basis for 7 years from 2025/26 to 2031/32.

#### **Council Assets and Depreciation**

Actual depreciation shown in the 2022/2023 Financial Statements amounted to \$8.73m.

The 2024/2025 Budget recognises a depreciation amount of \$8.75m and includes asset renewal and maintenance programs which will cover Council's asset depreciation.

#### **Loan Borrowings and Use of Overdraft Facility**

No loan borrowings are proposed for 2024/25 and the use of Council's overdraft facility should only be used as a last resort for emergency cash requirements.

Council has for the past three (3) years taken up loan borrowings amounting to around \$10m in General Fund for what appears to be essentially for operational purposes. It is

Our Governance No. 21 Cont...

not sustainable for Council to continue to take up loan borrowings without a proper long term asset management strategy.

Similarly, the use of Council's overdraft facility of \$5m should be monitored given its size. This is a very large overdraft facility with associated costs to have in place, and more costs should it be utilised. Council should look to reduce the size of the overdraft facility in future years by building up its level of internal restrictions and its level of unrestricted cash.

**WARNING:** reliance on loans and overdraft facilities for operational purposes is not good financial management. Several recommendations are made in this report relating to Council being made aware of any proposed use of loan borrowings and its overdraft facility.

### **The Road Ahead**

- Whilst the focus of the 2024/2025 Budget has been to maintain current assets and services the longer-term focus will be to build up a level of restricted funds to replace or upgrade existing plant and infrastructure.
- The future will require Council to review its core services, and to make decisions on assets that it currently operates and maintains.
- Council should give consideration to making an application for a SRV and seek approval from IPART for the SRV to be effective from 2025/2026 to address anticipated Operating Result deficits and requirements for future maintenance of infrastructure assets, with particular emphasis on bridge works.
- Council should look to only undertake required capital works and projects that are 95% – 100% funded by grants. In the case of some grants for roads a small Council contribution is required. Bridge projects are excepted as these require 50% funding.
- Council needs to redevelop and maintain an asset renewal and maintenance programme for roads, bridges and drainage, buildings, water supply, sewerage systems, plant and equipment and infrastructure services,
- Council needs to maximise investment opportunities for unexpended grants, external and internal restrictions and for unrestricted cash. This is important to help fund asset maintenance and provision of services. Maintain an internal restriction funds e.g. Infrastructure fund.
- Council needs to build up its level of internal restrictions to fund future capital works and projects, and also its level of unrestricted cash to reduce reliance on loan borrowings and the use of any overdraft facility for operational purposes.
- Loan borrowings should only be considered for future asset management purposes in accordance with Council's approved loan policy.

The following documents support the key points raised in this report -

- A summary of the budget by functional areas detailing Operational and Capital income and expenditure (see p21 Operational Plan)

Our Governance No. 21 Cont...

- The Consolidated Funds Operational Budget 2024/2025 to 2028/2029 – showing the combined result of General, Waste Management, Stormwater, Water and Sewer Funds (page 70 Operational Plan)
- A summary of the 10 Year Long Term Financial Plan showing estimates of income and expenditure from Continuing Operations (Refer Long Term Finance Plan)
- An estimate of the balances of External and Internal Restrictions for the period 2024/2025 to 2028/2029 (Refer Long Term Finance Plan)
- Detailed breakup of Capital Expenditure projects and works for the period 2024/2025 to 2028/2029, (Referred 57-69 Operational Plan) and
- Detailed break up of Key Financial Assumptions detailing % increases applied across expenditures contained within the Draft Budget documents See Page 7 Long Term Financial Plan).

### **COUNCIL IMPLICATIONS:**

**1. Community Engagement / Communication (per engagement strategy)**

As per recommendation

**2. Policy and Regulation**

- This report highlights a need for Council to develop policies and directions to take greater control of its finances and to recognise significant changes.

**3. Financial (Annual Budget & LTFP)**

As per Delivery and Operational plan

**4. Asset Management (AMS)**

As identified in report

**5. Workforce (WMS)**

As identified in report

**6. Legal and Risk Management**

As per recommendation

**7. Performance Measures**

Financial Management should be a requirement of the General Managers and Senior staff KPIs to ensure compliance with the approved budget and policies.

**8. Project Management**

Nil.

**Glenn Wilcox**  
**General Manager**

|                               |                                           |
|-------------------------------|-------------------------------------------|
| Prepared by staff member:     | Glenn Wilcox, General Manager             |
| Approved/Reviewed by Manager: | Glenn Wilcox, General Manager             |
| Department:                   | Office of the Chief Executive             |
| Attachments:                  | There are no attachments for this report. |

|                      |                                                                                                                     |
|----------------------|---------------------------------------------------------------------------------------------------------------------|
| <b>Department:</b>   | <b>Office of the Chief Corporate Officer</b>                                                                        |
| <b>Submitted by:</b> | Roy Jones, Acting Chief Corporate Officer                                                                           |
| <b>Reference:</b>    | <b>ITEM GOV22/24</b>                                                                                                |
| <b>Subject:</b>      | <b>TENTERFIELD SHIRE COUNCIL OPERATIONAL PLAN<br/>2024/2025 INCLUDING STATEMENT OF REVENUE POLICY<br/>2024/2025</b> |

#### **LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK**

|                             |                                                                                                                                                      |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>CSP Goal:</b>            | <b>Leadership</b> - Council is a transparent, financially-sustainable and high-performing organisation, delivering valued services to the Community. |
| <b>CSP Strategy:</b>        | Ensure Council operates in an effective and financially sustainable manner to deliver affordable services.                                           |
| <b>CSP Delivery Program</b> | Provide sound and inclusive decisions using the Community Engagement Strategy to guide our interactions.                                             |

#### **SUMMARY**

The purpose of this Report is for Council to place the draft Tenterfield Shire Council Operational Plan 2024/2025, including Statement of Revenue Policy and Financial Budget, on public exhibition for community comment for 28 days, from 28 March 2024 to 24 April 2024.

#### **OFFICER'S RECOMMENDATION:**

##### **That Council:**

- (1) Adopt the Tenterfield Shire Council Operational Plan 2024/2025 for Public Exhibition as attached.**
- (2) Adopt the following documents as part of the Tenterfield Shire Council Operational Plan 2024/2025:**
  - (a) Tenterfield Shire Council Budget for 2024/2025**
  - (b) Tenterfield Shire Council Statement of Revenue Policy for 2024/2025, and**
  - (c) Tenterfield Shire Council Fees and Charges for 2024/2025.**
- (3) In accordance with the provisions of Sections 494 & 535 of the Local Government Act 1993, makes, fixes and levies the rates for the year ending 30 June 2025 for the following rating categories:**

##### **Farmland:**

**A Farmland rate of 0.00234433 cents in the dollar (shown as 0.234433% on rates notice) on the current land values of all rateable land in the Local Government Area being Farmland, with a base rate of \$580.00 per annum (the total revenue collected from this base amount represents 23.80% of the total revenue collected from this category of land);**

##### **Residential – Tenterfield:**

**A Residential – Tenterfield rate of 0.00498446 cents in the dollar (shown as 0.498446% on rates notice) of the current land values of all rateable land within this category, with a base rate**

Our Governance No. 22 Cont...

**of \$445.00 per annum (the total revenue collected from this base amount represents 45.62% of the total revenue collected from this category of land);**

**Residential – Tenterfield (Urban):**

**A Residential – Tenterfield rate of 0.00448210 cents in the dollar (shown as 0.448210% on rates notice) of the current land values of all rateable land within this category, with a base rate of \$445.00 per annum (the total revenue collected from this base amount represents 21.92% of the total revenue collected from this category of land);**

**Residential – Urbenville:**

**A Residential – Urbenville rate of 0.00649359 cents in the dollar (shown as 0.649359% on rates notice) of the current land values of all rateable land within this category, with a base rate of \$395.00 per annum (the total revenue collected from this base amount represents 44.65% of the total revenue collected from this category of land);**

**Residential – Jennings:**

**A Residential – Jennings rate of 0.00838352 cents in the dollar (shown as 0.838352% on rates notice) of the current land values of all rateable land within this category, with a base rate of \$395.00 per annum (the total revenue collected from this base amount represents 45.81% of the total revenue collected from this category of land);**

**Residential – Drake:**

**A Residential – Drake rate of 0.00988153 cents in the dollar (shown as 0.988153% on rates notice) of the current land values of all rateable land within this category, with a base rate of \$395.00 per annum (the total revenue collected from this base amount represents 46.25% of the total revenue collected from this category of land);**

**Residential – Other:**

**A Residential – Other rate of 0.00368185 cents in the dollar (shown as 0.368185% on rates notice) of the current land values of all rateable land within this category, with a base rate of \$203.00 per annum (the total revenue collected from this base amount represents 23.21% of the total revenue collected from this category of land);**

**Business – Tenterfield:**

**A Business – Tenterfield rate of 0.01586269 cents in the dollar (shown as 1.586269% on rates notice) of the current land values of all rateable land within this category, with a base rate of \$786.00 per annum (the total revenue collected from this base amount represents 33.19% of the total revenue collected from this category of land);**

Our Governance No. 22 Cont...

**Business – Urbenville:**

A Business – Urbenville rate of 0.00619597 cents in the dollar (shown as 0.619597% on rates notice) of the current land values of all rateable land within this category, with a base rate of \$361.00 per annum (the total revenue collected from this base amount represents 43.79% of the total revenue collected from this category of land);

**Business – Jennings:**

A Business – Jennings rate of 0.00475948 cents in the dollar (shown as 0.475948% on rates notice) of the current land values of all rateable land within this category, with a base rate of \$361.00 per annum (the total revenue collected from this base amount represents 42.50% of the total revenue collected from this category of land);

**Business – Drake:**

A Business – Drake rate of 0.00926204 cents in the dollar (shown as 0.926204% on rates notice) of the current land values of all rateable land within this category, with a base rate of \$361.00 per annum (the total revenue collected from this base amount represents 44.59% of the total revenue collected from this category of land);

**Business – Other:**

A Business – Other rate of 0.00506845 cents in the dollar (shown as 0.506845% on rates notice) of the current land values of all rateable land within this category, with a base rate of \$388.00 per annum (the total revenue collected from this base amount represents 23.44% of the total revenue collected from this category of land);

**Mining:**

A Mining rate of 0.02146022 cents in the dollar (shown as 2.146022% on rates notice) on the current land values of all rateable land in the Local Government Area where the dominant use is for a coal mine or metalliferous mine, with a base rate of \$632.00 per annum (the total revenue collected from this base amount represents 41.78% of the total revenue collected from this category of land).

- (4) In accordance with the provisions of Section 552 of the Local Government Act 1993, Council makes, fixes and levies a Water Supply Availability Charge on all land rateable to the Water Supply Charge and other water charges for the year ending June 2025, as follows:
- (a) Residential - \$746.00 per property and/or connection per annum;
  - (b) Residential Strata - \$561.00 per property and/or connection per annum;
  - (c) Mt Lindesay Private Line - \$930.00 per property and/or connection per annum;



Our Governance No. 22 Cont...

- (d) Rural Other - \$746.00 per property and/or connection per annum;
  - (e) Non Residential - Meter connection: 20mm - \$746.00 per property and/or connection per annum;
  - (f) Non Residential - Meter connection: 25mm - \$746.00 per property and/or connection per annum;
  - (g) Non Residential - Meter connection: 32mm - \$746.00 per property and/or connection per annum;
  - (h) Non Residential - Meter connection: 40mm - \$1,125.00 per property and/or connection per annum;
  - (i) Non Residential - Meter connection: 50mm - \$1,750.00 per property and/or connection per annum;
  - (j) Non Residential - Meter connection: 80mm - \$4,490.00 per property and/or connection per annum;
  - (k) Non Residential - Meter connection: 100mm - \$7,015.00 per property and/or connection per annum;
  - (l) Non Residential - Meter connection: 150mm - \$15,775.00 per property and/or connection per annum;
  - (m) Voluntary & Charitable Organisations - \$143.00 per property and/or connection per annum;
  - (n) Services installed solely for the purpose of firefighting – No Charge.
- (5) In accordance with Section 502 of the Local Government Act, makes, fixes and levies a stepped tariff for the charge for water consumed by Residential customers (to be by measure of metered water consumption) at the rate of \$6.20 per kilolitre for water consumption between nil (0) and 450 kiloliters per annum, and \$9.60 per kilolitre for water consumed over 450 kilolitres per annum.
- (6) In accordance with Section 502 of the Local Government Act, that Council makes, fixes and levies a stepped tariff for the charge for water consumed by Rural/Mt Lindesay customers (to be by measure of metered water consumption) at the rate of \$6.20 per kilolitre for water consumption between nil (0) and 450 kilolitres per annum, and \$9.60 per kilolitre for water consumed over 450 kilolitres per annum.
- (7) In accordance with Section 502 of the Local Government Act, makes, fixes and levies a stepped tariff for the charge for water consumed by Non-Residential customers (to be by measure of metered water consumption) at the rate of \$6.20 per kilolitre for water consumption between nil (0) and 1,000 kilolitres per annum, and \$9.60 per kilolitre for water consumed over 1,000 kilolitres per annum.
- (8) In accordance with Section 502 of the Local Government Act 1993, makes, fixes and levies a minimum water consumption account charge of \$25.00 for each of the six (6) monthly billing periods. Further, that if at the time of reading a water meter it is found to be damaged or has stopped, an account will be issued based on the previous two corresponding water bills.

**(9) In accordance with the provisions of Section 501(1) and 502 of the Local Government Act 1993, makes, fixes and levies a Sewerage Service Availability Charge of \$1,460.00 on all Residential land in the Tenterfield and Urbenville Town Areas and is:**

- (a) connected to the Council's sewer main, or**
- (b) not connected to the Council's sewer main but any part of the property is no more than 75 metres from the Council's sewer main; and**
- (c) land from which sewerage can be discharged into the sewers of Council for the year ending June 2025.**

**Further, that in respect of Residential Flat Buildings a Sewerage Availability Charge will be made equal to the number of residential flats multiplied by the service charge for a single connection**

**(11) In accordance with the provisions of Sections 501(1) and 552 of the Local Government Act 1993, Council makes, fixes and levies Annual Access Charges for Commercial and Non-Residential Sewerage for the year ending June 2025, as follows:**

**A Sewerage Access Charge will be incurred proportional to the customer's water connection diameter plus a pay-for-use charge based on the water used, calculated in accordance with the following connection options and the formula following subparagraph "k" below:**

- (a) Non Residential - Meter connection: 20mm - \$1,460.00 per occupancy per property per annum;**
- (b) Non Residential - Meter connection: 25mm - \$1,460.00 per occupancy per property per annum;**
- (c) Non Residential - Meter connection: 32mm - \$1,890.00 per occupancy per property per annum;**
- (d) Non Residential - Meter connection: 40mm - \$2,940.00 per occupancy per property per annum;**
- (e) Non Residential - Meter connection: 50mm - \$4,585.00 per occupancy per property per annum;**
- (f) Non Residential - Meter connection: 80mm - \$11,735.00 per occupancy per property per annum;**
- (g) Non Residential - Meter connection: 100mm - \$18,335.00 per occupancy per property per annum;**
- (h) Non Residential - Meter connection: 150mm - \$41,260.00 per occupancy per property per annum;**
- (i) Voluntary & Charitable Organisations - \$281.00 per occupancy per property per annum;**
- (j) Services installed solely for the purpose of firefighting – No Charge.**

**(k) The formula to calculate Non-Residential Sewerage Charges is:**

**AC +SDF x (C+UC)**

**Where:****AC = Access Charge****SDF = Sewerage Discharge Factor (determined by type/use)****C = Customers Annual Water Consumption in kilolitres****UC = Sewerage Usage Charge**

**(12) Makes, fixes and levies a Sewerage Usage Charge of \$3.50 per kilolitre in 2024/2025.**

**(13) Makes, fixes and levies Trade Waste Annual Charges for the year ending June 2025, as follows:**

- (a) Non-Residential Trade Waste Fee: Category 1 - \$204.00 per property per annum**
- (b) Non-Residential Trade Waste Fee: Category 2 - \$204.00 per property per annum**
- (c) Non-Residential Trade Waste Fee: Category 3 - \$974.00 per property per annum**

**(14) Makes, fixes and levies Trade Waste Usage Charges for the year ending June 2025, as follows:**

- (a) Non-Residential Trade Waste Usage Charge: Compliant - \$2.30 per kilolitre**
- (b) Non-Residential Trade Waste Usage Charge: Non-Compliant - \$23.50 per kilolitre**

**(15) In accordance with section 501 of the Local Government Act 1993 makes, fixes and levies the Waste Management Facility Charge of \$321.00 per property per annum for the year ending June 2025.**

**(16) In accordance with sections 496 and 501 of the Local Government Act 1993 makes, fixes and levies Waste Collection Charges for the year ending June 2025, as follows:**

- (a) Residential Waste Collection: 120L Bin - \$517.00 per service per annum**
- (b) Residential Waste Collection: 240L Bin - \$665.00 per service per annum**
- (c) Non-Residential Waste Collection: 120L Bin - \$517.00 per service per annum**
- (d) Non-Residential Waste Collection: 240L Bin - \$665.00 per service per annum**

**(17) In accordance with sections 496 and 501 of the Local Government Act 1993 makes, fixes and levies Recycling Collection Charges for the year ending June 2025, as follows.**

- (a) Residential Recycling Collection - \$98.50 per service per annum**

Our Governance No. 22 Cont...

**(b) Non-Residential Recycling Collection - \$98.50 per service per annum**

**(18) In accordance with section 496A of the Local Government Act 1993 makes, fixes and levies Stormwater Management Charges for the year ending June 2025, for properties within the Tenterfield, Urbenville and Jennings town areas where there is a structure.**

**(a) Residential – \$25.00 per annum**

**(b) Residential Strata Title Per Unit - \$12.50 per annum**

**(c) Non-Residential: <350m square - \$25.00 per annum**

**(d) Non-Residential: 350m square-1200m square - \$50.00 per annum**

**(e) Non-Residential: 1200m square-5000m square - \$221.00 per annum**

**(f) Non-Residential: >5000m square - \$357.00 per annum**

**(19) Provides three (3) waste vouchers per annum pending decision by council.**

**(20) Borrowings:**

**Nil borrowings – subject to service level reductions and further amendments proposed in the amended Operational Plan for 2024/2025.**

**(21) In accordance with the provisions of Section 566(3) of the Local Government Act 1993, determines that the extra interest charges on overdue rates and charges will be levied at the maximum rate allowable and as advised by the Office of Local Government on a daily simple interest basis for the financial year ending 30 June 2025.**

**(22) In accordance with the provisions of Section 405(6) of the Local Government Act 1993, places a copy of its adopted Operational Plan 2024/2025 on its website within 28 days.**

**(23) Community contributions and donations:**

**That In accordance with the provisions of Section 356 of the Local Government Act 1993 Council adopt the individual allocation of community contributions / donations to a total of \$85,000 as detailed below.**

| <b>No</b> | <b>Organisation</b>                             | <b>Project</b>            | <b>Amount<br/>\$</b> |
|-----------|-------------------------------------------------|---------------------------|----------------------|
| <b>1</b>  | <b>Drake Primary School</b>                     | <b>Presentation Night</b> | <b>150.00</b>        |
| <b>2</b>  | <b>Jennings Public School</b>                   | <b>Presentation Night</b> | <b>150.00</b>        |
| <b>3</b>  | <b>St Joseph's Convent Schools</b>              | <b>Presentation Night</b> | <b>150.00</b>        |
| <b>4</b>  | <b>Sir Henry Parkes Memorial Primary School</b> | <b>Presentation Night</b> | <b>150.00</b>        |
| <b>5</b>  | <b>Tenterfield High School</b>                  | <b>Presentation Night</b> | <b>150.00</b>        |
| <b>6</b>  | <b>Urbenville Public School</b>                 | <b>Presentation Night</b> | <b>150.00</b>        |

## Our Governance No. 22 Cont...

|           |                                                                     |                                                           |                 |
|-----------|---------------------------------------------------------------------|-----------------------------------------------------------|-----------------|
| <b>7</b>  | <b>Woodenbong Public School</b>                                     | <b>Presentation Night</b>                                 | <b>150.00</b>   |
| <b>8</b>  | <b>Drake Primary School</b>                                         | <b>Learn to Swim – contribution to transport</b>          | <b>550.00</b>   |
| <b>9</b>  | <b>Urbenville Public School</b>                                     | <b>Learn to Swim – contribution to transport</b>          | <b>550.00</b>   |
| <b>10</b> | <b>Westpac Helicopter Rescue Service</b>                            | <b>Helicopter Rescue Service – Annual Contribution</b>    | <b>2,000.00</b> |
| <b>11</b> | <b>Liston Hall Committee</b>                                        | <b>Annual contribution to assist with operating costs</b> | <b>500.00</b>   |
| <b>12</b> | <b>Bolivia Hall Committee</b>                                       | <b>Annual contribution to assist with operating costs</b> | <b>500.00</b>   |
| <b>13</b> | <b>Legume Hall Committee</b>                                        | <b>Annual contribution to assist with operating costs</b> | <b>500.00</b>   |
| <b>14</b> | <b>Drake Hall Committee</b>                                         | <b>Annual contribution to assist with operating costs</b> | <b>500.00</b>   |
| <b>15</b> | <b>Urbenville Hall Committee</b>                                    | <b>Annual contribution to assist with operating costs</b> | <b>500.00</b>   |
| <b>16</b> | <b>Steinbrook Hall Committee</b>                                    | <b>Annual contribution to assist with operating costs</b> | <b>500.00</b>   |
| <b>17</b> | <b>Sunnyside Hall Committee</b>                                     | <b>Annual contribution to assist with operating costs</b> | <b>500.00</b>   |
| <b>18</b> | <b>Mingoola Hall Committee</b>                                      | <b>Annual contribution to assist with operating costs</b> | <b>500.00</b>   |
| <b>19</b> | <b>Torrington Hall Committee</b>                                    | <b>Annual contribution to assist with operating costs</b> | <b>500.00</b>   |
| <b>20</b> | <b>Tenterfield Highlander Pipe Band</b>                             | <b>Annual contribution to assist with operating costs</b> | <b>500.00</b>   |
| <b>21</b> | <b>Urbenville Community</b>                                         | <b>Bus Registration Costs</b>                             | <b>\$850.00</b> |
|           | <b>Total External organisations Contributions and Donations</b>     |                                                           | <b>\$10,000</b> |
| <b>22</b> | <b>Donation - Water for Parks and Recreation Facilities</b>         | <b>Donation from Water fund</b>                           | <b>\$20,000</b> |
| <b>23</b> | <b>Donation - Water for Swimming Pool</b>                           | <b>Donation from Water fund</b>                           | <b>\$15,000</b> |
| <b>24</b> | <b>Donation - Provision of Public Conveniences in various Parks</b> | <b>Donation from Sewerage fund</b>                        | <b>\$15,000</b> |
| <b>25</b> | <b>Donation - Provision of Public Conveniences at swimming pool</b> | <b>Donation from Sewerage fund</b>                        | <b>\$10,000</b> |

Our Governance No. 22 Cont...

|    |                                                       |                                 |                 |
|----|-------------------------------------------------------|---------------------------------|-----------------|
| 26 | <b>Donation - Community and Events waste disposal</b> | <b>Donation from Waste Fund</b> | <b>\$15,000</b> |
|    | <b>Total Inter Council Donations</b>                  |                                 | <b>\$75,000</b> |
|    | <b>Total Council Donations and Contribution</b>       |                                 | <b>\$85,000</b> |

## BACKGROUND

In accordance with the Local Government Act 1993, as part of the Integrated Planning and Reporting framework, Council must prepare a number of plans that detail how Council intends to deliver services and infrastructure in the short and long term. These plans are to be based on priorities that have been identified through community engagement in the planning process and established in a Community Strategic Plan.

Council must have a Delivery Program, detailing the principal activities it will undertake to achieve the objectives of the Community Strategic Plan. The Operational Plan identifies the individual actions and activities that will be undertaken in a specific year to achieve the commitments made in the Delivery Program.

## REPORT:

Section 8C of the Local Government Act 1993 provides the following principles for Integrated Planning and Reporting that apply to Councils:

- a) Councils should identify and prioritise key local community needs and aspirations and consider regional priorities.*
- b) Councils should identify strategic goals to meet those needs and aspirations.*
- c) Councils should develop activities, and prioritise actions, to work towards the strategic goals.*
- d) Councils should ensure that the strategic goals and activities to work towards them may be achieved within council resources.*
- e) Councils should regularly review and evaluate progress towards achieving strategic goals.*
- f) Councils should maintain an integrated approach to planning, delivering, monitoring and reporting on strategic goals.*
- g) Councils should collaborate with others to maximize achievement of strategic goals.*
- h) Councils should manage risks to the local community or area or to the council effectively and proactively.*
- i) Councils should make appropriate evidence-based adaptations to meet changing needs and circumstances.*

Council's current Delivery Program 2022/2026 incorporates the Community Strategic Plan and an annual Operational Plan that communicates to the residents of Tenterfield Shire the priorities for that year. The draft Operational Plan 2024/2025 details the actions and programs to be undertaken to support the Delivery Program and the Community Strategic Plan.

Our Governance No. 22 Cont...

Council will place the draft Operational Plan including the Financial Budget, Statement of Revenue Policy, and Fees and Charges for 2024/2025 on public exhibition from 28 March 2024 to 24 April 2024, for community comments and feedback. All community comments and feedback will be provided to Council for consideration at a later meeting, following the end of the public exhibition period on 24 April 2024.

### **FEES and CHARGES**

There have been a number of changes undertaken to the fees and charges for 2024/25 and some of these include reduction of fees for not-for-profit groups using the Tenterfield school of arts complex and the free entry to the Tenterfield swimming pool from 18<sup>th</sup> September 2024.

The major change to these fee areas has been based on the community advice as to costs to utilised the School of Arts for Not for Profit groups and a need to encourage greater use.

The Tenterfield Swimming Pool is a general community asset and free entry does not impact Councils financial bottom line. It has been identified that a greater community use will result for families who are experiencing increasing costs of living and may not have funds to allow children to go to the pool. As a community safety initiative, to have children and adults learning to swim in a safe environment is a great initiative.

The community is encouraged to read all the documents that relate to the 2024/25 budget.

### **COUNCIL IMPLICATIONS:**

#### **1. Community Engagement / Communication (per engagement strategy)**

The draft Operational Plan 2024/2025 will be on public exhibition for a period of 28 days, from 28 March 2024 to 24 April 2024, for community review and comment.

#### **2. Policy and Regulation**

- Local Government Act 1993
- NSW Local Government (General) Regulations 2021
- NSW Local Government Integrated Planning and Report Guidelines 2021.

#### **3. Financial (Annual Budget & LTFP)**

The draft Operational Plan 2024/2025 includes Council's detailed annual financial budget, along with the Council's Statement of Revenue Policy, which includes the proposed rates, fees and charges for the financial year 2024/2025.

#### **4. Asset Management (AMS)**

Asset management implications in the delivery of the Operational Plan activities will need to be provided for in the budget for 2024/2025 and subsequent years, where identified.

#### **5. Workforce (WMS)**

Nil.

#### **6. Legal and Risk Management**

In accordance with Sections 405 and 406 of the Local Government Act 1993, Council is required to provide the draft Operational Plan 2024/2025 for public

Our Governance No. 22 Cont...

exhibition for a period of at least 28 days, for public review and comments. Following adoption to do so at Council’s Ordinary Meeting of 27 March 2024, the draft Operational Plan will be exhibited from 28 March 2024 to 24 April 2024, to meet this requirement.

**7. Performance Measures**

Nil.

**8. Project Management**

Nil.

**Glenn Wilcox**  
**General Manager**

|                               |                                                                                                                                                   |          |
|-------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| Prepared by staff member:     | Roy Jones, Acting Chief Corporate Officer; Lee Sisson, Governance Officer; Penny Robertson, Revenue Officer; Jessica Wild, Management Accountant. |          |
| Approved/Reviewed by Manager: | Glenn Wilcox, General Manager                                                                                                                     |          |
| Department:                   | Office of the Chief Corporate Officer                                                                                                             |          |
| Attachments:                  | <b>1</b> DRAFT Delivery Program 2022-2026 + DRAFT Operational Plan 2024-2025                                                                      | 82 Pages |
|                               | <b>2</b> DRAFT Statement of Revenue Policy 2024-2025                                                                                              | 29 Pages |
|                               | <b>3</b> DRAFT Fees & Charges 2024-2025                                                                                                           | 57 Pages |
|                               | <b>4</b> DRAFT Long Term Financial Plan 2024-2034                                                                                                 | 61 Pages |



# TENTERFIELD SHIRE COUNCIL STATEMENT OF REVENUE POLICY 2024-2025

ADOPTED XX XXXX 2024  
RESOLUTION NUMBER XXX/24



DRAFT

## **STATEMENT OF REVENUE POLICY 2024-2025**

### **INTRODUCTION**

This Statement of Revenue Policy forms part of Council's Operational Plan and provides details in accordance with Section 405(2) of the Local Government Act 1993, and Clause 201 of The Local Government (General) Regulation 2005.

The objectives of Council's Statement of Revenue Policy are to:

1. identify the revenue sources available to Council, and
2. where possible, establish the total revenue required by Council to fund its activities.

### **STATEMENT OF RATES**

In accordance with Section 514 of the NSW Local Government Act 1993, each parcel of land within Council's area must be categorised for rating purposes. The four primary land categories used for rating purposes are:

| <b>Category</b>    | <b>Application of Rating Category</b>                                                                                                                                       |
|--------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Farmland</b>    | The Farmland Rate applies to all rateable assessments categorised as farmland under Section 515 of the Local Government Act throughout the whole of the Council area.       |
| <b>Residential</b> | The Residential Rate applies to all rateable assessments categorised as residential under Section 516 of the Local Government Act throughout the whole of the Council area. |
| <b>Business</b>    | The Business Rate applies to all rateable assessments categorised as Business under Section 518 of the Local Government Act throughout the whole of the Council area.       |
| <b>Mining</b>      | The Mining Rate applies to all rateable assessments categorised as Mining under Section 517 of the Local Government Act throughout the whole of the Council area.           |

In addition, and in accordance with section 529 of the NSW Local Government Act 1993, Council's rating structure also includes the following sub-categories:

| <b>Category</b>    | <b>Sub-Category</b> | <b>Category</b> | <b>Sub-Category</b> |
|--------------------|---------------------|-----------------|---------------------|
| <b>Residential</b> | Tenterfield         | <b>Business</b> | Tenterfield         |
|                    | Tenterfield Urban   |                 | Jennings            |
|                    | Jennings            |                 | Drake               |
|                    | Drake               |                 | Urbenville          |
|                    | Urbenville          |                 | Other               |
|                    | Other               |                 |                     |

To provide a fair and equitable rating structure, all general land rates within all categories will be made/levied on the basis of a base amount plus an ad valorem rate for 2024/2025.

A base amount is an amount paid by every rateable property in that land category, regardless of land value. The ad valorem amount (cents in the dollar applied to land value) is an amount calculated in addition to the base amount. The base amount and Ad Valorem amount are combined to give the total amount of the rate payable.

Council will also apply land values for the purposes of calculating rates that have been supplied by the Valuer General of New South Wales (Valuation NSW). Council is required by the provisions of the *Valuation of Land Act 1916* to apply these valuations and the base date of the land valuations is 1 July 2022, (effective 1 July 2023).

The Independent Pricing and Regulatory Tribunal of NSW has announced a rate peg amount of 5.7% for Tenterfield Shire Council (this incorporates the 4.5% rate peg and an additional 1.2% population factor applicable to our Council) for the 2024/2025 financial year. Council has calculated the 2024/2025 base amount and ad valörem, taking into account the new valuations and the percentage increase applied to these townships and rating categories.

#### **PAYMENT OF RATES**

The Local Government Act provides that rates payable may be made in four instalments with the amount of each instalment becoming due and payable on the date of the instalment. The instalment dates for Council for the 2024/2025 rating year are as follows:

| Instalment | Issue Date      | Due date         |
|------------|-----------------|------------------|
| First      | 31 July 2024    | 31 August 2024   |
| Second     | 31 October 2024 | 30 November 2024 |
| Third      | 31 January 2025 | 28 February 2025 |
| Fourth     | 30 April 2025   | 31 May 2025      |

During the year in accordance with the Local Government Act 1993, a supplementary levy may be issued which will affect the number of instalments paid by the ratepayer. The rates and charges are apportioned over the instalment due dates that remain after the supplementary levy is applied.

To assist in alleviating hardship that may arise in this situation, consideration will be given to the formulation of an agreement with the ratepayer under Section 564 of the Local Government Act 1993 for the payment of rates and charges and the waiving of interest penalties if the agreement is adhered to.

| <b>TENTERFIELD SHIRE COUNCIL</b><br><b>Ordinary Rating Structure 2024-2025 – 5.7% Rate Peg</b><br><b>As at February 2024 Valuations</b> |                                 |                    |                  |                       |           |                   |                                                         |                  |                 |                          |                           |                             |                                 |                                        |
|-----------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|--------------------|------------------|-----------------------|-----------|-------------------|---------------------------------------------------------|------------------|-----------------|--------------------------|---------------------------|-----------------------------|---------------------------------|----------------------------------------|
| Rate Code                                                                                                                               | Rate Category                   | Total No of Assess | Land Value       | % of Total Land Value | Base Rate | Total Base Amount | Ad Valorem Dollar Rate                                  | Total Ad Valorem | Total Rate Levy | Average Rates Per Assess | % of income from the base | Actual % Yield per Category | Average increase from 2023/2024 | Average increase weekly from 2023/2024 |
| 1                                                                                                                                       | Residential Tenterfield         | 1615               | 171,838,294.00   | 10.32%                | \$445.00  | \$718,528.15      | \$0.00498446                                            | \$856,520.79     | \$1,575,048.94  | \$975.46                 | 45.62%                    | 21.56%                      | \$45.02                         | \$0.87                                 |
| 4                                                                                                                                       | Residential Tenterfield (Urban) | 9                  | 3,183,000.00     | 0.19%                 | \$445.00  | \$4,005.00        | \$0.00448210                                            | \$14,266.53      | \$18,271.53     | \$2,030.17               | 21.92%                    | 0.25%                       | \$31.16                         | \$0.60                                 |
| 5                                                                                                                                       | Residential Other               | 1530               | 279,107,510.00   | 16.76%                | \$203.00  | \$310,590.00      | \$0.00368185                                            | \$1,027,631.70   | \$1,338,221.70  | \$874.65                 | 23.21%                    | 18.31%                      | \$53.34                         | \$1.03                                 |
| 6                                                                                                                                       | Residential Urbenville          | 132                | 9,922,874.00     | 0.60%                 | \$395.00  | \$51,970.15       | \$0.00649359                                            | \$64,435.07      | \$116,405.22    | \$884.74                 | 44.65%                    | 1.59%                       | \$44.90                         | \$0.86                                 |
| 7                                                                                                                                       | Residential Jennings            | 108                | 6,019,200.00     | 0.36%                 | \$395.00  | \$42,660.00       | \$0.00838352                                            | \$50,462.09      | \$93,122.09     | \$862.24                 | 45.81%                    | 1.27%                       | \$32.55                         | \$0.63                                 |
| 8                                                                                                                                       | Residential Drake               | 84                 | 3,902,300.00     | 0.23%                 | \$395.00  | \$33,180.00       | \$0.00988153                                            | \$38,560.71      | \$71,740.71     | \$854.06                 | 46.25%                    | 0.98%                       | \$36.34                         | \$0.70                                 |
| 9                                                                                                                                       | Farmland General                | 1471               | 1,165,329,240.00 | 70.00%                | \$580.00  | \$853,180.00      | \$0.00234433                                            | \$2,731,916.93   | \$3,585,096.93  | \$2,437.18               | 23.80%                    | 49.06%                      | \$135.23                        | \$2.60                                 |
| 10                                                                                                                                      | Business Tenterfield            | 193                | 19,281,146.00    | 1.16%                 | \$786.00  | \$151,957.38      | \$0.01586269                                            | \$305,850.90     | \$457,808.28    | \$2,368.01               | 33.19%                    | 6.27%                       | \$103.65                        | \$1.99                                 |
| 11                                                                                                                                      | Business Other                  | 17                 | 4,250,340.00     | 0.26%                 | \$388.00  | \$6,596.00        | \$0.00506845                                            | \$21,542.64      | \$28,138.64     | \$1,655.21               | 23.44%                    | 0.39%                       | \$79.44                         | \$1.53                                 |
| 12                                                                                                                                      | Business Urbenville             | 13                 | 1,004,526.00     | 0.06%                 | \$361.00  | \$4,848.23        | \$0.00619597                                            | \$6,224.02       | \$11,072.25     | \$824.44                 | 43.79%                    | 0.15%                       | \$41.99                         | \$0.81                                 |
| 13                                                                                                                                      | Business Jennings               | 2                  | 205,200.00       | 0.01%                 | \$361.00  | \$722.00          | \$0.00475948                                            | \$976.64         | \$1,698.64      | \$849.32                 | 42.50%                    | 0.02%                       | \$43.33                         | \$0.83                                 |
| 14                                                                                                                                      | Business Drake                  | 8                  | 387,400.00       | 0.02%                 | \$361.00  | \$2,888.00        | \$0.00926204                                            | \$3,588.11       | \$6,476.11      | \$809.51                 | 44.59%                    | 0.09%                       | \$41.19                         | \$0.79                                 |
| 15                                                                                                                                      | Mining                          | 10                 | 410,430.00       | 0.02%                 | \$632.00  | \$6,320.00        | \$0.02146022                                            | \$8,807.92       | \$15,127.92     | \$1,512.79               | 41.78%                    | 0.21%                       | \$65.50                         | \$1.26                                 |
|                                                                                                                                         | TOTALS                          | 5192               | 1,664,841,460    | 100%                  |           | \$2,187,444.91    |                                                         | \$5,130,784.04   | \$7,318,228.95  |                          |                           | 100%                        |                                 |                                        |
|                                                                                                                                         |                                 |                    |                  |                       |           |                   | Conservation Concession                                 |                  |                 | -\$11,376.75             |                           |                             |                                 |                                        |
|                                                                                                                                         |                                 |                    |                  |                       |           |                   | (Applicable to Farmland & Residential Other Categories) |                  |                 |                          |                           |                             |                                 |                                        |
|                                                                                                                                         |                                 |                    |                  |                       |           |                   |                                                         |                  |                 | \$7,306,852.20           |                           |                             |                                 |                                        |

## STATEMENT OF CHARGES

### Water Supply Charges

#### Water Pricing Policy Statement

Council proposes to adopt as part of the 2024/2025 Operational Plan a Policy for Water Pricing, which incorporates the user pays principle. The proposed water pricing policy for the 2024/2025 financial year is based on the following charging components:

- (a) An annual availability charge which applies to each individual connection to the water supply and to each property to which a service connection is available to a Water Supply System;
- (b) A consumption-based charge for each kilolitre of water consumed.

The purpose of this Water Pricing Policy is to:

- (a) assist in the financing of the water supply;
- (b) provide for future capital works; and
- (c) encourage a conservative use of water.

#### Water Supply - Availability Charge

In accordance with best practice guidelines and in accordance with sections 501 and 502 of the Local Government Act 1993, Council proposes to:

1. Levy an Availability Charge applicable to all properties connected or able to be connected to a Council Water Supply; and
2. Levy a water supply charge on land that is supplied with water from a water pipe of the Council and also land that is situated within 225 metres of a water pipe and physically able to be connected to Council's water main.

The minimum non-residential water access charge will be the annual residential water availability charge.

The service availability charge for residential strata lots will be 75% of the residential service availability charge. This recognises that strata developments utilise shared services infrastructure at a lower cost to Council and provides a higher income yield for each rateable property.

The water supply service availability charge is levied as a charge per water connection to each rates assessment.

The account for the access charge will be included on the annual rates notice.

#### Water Supply - Consumption Charges

In accordance with Section 502 of the Local Government Act 1993, it is proposed to levy a charge for the consumption of water for all properties, as detailed in Council's Fees and Charges document which forms part of this Operational Plan.

#### **Mount Lindesay Private Water Line Maintenance Charge**

A charge per water meter as outlined in the Fees and Charges Section of the Operational Plan applies to users of the Mount Lindesay Private Water Line.

#### **Minimum Account Charge**

In the 2024/2025 Billing Year there will be a minimum water consumption account charge of \$25.00 for each of the six (6) monthly billing periods.

#### **Damaged Water Meter**

If at the time of reading a water meter it is found to be damaged or has stopped, an account will be issued based upon the average water consumption for the previous two corresponding water billing periods.

#### **Concealed Water Leakage Concession Policy**

Please refer to Council's Policy on this matter if you have a concealed water leak. The Policy is available on Council's website.

Council's water charging structure for 2024/2025 is as follows:

| Description                                                     | Services     | Charge \$ | Levied \$           |
|-----------------------------------------------------------------|--------------|-----------|---------------------|
| Residential Water Service Availability                          | 1,879        | 746.00    | 1,401,734.00        |
| Rural Other Water Service Availability                          | 31           | 746.00    | 23,126.00           |
| Residential Strata Water Service Availability                   | 17           | 561.00    | 9,537.00            |
| Mt Lindesay Private Line Water Availability                     | 11           | 930.00    | 10,230.00           |
| <b>Total Residential/Rural/Mt Lindesay Water Access Charges</b> | <b>1,938</b> |           | <b>1,444,627.00</b> |
| 20mm Service Availability                                       | 225          | 746.00    | 167,850.00          |
| 25mm Service Availability                                       | 15           | 746.00    | 11,190.00           |
| 32mm Service Availability                                       | 8            | 746.00    | 5,968.00            |
| 40mm Service Availability                                       | 16           | 1,125.00  | 18,000.00           |
| 50mm Service Availability                                       | 22           | 1,750.00  | 38,500.00           |
| 80mm Service Availability                                       | -            | 4,490.00  |                     |
| 100mm Service Availability                                      | -            | 7,015.00  |                     |
| 150mm Service Availability                                      | -            | 15,775.00 |                     |
| Voluntary & Charitable Water Availability                       | 26           | 143.00    | 3,718.00            |
| <b>Total Non-Residential Water Access Charges</b>               | <b>312</b>   |           | <b>245,226.00</b>   |
| Minimum Water Account Charge (each billing cycle)               |              | 25.00     |                     |
| Residential/Rural/Mt Lindesay <450kl                            | As per usage | 6.20      |                     |
| Residential/Rural/Mt Lindesay >450kl                            | As per usage | 9.60      |                     |
| Non-Residential <1,000 kl                                       | As per usage | 6.20      |                     |
| Non-Residential >1,000 kl                                       | As per usage | 9.60      |                     |
| <b>Total Water Consumption Charges</b>                          |              |           |                     |



## **Sewerage Service Charges**

### **Sewerage Service - Availability Charge**

In accordance with Section 501 of the Local Government Act 1993 Council proposes to levy a Sewerage Service Charge on each parcel of rateable land for which the service is provided or proposed.

A parcel of rateable land is defined in the Local Government Act 1993 as a portion or parcel of land separately valued under the Valuation of Land Act 1916.

The Sewerage Availability Charge shall be applied in accordance with Section 502 of the Local Government Act 1993 to every rates assessment for each sewerage connection from 1 July in each rating year when the property subject to the rate assessment is within the Tenterfield or Urbenville Town areas and;

- (a) is connected to the Council's sewer main, or
- (b) is not connected to the Council's sewer main but any part of the property is no more than 75 metres from the Council's sewer main, and
- (c) is land from which sewerage can be discharged into the sewers of Council.

In respect of Residential Flat Buildings a Sewerage Availability Charge will be made equal to the number of residential flats multiplied by the service charge for a single connection. This fee is set out in Council's Fees and Charges.

### **Annual Charges - Non-Residential Sewerage**

Commercial and other non-residential sewerage customers will incur an access charge based on the size of the customer's water connection meter plus a pay-for-use charge based on the water used. The annual non-residential sewerage charge will be calculated using the following formula:

Annual Non-residential Sewerage Charge =  $AC + SDF \times (C \times UC)$  where;

- AC = Access Charge
- SDF = Sewerage Discharge Factor determine by type/use.
- C = Customers annual water consumption measured in kilolitres.
- UC = Sewerage Usage Charge per kilolitre.

The Non-Residential Sewerage Charge is levied as a charge per sewerage connection to each rates assessment, or if no sewerage connection is provided then a Non-Residential Sewerage Charge will be levied on all sewerage land in the Tenterfield and Urbenville Town areas within 75 metres of Council's main and physically able to be connected to Council's main (in accordance with Section 552 of the Local Government Act 1993), the Non-Residential Sewerage Service Charge will then apply to the number of parcels of rateable land separately valued as at 1 July in each rating year.

The minimum non-residential sewerage access charge will be the annual residential sewerage availability charge.



Council's sewerage charging structure for 2024/2025 is as follows:

| Description                                       | Services     | Charge \$ | Levied \$           |
|---------------------------------------------------|--------------|-----------|---------------------|
| Residential Sewer Availability                    | 1,728        | 1,460.00  | 2,522,880.00        |
| <b>Total Residential Sewer Access Charges</b>     | <b>1,728</b> |           | <b>2,522,880.00</b> |
| 20mm Service Availability                         | 207          | 1,460.00  | 302,220.00          |
| 25mm Service Availability                         | 13           | 1,460.00  | 18,980.00           |
| 32mm Service Availability                         | 8            | 1,890.00  | 15,120.00           |
| 40mm Service Availability                         | 13           | 2,940.00  | 38,220.00           |
| 50mm Service Availability                         | 16           | 4,585.00  | 73,360.00           |
| 80mm Service Availability                         | -            | 11,735.00 |                     |
| 100mm Service Availability                        | -            | 18,335.00 |                     |
| 150mm Service Availability                        | -            | 41,260.00 |                     |
| Voluntary & Charitable Sewer Availability         | 25           | 281.00    | 7,025.00            |
| <b>Total Non-Residential Sewer Access Charges</b> | <b>282</b>   |           | <b>454,925.00</b>   |
| Sewerage Usage Charge – Non-Residential           | As per usage | 3.35      |                     |

#### Trade Waste Charges

The trade waste bill for a trade waste customer will be:

$TW = A + I + C \times UC \times TWDF$ , where

- TW = Total annual trade waste fees and charges (\$)
- A = Annual Trade Waste fee (\$)
- I = Re-inspection fee (\$) where required
- C = Customer's annual water consumption (kl)
- UC = Trade waste usage charge (\$/kl)
- TWDF = Trade waste discharge factor

The account for the annual trade waste fee (A) and re-inspection fee (I) (where applicable) will be included on the annual rates notice. The account for the usage component (applicable) will be issued on a half yearly billing cycle in conjunction with Water Usage accounts.

Council's trade waste charging structure for 2024/2025 is as follows:

| Description                             | Services     | Charge \$             | Levied \$        |
|-----------------------------------------|--------------|-----------------------|------------------|
| Annual Trade Waste Charge - Category 1  | 63           | 204.00                | 12,852.00        |
| Annual Trade Waste Charge – Category 2  | -            | 204.00                |                  |
| Annual Trade Waste Charge – Category 3  | -            | 974.00                |                  |
| Trade Waste Usage Charge: Compliant     | As per usage | 2.30 (per kilolitre)  |                  |
| Trade Waste Usage Charge: Non-Compliant | As per usage | 23.50 (per kilolitre) |                  |
| <b>Total Annual Trade Waste Charges</b> | <b>63</b>    |                       | <b>12,852.00</b> |

#### **On-Site Sewage Management Charges**

The owners of all premises (other than those licensed by the NSW EPA) are required to obtain approval to operate an on-site human waste treatment facility.

Upon initial assessment of an on-site sewage management system Council may require owners to undertake maintenance or replacement of a system prior to issuing an approval, to ensure that performance standards are being adhered to, and human and environmental health impacts are minimised.

Council proposes to apply a user pays policy in regard to the recovery of costs for on-site sewage management.

#### **Waste Management Charges**

##### **Waste Management Facility Charge**

In accordance with Section 501 of the Local Government Act 1993, it is proposed to levy an annual charge on all rateable properties as a Waste Management Facility charge. This charge recognises that all rateable properties potentially produce waste and hence should contribute to the costs of running Council's Waste Management Facilities. Gate charges will apply as per Council's Fees and Charges Policy.

##### **Waste Management Collection Charge - Domestic**

In accordance with Section 496 of the Local Government Act, 1993, Council proposes to levy an Annual Domestic Waste Management Collection Charge on Domestic Properties within the designated Domestic Waste Collection Service Area.

##### **Waste Management Collection Charge – Non-Domestic**

In accordance with Section 501 of the Local Government Act, 1993, Council proposes to levy an Annual Waste Management Charge on Non-Domestic Properties. Within the designated Non-Domestic Waste Collection Service Area.

##### **Waste Management - Recycling Collection Charges**

In accordance with Section 496 of the Local Government Act, 1993, Council proposes to levy an Annual Waste Recycling Charge on all residential properties within the designated Residential Waste Recycling Collection Service Area.

In accordance with Section 501 of the Local Government Act, 1993, Council proposes to levy an Annual Waste Recycling Charge on all Non-Residential properties within the designated Non-Residential Waste Recycling Collection Service Area.

The collection areas related to the above items are described in the maps at the end of this Revenue Policy.

Council's Waste Management charging structure for 2024/2025 is as follows:

| Description                                                      | Services     | Charge \$ | Levied \$           |
|------------------------------------------------------------------|--------------|-----------|---------------------|
| Waste Collection - Domestic 120L Bin                             | 1108         | 517.00    | 572,836.00          |
| Waste Collection - Rural 120L Bin                                | 84           | 517.00    | 43,428.00           |
| <b>Total Waste Collection Charges Domestic/Rural 120L</b>        | <b>1,192</b> |           | <b>616,264.00</b>   |
| Waste Collection - Domestic 240L Bin                             | 842          | 665.00    | 559,930.00          |
| Waste Collection - Rural 240L Bin                                | 45           | 665.00    | 29,925.00           |
| <b>Total Waste Collection Charges - Domestic/Rural 240L</b>      | <b>887</b>   |           | <b>589,855.00</b>   |
| Waste Collection - Commercial 120L Bin                           | 71           | 517.00    | 36,707.00           |
| <b>Total Waste Collection Charges - Commercial 120L</b>          | <b>71</b>    |           | <b>36,707.00</b>    |
| Waste Collection - Commercial 240L Bin                           | 279          | 665.00    | 185,535.00          |
| <b>Total Waste Collection Charges - Commercial 240L</b>          | <b>279</b>   |           | <b>185,535.00</b>   |
| Waste Management Facility Charge                                 | 4,986        | 321.00    | 1,600,506.00        |
| <b>Total Waste Management Facility</b>                           | <b>4,986</b> |           | <b>1,600,506.00</b> |
| Waste Management Facility Charge - Non-Residential               | 206          | 321.00    | 66,126.00           |
| <b>Total Waste Management Facility - Non-Residential</b>         | <b>206</b>   |           | <b>66,126.00</b>    |
| Waste Recycling Collection - Residential                         | 1,827        | 98.50     | 179,959.50          |
| <b>Total Waste Recycling Collection Charge - Residential</b>     | <b>1,827</b> |           | <b>179,959.50</b>   |
| Waste Recycling Collection - Non-Residential                     | 239          | 98.50     | 23,541.50           |
| <b>Total Waste Recycling Collection Charge - Non-Residential</b> | <b>239</b>   |           | <b>23,541.50</b>    |

#### **Bulk Solid Waste Charges**

In accordance with Section 502 of the Local Government Act 1993, Council proposes to charge a Waste Management Charge for the removal of Builders waste and waste from commercial and domestic properties by way of a collection service from Trade Waste Bins and for the rental and delivery of these bins.

The proposed charges are set out in Council's Fees and Charges under the Waste Management section.

#### **Waste Vouchers**

(Pending Council decision)

### Stormwater Management Services

In accordance with Section 496A of the Local Government Act 1993, Council proposes to make and levy an annual charge for the provision of stormwater management services for each eligible parcel of land within the Business - Tenterfield sub-category boundary, all properties within the boundary of the village of Jennings and all properties within the boundary of the village of Urbenville.

Council's Stormwater charging structure for 2024/2025 is as follows:

| Description                                                   | Services     | Charge \$ | Levied \$        |
|---------------------------------------------------------------|--------------|-----------|------------------|
| <b>Stormwater Management</b>                                  |              |           |                  |
| Stormwater Management Charge - Residential                    | 1688         | 25.00     | 42,200.00        |
| Stormwater Management Charge - Strata                         | 17           | 12.50     | 212.50           |
| <b>Total Stormwater Management Charge - Residential</b>       | <b>1,705</b> |           | <b>42,412.50</b> |
| Stormwater Business < 350m2                                   | 41           | 25.00     | 1,025.00         |
| Stormwater Business 350m2 - 1200m2                            | 60           | 50.00     | 3,000.00         |
| Stormwater Business 1200m2 - 5000m2                           | 62           | 221.00    | 13,702.00        |
| Stormwater Business > 5000m2                                  | 34           | 357.00    | 12,138.00        |
| <b>Total Stormwater Management Charge - Non - Residential</b> | <b>197</b>   |           | <b>29,865.00</b> |

### Fees and Charges

Fees and Charges are calculated in accordance with the recommendations of the Local Government and Shires Association detailed in "Determination of Fees and Charges under the Local Government Act, 1993" released in April, 1994.

Variations outside this policy are identified specifically in the Fees and Charges Schedule.

Where fees are fixed by State Government Acts and regulations they will be adjusted as legislation requires.

A list of Council's Fees and Charges proposed to apply from the 1 July 2024 is included in this Operational Plan.

### Financial Hardship

Ratepayers experiencing financial hardship in respect of payment of Council rates and charges can apply to Council for alternative payment options to assist the alleviation of such hardship.

Anyone in this situation should contact Council's finance team who will discuss options in confidence and advise what can be done to assist ratepayers with the payment of rates and charges.

#### **Interest on Rates and Charges Excluding General Fees and Charges**

The NSW Minister for Local Government announces in accordance with Section 566(3) of the Local Government Act 1993 the maximum amount of interest that can be levied on overdue rates and charges.

For the 2024/2025 financial year, the NSW Minister for Local Government will set the interest rate subject to determination by the Office of Local Government for the period 1 July 2024 to 30 June 2025 (yet to be determined).

Council will apply these interest rates for 2024/2025 as determined by the NSW Minister for Local Government.

#### **Section 67 Private Works Charges**

Details of the Private Works Charges for 2024/2025 are included in the fees and charges section of this Operational Plan.

#### **Borrowings**

Nil borrowings - subject to service level reductions and further amendments proposed in the amended Operational Plan for 2024/2025.

#### **Restricted Funds**

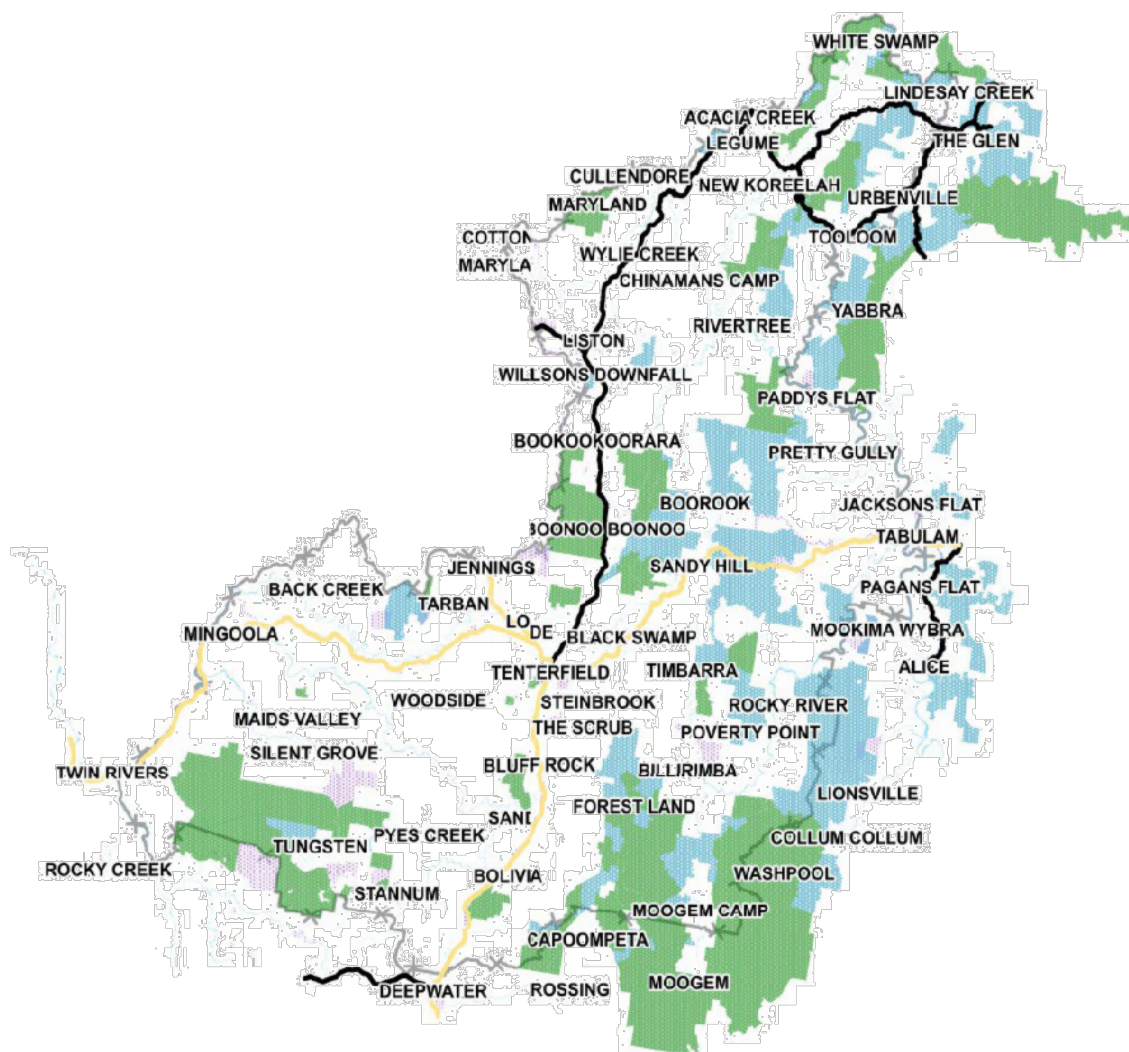
Internally restricted funds and externally restricted fund are set aside each year for various purposes. The balance of these funds as at 30 June in any given year can be found in Council's audited Financial Statements.

### **APPENDIX A - CATEGORISATION AND COLLECTION AREA MAPS**

### **APPENDIX B – FEES & CHARGES**



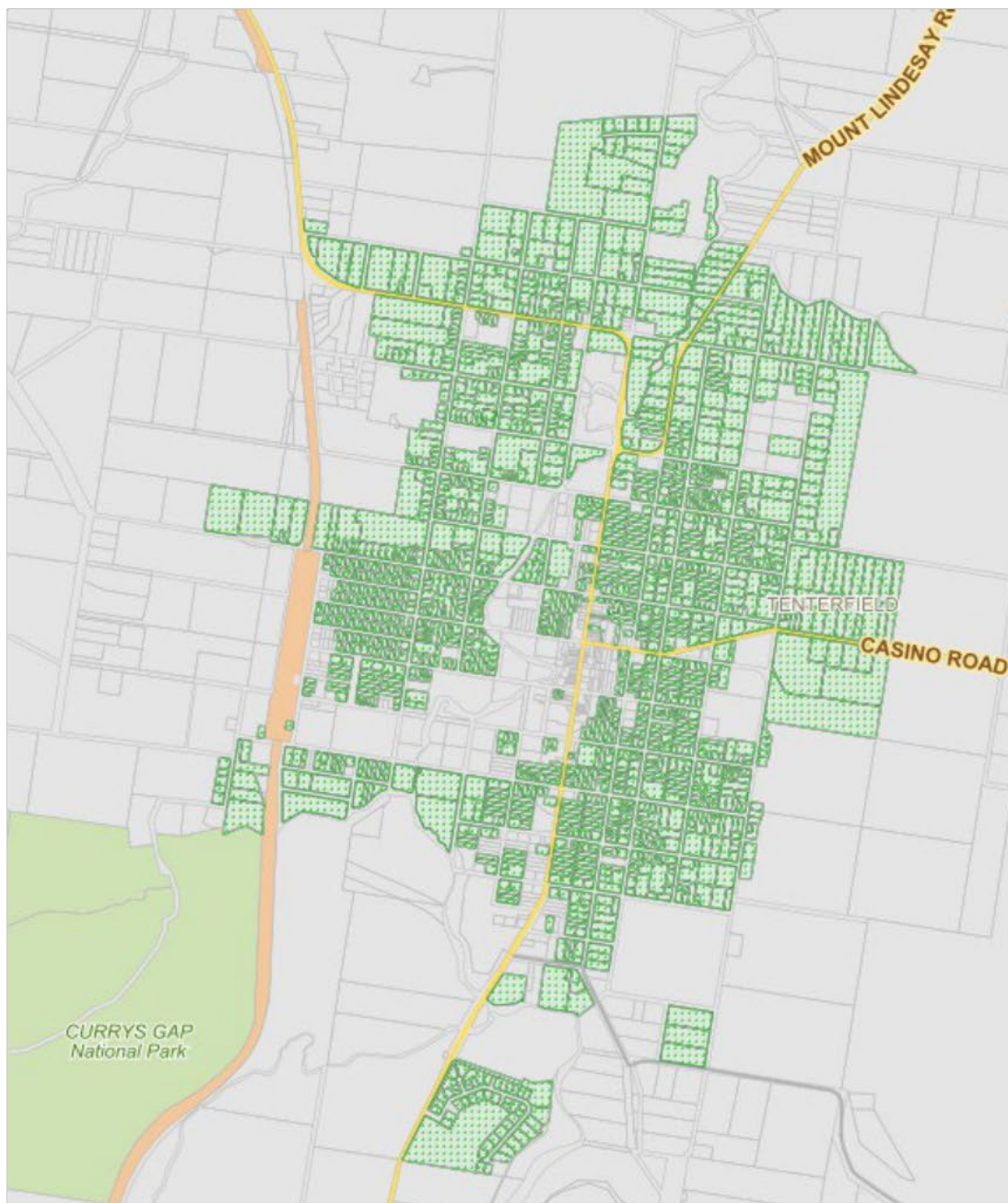
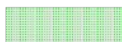
**Local Government Area**





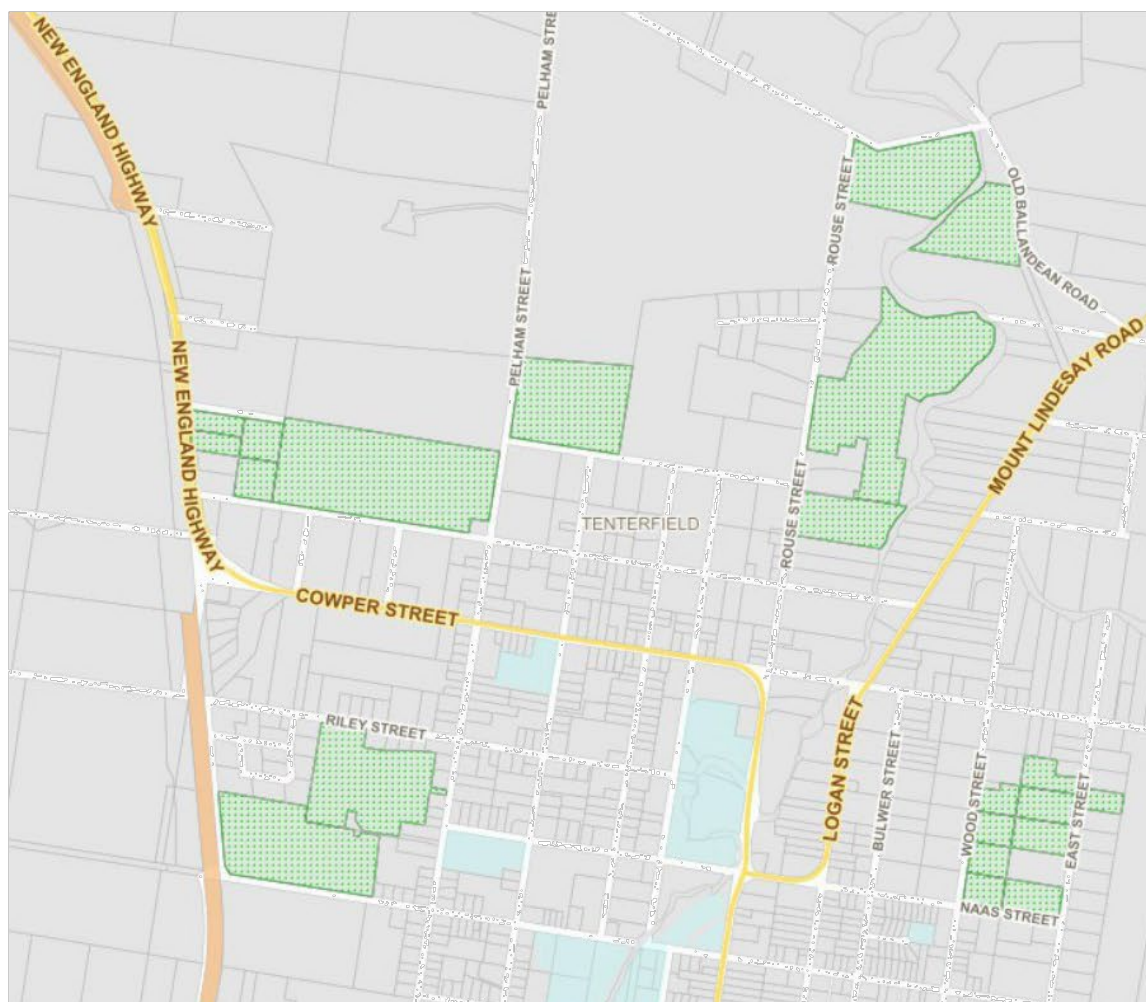
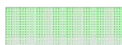


**Residential Tenterfield**





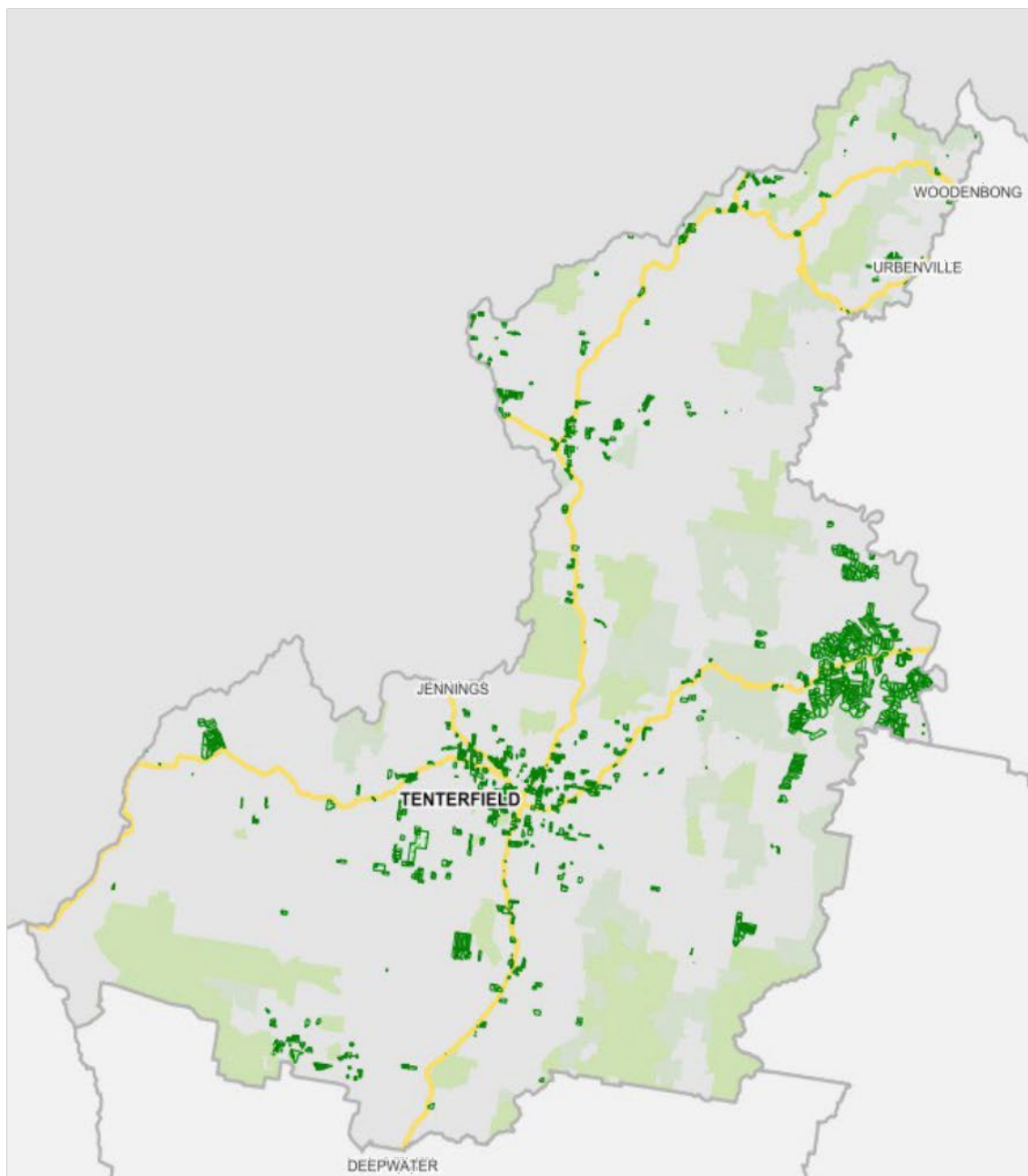
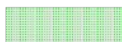
**Residential Tenterfield Urban**







Residential Other



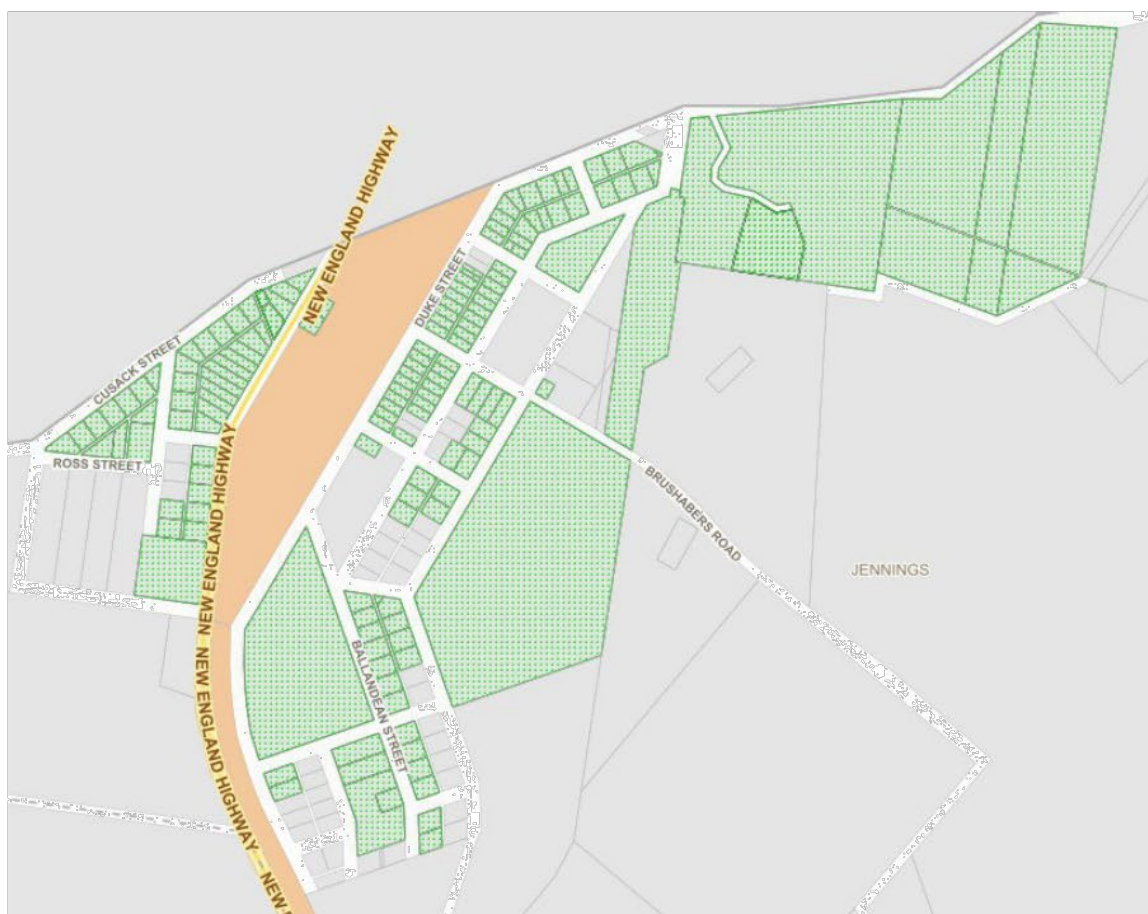


**Residential Urbenville**



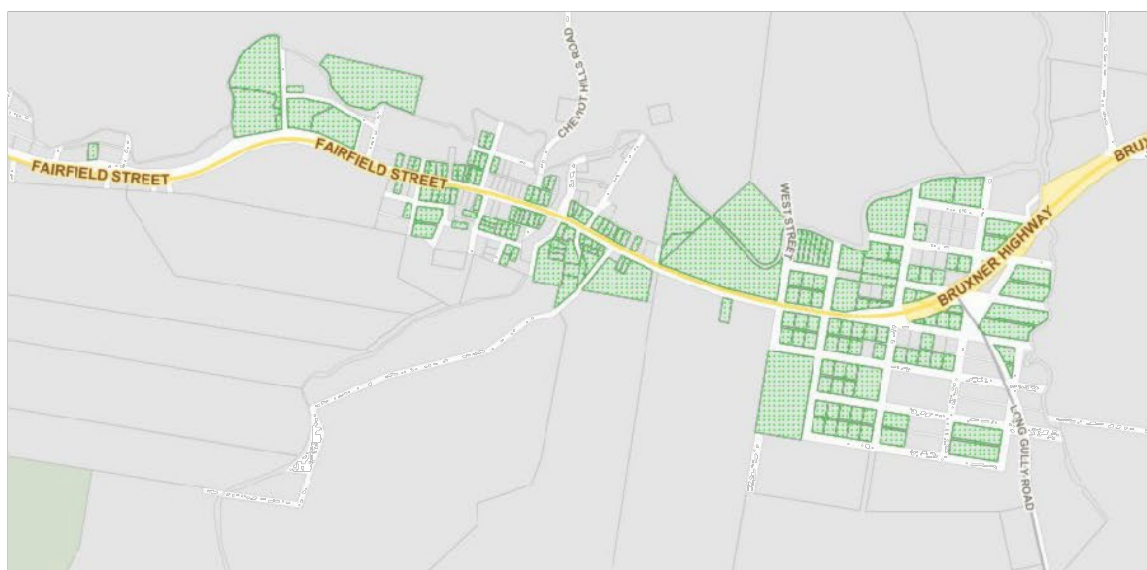


**Residential Jennings**





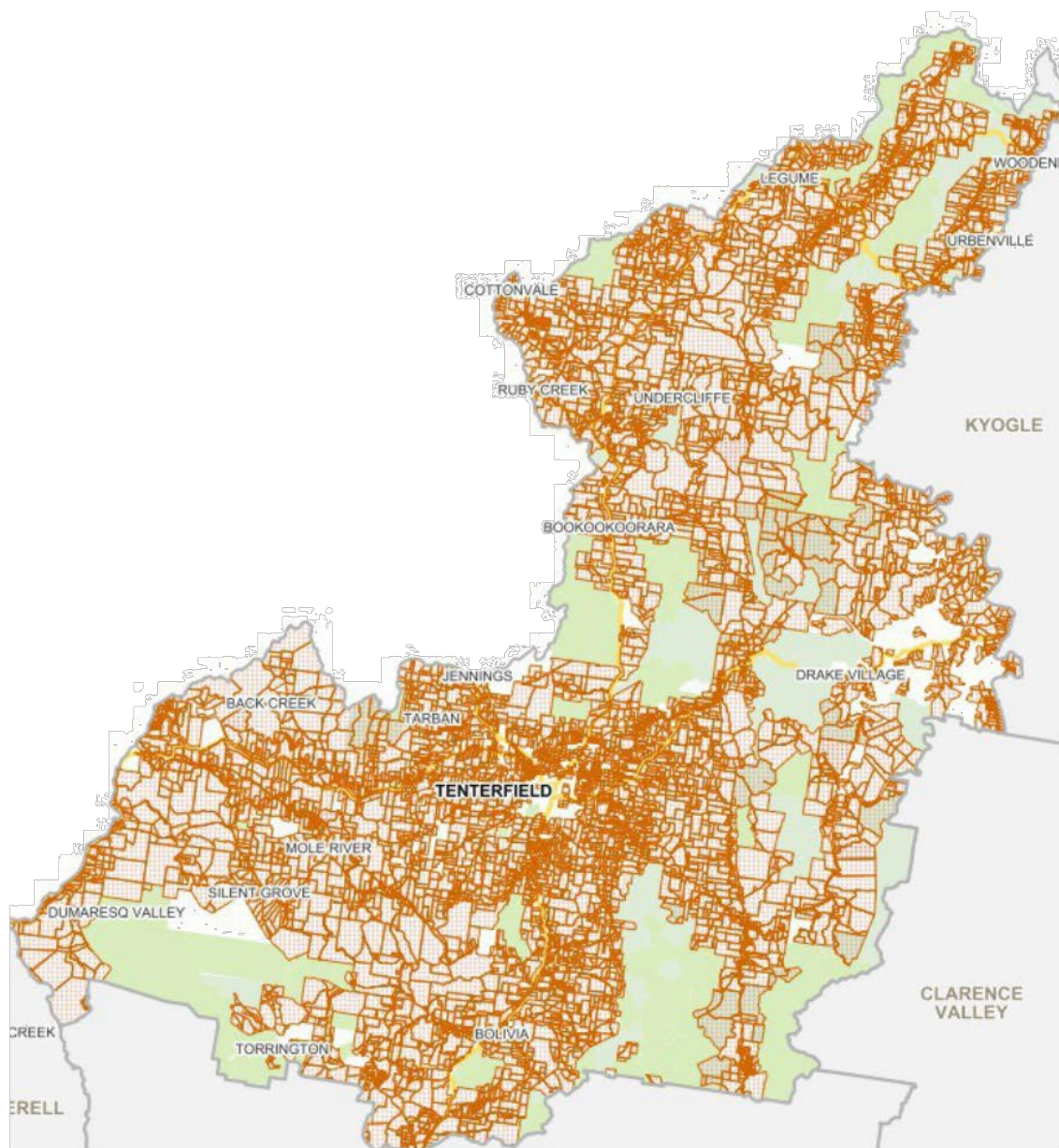
**Residential Drake**





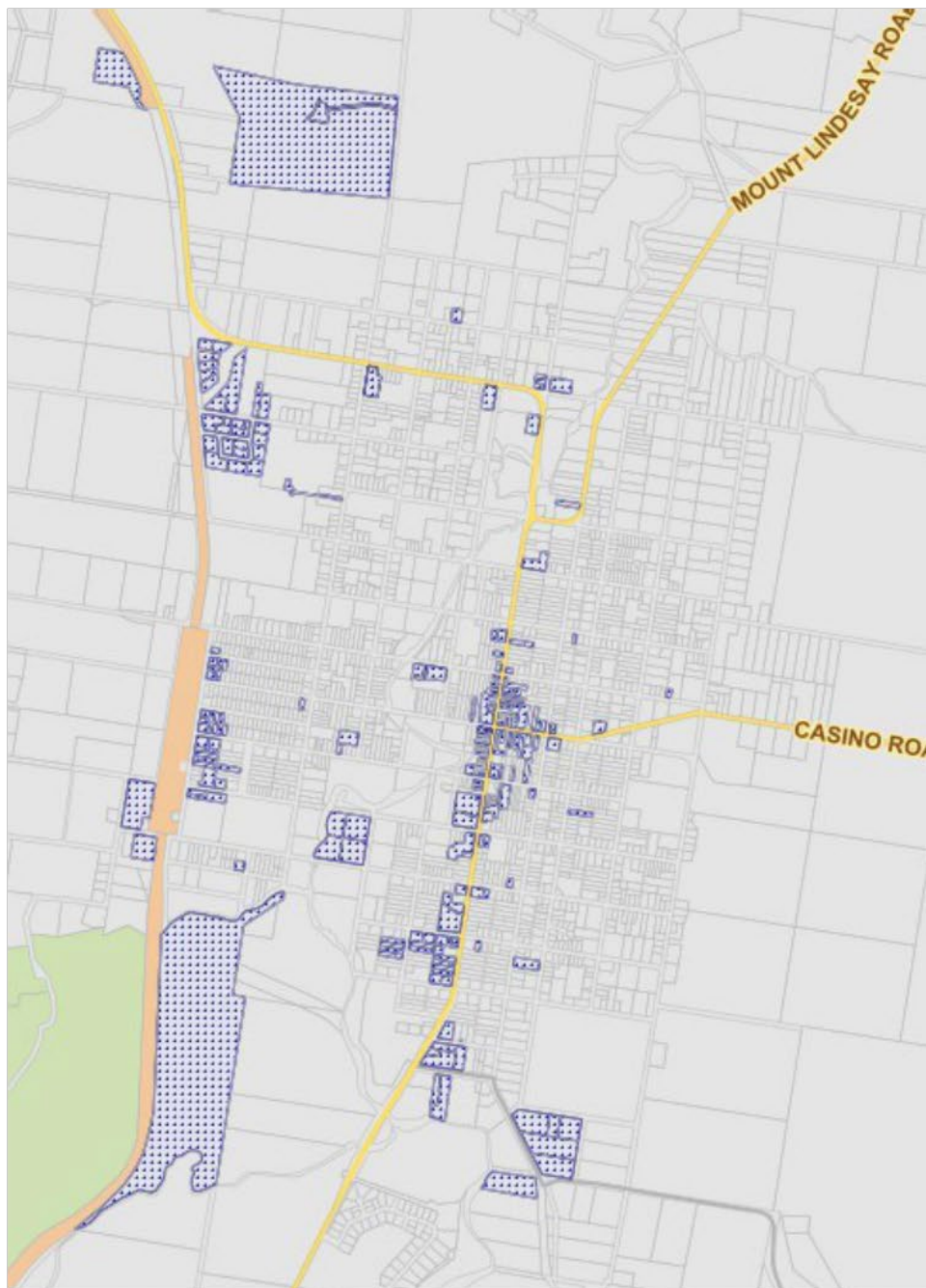


Farmland



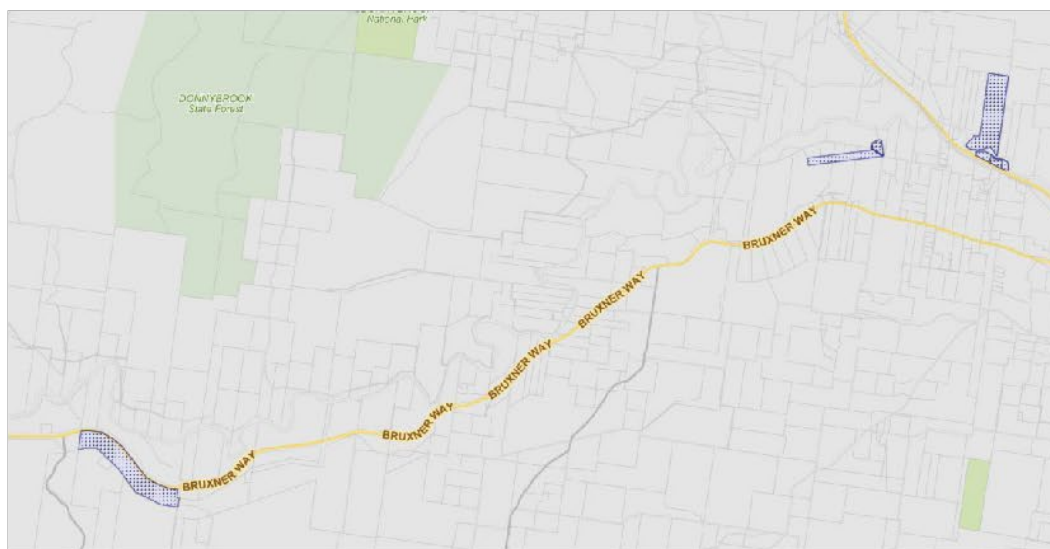
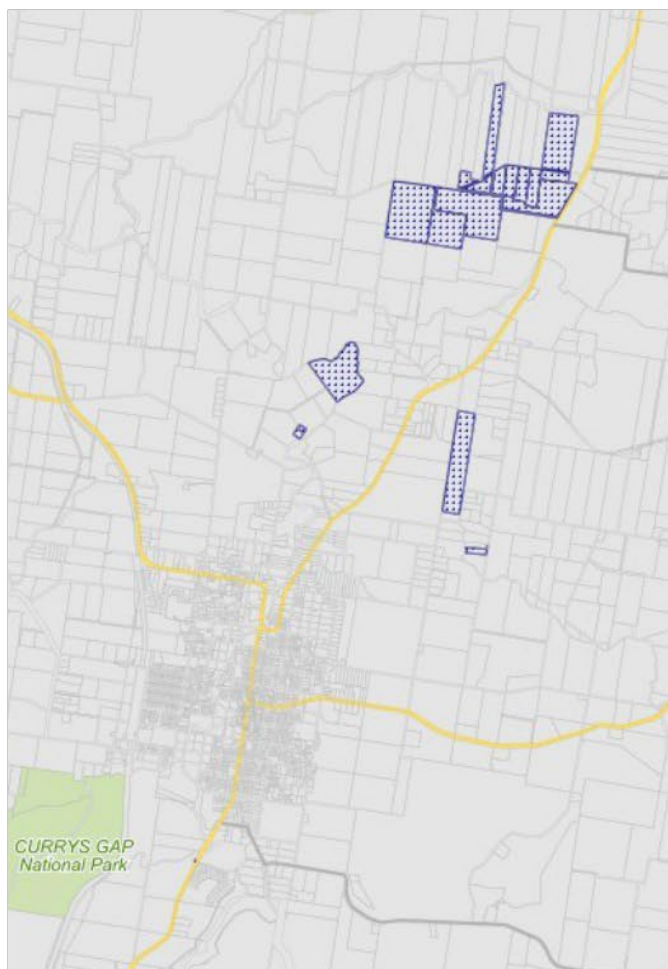


Business Tenterfield





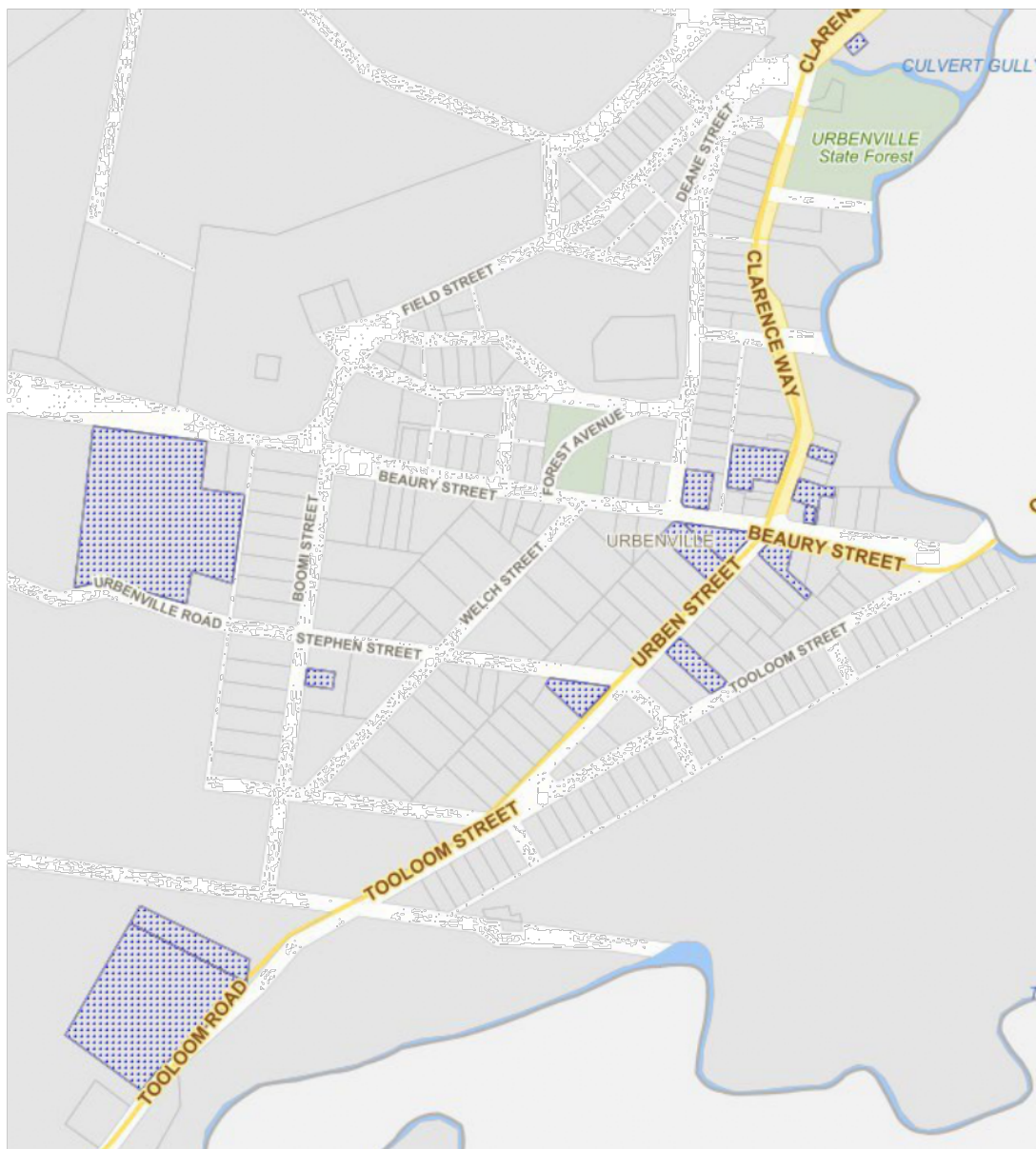
**Business Other**







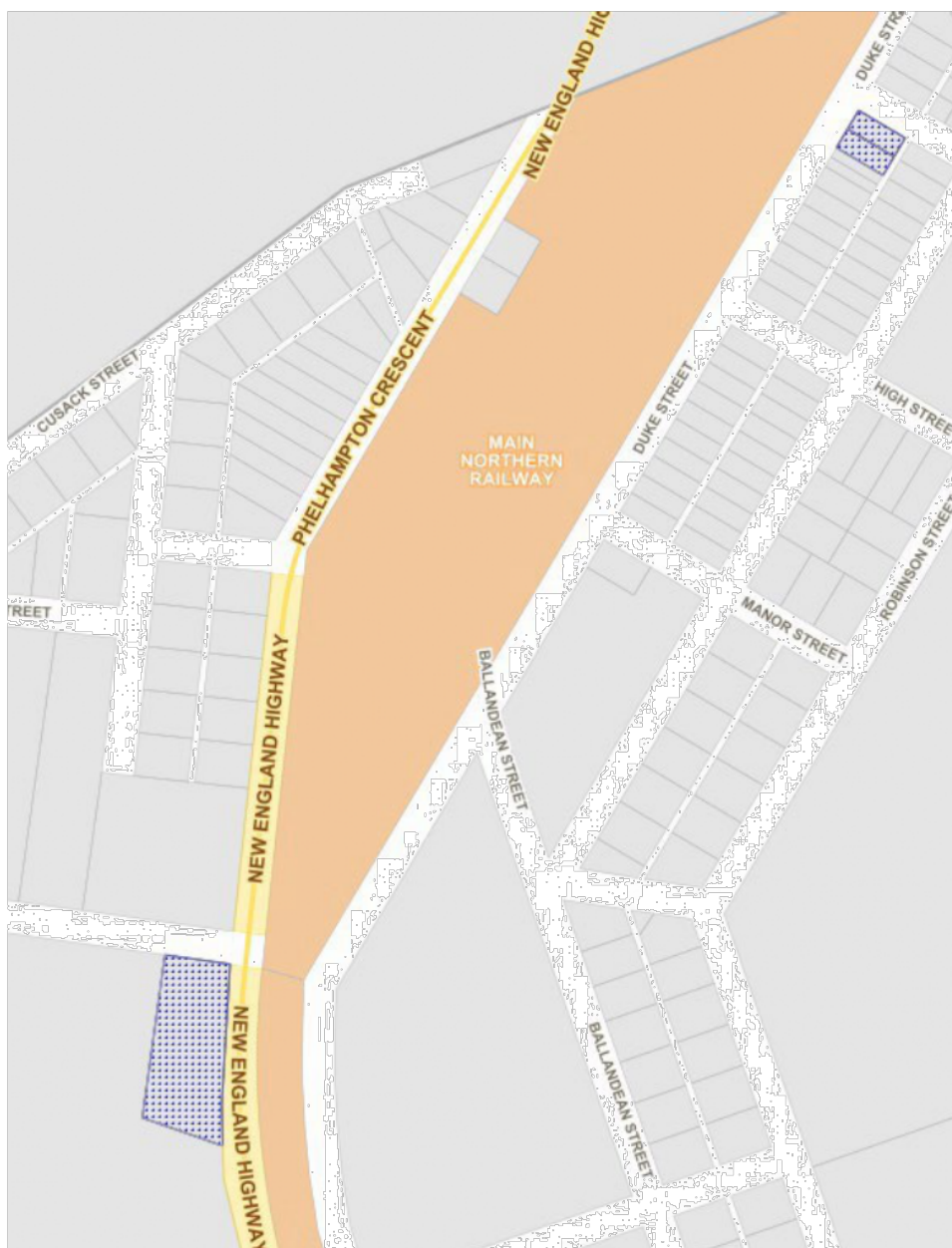
**Business Urbenville**





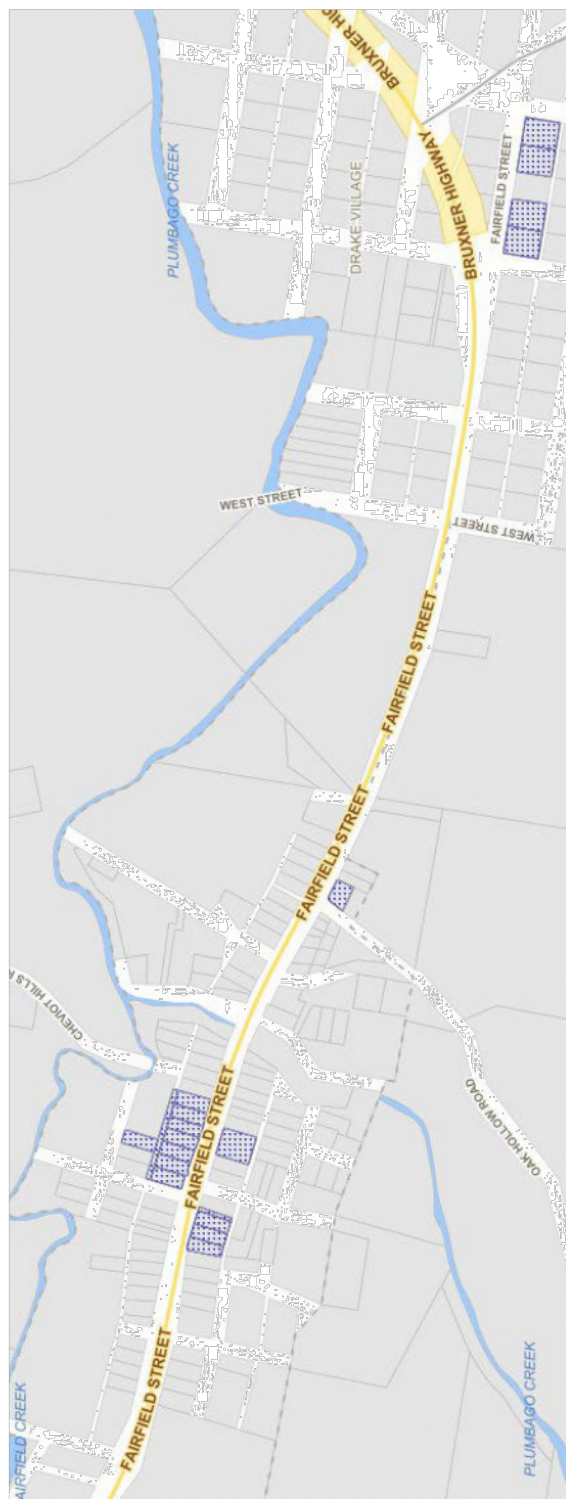


Business Jennings





**Business Drake**





**Mining**



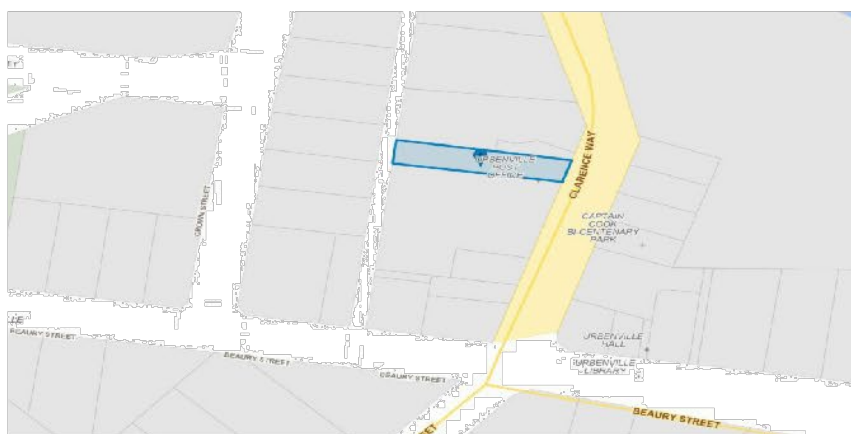
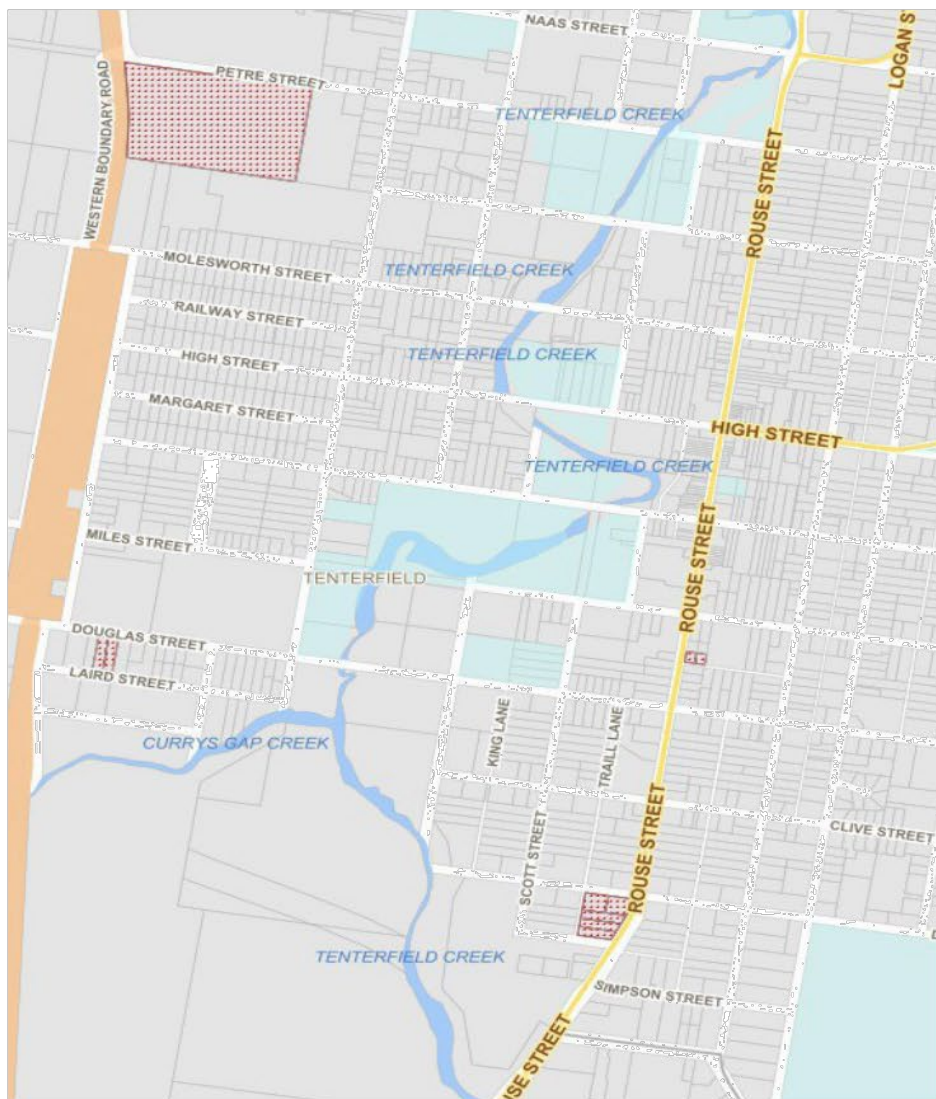
A51581 Lot 8 DP 753286 above

| ASSESSMENT | PROPERTY DESCRIPTION/LEASE TYPE |         |         |        |         |        |                | TOTAL AREA |
|------------|---------------------------------|---------|---------|--------|---------|--------|----------------|------------|
| A19778     | ML 1373                         |         |         |        |         |        |                | 1.816 HA   |
| A24497     | ML 1345                         |         |         |        |         |        |                | 8094 M2    |
| A24505     | ML 6295                         | ML 6335 | ML 6242 |        |         |        |                | 59.58 HA   |
| A24927     | ML 1200                         |         |         |        |         |        |                | 8.75 HA    |
| A29280     | ML 6291                         |         |         |        |         |        |                | 25.9 HA    |
| A35758     | ML 1215                         | ML 5437 |         |        |         |        |                | 4.032 HA   |
| A41459     | ML 1147 - 1150                  | ML 24   | ML 256  | ML 259 | ML 5883 | SL 409 | GL 5477 - 5478 | 708.5 HA   |
| A41467     | SL 492                          |         |         |        |         |        |                | 2.14 HA    |
| A41483     | ML 471                          | ML 6004 | ML 6006 |        |         |        |                | 80.911 HA  |
| A51581     | Lot 8 DP 753286                 |         |         |        |         |        |                | 24.28 HA   |

Note: No spatial data available for Mining Leases.



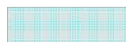
**Mixed Development**



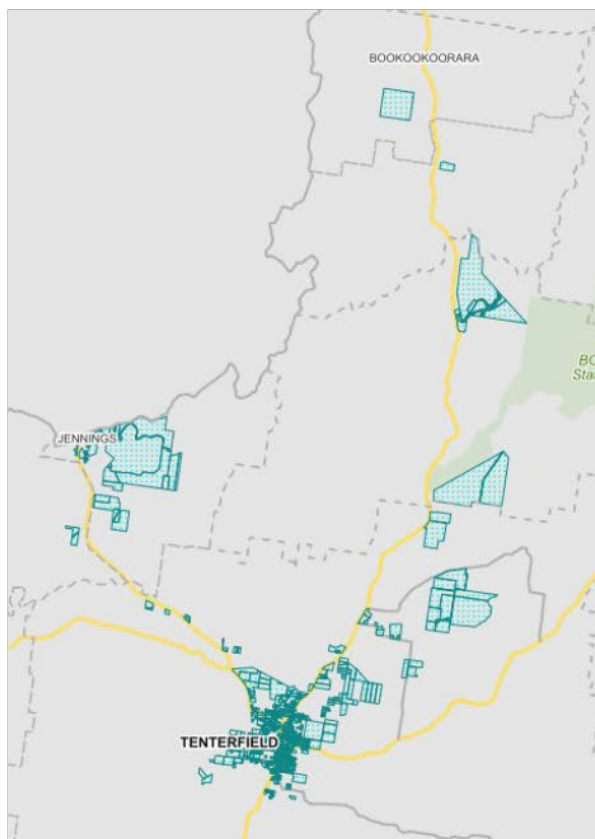
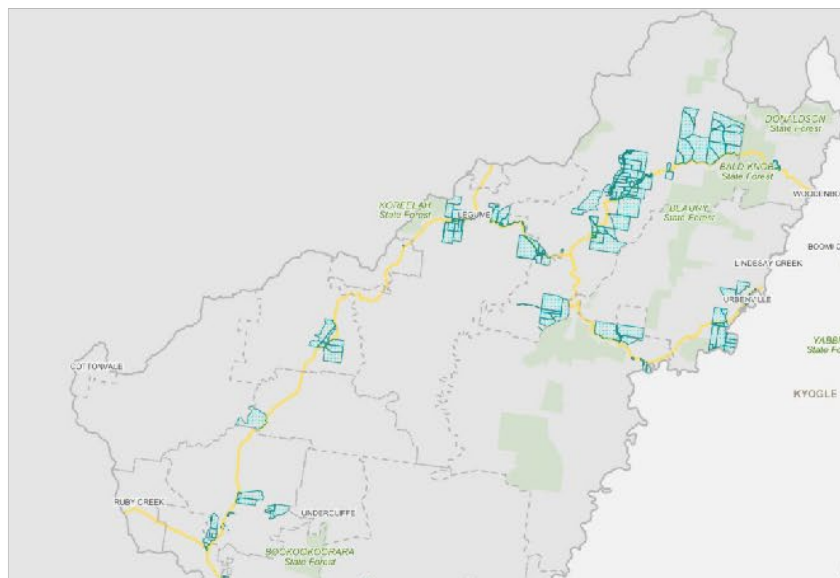




## Waste Collection Areas



Servicing townships of Tenterfield, Jennings & Urbenville with opt in service provided along proportions of New England Highway, Mount Lindesay Road and Bryans Gap Road.



# TENTERFIELD SHIRE COUNCIL STATEMENT OF REVENUE POLICY 2024-2025

ADOPTED XX XXXX 2024  
RESOLUTION NUMBER XXX/24



DRAFT

\* This document has been checked for accessibility

1

## **STATEMENT OF REVENUE POLICY 2024-2025**

### **INTRODUCTION**

This Statement of Revenue Policy forms part of Council's Operational Plan and provides details in accordance with Section 405(2) of the Local Government Act 1993, and Clause 201 of The Local Government (General) Regulation 2005.

The objectives of Council's Statement of Revenue Policy are to:

1. identify the revenue sources available to Council, and
2. where possible, establish the total revenue required by Council to fund its activities.

### **STATEMENT OF RATES**

In accordance with Section 514 of the NSW Local Government Act 1993, each parcel of land within Council's area must be categorised for rating purposes. The four primary land categories used for rating purposes are:

| Category           | Application of Rating Category                                                                                                                                              |
|--------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Farmland</b>    | The Farmland Rate applies to all rateable assessments categorised as farmland under Section 515 of the Local Government Act throughout the whole of the Council area.       |
| <b>Residential</b> | The Residential Rate applies to all rateable assessments categorised as residential under Section 516 of the Local Government Act throughout the whole of the Council area. |
| <b>Business</b>    | The Business Rate applies to all rateable assessments categorised as Business under Section 518 of the Local Government Act throughout the whole of the Council area.       |
| <b>Mining</b>      | The Mining Rate applies to all rateable assessments categorised as Mining under Section 517 of the Local Government Act throughout the whole of the Council area.           |

In addition, and in accordance with section 529 of the NSW Local Government Act 1993, Council's rating structure also includes the following sub-categories:

| Category           | Sub-Category      | Category        | Sub-Category |
|--------------------|-------------------|-----------------|--------------|
| <b>Residential</b> | Tenterfield       | <b>Business</b> | Tenterfield  |
|                    | Tenterfield Urban |                 | Jennings     |
|                    | Jennings          |                 | Drake        |
|                    | Drake             |                 | Urbenville   |
|                    | Urbenville        |                 | Other        |
|                    | Other             |                 |              |

To provide a fair and equitable rating structure, all general land rates within all categories will be made/levied on the basis of a base amount plus an ad valorem rate for 2024/2025.



A base amount is an amount paid by every rateable property in that land category, regardless of land value. The ad valorem amount (cents in the dollar applied to land value) is an amount calculated in addition to the base amount. The base amount and Ad Valorem amount are combined to give the total amount of the rate payable.

Council will also apply land values for the purposes of calculating rates that have been supplied by the Valuer General of New South Wales (Valuation NSW). Council is required by the provisions of the *Valuation of Land Act 1916* to apply these valuations and the base date of the land valuations is 1 July 2022, (effective 1 July 2023).

The Independent Pricing and Regulatory Tribunal of NSW has announced a rate peg amount of 5.7% for Tenterfield Shire Council (this incorporates the 4.5% rate peg and an additional 1.2% population factor applicable to our Council) for the 2024/2025 financial year. Council has calculated the 2024/2025 base amount and ad valorems, taking into account the new valuations and the percentage increase applied to these townships and rating categories.

#### **PAYMENT OF RATES**

The Local Government Act provides that rates payable may be made in four instalments with the amount of each instalment becoming due and payable on the date of the instalment. The instalment dates for Council for the 2024/2025 rating year are as follows:

| Instalment | Issue Date      | Due date         |
|------------|-----------------|------------------|
| First      | 31 July 2024    | 31 August 2024   |
| Second     | 31 October 2024 | 30 November 2024 |
| Third      | 31 January 2025 | 28 February 2025 |
| Fourth     | 30 April 2025   | 31 May 2025      |

During the year in accordance with the Local Government Act 1993, a supplementary levy may be issued which will affect the number of instalments paid by the ratepayer. The rates and charges are apportioned over the instalment due dates that remain after the supplementary levy is applied.

To assist in alleviating hardship that may arise in this situation, consideration will be given to the formulation of an agreement with the ratepayer under Section 564 of the Local Government Act 1993 for the payment of rates and charges and the waiving of interest penalties if the agreement is adhered to.

| <b>TENTERFIELD SHIRE COUNCIL</b><br><b>Ordinary Rating Structure 2024-2025 – 5.7% Rate Peg</b><br><b>As at February 2024 Valuations</b> |                                 |                    |                  |                       |           |                   |                        |                  |                 |                          |                           |                             |                                 |                                        |
|-----------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|--------------------|------------------|-----------------------|-----------|-------------------|------------------------|------------------|-----------------|--------------------------|---------------------------|-----------------------------|---------------------------------|----------------------------------------|
| Rate Code                                                                                                                               | Rate Category                   | Total No of Assess | Land Value       | % of Total Land Value | Base Rate | Total Base Amount | Ad Valorem Dollar Rate | Total Ad Valorem | Total Rate Levy | Average Rates Per Assess | % of income from the base | Actual % Yield per Category | Average increase from 2023/2024 | Average increase weekly from 2023/2024 |
| 1                                                                                                                                       | Residential Tenterfield         | 1615               | 171,838,294.00   | 10.32%                | \$445.00  | \$718,528.15      | \$0.00498446           | \$856,520.79     | \$1,575,048.94  | \$975.46                 | 45.62%                    | 21.56%                      | \$45.02                         | \$0.87                                 |
| 4                                                                                                                                       | Residential Tenterfield (Urban) | 9                  | 3,183,000.00     | 0.19%                 | \$445.00  | \$4,005.00        | \$0.00448210           | \$14,266.53      | \$18,271.53     | \$2,030.17               | 21.92%                    | 0.25%                       | \$31.16                         | \$0.60                                 |
| 5                                                                                                                                       | Residential Other               | 1530               | 279,107,510.00   | 16.76%                | \$203.00  | \$310,590.00      | \$0.00368185           | \$1,027,631.70   | \$1,338,221.70  | \$874.65                 | 23.21%                    | 18.31%                      | \$53.34                         | \$1.03                                 |
| 6                                                                                                                                       | Residential Urbenville          | 132                | 9,922,874.00     | 0.60%                 | \$395.00  | \$51,970.15       | \$0.00649359           | \$64,435.07      | \$116,405.22    | \$884.74                 | 44.65%                    | 1.59%                       | \$44.90                         | \$0.86                                 |
| 7                                                                                                                                       | Residential Jennings            | 108                | 6,019,200.00     | 0.36%                 | \$395.00  | \$42,660.00       | \$0.00838352           | \$50,462.09      | \$93,122.09     | \$862.24                 | 45.81%                    | 1.27%                       | \$32.55                         | \$0.63                                 |
| 8                                                                                                                                       | Residential Drake               | 84                 | 3,902,300.00     | 0.23%                 | \$395.00  | \$33,180.00       | \$0.00988153           | \$38,560.71      | \$71,740.71     | \$854.06                 | 46.25%                    | 0.98%                       | \$36.34                         | \$0.70                                 |
| 9                                                                                                                                       | Farmland General                | 1471               | 1,165,329,240.00 | 70.00%                | \$580.00  | \$853,180.00      | \$0.00234433           | \$2,731,916.93   | \$3,585,096.93  | \$2,437.18               | 23.80%                    | 49.06%                      | \$135.23                        | \$2.60                                 |
| 10                                                                                                                                      | Business Tenterfield            | 193                | 19,281,146.00    | 1.16%                 | \$786.00  | \$151,957.38      | \$0.01586269           | \$305,850.90     | \$457,808.28    | \$2,368.01               | 33.19%                    | 6.27%                       | \$103.65                        | \$1.99                                 |
| 11                                                                                                                                      | Business Other                  | 17                 | 4,250,340.00     | 0.26%                 | \$388.00  | \$6,596.00        | \$0.00506845           | \$21,542.64      | \$28,138.64     | \$1,655.21               | 23.44%                    | 0.39%                       | \$79.44                         | \$1.53                                 |
| 12                                                                                                                                      | Business Urbenville             | 13                 | 1,004,526.00     | 0.06%                 | \$361.00  | \$4,848.23        | \$0.00619597           | \$6,224.02       | \$11,072.25     | \$824.44                 | 43.79%                    | 0.15%                       | \$41.99                         | \$0.81                                 |
| 13                                                                                                                                      | Business Jennings               | 2                  | 205,200.00       | 0.01%                 | \$361.00  | \$722.00          | \$0.00475948           | \$976.64         | \$1,698.64      | \$849.32                 | 42.50%                    | 0.02%                       | \$43.33                         | \$0.83                                 |
| 14                                                                                                                                      | Business Drake                  | 8                  | 387,400.00       | 0.02%                 | \$361.00  | \$2,888.00        | \$0.00926204           | \$3,588.11       | \$6,476.11      | \$809.51                 | 44.59%                    | 0.09%                       | \$41.19                         | \$0.79                                 |
| 15                                                                                                                                      | Mining                          | 10                 | 410,430.00       | 0.02%                 | \$632.00  | \$6,320.00        | \$0.02146022           | \$8,807.92       | \$15,127.92     | \$1,512.79               | 41.78%                    | 0.21%                       | \$65.50                         | \$1.26                                 |
|                                                                                                                                         | TOTALS                          | 5192               | 1,664,841,460    | 100%                  |           | \$2,187,444.91    |                        | \$5,130,784.04   | \$7,318,228.95  |                          |                           | 100%                        |                                 |                                        |
| Conservation Concession                                                                                                                 |                                 |                    |                  |                       |           |                   |                        |                  | -\$11,376.75    |                          |                           |                             |                                 |                                        |
| (Applicable to Farmland & Residential Other Categories)                                                                                 |                                 |                    |                  |                       |           |                   |                        |                  |                 |                          |                           |                             |                                 |                                        |
|                                                                                                                                         |                                 |                    |                  |                       |           |                   |                        |                  | \$7,306,852.20  |                          |                           |                             |                                 |                                        |

## STATEMENT OF CHARGES

### Water Supply Charges

#### Water Pricing Policy Statement

Council proposes to adopt as part of the 2024/2025 Operational Plan a Policy for Water Pricing, which incorporates the user pays principle. The proposed water pricing policy for the 2024/2025 financial year is based on the following charging components:

- (a) An annual availability charge which applies to each individual connection to the water supply and to each property to which a service connection is available to a Water Supply System;
- (b) A consumption-based charge for each kilolitre of water consumed.

The purpose of this Water Pricing Policy is to:

- (a) assist in the financing of the water supply;
- (b) provide for future capital works; and
- (c) encourage a conservative use of water.

#### Water Supply - Availability Charge

In accordance with best practice guidelines and in accordance with sections 501 and 502 of the Local Government Act 1993, Council proposes to:

1. Levy an Availability Charge applicable to all properties connected or able to be connected to a Council Water Supply; and
2. Levy a water supply charge on land that is supplied with water from a water pipe of the Council and also land that is situated within 225 metres of a water pipe and physically able to be connected to Council's water main.

The minimum non-residential water access charge will be the annual residential water availability charge.

The service availability charge for residential strata lots will be 75% of the residential service availability charge. This recognises that strata developments utilise shared services infrastructure at a lower cost to Council and provides a higher income yield for each rateable property.

The water supply service availability charge is levied as a charge per water connection to each rates assessment.

The account for the access charge will be included on the annual rates notice.

#### Water Supply - Consumption Charges

In accordance with Section 502 of the Local Government Act 1993, it is proposed to levy a charge for the consumption of water for all properties, as detailed in Council's Fees and Charges document which forms part of this Operational Plan.

#### **Mount Lindesay Private Water Line Maintenance Charge**

A charge per water meter as outlined in the Fees and Charges Section of the Operational Plan applies to users of the Mount Lindesay Private Water Line.

#### **Minimum Account Charge**

In the 2024/2025 Billing Year there will be a minimum water consumption account charge of \$25.00 for each of the six (6) monthly billing periods.

#### **Damaged Water Meter**

If at the time of reading a water meter it is found to be damaged or has stopped, an account will be issued based upon the average water consumption for the previous two corresponding water billing periods.

#### **Concealed Water Leakage Concession Policy**

Please refer to Council's Policy on this matter if you have a concealed water leak. The Policy is available on Council's website.

Council's water charging structure for 2024/2025 is as follows:

| Description                                                     | Services     | Charge \$ | Levied \$           |
|-----------------------------------------------------------------|--------------|-----------|---------------------|
| Residential Water Service Availability                          | 1,879        | 746.00    | 1,401,734.00        |
| Rural Other Water Service Availability                          | 31           | 746.00    | 23,126.00           |
| Residential Strata Water Service Availability                   | 17           | 561.00    | 9,537.00            |
| Mt Lindesay Private Line Water Availability                     | 11           | 930.00    | 10,230.00           |
| <b>Total Residential/Rural/Mt Lindesay Water Access Charges</b> | <b>1,938</b> |           | <b>1,444,627.00</b> |
| 20mm Service Availability                                       | 225          | 746.00    | 167,850.00          |
| 25mm Service Availability                                       | 15           | 746.00    | 11,190.00           |
| 32mm Service Availability                                       | 8            | 746.00    | 5,968.00            |
| 40mm Service Availability                                       | 16           | 1,125.00  | 18,000.00           |
| 50mm Service Availability                                       | 22           | 1,750.00  | 38,500.00           |
| 80mm Service Availability                                       | -            | 4,490.00  |                     |
| 100mm Service Availability                                      | -            | 7,015.00  |                     |
| 150mm Service Availability                                      | -            | 15,775.00 |                     |
| Voluntary & Charitable Water Availability                       | 26           | 143.00    | 3,718.00            |
| <b>Total Non-Residential Water Access Charges</b>               | <b>312</b>   |           | <b>245,226.00</b>   |
| Minimum Water Account Charge (each billing cycle)               |              | 25.00     |                     |
| Residential/Rural/Mt Lindesay <450kl                            | As per usage | 6.20      |                     |
| Residential/Rural/Mt Lindesay >450kl                            | As per usage | 9.60      |                     |
| Non-Residential <1,000 kl                                       | As per usage | 6.20      |                     |
| Non-Residential >1,000 kl                                       | As per usage | 9.60      |                     |
| <b>Total Water Consumption Charges</b>                          |              |           |                     |

## **Sewerage Service Charges**

### **Sewerage Service - Availability Charge**

In accordance with Section 501 of the Local Government Act 1993 Council proposes to levy a Sewerage Service Charge on each parcel of rateable land for which the service is provided or proposed.

A parcel of rateable land is defined in the Local Government Act 1993 as a portion or parcel of land separately valued under the Valuation of Land Act 1916.

The Sewerage Availability Charge shall be applied in accordance with Section 502 of the Local Government Act 1993 to every rates assessment for each sewerage connection from 1 July in each rating year when the property subject to the rate assessment is within the Tenterfield or Urbenville Town areas and;

- (a) is connected to the Council's sewer main, or
- (b) is not connected to the Council's sewer main but any part of the property is no more than 75 metres from the Council's sewer main, and
- (c) is land from which sewerage can be discharged into the sewers of Council.

In respect of Residential Flat Buildings a Sewerage Availability Charge will be made equal to the number of residential flats multiplied by the service charge for a single connection. This fee is set out in Council's Fees and Charges.

### **Annual Charges - Non-Residential Sewerage**

Commercial and other non-residential sewerage customers will incur an access charge based on the size of the customer's water connection meter plus a pay-for-use charge based on the water used. The annual non-residential sewerage charge will be calculated using the following formula:

Annual Non-residential Sewerage Charge = AC+ SDFx (C x UC) where;

- AC = Access Charge
- SDF = Sewerage Discharge Factor determine by type/use.
- C = Customers annual water consumption measured in kilolitres.
- UC = Sewerage Usage Charge per kilolitre.

The Non-Residential Sewerage Charge is levied as a charge per sewerage connection to each rates assessment, or if no sewerage connection is provided then a Non-Residential Sewerage Charge will be levied on all sewered land in the Tenterfield and Urbenville Town areas within 75 metres of Council's main and physically able to be connected to Councils main (in accordance with Section 552 of the Local Government Act 1993), the Non-Residential Sewerage Service Charge will then apply to the number of parcels of rateable land separately valued as at 1 July in each rating year.

The minimum non-residential sewerage access charge will be the annual residential sewerage availability charge.

Council's sewerage charging structure for 2024/2025 is as follows:

| Description                                       | Services     | Charge \$ | Levied \$           |
|---------------------------------------------------|--------------|-----------|---------------------|
| Residential Sewer Availability                    | 1,728        | 1,460.00  | 2,522,880.00        |
| <b>Total Residential Sewer Access Charges</b>     | <b>1,728</b> |           | <b>2,522,880.00</b> |
| 20mm Service Availability                         | 207          | 1,460.00  | 302,220.00          |
| 25mm Service Availability                         | 13           | 1,460.00  | 18,980.00           |
| 32mm Service Availability                         | 8            | 1,890.00  | 15,120.00           |
| 40mm Service Availability                         | 13           | 2,940.00  | 38,220.00           |
| 50mm Service Availability                         | 16           | 4,585.00  | 73,360.00           |
| 80mm Service Availability                         | -            | 11,735.00 |                     |
| 100mm Service Availability                        | -            | 18,335.00 |                     |
| 150mm Service Availability                        | -            | 41,260.00 |                     |
| Voluntary & Charitable Sewer Availability         | 25           | 281.00    | 7,025.00            |
| <b>Total Non-Residential Sewer Access Charges</b> | <b>282</b>   |           | <b>454,925.00</b>   |
| Sewerage Usage Charge – Non-Residential           | As per usage | 3.35      |                     |

#### Trade Waste Charges

The trade waste bill for a trade waste customer will be:

$TW = A + I + C \times UC \times TWDF$ , where

- TW = Total annual trade waste fees and charges (\$)
- A = Annual Trade Waste fee (\$)
- I = Re-inspection fee (\$) where required
- C = Customer's annual water consumption (kl)
- UC = Trade waste usage charge (\$/kl)
- TWDF = Trade waste discharge factor

The account for the annual trade waste fee (A) and re-inspection fee (I) (where applicable) will be included on the annual rates notice. The account for the usage component (applicable) will be issued on a half yearly billing cycle in conjunction with Water Usage accounts.

Council's trade waste charging structure for 2024/2025 is as follows:

| Description                             | Services     | Charge \$             | Levied \$        |
|-----------------------------------------|--------------|-----------------------|------------------|
| Annual Trade Waste Charge - Category 1  | 63           | 204.00                | 12,852.00        |
| Annual Trade Waste Charge - Category 2  | -            | 204.00                |                  |
| Annual Trade Waste Charge - Category 3  | -            | 974.00                |                  |
| Trade Waste Usage Charge: Compliant     | As per usage | 2.30 (per kilolitre)  |                  |
| Trade Waste Usage Charge: Non-Compliant | As per usage | 23.50 (per kilolitre) |                  |
| <b>Total Annual Trade Waste Charges</b> | <b>63</b>    |                       | <b>12,852.00</b> |



#### **On-Site Sewage Management Charges**

The owners of all premises (other than those licensed by the NSW EPA) are required to obtain approval to operate an on-site human waste treatment facility.

Upon initial assessment of an on-site sewage management system Council may require owners to undertake maintenance or replacement of a system prior to issuing an approval, to ensure that performance standards are being adhered to, and human and environmental health impacts are minimised.

Council proposes to apply a user pays policy in regard to the recovery of costs for on-site sewage management.

#### **Waste Management Charges**

##### **Waste Management Facility Charge**

In accordance with Section 501 of the Local Government Act 1993, it is proposed to levy an annual charge on all rateable properties as a Waste Management Facility charge. This charge recognises that all rateable properties potentially produce waste and hence should contribute to the costs of running Council's Waste Management Facilities. Gate charges will apply as per Council's Fees and Charges Policy.

##### **Waste Management Collection Charge - Domestic**

In accordance with Section 496 of the Local Government Act, 1993, Council proposes to levy an Annual Domestic Waste Management Collection Charge on Domestic Properties within the designated Domestic Waste Collection Service Area.

##### **Waste Management Collection Charge – Non-Domestic**

In accordance with Section 501 of the Local Government Act, 1993, Council proposes to levy an Annual Waste Management Charge on Non-Domestic Properties. Within the designated Non-Domestic Waste Collection Service Area.

##### **Waste Management - Recycling Collection Charges**

In accordance with Section 496 of the Local Government Act, 1993, Council proposes to levy an Annual Waste Recycling Charge on all residential properties within the designated Residential Waste Recycling Collection Service Area.

In accordance with Section 501 of the Local Government Act, 1993, Council proposes to levy an Annual Waste Recycling Charge on all Non-Residential properties within the designated Non-Residential Waste Recycling Collection Service Area.

The collection areas related to the above items are described in the maps at the end of this Revenue Policy.



Council's Waste Management charging structure for 2024/2025 is as follows:

| Description                                                      | Services     | Charge \$ | Levied \$           |
|------------------------------------------------------------------|--------------|-----------|---------------------|
| Waste Collection - Domestic 120L Bin                             | 1108         | 517.00    | 572,836.00          |
| Waste Collection - Rural 120L Bin                                | 84           | 517.00    | 43,428.00           |
| <b>Total Waste Collection Charges Domestic/Rural 120L</b>        | <b>1,192</b> |           | <b>616,264.00</b>   |
| Waste Collection - Domestic 240L Bin                             | 842          | 665.00    | 559,930.00          |
| Waste Collection - Rural 240L Bin                                | 45           | 665.00    | 29,925.00           |
| <b>Total Waste Collection Charges - Domestic/Rural 240L</b>      | <b>887</b>   |           | <b>589,855.00</b>   |
| Waste Collection - Commercial 120L Bin                           | 71           | 517.00    | 36,707.00           |
| <b>Total Waste Collection Charges - Commercial 120L</b>          | <b>71</b>    |           | <b>36,707.00</b>    |
| Waste Collection - Commercial 240L Bin                           | 279          | 665.00    | 185,535.00          |
| <b>Total Waste Collection Charges - Commercial 240L</b>          | <b>279</b>   |           | <b>185,535.00</b>   |
| Waste Management Facility Charge                                 | 4,986        | 321.00    | 1,600,506.00        |
| <b>Total Waste Management Facility</b>                           | <b>4,986</b> |           | <b>1,600,506.00</b> |
| Waste Management Facility Charge - Non-Residential               | 206          | 321.00    | 66,126.00           |
| <b>Total Waste Management Facility - Non-Residential</b>         | <b>206</b>   |           | <b>66,126.00</b>    |
| Waste Recycling Collection - Residential                         | 1,827        | 98.50     | 179,959.50          |
| <b>Total Waste Recycling Collection Charge - Residential</b>     | <b>1,827</b> |           | <b>179,959.50</b>   |
| Waste Recycling Collection - Non-Residential                     | 239          | 98.50     | 23,541.50           |
| <b>Total Waste Recycling Collection Charge - Non-Residential</b> | <b>239</b>   |           | <b>23,541.50</b>    |

#### **Bulk Solid Waste Charges**

In accordance with Section 502 of the Local Government Act 1993, Council proposes to charge a Waste Management Charge for the removal of Builders waste and waste from commercial and domestic properties by way of a collection service from Trade Waste Bins and for the rental and delivery of these bins.

The proposed charges are set out in Council's Fees and Charges under the Waste Management section.

#### **Waste Vouchers**

(Pending Council decision)

### **Stormwater Management Services**

In accordance with Section 496A of the Local Government Act 1993, Council proposes to make and levy an annual charge for the provision of stormwater management services for each eligible parcel of land within the Business - Tenterfield sub-category boundary, all properties within the boundary of the village of Jennings and all properties within the boundary of the village of Urbenville.

Council's Stormwater charging structure for 2024/2025 is as follows:

| Description                                                   | Services     | Charge \$ | Levied \$        |
|---------------------------------------------------------------|--------------|-----------|------------------|
| <b>Stormwater Management</b>                                  |              |           |                  |
| Stormwater Management Charge - Residential                    | 1688         | 25.00     | 42,200.00        |
| Stormwater Management Charge - Strata                         | 17           | 12.50     | 212.50           |
| <b>Total Stormwater Management Charge - Residential</b>       | <b>1,705</b> |           | <b>42,412.50</b> |
| Stormwater Business < 350m <sup>2</sup>                       | 41           | 25.00     | 1,025.00         |
| Stormwater Business 350m <sup>2</sup> - 1200m <sup>2</sup>    | 60           | 50.00     | 3,000.00         |
| Stormwater Business 1200m <sup>2</sup> - 5000m <sup>2</sup>   | 62           | 221.00    | 13,702.00        |
| Stormwater Business > 5000m <sup>2</sup>                      | 34           | 357.00    | 12,138.00        |
| <b>Total Stormwater Management Charge – Non - Residential</b> | <b>197</b>   |           | <b>29,865.00</b> |

### **Fees and Charges**

Fees and Charges are calculated in accordance with the recommendations of the Local Government and Shires Association detailed in "Determination of Fees and Charges under the Local Government Act, 1993" released in April, 1994.

Variations outside this policy are identified specifically in the Fees and Charges Schedule.

Where fees are fixed by State Government Acts and regulations they will be adjusted as legislation requires.

A list of Council's Fees and Charges proposed to apply from the 1 July 2024 is included in this Operational Plan.

### **Financial Hardship**

Ratepayers experiencing financial hardship in respect of payment of Council rates and charges can apply to Council for alternative payment options to assist the alleviation of such hardship.

Anyone in this situation should contact Council's finance team who will discuss options in confidence and advise what can be done to assist ratepayers with the payment of rates and charges.

#### **Interest on Rates and Charges Excluding General Fees and Charges**

The NSW Minister for Local Government announces in accordance with Section 566(3) of the Local Government Act 1993 the maximum amount of interest that can be levied on overdue rates and charges.

For the 2024/2025 financial year, the NSW Minister for Local Government will set the interest rate subject to determination by the Office of Local Government for the period 1 July 2024 to 30 June 2025 (yet to be determined).

Council will apply these interest rates for 2024/2025 as determined by the NSW Minister for Local Government.

#### **Section 67 Private Works Charges**

Details of the Private Works Charges for 2024/2025 are included in the fees and charges section of this Operational Plan.

#### **Borrowings**

Nil borrowings - subject to service level reductions and further amendments proposed in the amended Operational Plan for 2024/2025.

#### **Restricted Funds**

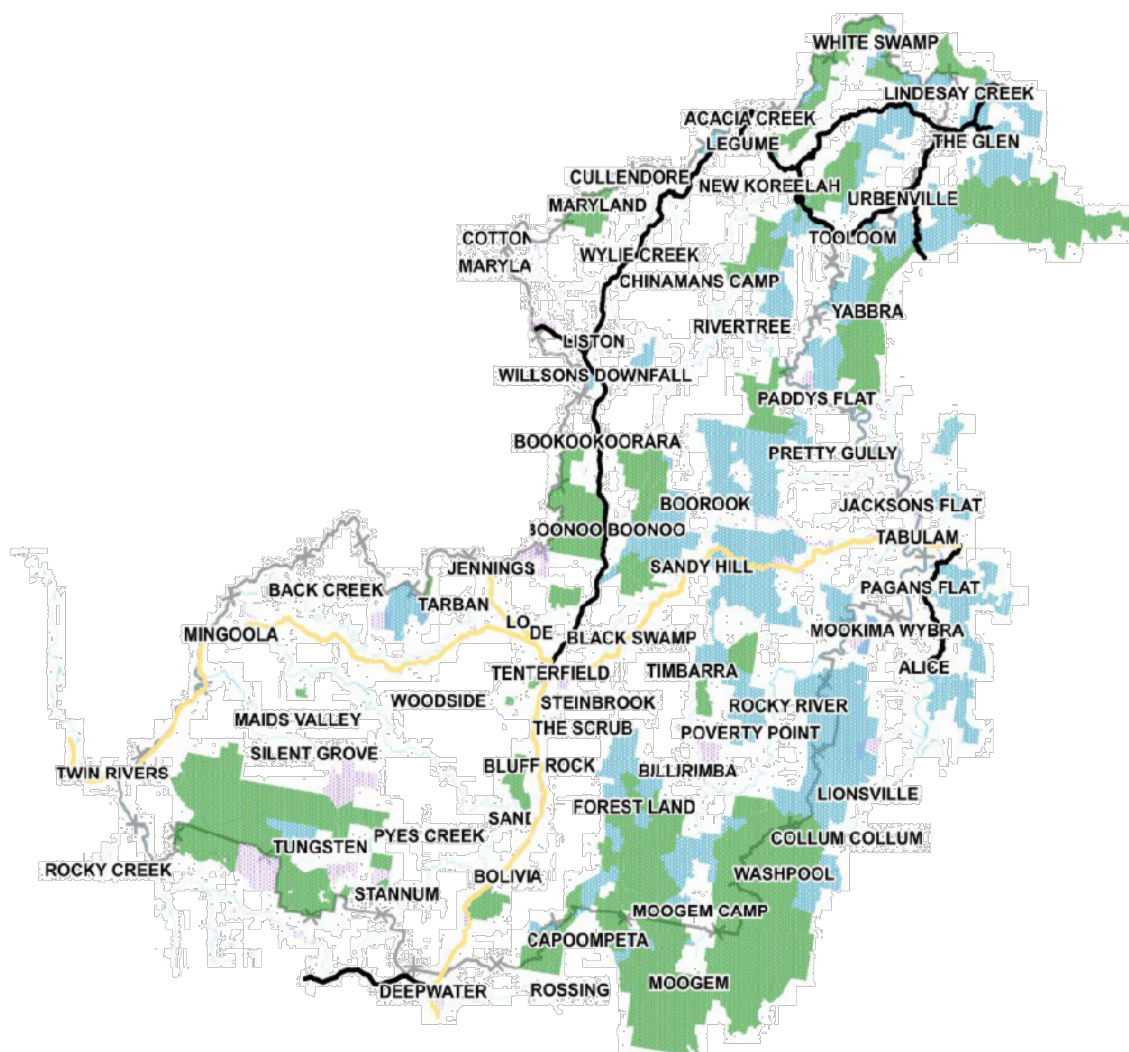
Internally restricted funds and externally restricted fund are set aside each year for various purposes. The balance of these funds as at 30 June in any given year can be found in Council's audited Financial Statements.

### **APPENDIX A - CATEGORISATION AND COLLECTION AREA MAPS**

### **APPENDIX B – FEES & CHARGES**



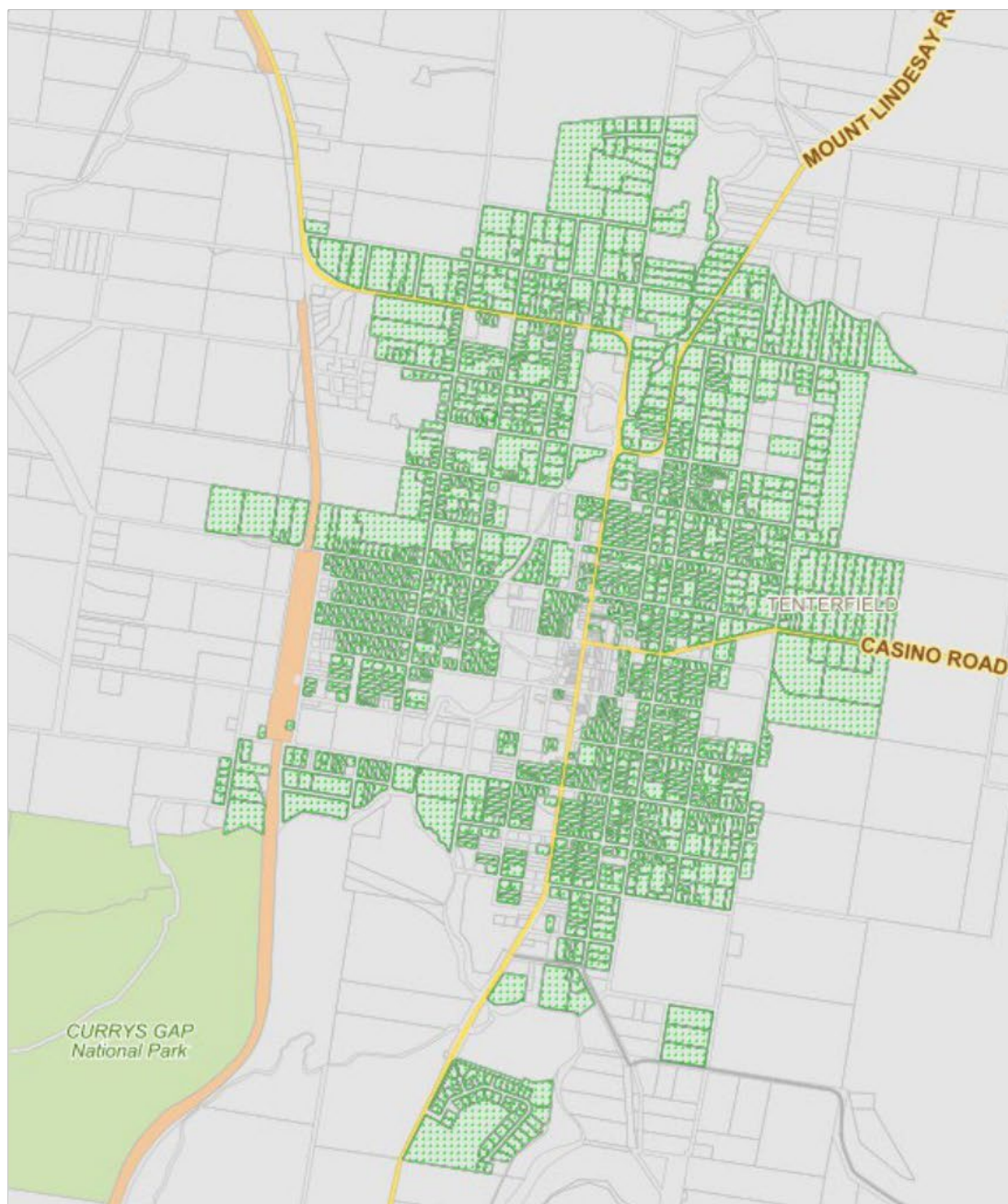
**Local Government Area**





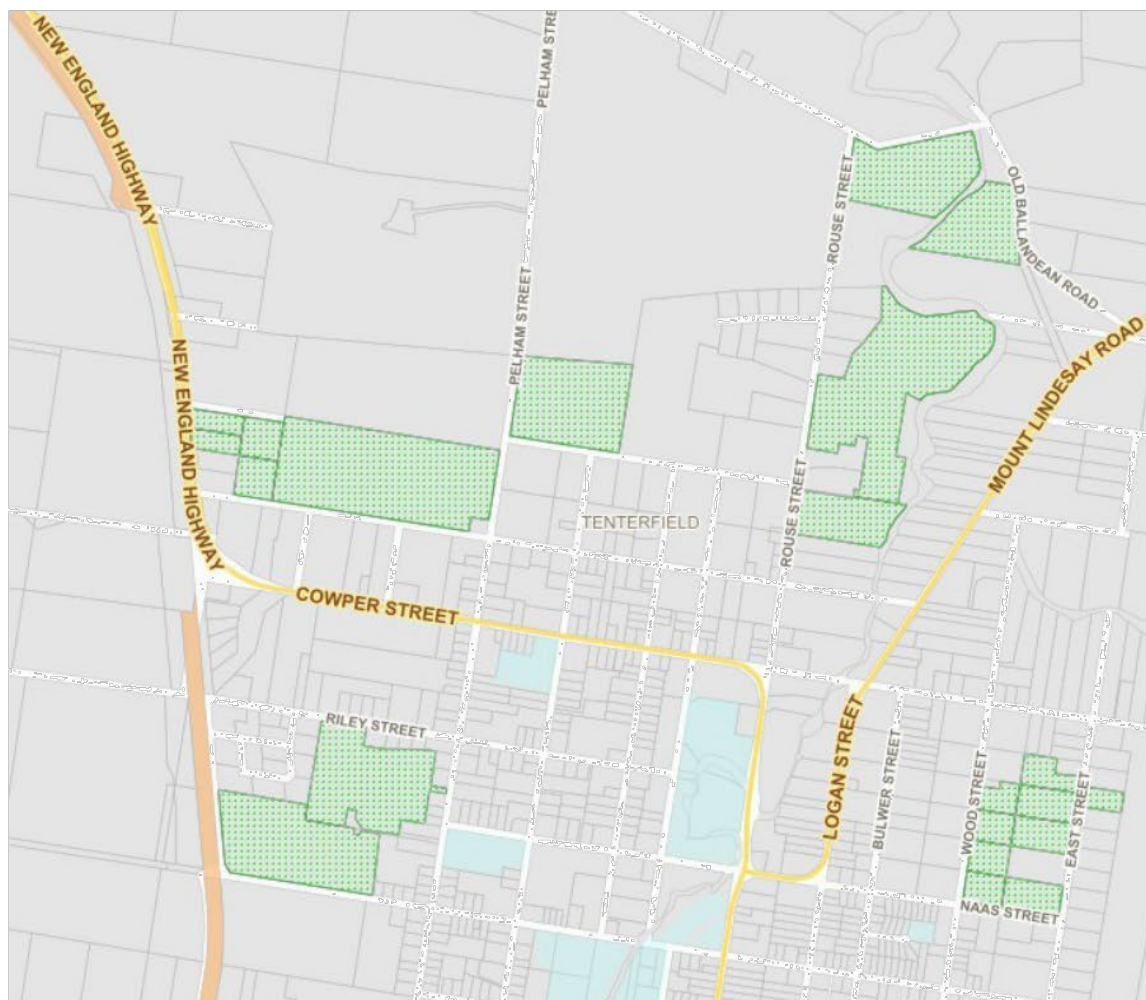


**Residential Tenterfield**



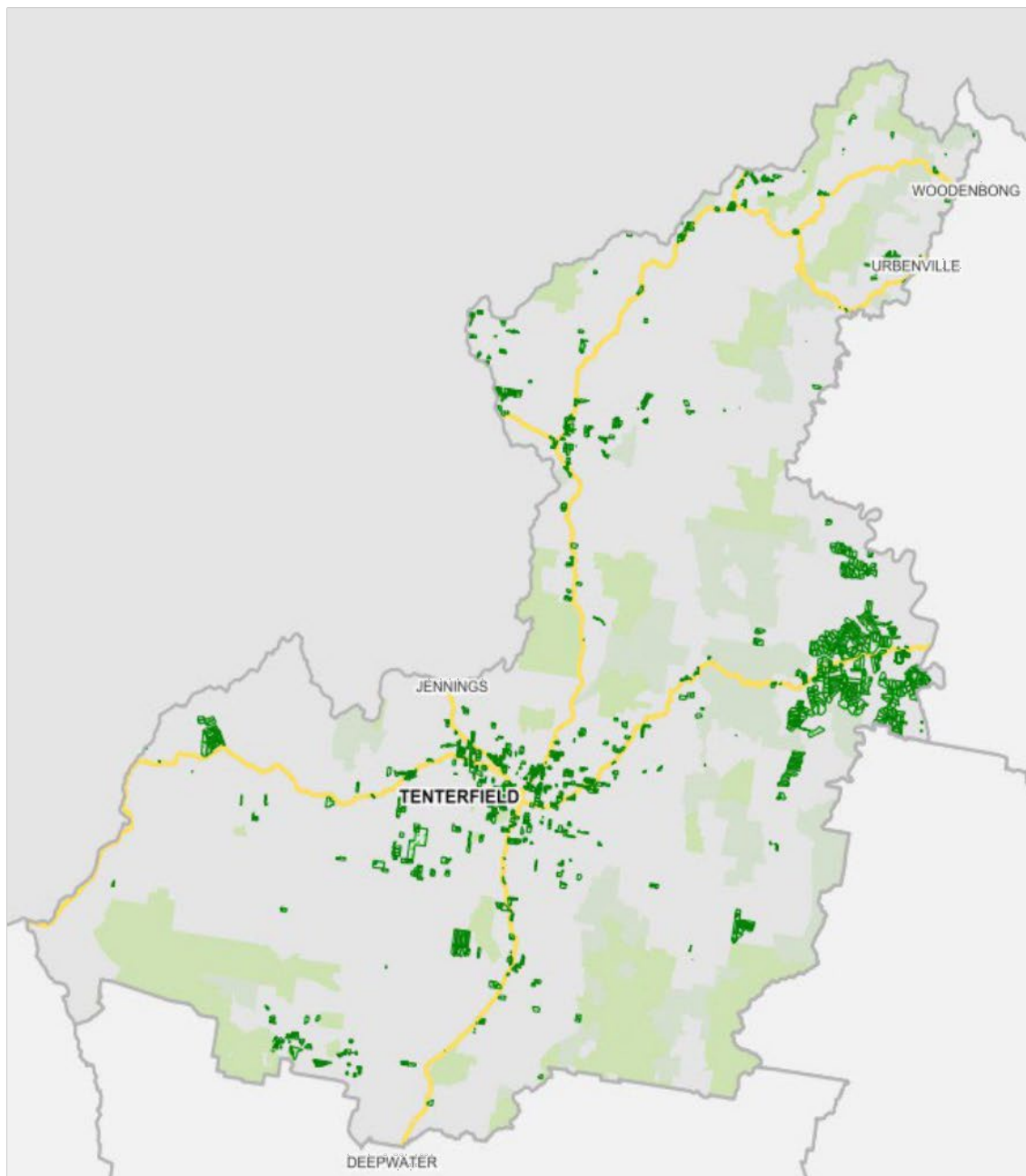


**Residential Tenterfield Urban**





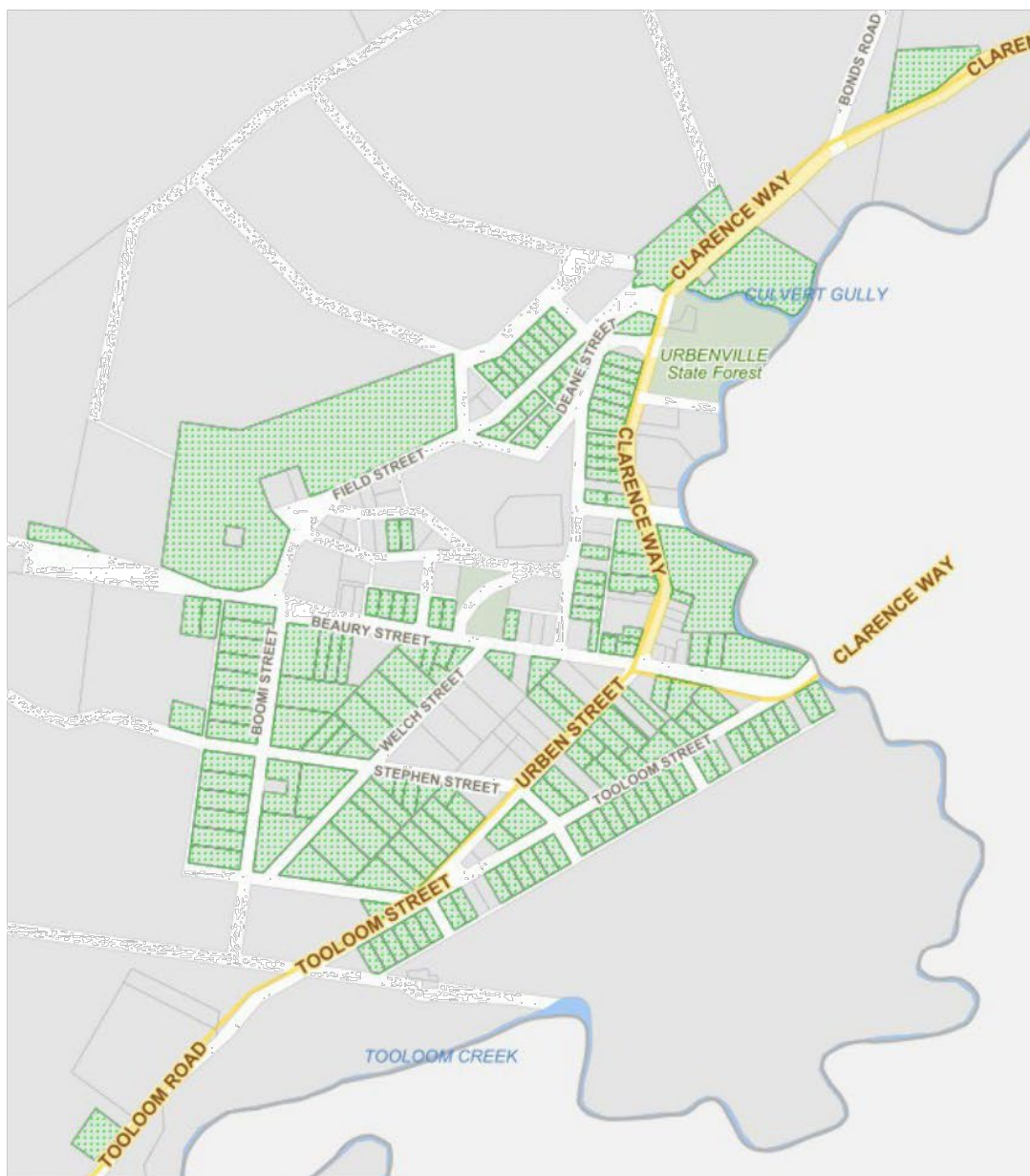
Residential Other





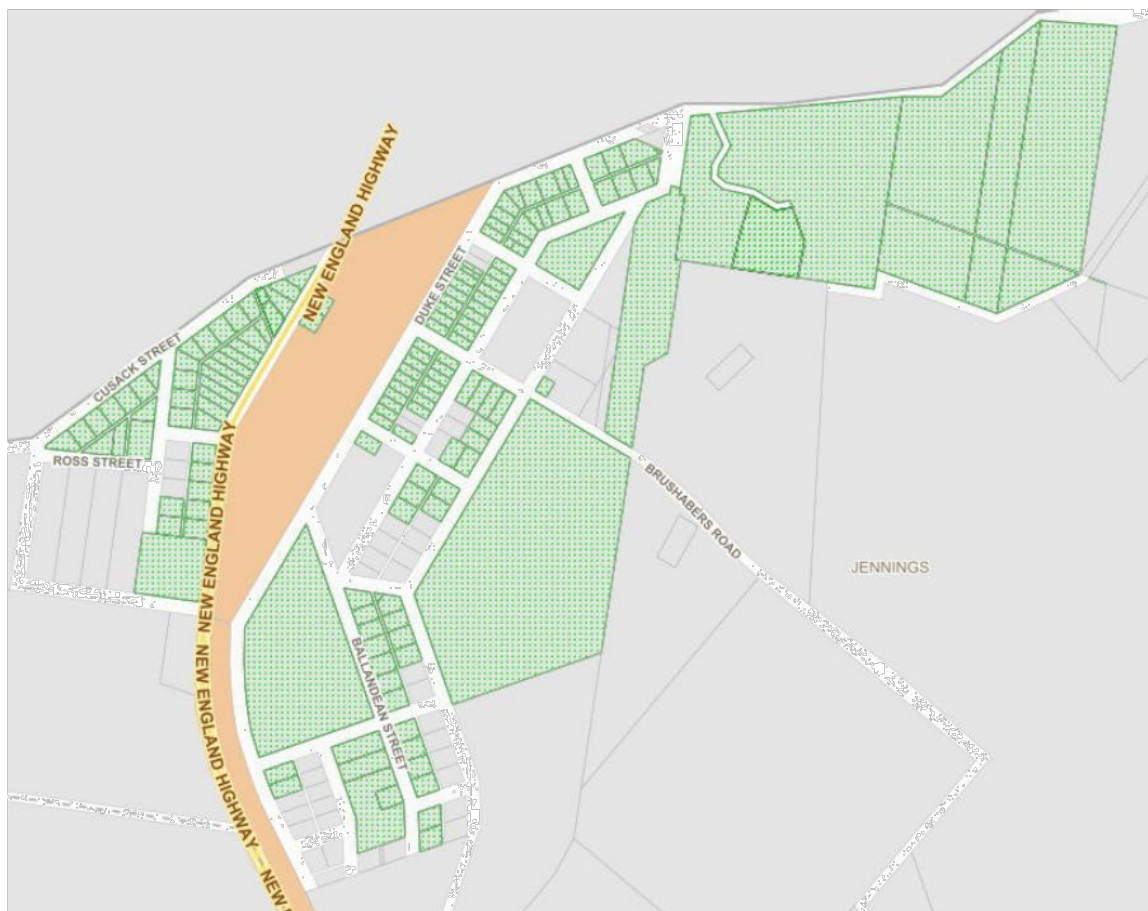


Residential Urbenville



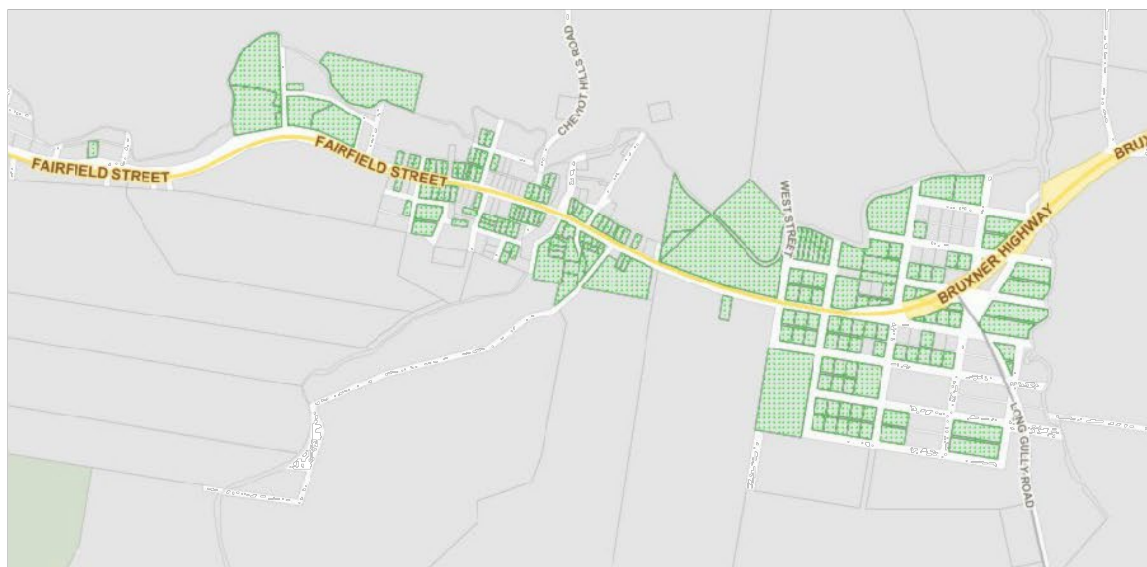


**Residential Jennings**





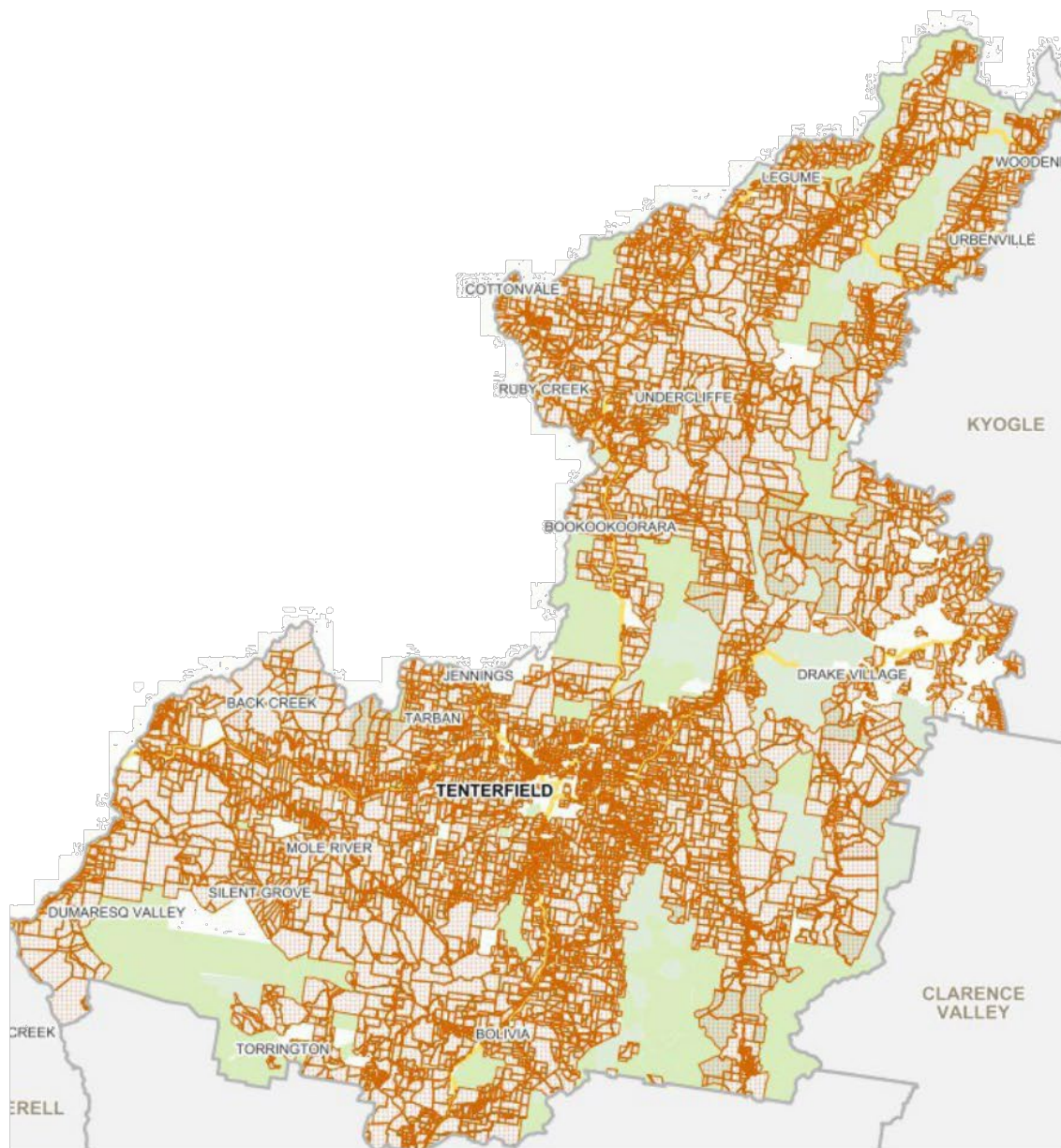
**Residential Drake**





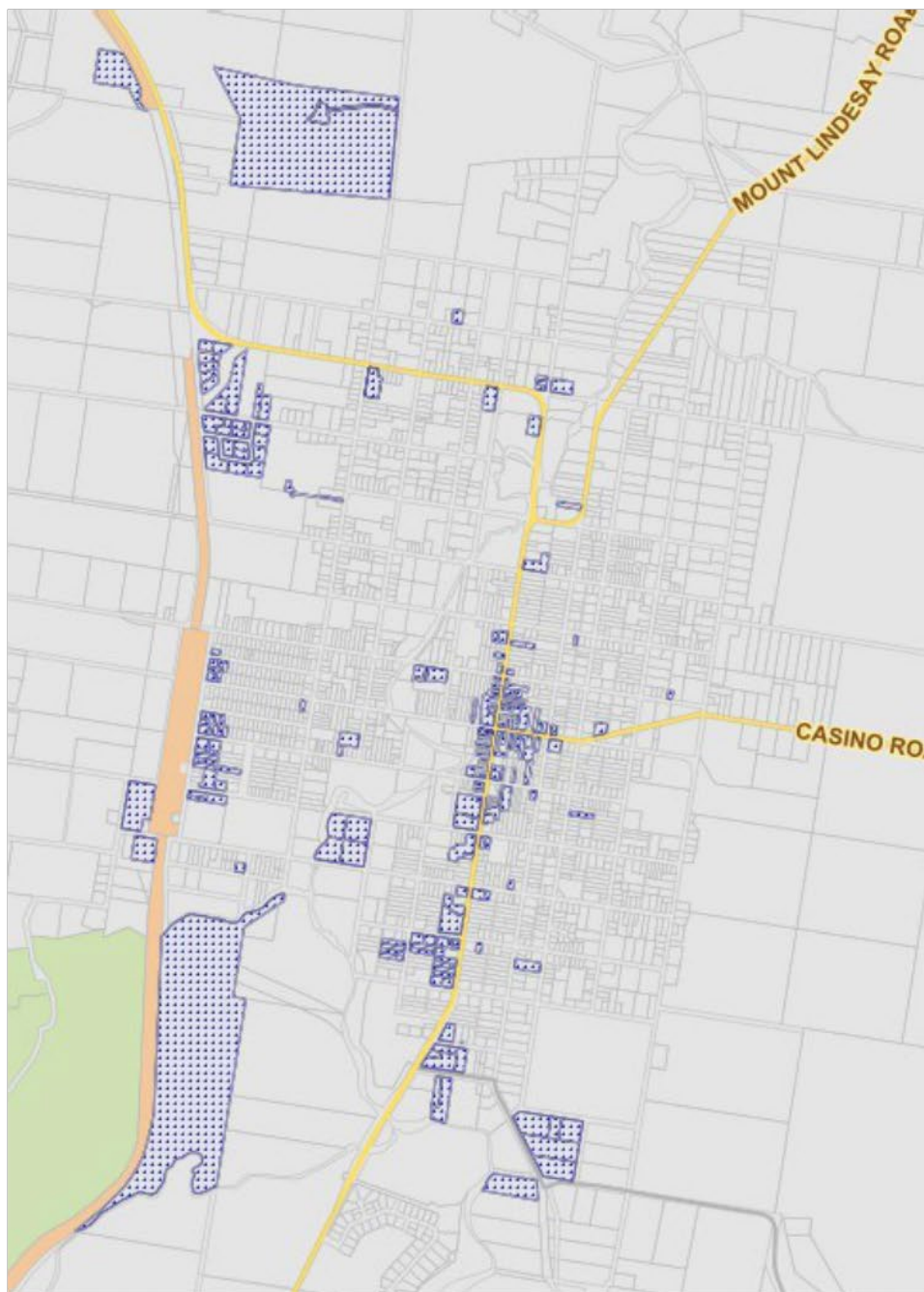


Farmland



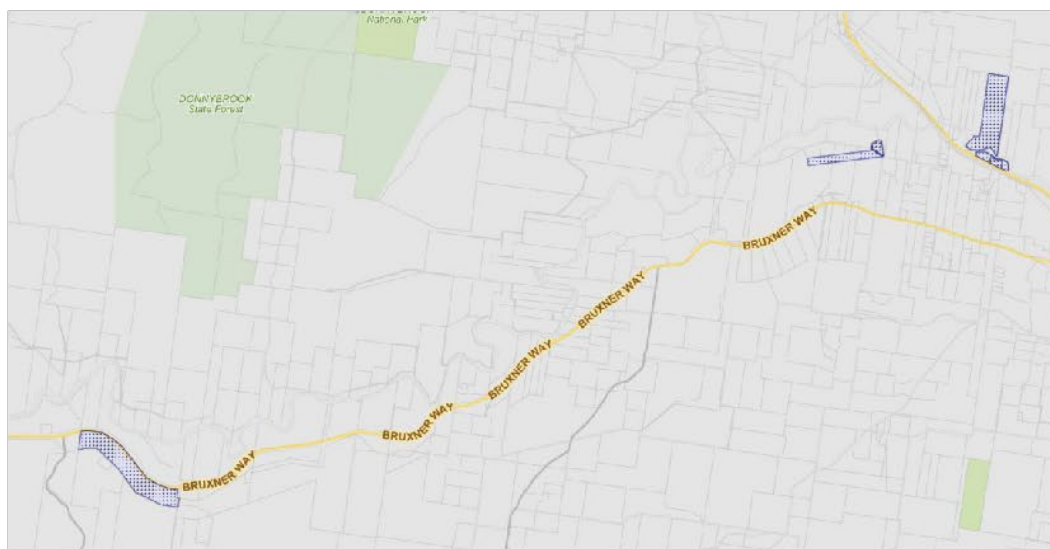
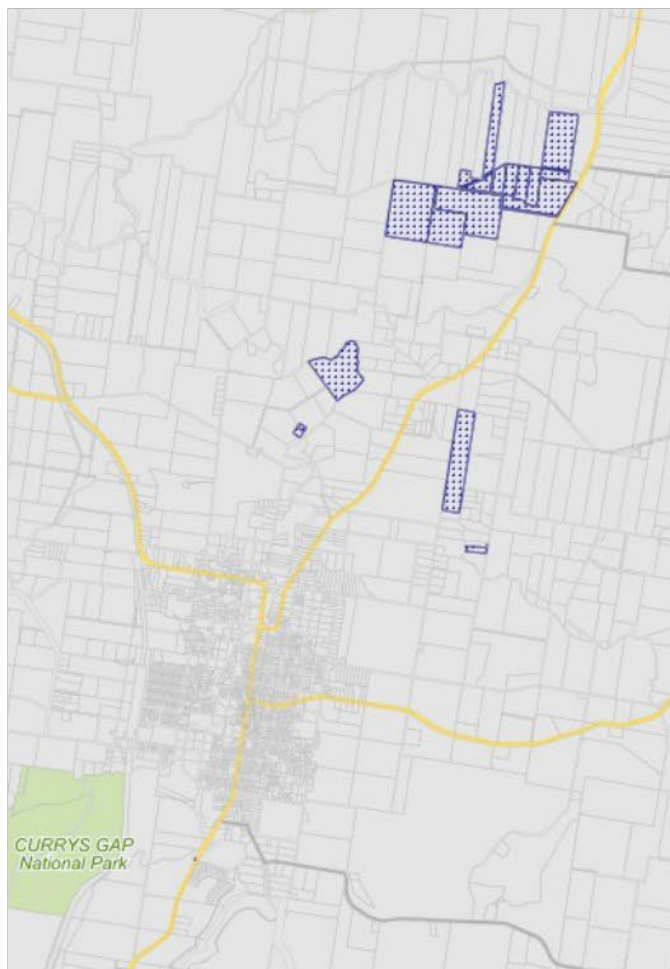


Business Tenterfield





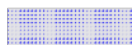
**Business Other**







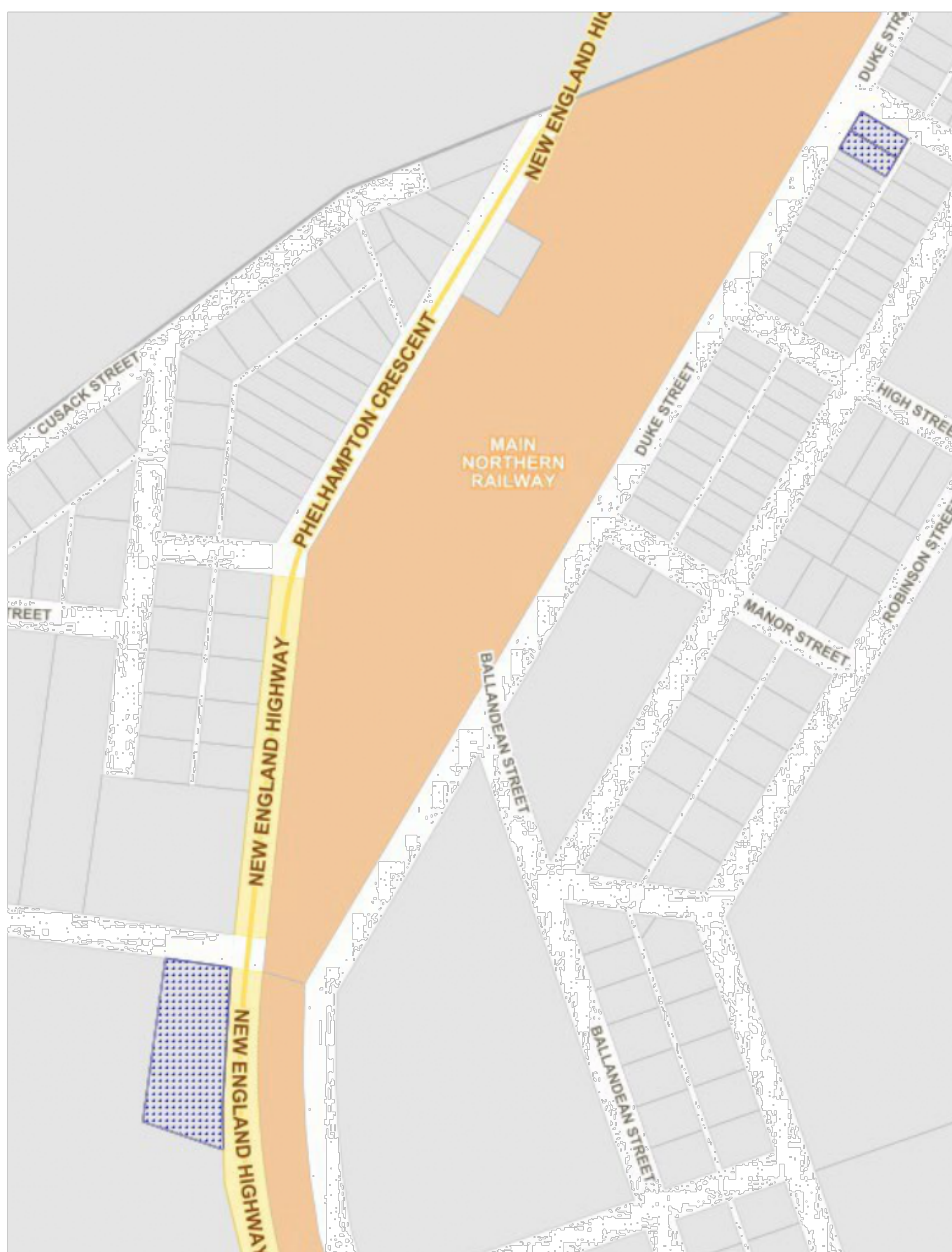
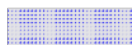
**Business Urbenville**





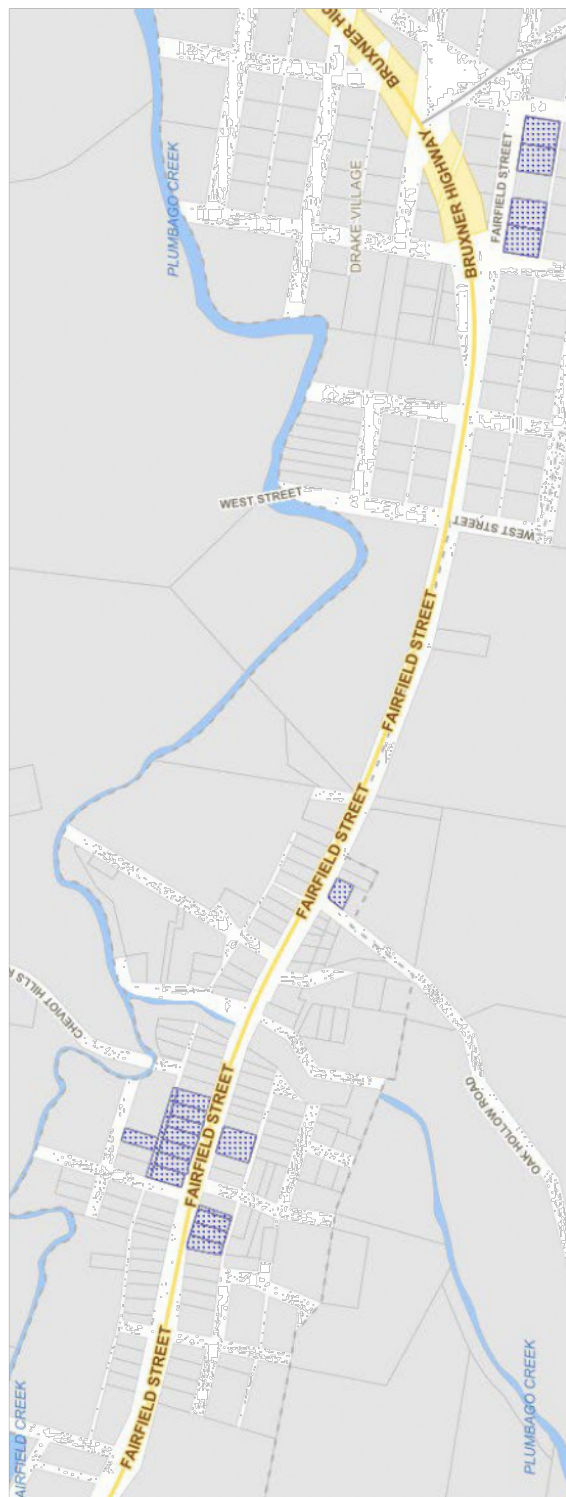
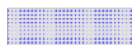


Business Jennings





**Business Drake**





**Mining**



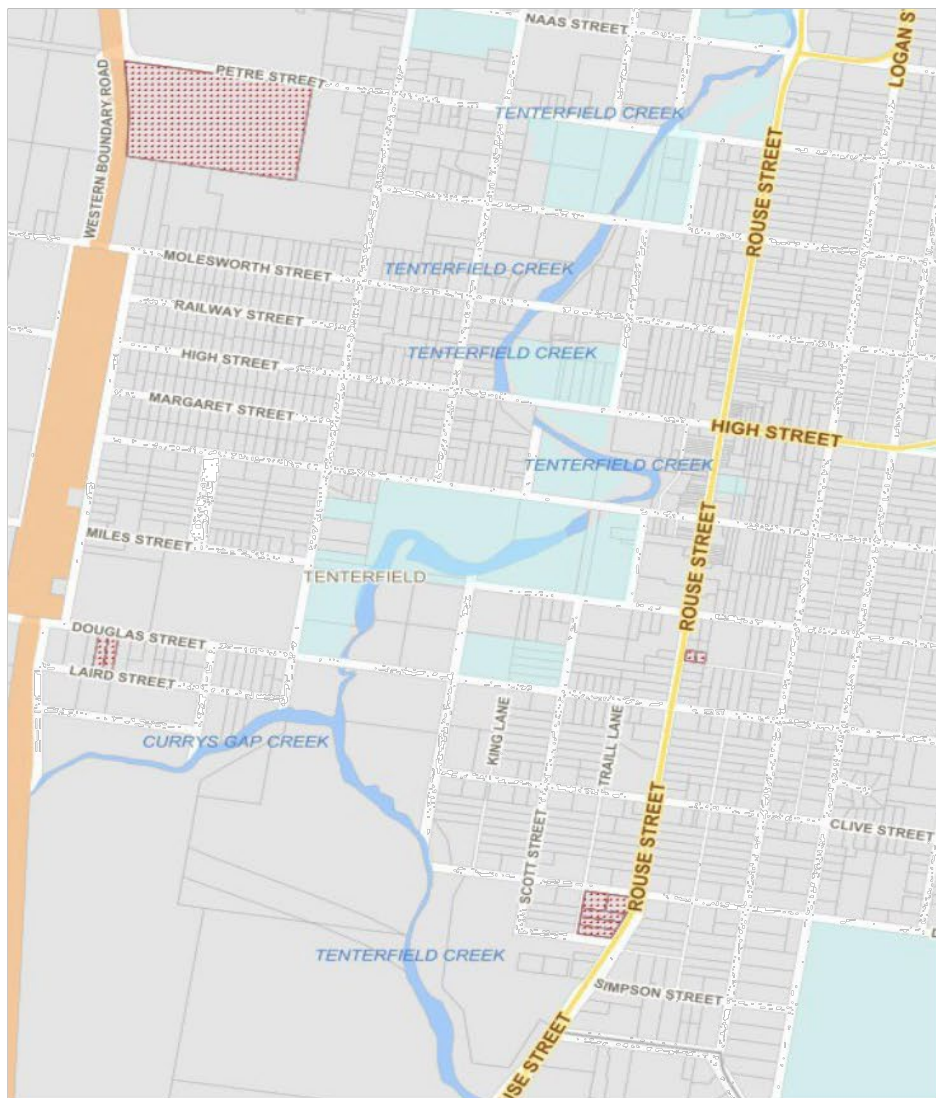
A51581 Lot 8 DP 753286 above

| ASSESSMENT | PROPERTY DESCRIPTION/LEASE TYPE |         |         |        |         |        |                | TOTAL AREA |
|------------|---------------------------------|---------|---------|--------|---------|--------|----------------|------------|
| A19778     | ML 1373                         |         |         |        |         |        |                | 1.816 HA   |
| A24497     | ML 1345                         |         |         |        |         |        |                | 8094 M2    |
| A24505     | ML 6295                         | ML 6335 | ML 6242 |        |         |        |                | 59.58 HA   |
| A24927     | ML 1200                         |         |         |        |         |        |                | 8.75 HA    |
| A29280     | ML 6291                         |         |         |        |         |        |                | 25.9 HA    |
| A35758     | ML 1215                         | ML 5437 |         |        |         |        |                | 4.032 HA   |
| A41459     | ML 1147 - 1150                  | ML 24   | ML 256  | ML 259 | ML 5883 | SL 409 | GL 5477 - 5478 | 708.5 HA   |
| A41467     | SL 492                          |         |         |        |         |        |                | 2.14 HA    |
| A41483     | ML 471                          | ML 6004 | ML 6006 |        |         |        |                | 80.911 HA  |
| A51581     | Lot 8 DP 753286                 |         |         |        |         |        |                | 24.28 HA   |

Note: No spatial data available for Mining Leases.



**Mixed Development**



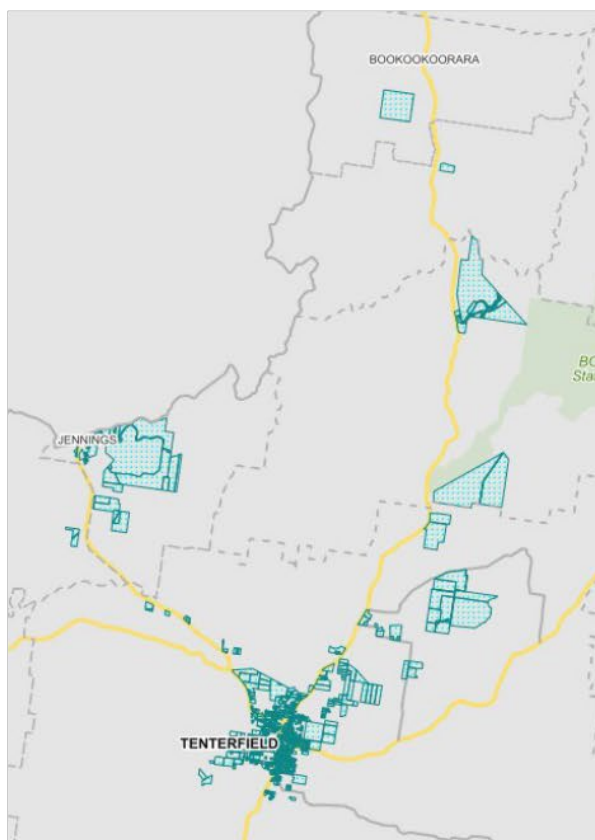
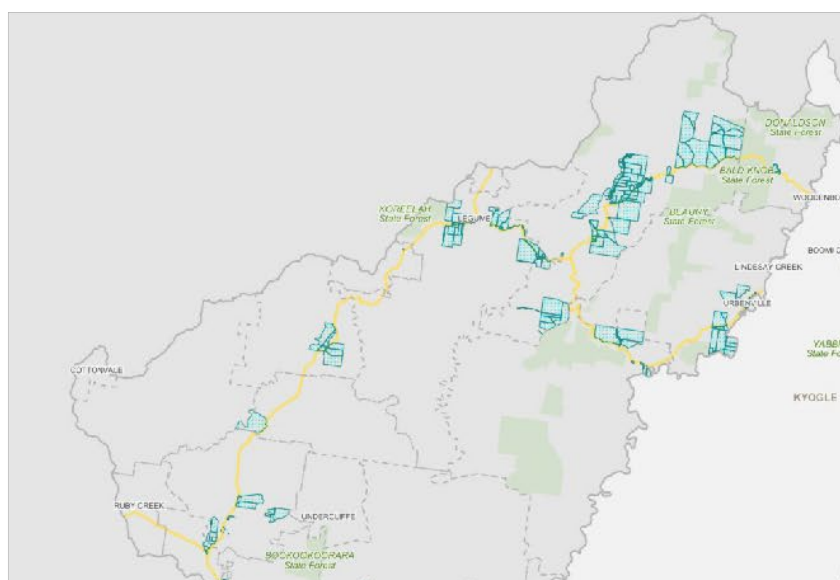




## Waste Collection Areas



Servicing townships of Tenterfield, Jennings & Urbenville with opt in service provided along proportions of New England Highway, Mount Lindesay Road and Bryans Gap Road.



# TENTERFIELD SHIRE COUNCIL

## FEES & CHARGES 2024 - 2025

ADOPTED XX XXX 2024  
RESOLUTION NUMBER XXX/24



## **Table Of Contents**

|                                              |           |
|----------------------------------------------|-----------|
| <b>ADMINISTRATION.....</b>                   | <b>7</b>  |
| COUNCIL OFFICE.....                          | 7         |
| MAP CREATION & PRINTING .....                | 7         |
| OTHER CHARGES.....                           | 7         |
| BUSINESS PAPERS .....                        | 7         |
| <b>APPROVALS .....</b>                       | <b>8</b>  |
| GENERAL .....                                | 8         |
| SIGNS AND SANDWICH BOARDS .....              | 8         |
| MOBILE VENDOR.....                           | 9         |
| BUSKING .....                                | 9         |
| <b>CEMETERIES .....</b>                      | <b>10</b> |
| TENTERFIELD LAWN & MONUMENTAL CEMETERY ..... | 10        |
| TENTERFIELD MEMORIAL ROSEGARDEN .....        | 10        |
| VILLAGE CEMETERIES .....                     | 10        |
| ALL CEMETERIES LAWN & MONUMENTAL .....       | 10        |
| PRIVATE CEMETERY .....                       | 11        |
| <b>CERTIFICATES &amp; SEARCHES .....</b>     | <b>12</b> |
| 603 CERTIFICATE .....                        | 12        |
| SECTION 10.7 CERTIFICATES .....              | 12        |
| 735A CERTIFICATE .....                       | 12        |
| 1212P CERTIFICATE .....                      | 12        |
| OTHER APPLICATIONS .....                     | 12        |
| <b>COMMUNITY LAND .....</b>                  | <b>13</b> |
| <b>COMPANION ANIMALS .....</b>               | <b>14</b> |
| <b>DEVELOPMENT APPROVAL .....</b>            | <b>15</b> |
| BUILDING CERTIFICATE .....                   | 15        |
| COMPLIANCE/INSPECTION CERTIFICATE.....       | 15        |
| COMPLIANCE CERTIFICATE.....                  | 15        |
| COMPLYING DEVELOPMENT .....                  | 15        |
| CONSTRUCTION CERTIFICATE.....                | 16        |



**Table Of Contents** [continued]

|                                                                                                                      |                  |
|----------------------------------------------------------------------------------------------------------------------|------------------|
| DEVELOPMENT APPLICATION .....                                                                                        | 16               |
| MODIFICATION OF CONSENT .....                                                                                        | 17               |
| SECTION 68 PLUMBING & DRAINAGE .....                                                                                 | 17               |
| ON SITE SEWERAGE MANAGEMENT .....                                                                                    | 17               |
| RELOCATABLE DWELLING .....                                                                                           | 17               |
| <b><u>DEVELOPMENT MISCELLANEOUS .....</u></b>                                                                        | <b><u>18</u></b> |
| ADVERTISING .....                                                                                                    | 18               |
| NEIGHBOUR NOTIFICATION .....                                                                                         | 18               |
| CONCURRENCE AUTHORITY .....                                                                                          | 18               |
| RESIDENTIAL FLAT DEVELOPMENT .....                                                                                   | 18               |
| PRIVATE CERTIFIERS .....                                                                                             | 18               |
| DESIGNATED DEVELOPMENT .....                                                                                         | 19               |
| INTEGRATED DEVELOPMENT .....                                                                                         | 19               |
| REVIEW OF ORIGINAL CONSENT .....                                                                                     | 19               |
| WITHDRAWAL OF APPLICATION .....                                                                                      | 19               |
| PRIOR TO ASSESSMENT COMMENCING .....                                                                                 | 19               |
| AFTER ASSESSMENT HAS COMMENCED .....                                                                                 | 19               |
| OTHER FEES & CHARGES .....                                                                                           | 20               |
| <b><u>DEVELOPER CONTRIBUTIONS - SECTION 64 .....</u></b>                                                             | <b><u>21</u></b> |
| <b><u>DEVELOPER CONTRIBUTIONS - PLANNING - SECTION 7.11 &amp; 7.12 .....</u></b>                                     | <b><u>22</u></b> |
| S7.11 NEW RURAL LOT SUBDIVISION - WITHIN THE RU1 ZONE IDENTIFIED ON THE LEP RURAL RESIDENTIAL SUBDIVISION MAPS ..... | 22               |
| S7.11 NEW RURAL LOT SUBDIVISION - IN THE RU1 ZONE .....                                                              | 22               |
| S7.11 NEW URBAN RESIDENTIAL SUBDIVISION .....                                                                        | 22               |
| S7.12 RESIDENTIAL/COMMERCIAL/INDUSTRIAL DEVELOPMENT .....                                                            | 23               |
| S7.11 MINING OR MAJOR INDUSTRIES .....                                                                               | 23               |
| <b><u>DRAINAGE DIAGRAM .....</u></b>                                                                                 | <b><u>24</u></b> |
| <b><u>FOOD PREMISES .....</u></b>                                                                                    | <b><u>25</u></b> |
| CHANGE OF USE .....                                                                                                  | 25               |
| <b><u>INFORMATION .....</u></b>                                                                                      | <b><u>26</u></b> |
| GOVERNMENT INFORMATION PUBLIC ACCESS .....                                                                           | 26               |

**Table Of Contents** [continued]

|                                                     |           |
|-----------------------------------------------------|-----------|
| <b>LIBRARY</b>                                      | <b>27</b> |
| PHOTOCOPYING                                        | 27        |
| LAMINATING                                          | 27        |
| <b>PARKS AND SPORTING GROUNDS</b>                   | <b>28</b> |
| JUBILEE PARK & SKATE PARK                           | 28        |
| ROTARY PARK                                         | 28        |
| FEDERATION PARK                                     | 28        |
| SHIRLEY PARK                                        | 28        |
| PARKS IN GENERAL                                    | 28        |
| MARQUEE CHARGES                                     | 29        |
| <b>RATES AND PROPERTY</b>                           | <b>30</b> |
| <b>REGULATORY FEES</b>                              | <b>31</b> |
| <b>ROADS AND ROAD RESERVES</b>                      | <b>32</b> |
| PUBLIC GATE APPLICATION                             | 32        |
| ROAD AND FOOTPATH RESTORATION                       | 32        |
| TEMPORARY STREET CLOSURE                            | 32        |
| TRAFFIC MANAGEMENT PLAN                             | 32        |
| VEHICULAR ACCESS APPLICATION (DRIVEWAYS)            | 32        |
| WORKS IN ROAD RESERVE                               | 33        |
| KERB & GUTTER                                       | 33        |
| STORMWATER DRAINAGE WORKS                           | 33        |
| OTHER ROAD FEES                                     | 33        |
| RURAL ADDRESSING                                    | 33        |
| PERMANENT PUBLIC ROAD CLOSURE/OPENING APPLICATION   | 33        |
| <b>SALEYARDS</b>                                    | <b>35</b> |
| <b>PRIVATE WORKS CHARGES</b>                        | <b>36</b> |
| PLANT HIRE CHARGES                                  | 36        |
| MATERIALS                                           | 37        |
| REINFORCED CONCRETE PIPES - SUBJECT TO AVAILABILITY | 38        |

**Table Of Contents** [continued]

|                                                            |           |
|------------------------------------------------------------|-----------|
| DRIVEWAY SEALING.....                                      | 38        |
| STAFF .....                                                | 38        |
| ABANDONED VEHICLE IMPOUNDMENT .....                        | 39        |
| <b>SEWER NETWORK.....</b>                                  | <b>40</b> |
| ANNUAL AVAILABILITY CHARGE - RESIDENTIAL .....             | 40        |
| ANNUAL CHARGES - NON-RESIDENTIAL.....                      | 40        |
| TRADE WASTE (SEWER) CHARGES.....                           | 41        |
| USAGE CHARGE .....                                         | 41        |
| <b>STORMWATER DRAINAGE.....</b>                            | <b>42</b> |
| <b>SUBDIVISION .....</b>                                   | <b>43</b> |
| <b>SWIMMING POOL - VALID UNTIL 17 SEPTEMBER 2024 .....</b> | <b>44</b> |
| <b>SWIMMING POOL - VALID FROM 18 SEPTEMBER 2024 .....</b>  | <b>45</b> |
| <b>THEATRE AND MUSEUM FEES .....</b>                       | <b>46</b> |
| CINEMA FEES .....                                          | 46        |
| PUBLIC ADDRESS SYSTEM.....                                 | 46        |
| DAILY HIRE .....                                           | 46        |
| HOURLY HIRE .....                                          | 46        |
| <b>VENUE HIRE .....</b>                                    | <b>47</b> |
| COUNCIL CHAMBERS/COMMITTEE ROOMS .....                     | 47        |
| MEMORIAL HALL & RSL PAVILION .....                         | 47        |
| ALL HALLS.....                                             | 47        |
| SCHOOL OF ARTS COMPLEX .....                               | 48        |
| SCHOOL OF ARTS VENUE SERVICES ADMINISTRATION FEES .....    | 48        |
| <b>WASTE MANAGEMENT .....</b>                              | <b>49</b> |
| WHEELIE BINS .....                                         | 49        |
| RECYCLING COLLECTION CHARGES.....                          | 49        |
| ANNUAL FACILITY CHARGE.....                                | 49        |
| BULK BINS.....                                             | 49        |
| TRANSFER STATION FEES .....                                | 50        |
| GENERAL & GREEN WASTE.....                                 | 50        |

**Table Of Contents** [continued]

|                                                     |           |
|-----------------------------------------------------|-----------|
| CONSTRUCTION, DEMOLITION, RENOVATION MATERIALS..... | 51        |
| TYRES .....                                         | 51        |
| FURNITURE.....                                      | 52        |
| MATTRESSES .....                                    | 52        |
| WHITE GOODS .....                                   | 52        |
| DRUMMUSTER .....                                    | 52        |
| ASBESTOS DISPOSAL .....                             | 52        |
| OTHER TRANSFER STATION FEES.....                    | 53        |
| RECYCLING FEES.....                                 | 53        |
| <u>WATER NETWORK .....</u>                          | <u>54</u> |
| SERVICE AVAILABILITY CHARGE .....                   | 55        |
| CONSUMPTION CHARGES .....                           | 55        |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## **TENTERFIELD SHIRE COUNCIL**

### **ADMINISTRATION**

#### **COUNCIL OFFICE**

#### **MAP CREATION & PRINTING**

One Black and White Map either A4 or A3 of an entire assessment or Lot and DP will be provided free of charge to owners.

|                           |         |   |             |         |       |   |
|---------------------------|---------|---|-------------|---------|-------|---|
| Map Creation              | per map | N | As Assessed |         |       |   |
| Map – Size A0 – Photocopy | per map | N | \$16.00     | \$16.50 | 3.13% | B |
| Map – Size A1 – Photocopy | per map | N | \$14.00     | \$14.50 | 3.57% | B |
| Map – Size A2 – Photocopy | per map | N | \$13.00     | \$13.50 | 3.85% | B |

#### **OTHER CHARGES**

|                                                                                  |  |   |  |      |   |
|----------------------------------------------------------------------------------|--|---|--|------|---|
| Interest on outstanding Rates and Charges, Water Consumption and Debtor Accounts |  | N |  | 9.0% | E |
|----------------------------------------------------------------------------------|--|---|--|------|---|

#### **BUSINESS PAPERS**

|                                                   |         |   |  |      |   |
|---------------------------------------------------|---------|---|--|------|---|
| Business Paper & Minutes – per month (Hard copy)  | per set | N |  | Free | D |
| Business Paper & Minutes – per month (via e-mail) | per set | N |  | Free | D |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## APPROVALS

### GENERAL

Approvals expire on 30 June annually. Exemptions for Street Vending are outlined in Council Policy with No Charge.

Compliance Certificates for swimming pools are valid for three (3) years only.

If Council concludes that specialist advice is required, then costs will be recovered from the applicant.

|                                                                                                                            |                 |   |                          |          |        |   |
|----------------------------------------------------------------------------------------------------------------------------|-----------------|---|--------------------------|----------|--------|---|
| Caravan Park or Camping Ground Approval                                                                                    | per site        | N | \$28.00                  | \$29.00  | 3.57%  | B |
| Installation notice and assessment for a Relocatable home or holiday cabin within an existing caravan park                 | per site        | N | \$210.50                 | \$216.00 | 2.61%  | B |
| Carry out an activity prescribed by the regulations or an activity or a class or description prescribed by the regulations | per approval    | N | As Assessed              |          |        | B |
| For fee or reward transport waste over or under a public place                                                             | per approval    | N | As Assessed              |          |        | B |
| Operate a Public Car Park.                                                                                                 | per approval    | N | As Assessed              |          |        | B |
| Extend a balcony, awning, sunblind, canopy, sun louvre or similar structure or an essential service pipe over/in footpath  | annual fee      | N | \$89.50                  | \$92.00  | 2.79%  | B |
| Install a domestic oil or solid fuel heating appliance, not a portable appliance (post construction installation)          | per application | N | \$189.50                 | \$194.50 | 2.64%  | B |
| Skin Penetration (Ear Piercing/Electrolysis/Tattoos/Waxing – Hair Removal/Acupuncture)                                     | per year        | N | \$123.00                 | \$126.50 | 2.85%  | B |
| Swimming Pools (Initial Inspection for compliance under the Swimming Pool Act)                                             | per year        | Y | \$158.00                 | \$200.00 | 26.58% | B |
| Swimming Pools (Second inspection for compliance under the Swimming Pool Act)                                              | per inspection  | Y | \$105.50                 | \$110.00 | 4.27%  | B |
| Home-based business - Food preparation                                                                                     | per year        | N | \$0.00                   | \$150.00 | ∞      |   |
| Modify an approval                                                                                                         | per application | N | 50% of Original Fee Paid |          |        | B |

### SIGNS AND SANDWICH BOARDS

Approval expires 30 June annually

|                                                       |           |   |          |          |       |   |
|-------------------------------------------------------|-----------|---|----------|----------|-------|---|
| Signs - Advertising on existing signs on Council land | per annum | Y | \$550.00 | \$550.00 | 0.00% | B |
|-------------------------------------------------------|-----------|---|----------|----------|-------|---|



| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

### MOBILE VENDOR

Approvals expire 30 June annually. Single events are for one occasion only. This form of approval excludes food sales.

|                                                                                                          |                                    |   |          |          |       |   |
|----------------------------------------------------------------------------------------------------------|------------------------------------|---|----------|----------|-------|---|
| Sale of goods in a public place from standing vehicle or any article (excludes food sales)               | annual fee or part thereof monthly | N | \$390.00 | \$400.00 | 2.56% | B |
| Sale of goods in a public place from standing vehicle or any article – One Off Use (excludes food sales) | single event day/night             | N | \$63.50  | \$65.50  | 3.15% | B |

### BUSKING

|                                                             |              |   |         |         |       |   |
|-------------------------------------------------------------|--------------|---|---------|---------|-------|---|
| Application to busk using dangerous materials or implements | per approval | N | \$20.00 | \$20.00 | 0.00% | B |
|-------------------------------------------------------------|--------------|---|---------|---------|-------|---|

DRAFT

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## CEMETERIES

### TENTERFIELD LAWN & MONUMENTAL CEMETERY

Penalty Rates apply where work is conducted by Council staff over a weekend or public holiday. Fee includes land for each grave. Second Interment is allowed where permissible by NSW Health Regulations.

|                                                         |            |   |            |            |       |   |
|---------------------------------------------------------|------------|---|------------|------------|-------|---|
| First Interment and perpetual maintenance – Machine Dig | per burial | Y | \$3,650.00 | \$3,745.00 | 2.60% | A |
| Second Interment – Machine Dig                          | per burial | Y | \$1,500.00 | \$1,500.00 | 0.00% | A |
| First Interment and perpetual maintenance – Hand Dig    | per burial | Y | \$5,000.00 | \$5,125.00 | 2.50% | A |

### TENTERFIELD MEMORIAL ROSEGARDEN

Reservation fees are non-redeemable. Reception and installation of ashes fee does NOT include plaque. Plaque must be approved to meet Council specifications.

|                                                                                     |                 |   |          |          |       |   |
|-------------------------------------------------------------------------------------|-----------------|---|----------|----------|-------|---|
| Garden Memorialisation - Fixing of Plaque Only onto Concrete Plinth or Granite Rock | per application | Y | \$160.00 | \$164.00 | 2.50% | A |
| Purchase of a plot in the Rose garden                                               | Per Application | Y | \$310.00 | \$318.00 | 2.58% | A |

### VILLAGE CEMETERIES

|                                                                         |            |   |            |            |       |   |
|-------------------------------------------------------------------------|------------|---|------------|------------|-------|---|
| Village Cemeteries – includes ground purchase and perpetual maintenance | per burial | Y | \$4,500.00 | \$4,615.00 | 2.56% | A |
|-------------------------------------------------------------------------|------------|---|------------|------------|-------|---|

### ALL CEMETERIES LAWN & MONUMENTAL

Niche and Reservation fees are non-redeemable. Reception and installation of ashes fee does NOT include plaque. Plaque must be approved to meet Council specifications. Right of Burial reservations are non-redeemable. A shallow burial must be approved by the Department of Public Health.

|                                                                                                                      |                     |   |                       |            |       |   |
|----------------------------------------------------------------------------------------------------------------------|---------------------|---|-----------------------|------------|-------|---|
| Interment of stillborn child or infant                                                                               | per burial          | Y | \$1,420.00            | \$1,460.00 | 2.82% | A |
| Interment of Ashes in plot where designated as Rocky Ground and unable to obtain required depth for normal interment | per burial          | Y | \$1,420.00            | \$1,460.00 | 2.82% | A |
| Assessment & Approval to erect monumental work requiring a Monumental Mason (Installation of headstone or plaque)    | by application only | N | \$230.00              | \$236.00   | 2.61% | A |
| Purchase of a Niche                                                                                                  | per reservation     | Y | \$310.00              | \$318.00   | 2.58% | A |
| Reception of ashes and burial under headstone by Council                                                             | per interment       | Y | \$350.00              | \$359.00   | 2.57% | A |
| Removal of Corpse from one part of the cemetery to another                                                           | per application     | Y | Cost to Council + 10% |            |       | A |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

**ALL CEMETERIES LAWN & MONUMENTAL** [continued]

|                                                       |                     |   |                       |            |       |   |
|-------------------------------------------------------|---------------------|---|-----------------------|------------|-------|---|
| Removal of Corpse to any other cemetery               | per application     | Y | Cost to Council + 10% |            |       | A |
| Reopening of a single grave plot for second interment | by application only | Y | Cost to Council + 10% |            |       | A |
| Reservation (Right of Burial)                         | per right of burial | Y | \$310.00              | \$318.00   | 2.58% | A |
| Transfer of right of Burial (Administration Charge)   | Per Right of Burial | N | \$55.00               | \$56.50    | 2.73% | A |
| Purchase of plot to inter ashes - Tenterfield         | Per interment       | Y | \$0.00                | \$3,315.00 | ∞     | A |
| Purchase of plot to inter ashes - Villages            | Per interment       | Y | \$0.00                | \$3,115.00 | ∞     | A |

**PRIVATE CEMETERY**

|                                                                 |                 |   |          |          |       |   |
|-----------------------------------------------------------------|-----------------|---|----------|----------|-------|---|
| Application & Approval Fee                                      | per application | N | \$276.00 | \$283.00 | 2.54% | A |
| Inspection Fee prior to setting up                              | per application | N | \$276.00 | \$283.00 | 2.54% | A |
| Permit for Burial & Council Inspection of grave prior to burial | per application | N | \$276.00 | \$283.00 | 2.54% | A |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## **CERTIFICATES & SEARCHES**

Urgency Fee is an additional charge to the Certificate application where the Certificate is required within 24 hours.

### **603 CERTIFICATE**

|                                         |                 |   |          |          |       |   |
|-----------------------------------------|-----------------|---|----------|----------|-------|---|
| Section 603 Certificate                 | per certificate | N | \$95.00  | \$95.00  | 0.00% | E |
| Urgency Fee for Section 603 Certificate | per certificate | N | \$145.00 | \$145.00 | 0.00% | B |

### **SECTION 10.7 CERTIFICATES**

|                                                                      |                 |   |          |          |       |   |
|----------------------------------------------------------------------|-----------------|---|----------|----------|-------|---|
| Section 10.7(2) Certificate (formerly 149 Certificate)               | per certificate | N | \$67.00  | \$67.00  | 0.00% | E |
| Section 10.7(5) Certificate Additional (formerly 149(5) Certificate) | per certificate | N | \$101.00 | \$101.00 | 0.00% | E |
| Urgency Fee for Section 10.7 Certificate                             | per certificate | N | \$230.00 | \$236.00 | 2.61% | B |

### **735A CERTIFICATE**

|                                          |                 |   |          |          |       |   |
|------------------------------------------|-----------------|---|----------|----------|-------|---|
| Section 735A Certificate                 | per certificate | N | \$89.00  | \$91.50  | 2.81% | B |
| Urgency Fee for Section 735A Certificate | per certificate | N | \$105.00 | \$108.00 | 2.86% | B |

### **121ZP CERTIFICATE**

|                           |                 |   |         |         |       |   |
|---------------------------|-----------------|---|---------|---------|-------|---|
| Section 121ZP Certificate | per certificate | N | \$80.00 | \$80.00 | 0.00% | E |
|---------------------------|-----------------|---|---------|---------|-------|---|

### **OTHER APPLICATIONS**

|                                                                                |                    |   |          |          |        |   |
|--------------------------------------------------------------------------------|--------------------|---|----------|----------|--------|---|
| Section 64 – Noxious Weeds Certificate                                         | per certificate    | N | \$106.00 | \$110.00 | 3.77%  | B |
| Dwelling Permissibility Search                                                 | per search         | N | \$158.00 | \$162.00 | 2.53%  | B |
| Development/Property Enquiry                                                   | per enquiry        | N | \$210.00 | \$215.00 | 2.38%  | B |
| Urgency Fee for Dwelling Permissibility Search or Development/Property Enquiry | per search/enquiry | N | \$158.00 | \$162.00 | 2.53%  | B |
| Request for Re-issue of lost/misplaced certificates                            | per certificate    | N | \$26.50  | \$27.50  | 3.77%  | B |
| Bushfire Attack Level (BAL) Certificate                                        | per certificate    | Y | \$216.00 | \$250.00 | 15.74% | B |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

### COMMUNITY LAND

|                                                                               |           |   |  |             |  |   |
|-------------------------------------------------------------------------------|-----------|---|--|-------------|--|---|
| Engage in a trade or business                                                 | per event | N |  | As Assessed |  | B |
| Direct or procure a theatrical, musical or other entertainment for the public | per event | N |  | As Assessed |  | B |
| Construct a temporary enclosure for the purpose of entertainment              | per event | N |  | As Assessed |  | B |
| Set up, operate or use a loud speaker or sound amplifying device              | per event | N |  | As Assessed |  | B |
| Deliver a public address or hold religious service or public meeting          | per event | N |  | As Assessed |  | B |

DRAFT

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

### COMPANION ANIMALS

|                                                                                       |                         |   |           |          |       |   |
|---------------------------------------------------------------------------------------|-------------------------|---|-----------|----------|-------|---|
| Registration Fee - Dog - Desexed (by relevant age of 6 months)                        | per animal              | N | \$75.00   | \$75.00  | 0.00% | E |
| Registration Fee - Dog - Desexed (by relevant age of 6 months) for eligible pensioner | per animal              | N | \$32.00   | \$32.00  | 0.00% | E |
| Registration Fee - Dog - Desexed (sold by eligible pound or shelter)                  | per animal              | N | \$0.00    | \$0.00   | 0.00% | E |
| Registration Fee - Dog - Not Desexed, or Desexed after relevant age of 6 months       | per animal              | N | \$252.00  | \$252.00 | 0.00% | E |
| Registration Fee - Dog - Not Desexed (not recommended by vet)                         | per animal              | N | \$75.00   | \$75.00  | 0.00% | E |
| Registration Fee - Dog - Not Desexed (not recommended by vet) for eligible pensioner  | per animal              | N | \$32.00   | \$32.00  | 0.00% | E |
| Registration Fee - Dog - Not Desexed (recognised breeder)                             | per animal              | N | \$75.00   | \$75.00  | 0.00% | E |
| Registration Fee - Dog - Working (as defined by the Companion Animals Act)            | per animal              | N | Exempt    |          |       | E |
| Registration Fee - Dog - Greyhound (while a registered Racing Greyhound only)         | per animal              | N | Exempt    |          |       | E |
| Registration Fee - Assistance Animal e.g. Guide Dog (Registration still required)     | per animal              | N | No Charge |          |       | E |
| Annual Permit for Restricted Breed or Dangerous Dog                                   | per animal              | N | \$221.00  | \$221.00 | 0.00% | E |
| Registration Fee - Cat - Desexed or Not Desexed                                       | per animal              | N | \$65.00   | \$65.00  | 0.00% | E |
| Registration Fee - Cat - Desexed for eligible pensioner                               | per animal              | N | \$32.00   | \$32.00  | 0.00% | E |
| Registration Fee - Cat - Desexed (sold by eligible pound or shelter)                  | per animal              | N | \$0.00    | \$0.00   | 0.00% | E |
| Registration Fee - Cat - Not Desexed (not recommended by vet)                         | per animal              | N | \$65.00   | \$65.00  | 0.00% | E |
| Registration Fee - Cat - Not Desexed (not recommended by vet) for eligible pensioner  | per animal              | N | \$32.00   | \$32.00  | 0.00% | E |
| Registration Fee - Cat - Not Desexed (recognised breeder)                             | per animal              | N | \$65.00   | \$65.00  | 0.00% | E |
| Annual Permit for Non-Desexed Cat (4 months & older)                                  | per animal              | N | \$92.00   | \$92.00  | 0.00% | E |
| Registration Late Fee                                                                 | per animal              | N | \$21.00   | \$21.00  | 0.00% | E |
| Permit Late Fee                                                                       | per animal              | N | \$21.00   | \$21.00  | 0.00% | E |
| Microchipping                                                                         | per animal              | Y | \$60.50   | \$60.50  | 0.00% | A |
| Cat Trap (\$20.00 refundable deposit)                                                 | per fortnight           | Y | \$50.00   | \$50.00  | 0.00% | B |
| Companion Animal - Impounding Fee                                                     | per animal              | N | \$50.00   | \$50.00  | 0.00% | B |
| Companion Animal - Release Fee - First Impounding                                     | per animal              | N | \$75.00   | \$75.00  | 0.00% | B |
| Companion Animal - Release Fee - Subsequent Impounding of same dog or cat             | per animal              | N | \$160.00  | \$160.00 | 0.00% | B |
| Companion Animal - Sustenance                                                         | per day or part thereof | N | \$20.00   | \$20.00  | 0.00% | B |



| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## **DEVELOPMENT APPROVAL**

### **BUILDING CERTIFICATE**

Refer to the EPA Act and Regulation, Clause 260 (3a) and (3b) for further information on additional fees when the building has been completed within the past 24 months.

|                                                                                                                                                         |                |   |                                                                                                          |          |       |   |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|---|----------------------------------------------------------------------------------------------------------|----------|-------|---|
| Dwellings (Inclusive of initial inspection)                                                                                                             | per dwelling   | N | \$250.00                                                                                                 | \$250.00 | 0.00% | E |
| Not exceeding 200 square metres                                                                                                                         | per building   | N | \$250.00                                                                                                 | \$250.00 | 0.00% | E |
| Exceeding 200 square metres but not exceeding 2,000 square metres                                                                                       | as assessed    | N | \$250.00 plus an additional 50 cents per m <sup>2</sup> for each square metre over 200m <sup>2</sup>     |          |       | E |
| Exceeding 2,000 square metres                                                                                                                           | as assessed    | N | \$1,165.00 plus an additional 75 cents per m <sup>2</sup> for each square metre over 2,000m <sup>2</sup> |          |       | E |
| Additional Inspection prior to issue of building certificate                                                                                            | per inspection | N | \$90.00                                                                                                  | \$90.00  | 0.00% | E |
| Additional Fee – ONLY applies where the building to which the application relates has been completed in the past 24 months from the date of application | as assessed    | N | As Assessed                                                                                              |          |       | E |
| Copy of Building Certificate                                                                                                                            | per copy       | N | \$13.00                                                                                                  | \$13.00  | 0.00% | E |

## **COMPLIANCE/INSPECTION CERTIFICATE**

### **COMPLIANCE CERTIFICATE**

|                                       |                |   |          |          |       |   |
|---------------------------------------|----------------|---|----------|----------|-------|---|
| Footings / Slab Inspection            | per inspection | Y | \$166.00 | \$170.00 | 2.41% | B |
| Frame Inspection                      | per inspection | Y | \$220.00 | \$225.00 | 2.27% | B |
| Stormwater Inspection                 | per inspection | Y | \$158.00 | \$160.00 | 1.27% | B |
| Sewer – Under Slab Inspection         | per inspection | Y | \$158.00 | \$160.00 | 1.27% | B |
| Sewer – External Inspection           | per inspection | Y | \$158.00 | \$160.00 | 1.27% | B |
| Wet Areas Inspection                  | per inspection | Y | \$166.00 | \$170.00 | 2.41% | B |
| Final Inspection                      | per inspection | Y | \$243.00 | \$250.00 | 2.88% | B |
| Re-Inspection due to Non – Compliance | per inspection | Y | \$166.00 | \$170.00 | 2.41% | B |

### **COMPLYING DEVELOPMENT**

|                                           |                 |   |          |          |       |   |
|-------------------------------------------|-----------------|---|----------|----------|-------|---|
| Complying Development value up to \$5,000 | per application | Y | \$110.00 | \$110.00 | 0.00% | B |
|-------------------------------------------|-----------------|---|----------|----------|-------|---|

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

### COMPLYING DEVELOPMENT [continued]

|                                                      |                 |   |                                                                                |          |       |   |
|------------------------------------------------------|-----------------|---|--------------------------------------------------------------------------------|----------|-------|---|
| Complying Development value from \$5,001 to \$50,000 | per application | Y | \$220.00                                                                       | \$220.00 | 0.00% | B |
| Complying Development value over \$50,001            | per application | Y | \$100, plus \$3.50 for each \$1,000 of the estimated cost (or part of \$1,000) |          |       | B |

### CONSTRUCTION CERTIFICATE

|                                                                     |                 |   |                                                                                |          |       |   |
|---------------------------------------------------------------------|-----------------|---|--------------------------------------------------------------------------------|----------|-------|---|
| Development value up to \$5,000                                     | per development | Y | \$120.00                                                                       | \$120.00 | 0.00% | B |
| Development value from \$5,001 to \$50,000                          | per development | Y | \$240.00                                                                       | \$240.00 | 0.00% | B |
| Development value over \$50,001                                     | per development | Y | \$100, plus \$3.50 for each \$1,000 of the estimated cost (or part of \$1,000) |          |       | B |
| Amended Construction Certificate (minor modification)               | per development | Y | \$85.00                                                                        | \$85.00  | 0.00% | B |
| Other amended construction certificates (significant modifications) | per development | Y | \$250.00                                                                       | \$250.00 | 0.00% | B |

### DEVELOPMENT APPLICATION

|                                                                                                                                                                       |                 |   |                                                                                                            |          |       |   |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|---|------------------------------------------------------------------------------------------------------------|----------|-------|---|
| Change of use or development that does not involve erection of a building, the carrying out of work, the subdivision of land or the demolition of a building or work. | per application | N | \$285.00                                                                                                   | \$285.00 | 0.00% | E |
| Class 10 Buildings up to \$100,000 (sheds, carports, etc.)                                                                                                            | per development | N | \$170.00                                                                                                   | \$175.00 | 2.94% | B |
| New Dwellings < \$100,000 estimated cost basic fee only applies                                                                                                       | per development | N | \$571.00                                                                                                   | \$571.00 | 0.00% | E |
| Up to \$5,000.00 (Also Applies to Advertising Signs)                                                                                                                  | per development | N | \$138.00                                                                                                   | \$138.00 | 0.00% | E |
| \$5,001.00 to \$50,000.00                                                                                                                                             | per application | N | \$212, plus \$3.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000       |          |       | E |
| \$50,001.00 to \$500,000.00                                                                                                                                           | per application | N | \$442, plus \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000      |          |       | E |
| \$500,001.00 to \$1,000,000.00                                                                                                                                        | per application | N | \$2,190, plus \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000   |          |       | E |
| \$1,000,001.00 to \$10,000,000.00                                                                                                                                     | per application | N | \$3,281, plus \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 |          |       | E |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## DEVELOPMENT APPLICATION [continued]

|                                                                                   |                 |   |                                                                                                              |  |  |   |
|-----------------------------------------------------------------------------------|-----------------|---|--------------------------------------------------------------------------------------------------------------|--|--|---|
| More than \$10,000,000.00                                                         | per application | N | \$19,917, plus \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 |  |  | E |
| Refundable bond on satisfactory completion of access crossing within Road Reserve | per application | N | As Assessed                                                                                                  |  |  | F |

## MODIFICATION OF CONSENT

|                                                                                                                                                                             |                 |   |                                                                                           |         |       |   |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|---|-------------------------------------------------------------------------------------------|---------|-------|---|
| Section 4.55(1) Modification Application (formerly S96(1))                                                                                                                  | per application | N | \$89.00                                                                                   | \$89.00 | 0.00% | E |
| Section 4.55(1A) (Formerly Section 96 (1A) or 96AA (1)) – where proposal is of minimal environmental impact.                                                                | per application | N | \$809.00 or half of the original fee for development application, whichever is the lesser |         |       | E |
| Section 4.55(2) Other modifications (formerly S96(2)). To be assessed in accordance with Section 4.55 of the Environmental Planning and Assessment Act 1979 and Regulations | per application | N | As Assessed                                                                               |         |       | E |

## SECTION 68 PLUMBING & DRAINAGE

|                                                |                 |   |         |         |       |   |
|------------------------------------------------|-----------------|---|---------|---------|-------|---|
| Section 68 Plumbing & Drainage Application Fee | per application | N | \$63.00 | \$65.00 | 3.17% | B |
|------------------------------------------------|-----------------|---|---------|---------|-------|---|

## ON SITE SEWERAGE MANAGEMENT

|                                                                                                                                                               |                            |   |                   |          |       |   |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|---|-------------------|----------|-------|---|
| Application to Install New System (includes 2 X inspections and approval)                                                                                     | per application            | N | \$353.00          | \$360.00 | 1.98% | B |
| Approval to Operate Existing System, which does not have prior approval by Council, (includes inspection and approval) or renewal of OSSM Approval to Operate | per application            | N | \$305.00          | \$310.00 | 1.64% | B |
| On-site Sewerage Management System (OSSM) Inspection Fee, second inspection if required                                                                       | per application            | N | \$126.00          | \$130.00 | 3.17% | B |
| For each additional Inspection on the same Lot.                                                                                                               | each additional inspection | N | Min. Fee: \$53.00 |          |       | B |

## RELOCATABLE DWELLING

|                                                        |                 |   |            |            |       |   |
|--------------------------------------------------------|-----------------|---|------------|------------|-------|---|
| Refundable bond on satisfactory completion of building | per application | N | \$7,000.00 | \$7,000.00 | 0.00% | F |
| Assessment and Determination of Application            | per application | N | \$330.00   | \$340.00   | 3.03% | B |
| Road Bond – Refundable on satisfactory inspection      | per application | N | \$3,000.00 | \$3,000.00 | 0.00% | F |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## DEVELOPMENT MISCELLANEOUS

### ADVERTISING

The consent authority must refund so much of the fee paid under this clause as is not spent in giving the notices. Furthermore, the maximum amount payable where two advertising fees are applicable, is the sum of those two fees.

|                                                            |                 |   |            |            |       |   |
|------------------------------------------------------------|-----------------|---|------------|------------|-------|---|
| Advertised – Designated Development                        | per development | N | \$2,220.00 | \$2,220.00 | 0.00% | E |
| Advertised Development                                     | per development | N | \$250.00   | \$250.00   | 0.00% | E |
| Prohibited Development                                     | per development | N | \$1,105.00 | \$1,105.00 | 0.00% | E |
| Integrated Development                                     | per development | N | \$1,105.00 | \$1,105.00 | 0.00% | E |
| Other than the above, Designated, Advertised or Prohibited | per development | N | \$1,105.00 | \$1,105.00 | 0.00% | E |

### NEIGHBOUR NOTIFICATION

|                        |                 |   |          |          |       |   |
|------------------------|-----------------|---|----------|----------|-------|---|
| Neighbour Notification | per development | N | \$179.00 | \$180.00 | 0.56% | B |
|------------------------|-----------------|---|----------|----------|-------|---|

### CONCURRENCE AUTHORITY

|                                      |                 |   |          |          |       |   |
|--------------------------------------|-----------------|---|----------|----------|-------|---|
| Concurrence Authority Fee            | per development | N | \$320.00 | \$320.00 | 0.00% | E |
| Concurrence Authority Processing Fee | per development | N | \$140.00 | \$140.00 | 0.00% | E |

### RESIDENTIAL FLAT DEVELOPMENT

|                                                                                                                                                                                                                             |                 |   |          |          |       |   |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|---|----------|----------|-------|---|
| An additional fee, not exceeding \$760, is payable for development which is required to be referred to a design review panel under State Environmental Planning Policy No 65—Design Quality of Residential Flat Development | per development | N | \$760.00 | \$760.00 | 0.00% | E |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|---|----------|----------|-------|---|

### PRIVATE CERTIFIERS

|                                                                                     |                 |   |         |         |       |   |
|-------------------------------------------------------------------------------------|-----------------|---|---------|---------|-------|---|
| Registration of Private Certifiers Certificates – Construction Certificate          | per development | N | \$36.00 | \$36.00 | 0.00% | E |
| Registration of Private Certifiers Certificates – Complying Development Certificate | per development | N | \$36.00 | \$36.00 | 0.00% | E |
| Registration of Private Certifiers Certificates – Occupation Certificate            | per development | N | \$36.00 | \$36.00 | 0.00% | E |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## DESIGNATED DEVELOPMENT

If an application is designated development, this fee is payable in addition to the standard Development Application fee.

|                                           |                 |   |            |            |       |   |
|-------------------------------------------|-----------------|---|------------|------------|-------|---|
| Designated Development Administration Fee | per development | N | \$1,154.00 | \$1,154.00 | 0.00% | E |
|-------------------------------------------|-----------------|---|------------|------------|-------|---|

## INTEGRATED DEVELOPMENT

|                                                       |                 |   |          |          |       |   |
|-------------------------------------------------------|-----------------|---|----------|----------|-------|---|
| Integrated Development for each approval body payable | per development | N | \$401.00 | \$401.00 | 0.00% | E |
| Integrated Development Processing Fee                 | per development | N | \$176.00 | \$176.00 | 0.00% | E |

## REVIEW OF ORIGINAL CONSENT

|                                        |                 |   |          |          |             |   |
|----------------------------------------|-----------------|---|----------|----------|-------------|---|
| Dwellings – House \$100,000.00 or less | per application | N | \$195.00 | \$195.00 | 0.00%       | E |
| Other                                  | per application | N |          |          | As Assessed | E |

## WITHDRAWAL OF APPLICATION

### PRIOR TO ASSESSMENT COMMENCING

|                                                     |                 |   |  |                               |  |   |
|-----------------------------------------------------|-----------------|---|--|-------------------------------|--|---|
| Withdrawal of Development and Complying Application | per application | N |  | All Council reimbursable fees |  | B |
| Development Application Fee – Council Fees Only     | per application | N |  | 75% of Fee                    |  | C |
| Construction Certificate Fee                        | per application | Y |  | 100% of Fee                   |  | B |
| Inspection Fees – For Inspections NOT undertaken    | per application | Y |  | 100% of Fee                   |  | B |
| OSSM Application Fee                                | per application | N |  | 100% of Fee                   |  | B |

### AFTER ASSESSMENT HAS COMMENCED

|                                                                                                      |                 |   |  |             |  |   |
|------------------------------------------------------------------------------------------------------|-----------------|---|--|-------------|--|---|
| Development Application Fee – Council Fees Only – After site inspection and assessment has commenced | per application | N |  | Nil         |  | D |
| Construction Certificate Fee                                                                         | per application | Y |  | Nil         |  | D |
| Inspection Fees – For Inspections NOT undertaken                                                     | per application | Y |  | 100% of Fee |  | B |
| OSSM Application Fee                                                                                 | per application | N |  | 50% of Fee  |  | C |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

#### OTHER FEES & CHARGES

|                                                                                                       |                 |   |                                                                                    |            |       |   |
|-------------------------------------------------------------------------------------------------------|-----------------|---|------------------------------------------------------------------------------------|------------|-------|---|
| Temporary Accommodation of a caravan or shed while building for up to 6 months                        | per development | N | \$320.00                                                                           | \$328.00   | 2.50% | B |
| Temporary Accommodation of a caravan or shed while building for over 6 months but less than 12 months | per development | N | \$360.00                                                                           | \$369.00   | 2.50% | B |
| Extractive Industry not being Mining                                                                  | per application | N | \$5,660 plus additional \$0.06 for each tonne of material to be extracted annually |            |       | E |
| Minor Planning Proposal Consideration                                                                 | per application | N | \$2,105.00                                                                         | \$2,160.00 | 2.61% | B |
| Major Planning Proposal Consideration                                                                 | per application | N | \$6,395.00                                                                         | \$6,555.00 | 2.50% | B |

DRAFT



| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

**DEVELOPER CONTRIBUTIONS - SECTION 64**

|                                                |                |   |             |             |       |   |
|------------------------------------------------|----------------|---|-------------|-------------|-------|---|
| Sewerage per Equivalent Tenement – Tenterfield | per connection | N | \$13,594.00 | \$14,165.00 | 4.20% | B |
| Water per Equivalent Tenement – Tenterfield    | per connection | N | \$11,913.00 | \$12,414.00 | 4.21% | B |
| Sewerage per Equivalent Tenement – Urbenville  | per connection | N | \$0.00      | \$0.00      | 0.00% | B |
| Water per Equivalent Tenement – Urbenville     | per connection | N | \$11,913.00 | \$12,414.00 | 4.21% | B |
| Water per Equivalent Tenement – Jennings       | per connection | N | \$4,554.00  | \$4,745.00  | 4.19% | B |

DRAFT

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

### DEVELOPER CONTRIBUTIONS - PLANNING - SECTION 7.11 & 7.12

#### **S7.11 NEW RURAL LOT SUBDIVISION - WITHIN THE RU1 ZONE IDENTIFIED ON THE LEP RURAL RESIDENTIAL SUBDIVISION MAPS**

|                                   |               |   |            |             |       |   |
|-----------------------------------|---------------|---|------------|-------------|-------|---|
| Plan Preparation & Administration | per lot       | N | \$277.00   | \$288.00    | 3.97% | B |
| Roads                             | per lot       | N | \$7,742.00 | \$8,056.00  | 4.06% | B |
| Emergency Services                | per lot       | N | \$521.00   | \$542.00    | 4.03% | B |
| Community & Civic Facilities      | per lot       | N | \$243.00   | \$253.00    | 4.12% | B |
| Open Space, Sporting & Recreation | per lot       | N | \$92.00    | \$96.00     | 4.35% | B |
| Waste Management                  | per lot       | N | \$946.00   | \$984.00    | 4.02% | B |
| Drainage                          | per lot       | N | \$0.00     | \$0.00      | 0.00% | B |
| TOTAL                             | Total per lot | N | \$9,821.00 | \$10,219.00 | 4.05% | B |

#### **S7.11 NEW RURAL LOT SUBDIVISION - IN THE RU1 ZONE**

|                                   |               |   |            |            |       |   |
|-----------------------------------|---------------|---|------------|------------|-------|---|
| Plan Preparation & Administration | per lot       | N | \$277.00   | \$288.00   | 3.97% | B |
| Roads                             | per lot       | N | \$4,944.00 | \$5,144.00 | 4.05% | B |
| Emergency Services                | per lot       | N | \$521.00   | \$542.00   | 4.03% | B |
| Community & Civic Facilities      | per lot       | N | \$243.00   | \$253.00   | 4.12% | B |
| Open Space, Sporting & Recreation | per lot       | N | \$92.00    | \$96.00    | 4.35% | B |
| Waste Management                  | per lot       | N | \$946.00   | \$984.00   | 4.02% | B |
| Drainage                          | per lot       | N | \$0.00     | \$0.00     | 0.00% | B |
| TOTAL                             | Total per lot | N | \$7,023.00 | \$7,307.00 | 4.04% |   |

#### **S7.11 NEW URBAN RESIDENTIAL SUBDIVISION**

|                                   |         |   |          |          |       |   |
|-----------------------------------|---------|---|----------|----------|-------|---|
| Plan Preparation & Administration | per lot | N | \$277.00 | \$288.00 | 3.97% | B |
| Roads                             | per lot | N | \$0.00   | \$0.00   | 0.00% | B |
| Emergency Services                | per lot | N | \$521.00 | \$542.00 | 4.03% | B |
| Community & Civic Facilities      | per lot | N | \$243.00 | \$253.00 | 4.12% | B |
| Open Space, Sporting & Recreation | per lot | N | \$92.00  | \$96.00  | 4.35% | B |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

#### **S7.11 NEW URBAN RESIDENTIAL SUBDIVISION** [continued]

|                  |               |   |            |            |       |   |
|------------------|---------------|---|------------|------------|-------|---|
| Waste Management | per lot       | N | \$946.00   | \$984.00   | 4.02% | B |
| Drainage         | per lot       | N | \$396.00   | \$412.00   | 4.04% | B |
| TOTAL            | Total per lot | N | \$2,475.00 | \$2,575.00 | 4.04% | B |

#### **S7.12 RESIDENTIAL/COMMERCIAL/INDUSTRIAL DEVELOPMENT**

Applies to new multi-residential developments (not applicable to a single dwelling on a vacant lot), new commercial developments, and new industrial developments.

The contribution shall be calculated from the below, using the estimated cost of the development.

|                                                                             |         |   |                  |   |
|-----------------------------------------------------------------------------|---------|---|------------------|---|
| Project Value for New Development - Up to and including \$100,000           | per lot | N | Levy rate - Nil  | B |
| Project Value for New Development - More than \$100,000 and up to \$200,000 | per lot | N | Levy rate - 0.5% | B |
| Project Value for New Development - More than \$200,000                     | per lot | N | Levy rate: 1%    | B |

#### **S7.11 MINING OR MAJOR INDUSTRIES**

|                                                                                                                                          |              |   |                      |          |       |   |
|------------------------------------------------------------------------------------------------------------------------------------------|--------------|---|----------------------|----------|-------|---|
| Plan Preparation & Administration                                                                                                        | per approval | N | \$277.00             | \$288.00 | 3.97% | B |
| Roads                                                                                                                                    | per tonne km | N | \$0.053 per tonne km |          |       | B |
|                                                                                                                                          |              |   | Last year fee        |          |       |   |
|                                                                                                                                          |              |   | \$0.051 per tonne km |          |       |   |
| Per tonne km of "goods" over Shire roads. Contributions to the CEP based on total capital expenditure and annual outputs of development. |              |   |                      |          |       |   |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

**DRAINAGE DIAGRAM**

|                                              |      |   |          |          |       |   |
|----------------------------------------------|------|---|----------|----------|-------|---|
| Provision of Existing Drainage Diagram       | each | Y | \$70.00  | \$70.00  | 0.00% | B |
| Inspection and redrawing of Drainage Diagram | each | Y | \$260.00 | \$260.00 | 0.00% | B |

DRAFT

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

### FOOD PREMISES

|                                                                        |                |   |                   |          |       |   |
|------------------------------------------------------------------------|----------------|---|-------------------|----------|-------|---|
| Food Shops                                                             | per inspection | N | \$275.00          | \$280.00 | 1.82% | B |
| Food Shops – Minor Inspection e.g. limited hot foods, pie warmers etc. | per inspection | N | \$130.00          | \$130.00 | 0.00% | B |
| Supermarket / General Store (Food Preparation e.g. Deli)               | per inspection | N | \$300.00          | \$300.00 | 0.00% | B |
| Temporary Food Stall                                                   | per inspection | N | \$100.00          | \$100.00 | 0.00% | B |
| Mobile Food Vendor – Annual                                            | annual         | N | \$500.00          | \$500.00 | 0.00% | B |
| Mobile Food Vendor – Six Monthly                                       | half yearly    | N | 50% of Annual Fee |          |       | B |
| Mobile Food Vendor - Three Monthly                                     | quarterly      | N | 25% of Annual Fee |          |       | B |

### CHANGE OF USE

|                                |                 |   |          |          |       |   |
|--------------------------------|-----------------|---|----------|----------|-------|---|
| Change of Use to Food Premises | per application | N | \$337.00 | \$350.00 | 3.86% | B |
|--------------------------------|-----------------|---|----------|----------|-------|---|

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## INFORMATION

### GOVERNMENT INFORMATION PUBLIC ACCESS

|                                                                                       |                         |   |         |         |       |   |
|---------------------------------------------------------------------------------------|-------------------------|---|---------|---------|-------|---|
| Application Fee (s.41 GIPA Act) – made by natural person about their personal affairs | per application         | N | \$30.00 | \$30.00 | 0.00% | E |
| Processing Charge (s.67 GIPA Act) for personal information by natural person          | per hour after 20 hours | N | \$30.00 | \$30.00 | 0.00% | E |
| Application Fee (s.41 GIPA Act) – All other requests                                  | per application         | N | \$30.00 | \$30.00 | 0.00% | E |
| Processing Charge (s.64 GIPA Act) – All other requests                                | per hour                | N | \$30.00 | \$30.00 | 0.00% | E |
| Application Fee (s.85 GIPA Act) – Internal Review                                     | per review              | N | \$40.00 | \$40.00 | 0.00% | E |

DRAFT



| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## LIBRARY

|                                                                                 |                 |   |                                             |         |       |   |
|---------------------------------------------------------------------------------|-----------------|---|---------------------------------------------|---------|-------|---|
| Lost or damaged items                                                           | per item        | N | Cost to Council + \$12.00 processing charge |         |       | B |
| Fee for issue of Overdue Fee Notice                                             | per notice      | N | \$1.40                                      | \$1.40  | 0.00% | C |
| Replacement of lost or damaged card                                             | per replacement | N | \$5.00                                      | \$5.00  | 0.00% | C |
| Fee as charged by Library for supply postage where applicable at official rates | as assessed     | Y | At Cost + \$12 Postage                      |         |       | C |
| Internet Access – per hour                                                      | per hour        | Y | Free                                        |         |       | D |
| Visitor's Membership (refundable)                                               | per membership  | N | \$50.00                                     | \$50.00 | 0.00% | C |
| Overdue Account Services Fee                                                    | per account     | N | \$10.00                                     | \$10.00 | 0.00% | C |

## PHOTOCOPYING

|                                                                               |           |   |        |        |       |   |
|-------------------------------------------------------------------------------|-----------|---|--------|--------|-------|---|
| A4 – Single Side – Black & White                                              | per sheet | Y | \$0.25 | \$0.25 | 0.00% | C |
| A4 – Double Side – Black & White                                              | per sheet | Y | \$0.45 | \$0.45 | 0.00% | C |
| A3 – Single Side – Black & White                                              | per sheet | Y | \$0.40 | \$0.40 | 0.00% | C |
| A3 – Double Side – Black & White                                              | per sheet | Y | \$0.75 | \$0.75 | 0.00% | C |
| A4 - Non profit organisations (limit of 200 copies per month) – Black & White | per sheet | Y | \$0.20 | \$0.20 | 0.00% | C |
| A4 – Single Side – Colour                                                     | per sheet | Y | \$2.00 | \$2.00 | 0.00% | C |
| A4 – Double Side – Colour                                                     | per sheet | Y | \$3.70 | \$3.70 | 0.00% | C |
| A3 – Single Side – Colour                                                     | per sheet | Y | \$3.70 | \$3.70 | 0.00% | C |
| A3 – Double Side – Colour                                                     | per sheet | Y | \$6.90 | \$6.90 | 0.00% | C |

## LAMINATING

|                   |           |   |        |        |       |   |
|-------------------|-----------|---|--------|--------|-------|---|
| A4 Sheet of Paper | per sheet | Y | \$4.40 | \$4.40 | 0.00% | C |
| Business Card     | per card  | Y | \$2.80 | \$2.80 | 0.00% | C |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## **PARKS AND SPORTING GROUNDS**

Council's preferred payment method is by EFTPOS. Refunds are payable by EFTPOS (if paid by card) or cheque.

There will be no concessions granted for, the waiving of, nor a reduction in Council's set fees and charges as Council already provides a low fee for the hire and use of parks and sporting grounds.

### **JUBILEE PARK & SKATE PARK**

|                                         |           |   |          |          |       |   |
|-----------------------------------------|-----------|---|----------|----------|-------|---|
| Kiosk Hire                              | per day   | Y | \$75.00  | \$75.00  | 0.00% | C |
| Kiosk Cleaning Deposit for Jubilee Park | per event | N | \$350.00 | \$350.00 | 0.00% | F |

### **ROTARY PARK**

|                                        |           |   |          |          |       |   |
|----------------------------------------|-----------|---|----------|----------|-------|---|
| Kiosk Hire                             | per day   | Y | \$75.00  | \$75.00  | 0.00% | C |
| Kiosk Cleaning Deposit for Rotary Park | per event | N | \$350.00 | \$350.00 | 0.00% | F |

### **FEDERATION PARK**

|                                            |          |   |         |         |       |   |
|--------------------------------------------|----------|---|---------|---------|-------|---|
| Half (1/2) bank of lights (1 hour minimum) | per hour | Y | \$40.00 | \$41.00 | 2.50% | C |
| Full bank of lights (1 hour minimum)       | per hour | Y | \$80.00 | \$82.00 | 2.50% | C |

### **SHIRLEY PARK**

|                                |          |   |         |         |       |   |
|--------------------------------|----------|---|---------|---------|-------|---|
| Lighting Hire (1 hour minimum) | per hour | Y | \$25.00 | \$26.00 | 4.00% | C |
|--------------------------------|----------|---|---------|---------|-------|---|

### **PARKS IN GENERAL**

|                                                                            |                    |   |          |          |        |   |
|----------------------------------------------------------------------------|--------------------|---|----------|----------|--------|---|
| Hire (not for profit & charitable organisations- one off event)            | per approval       | Y | \$105.00 | \$110.00 | 4.76%  | C |
| Hire (Seasonal Sport Approval - not for profit & charitable organisations) | per approval       | Y | \$200.00 | \$250.00 | 25.00% | C |
| Hire (Schools within the Tenterfield Local Government Area (LGA))          | per approval       | Y |          |          | Free   | D |
| Weddings & Private Functions                                               | per approval       | Y | \$250.00 | \$250.00 | 0.00%  | C |
| Amended Booking Approval/Cancellation Fee                                  | per booking change | Y | \$15.00  | \$15.00  | 0.00%  | C |
| Park Bond- cleaning/key return if required                                 | per approval       | N | \$350.00 | \$360.00 | 2.86%  | F |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

**PARKS IN GENERAL** [continued]

|                                |                 |   |  |                          |  |   |
|--------------------------------|-----------------|---|--|--------------------------|--|---|
| Key and/or Padlock Replacement | per key/padlock | Y |  | At cost to Council + 10% |  | B |
|--------------------------------|-----------------|---|--|--------------------------|--|---|

**MARQUEE CHARGES**

|                                                     |                            |   |          |          |        |   |
|-----------------------------------------------------|----------------------------|---|----------|----------|--------|---|
| 6 metre X 6 metre Marquee – Friday to Monday        | Friday to Monday           | Y | \$221.00 | \$220.00 | -0.45% | A |
| 6 metre X 6 metre Marquee – Friday to Tuesday       | Friday to Tuesday          | Y | \$337.00 | \$330.00 | -2.08% | A |
| 6 metre X 6 metre Marquee – Monday to Monday (week) | Monday to Monday<br>(week) | Y | \$453.00 | \$450.00 | -0.66% | A |
| 6 metre X 9 metre Marquee – Friday to Monday        | Friday to Monday           | Y | \$253.00 | \$250.00 | -1.19% | A |
| 6 metre X 9 metre Marquee – Friday to Tuesday       | Friday to Tuesday          | Y | \$379.00 | \$370.00 | -2.37% | A |
| 6 metre X 9 metre Marquee – Monday to Monday (week) | Monday to Monday<br>(week) | Y | \$505.00 | \$500.00 | -0.99% | A |
| Refundable Bond                                     | per marquee                | N | \$350.00 | \$350.00 | 0.00%  | F |
| Amended Booking Approval/Cancellation Fee           | per booking change         | Y | \$15.00  | \$15.00  | 0.00%  | C |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

**RATES AND PROPERTY**

|                                            |                |   |         |         |       |   |
|--------------------------------------------|----------------|---|---------|---------|-------|---|
| Copy of Rate Notice and Receipts           | per assessment | N | \$25.00 | \$25.00 | 0.00% | B |
| Only applicable to refunds of overpayments | per refund     | N | \$25.00 | \$25.00 | 0.00% | B |
| Dishonoured Cheque Fee                     | per cheque     | N | \$42.50 | \$42.50 | 0.00% | B |

DRAFT

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

### REGULATORY FEES

|                                                                                                                                                                              |                |   |                                                     |          |       |   |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|---|-----------------------------------------------------|----------|-------|---|
| Clean Up Notice issued under section 91 of the Protection of the Environment Operations Act 1997                                                                             | per notice     | N | \$591.00 or at Chief Corporate Officer's discretion |          |       | E |
| Prevention Notice issued under section 96 of the Protection of the Environment Operations Act 1997                                                                           | per notice     | N | \$591.00 or at Chief Corporate Officer's discretion |          |       | E |
| Compliance Cost Notice issued under section 91 of the Protection of the Environment Operations Act 1997                                                                      | per notice     | N | At Cost                                             |          |       | E |
| Investigation (Authorised Officer) for compliance in issuing Notices under the Protection of the Environment Operations Act 1997 – to be included in Compliance Cost Notices | Staff per hour | N | \$250.00                                            | \$250.00 | 0.00% | E |
| Administration for compliance in issuing Notices under the Protection of the Environment Operations Act 1997 – to be included in Compliance Cost Notices.                    | Staff per hour | N | \$130.00                                            | \$130.00 | 0.00% | E |
| Improvement Notice or Prohibition Notice under section 97 of the Public Health Regulation 2012 - Regulated System                                                            | per notice     | N | \$560.00                                            | \$560.00 | 0.00% | E |
| Improvement Notice or Prohibition Notice under section 97 of the Public Health Regulation 2012                                                                               | per notice     | N | \$270.00                                            | \$270.00 | 0.00% | E |
| Food Act Improvement Notice                                                                                                                                                  | per inspection | N | \$330.00                                            | \$330.00 | 0.00% | E |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## ROADS AND ROAD RESERVES

### PUBLIC GATE APPLICATION

The fee for a new public gate and bypass application includes advertising, public consultation and Council approval.

|                                                                                  |              |   |            |            |       |   |
|----------------------------------------------------------------------------------|--------------|---|------------|------------|-------|---|
| Public Gate Permit Application - First Location                                  | per location | N | \$1,000.00 | \$1,025.00 | 2.50% | B |
| Public Gate Permit Application - Additional location as part of same application | per location | N | \$250.00   | \$256.00   | 2.40% | B |

### ROAD AND FOOTPATH RESTORATION

|                                                                                                                                                           |              |   |  |                   |  |   |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|---|--|-------------------|--|---|
| Restoration Works - All restoration of damaged infrastructure                                                                                             | per location | N |  | Actual Cost + 20% |  | B |
| Urgent Repair Works - All urgent works required due to substandard Vehicular Accesses, Public Gates, Grids, and other privately maintained infrastructure | per location | N |  | Actual Cost + 20% |  | B |

### TEMPORARY STREET CLOSURE

Temporary Street closures exclude school and charity events, and ANZAC Day.

|                                                                                           |             |   |  |                                    |  |   |
|-------------------------------------------------------------------------------------------|-------------|---|--|------------------------------------|--|---|
| Permit issued for conducting an event on a public road (excludes traffic management plan) | per closure | N |  | As Assessed, Minimum cost \$880.00 |  | C |
|-------------------------------------------------------------------------------------------|-------------|---|--|------------------------------------|--|---|

### TRAFFIC MANAGEMENT PLAN

|                                                            |                 |   |  |              |  |   |
|------------------------------------------------------------|-----------------|---|--|--------------|--|---|
| Traffic Management Plan for road event or other roadworks. | per application | Y |  | By quotation |  | B |
|------------------------------------------------------------|-----------------|---|--|--------------|--|---|

### VEHICULAR ACCESS APPLICATION (DRIVEWAYS)

Fee includes inspections and advertising where applicable

|                                                                                                                                                        |      |   |          |          |       |   |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|------|---|----------|----------|-------|---|
| Issue of Consents under Section 138 Roads Act 1993                                                                                                     | each | N | \$330.00 | \$339.00 | 2.73% | B |
| Issue of Consents under Section 138 Roads Act 1993 for each additional site where pre and final inspections can be made for all works at the same time | each | N | \$150.00 | \$154.00 | 2.67% | B |
| Concurrent Issue of New Rural Address and Section 138 Vehicular Access Permit                                                                          | each | Y | \$400.00 | \$410.00 | 2.50% | B |



| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## WORKS IN ROAD RESERVE

|                                                                                                                                                                                                              |      |   |          |          |       |   |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|---|----------|----------|-------|---|
| Section 138 Approval under the Roads Act, including Road Opening Permit, Road Occupancy Permit. Duration of works – less than 24 hours.                                                                      | each | N | \$100.00 | \$102.00 | 2.00% | B |
| Section 138 Approval under the Roads Act, including Road Opening Permit, Road Occupancy Permit (includes one pre-approval inspection & one post-work inspection). Duration of works – greater than 24 hours. | each | N | \$400.00 | \$410.00 | 2.50% | B |

## KERB & GUTTER

|                                                                            |                 |   |  |                    |  |   |
|----------------------------------------------------------------------------|-----------------|---|--|--------------------|--|---|
| Construction (measure – property frontage) – Owner's half cost             | per application | N |  | 50% of actual cost |  | C |
| Construction (measure – property frontage) – Side boundaries – corner lots | per application | N |  | 25% of actual cost |  | C |

## STORMWATER DRAINAGE WORKS

|                                                 |                 |   |  |                   |  |   |
|-------------------------------------------------|-----------------|---|--|-------------------|--|---|
| Carry out Stormwater Drainage Work (by Council) | per application | N |  | Actual Cost + 20% |  | B |
|-------------------------------------------------|-----------------|---|--|-------------------|--|---|

## OTHER ROAD FEES

|                                                                                                  |               |   |            |             |       |   |
|--------------------------------------------------------------------------------------------------|---------------|---|------------|-------------|-------|---|
| Section 611 – Annual Charge on Rails, Pipes, etc. – Public Road                                  | each          | N |            | As Assessed |       | B |
| Public Road & Infrastructure Re-naming Application, including advertising costs (non-refundable) | per road/site | N | \$2,500.00 | \$2,565.00  | 2.60% | B |

## RURAL ADDRESSING

|                                                                                                              |      |   |          |                   |       |   |
|--------------------------------------------------------------------------------------------------------------|------|---|----------|-------------------|-------|---|
| Issue of New Rural Address                                                                                   | each | Y | \$250.00 | \$256.00          | 2.40% | B |
| Includes inspection and installation of rural address number                                                 |      |   |          |                   |       |   |
| Replacement of Rural Address signposting                                                                     | each | Y |          | Actual Cost + 20% |       | B |
| Concurrent Issue of New Rural Address and Section 138 Vehicular Access Permit                                | each | Y | \$400.00 | \$410.00          | 2.50% | B |
| Issue of New Rural Address – for each additional address where installations of posts occur at the same time | each | Y | \$100.00 | \$102.00          | 2.00% | B |

## PERMANENT PUBLIC ROAD CLOSURE/OPENING APPLICATION

The fee for a road closure/opening application includes advertising, referencing, public consultation and Council approval.

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

**PERMANENT PUBLIC ROAD CLOSURE/OPENING APPLICATION** [continued]

|                                                   |                 |   |                                      |   |
|---------------------------------------------------|-----------------|---|--------------------------------------|---|
| Council Public Road permanent closure application | per application | N | As Assessed, Minimum Cost \$1,000.00 | B |
| Road Opening Application                          | per application | N | As Assessed, Minimum cost \$2,000.00 | B |

DRAFT

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

### SALEYARDS

|                                                                            |                    |   |            |            |       |   |
|----------------------------------------------------------------------------|--------------------|---|------------|------------|-------|---|
| Private Yard Usage / Non sale Cattle                                       | per head/per day   | Y | \$3.00     | \$3.00     | 0.00% | C |
| Yard Regular Sales (Store & Fat) Fees                                      | per head           | Y | \$8.10     | \$8.10     | 0.00% | B |
| Agent – Business Use Fee                                                   | annual fee         | Y | \$4,810.00 | \$4,935.00 | 2.60% | B |
| Agent – Special Sale Use & Booking Fee                                     | each               | Y | \$520.00   | \$520.00   | 0.00% | B |
| Saleyard / Paddock fee Sale Cattle only                                    | per head / per day | Y | \$1.50     | \$1.50     | 0.00% | B |
| Emergency NLIS Tags                                                        | each               | Y | \$37.00    | \$37.00    | 0.00% | B |
| NLIS – Transfer of Data to Agents                                          | each               | Y | \$44.50    | \$46.00    | 3.37% | B |
| Work Health & Safety & Infrastructure Levy (See Council Resolution 297/15) | per head           | Y | \$2.90     | \$2.90     | 0.00% | B |
| Cattle Disposal Fee                                                        | per head           | Y | \$300.00   | \$321.00   | 7.00% | B |
| Process NLIS cattle - Private Weigh                                        | per head           | Y | \$4.40     | \$4.40     | 0.00% | B |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

### PRIVATE WORKS CHARGES

- No dry hire of any plant or equipment.
- Minimum charge of 1 hour applies to all plant, with increments of 1/2 hour.
- Rates are inclusive of operator wages for normal time.
- Activities undertaken outside normal working hours, including on RDOs, will attract a surcharge to cover the applicable overtime wage rate including any allowances.
- If additional staff are required, the relevant staff charges will apply.
- Works estimated to take longer than 8 hours or which require more than one plant item must have an estimate of cost prepared and approved by the appropriate Council officer prior to work commencing.
- All transport costs are to be met by the hirer, including floatage to and from site and use of utes to return home. This cost will be established prior to commencement of hire.
- Council makes no guarantee as to the availability for hire of any plant or items listed below.
- Council reserves the right not to make any item available for hire and to place restrictions and conditions on the hire of plant or other items.
- The cost of repair of any damage incurred to plant outside the control of the operator and/or normal wear and tear, will be charged to the hirer.
- Standby rates will be 70% of the comprehensive hire rate for major plant items.
- Please note that all charges for items of plant and equipment do not include the cost of materials. Materials will be charged separately at the rates indicated/ quoted.

### PLANT HIRE CHARGES

|                                                                  |                  |   |          |          |       |   |
|------------------------------------------------------------------|------------------|---|----------|----------|-------|---|
| 30 KVA Generator                                                 | per hour/per day | Y | \$164.00 | \$168.00 | 2.44% | A |
| 6 Inch Water Pump                                                | per hour         | Y | \$164.00 | \$168.00 | 2.44% | A |
| Mechanics Truck                                                  | per hour         | Y | \$196.00 | \$201.00 | 2.55% | A |
| Backhoe Loader                                                   | per hour         | Y | \$235.00 | \$241.00 | 2.55% | A |
| Elevating Work Platform (Cherry Picker) – 2 x Operators included | per hour         | Y | \$406.00 | \$417.00 | 2.71% | A |
| Excavator (plus GET at cost + 20%)                               | per hour         | Y | \$311.00 | \$319.00 | 2.57% | A |
| Grader                                                           | per hour         | Y | \$263.00 | \$286.00 | 8.75% | A |
| Vacuum Excavation Trailer/Valve Exerciser                        | per hour         | Y | \$367.00 | \$377.00 | 2.72% | A |
| Franna 20 ton Crane - 2 x Operators included                     | per hour         | Y | \$0.00   | \$325.00 | ∞     | A |
| Loader – Skid Steer                                              | per hour         | Y | \$196.00 | \$201.00 | 2.55% | A |
| Mini Excavator 1.8T with attachments                             | per hour         | Y | \$190.00 | \$195.00 | 2.63% | A |
| Mini Excavator 5.5T with attachments                             | Per Hour         | Y | \$219.00 | \$224.00 | 2.28% | A |
| Mower G4000 Toro (or equivalent)                                 | per hour         | Y | \$190.00 | \$195.00 | 2.63% | A |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## PLANT HIRE CHARGES [continued]

|                                                        |                  |   |          |          |        |   |
|--------------------------------------------------------|------------------|---|----------|----------|--------|---|
| Mower – Deck (other)                                   | per hour         | Y | \$214.00 | \$219.00 | 2.34%  | A |
| Patch Mobile - 2 x Operators included                  | per hour         | Y | \$359.00 | \$368.00 | 2.51%  | A |
| Prime Mover & Low Loader                               | per hour         | Y | \$314.00 | \$561.00 | 78.66% | A |
| Roller – Self Propelled Vibrating Flat drum or Padfoot | per hour         | Y | \$208.00 | \$213.00 | 2.40%  | A |
| Roller – Grid (inc Tractor)                            | per hour         | Y | \$253.00 | \$259.00 | 2.37%  | A |
| Sewer/Pipe Cleaner                                     | per hour         | Y | \$367.00 | \$377.00 | 2.72%  | A |
| Slasher                                                | per hour         | Y | \$61.00  | \$63.00  | 3.28%  | A |
| Tractor – attachments extra                            | per hour         | Y | \$203.00 | \$208.00 | 2.46%  | A |
| Tractor – attachments extra (Urbenville)               | per hour         | Y | \$203.00 | \$208.00 | 2.46%  | A |
| Truck – Garbage, side loader, R & LH Drive             | per hour         | Y | \$213.00 | \$218.00 | 2.35%  | A |
| Truck – Industrial bins, front loading forks           | per hour         | Y | \$201.00 | \$206.00 | 2.49%  | A |
| Truck – Light Tipper                                   | per hour         | Y | \$176.00 | \$180.00 | 2.27%  | A |
| Truck – Medium Tipper                                  | per hour         | Y | \$188.00 | \$193.00 | 2.66%  | A |
| Truck – Heavy Tipper                                   | per hour         | Y | \$219.00 | \$256.00 | 16.89% | A |
| Truck – Heavy Tipper + Dog Trailer                     | per hour         | Y | \$294.00 | \$302.00 | 2.72%  | A |
| Truck - Flat Deck with Crane                           | per hour         | Y | \$231.00 | \$262.00 | 13.42% | A |
| Utility                                                | per km both ways | Y | \$1.20   | \$1.25   | 4.17%  | A |
| Variable Message Boards (Pair)                         | per day          | Y | \$225.00 | \$231.00 | 2.67%  | A |
| Water Cart                                             | per hour         | Y | \$211.00 | \$256.00 | 21.33% | A |
| Weed Sprayer, truck mounted                            | per hour         | Y | \$195.00 | \$200.00 | 2.56%  | A |
| Wood Chipper, up to 225 mm diameter                    | per hour         | Y | \$322.00 | \$331.00 | 2.80%  | A |

## MATERIALS

|                                                                                                               |                 |   |                   |          |       |   |
|---------------------------------------------------------------------------------------------------------------|-----------------|---|-------------------|----------|-------|---|
| Chemicals (Noxious weed spraying)                                                                             | each            | N | Actual Cost + 20% |          |       | A |
| Bitumen Emulsion – from Tenterfield or Urbenville Depots - supply only, with loading                          | per litre       | Y | \$4.00            | \$4.10   | 2.50% | A |
| Gravel – from Tenterfield LGA                                                                                 | per cubic metre | Y | As Assessed       |          |       | A |
| Aggregate precoated (7, 10 or 14mm) – minimum charge is 1 cubic metre with loading & delivery an extra charge | per cubic metre | Y | \$144.00          | \$148.00 | 2.78% | A |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## **MATERIALS** [continued]

|                                                                                                                             |                 |   |                   |         |       |   |
|-----------------------------------------------------------------------------------------------------------------------------|-----------------|---|-------------------|---------|-------|---|
| Aggregate unprecoated (7, 10 or 14mm) – minimum charge is 1 cubic metre with loading & delivery an extra charge             | per cubic metre | Y | \$96.00           | \$98.50 | 2.60% | A |
| Crusher Dust – from Tenterfield or Urbenville Depots – minimum charge 1 cubic metre with loading & delivery an extra charge | per cubic metre | Y | \$72.00           | \$74.00 | 2.78% | A |
| Store Items (Including fuel supply for Emergency Service use or emergency situations only)                                  | each            | Y | Actual Cost + 20% |         |       | A |

## **REINFORCED CONCRETE PIPES - SUBJECT TO AVAILABILITY**

|                                               |           |   |                   |  |  |   |
|-----------------------------------------------|-----------|---|-------------------|--|--|---|
| 375 mm dim – Pipe                             | per metre | Y | Actual Cost + 20% |  |  | A |
| 375mm dim – Headwalls, Full Apron, Heavy Duty | each      | Y | Actual Cost + 20% |  |  | A |
| 375mm dim – Sandbands                         | each      | Y | Actual Cost + 20% |  |  | A |
| 450 mm dim – Pipe                             | per metre | Y | Actual Cost + 20% |  |  | A |
| 450mm dim – Headwalls, Full Apron, Heavy Duty | each      | Y | Actual Cost + 20% |  |  | A |
| 450mm dim – Sandbands                         | each      | Y | Actual Cost + 20% |  |  | A |
| 600mm dim – Pipe                              | per metre | Y | Actual Cost + 20% |  |  | A |
| 600mm dim – Headwalls, Full Apron, Heavy Duty | each      | Y | Actual Cost + 20% |  |  | A |
| 600mm dim – Sandbands                         | each      | Y | Actual Cost + 20% |  |  | A |

## **DRIVEWAY SEALING**

|                                       |                  |   |                      |  |  |   |
|---------------------------------------|------------------|---|----------------------|--|--|---|
| In the Tenterfield Shire Council Area | per square metre | Y | Estimated cost + 20% |  |  | A |
|---------------------------------------|------------------|---|----------------------|--|--|---|

## **STAFF**

|                                                                               |          |   |                     |          |       |   |
|-------------------------------------------------------------------------------|----------|---|---------------------|----------|-------|---|
| Mechanic or Dogger                                                            | per hour | Y | \$150.00            | \$150.00 | 0.00% | B |
| Operator                                                                      | per hour | Y | \$150.00            | \$150.00 | 0.00% | B |
| Professional                                                                  | per hour | Y | By Quotation        |          |       | B |
| Services or Supervisor Support                                                | per hour | Y | \$165.00            | \$165.00 | 0.00% | B |
| RMS Inspection Fee (Authorised Inspection Station) at Riley St Depot Workshop | each     | Y | As per RMS Schedule |          |       | B |
| Plant Risk Assessment                                                         | each     | Y | By Quotation        |          |       | B |



| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

ABANDONED VEHICLE IMPOUNDMENT

|                                                                             |             |   |  |                       |  |   |
|-----------------------------------------------------------------------------|-------------|---|--|-----------------------|--|---|
| Removal of Abandoned Vehicles to Depot, Advertising, Auction or Release Fee | per vehicle | N |  | Cost to Council + 10% |  | B |
|-----------------------------------------------------------------------------|-------------|---|--|-----------------------|--|---|

DRAFT

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## SEWER NETWORK

|                                                                                                                  |                |   |            |            |                |   |
|------------------------------------------------------------------------------------------------------------------|----------------|---|------------|------------|----------------|---|
| Carry out Sewerage Work including Mains Extensions                                                               | per connection | N |            |            | Estimated Cost | B |
| Sewer Main location diagram                                                                                      | each           | N | \$110.00   | \$118.00   | 7.27%          | B |
| Sewer Main location – field inspection                                                                           | per hour       | N | \$170.00   | \$182.00   | 7.06%          | B |
| Sewer Connection                                                                                                 | per connection | N | \$1,365.00 | \$1,465.00 | 7.33%          | B |
| Sewer Inspection Fee for Faulty Drainage                                                                         | per hour       | N | \$155.00   | \$166.00   | 7.10%          | B |
| Low pressure Air Testing                                                                                         | per hour       | N | \$511.00   | \$547.00   | 7.05%          | B |
| Confined spaces entry                                                                                            | per hour       | N | \$511.00   | \$547.00   | 7.05%          | B |
| CCTV Camera Inspection                                                                                           | per hour       | N | \$511.00   | \$547.00   | 7.05%          | B |
| Fee for Non-Tenterfield Shire Premises to Discharge Waste Directly To Tenterfield Shire Council sewerage Network | per year       | N | \$1,555.00 | \$1,665.00 | 7.07%          | B |
| Disposal of Septic Trade Waste                                                                                   | per kl         | N | \$32.00    | \$34.50    | 7.81%          | B |

## ANNUAL AVAILABILITY CHARGE - RESIDENTIAL

|                            |                                         |   |            |            |       |   |
|----------------------------|-----------------------------------------|---|------------|------------|-------|---|
| Annual Availability Charge | per occupancy per<br>property per annum | N | \$1,390.00 | \$1,460.00 | 5.04% | B |
|----------------------------|-----------------------------------------|---|------------|------------|-------|---|

## ANNUAL CHARGES - NON-RESIDENTIAL

|                                                                  |                                         |   |             |             |       |   |
|------------------------------------------------------------------|-----------------------------------------|---|-------------|-------------|-------|---|
| Annual Charges - Non Residential Sewerage Water Connection 20mm  | per occupancy per<br>property per annum | N | \$1,390.00  | \$1,460.00  | 5.04% | B |
| Annual Charges - Non Residential Sewerage Water Connection 25mm  | per occupancy per<br>property per annum | N | \$1,390.00  | \$1,460.00  | 5.04% | B |
| Annual Charges - Non Residential Sewerage Water Connection 32mm  | per occupancy per<br>property per annum | N | \$1,800.00  | \$1,890.00  | 5.00% | B |
| Annual Charges - Non Residential Sewerage Water Connection 40mm  | per occupancy per<br>property per annum | N | \$2,800.00  | \$2,940.00  | 5.00% | B |
| Annual Charges - Non Residential Sewerage Water Connection 50mm  | per occupancy per<br>property per annum | N | \$4,366.00  | \$4,585.00  | 5.02% | B |
| Annual Charges - Non Residential Sewerage Water Connection 80mm  | per occupancy per<br>property per annum | N | \$11,175.00 | \$11,735.00 | 5.01% | B |
| Annual Charges - Non Residential Sewerage Water Connection 100mm | per occupancy per<br>property per annum | N | \$17,460.00 | \$18,335.00 | 5.01% | B |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

### ANNUAL CHARGES - NON-RESIDENTIAL [continued]

|                                                                  |                                      |   |             |             |       |   |
|------------------------------------------------------------------|--------------------------------------|---|-------------|-------------|-------|---|
| Annual Charges - Non Residential Sewerage Water Connection 150mm | per occupancy per property per annum | N | \$39,295.00 | \$41,260.00 | 5.00% | B |
| Voluntary and Charitable Organisations Water Connection          | per occupancy per property per annum | N | \$268.00    | \$281.00    | 4.85% | B |
| Services installed solely for the purpose of fire fighting       | Annually                             | N | No Charge   |             |       | D |

### TRADE WASTE (SEWER) CHARGES

|                                                                                         |                                     |   |                                                                             |          |       |   |
|-----------------------------------------------------------------------------------------|-------------------------------------|---|-----------------------------------------------------------------------------|----------|-------|---|
| Application Fee – Change of business owner or business name or property owner           | per application                     | N | \$186.00                                                                    | \$195.50 | 5.11% | B |
| Application Fee – New business or change of business activity                           | per application                     | N | \$323.00                                                                    | \$340.00 | 5.26% | B |
| Withdrawal or Modification Application Fees                                             | Charge / Withdrawal or Modification | N | Based on work completed prior to withdrawal (percentage of application fee) |          |       | B |
| Trade Waste Fee Category 1                                                              | per annum                           | N | \$194.00                                                                    | \$204.00 | 5.15% | B |
| Trade Waste Fee Category 2                                                              | per annum                           | N | \$194.00                                                                    | \$204.00 | 5.15% | B |
| Trade Waste Fee Category 3                                                              | per annum                           | N | \$927.00                                                                    | \$974.00 | 5.07% | B |
| Food Waste Disposal Charge                                                              | per kilolitre                       | N | As determined by liquid trade waste guidelines                              |          |       | B |
| Trade Waste Usage Charge Compliant                                                      | per kL                              | N | \$2.20                                                                      | \$2.30   | 4.55% | B |
| Trade Waste Usage Charge Non-compliant                                                  | per kL                              | N | \$22.00                                                                     | \$23.50  | 6.82% | B |
| Re-Inspection Fee all Categories                                                        | per inspection                      | N | \$144.00                                                                    | \$151.50 | 5.21% | B |
| Approval Renewal Fee (5 Yearly) all Categories                                          | per approval                        | N | \$144.00                                                                    | \$151.50 | 5.21% | B |
| Application For Exemption of Installing Standard Pre-Treatment Equipment all Categories | per application                     | N | \$144.00                                                                    | \$151.50 | 5.21% | B |
| Application for Trade Waste Discharge Factor Variation all Categories                   | per application                     | N | \$144.00                                                                    | \$151.50 | 5.21% | B |

### USAGE CHARGE

|                                         |               |   |        |        |       |   |
|-----------------------------------------|---------------|---|--------|--------|-------|---|
| Sewerage Usage Charge - Non-residential | per kilolitre | N | \$3.35 | \$3.50 | 4.48% | B |
|-----------------------------------------|---------------|---|--------|--------|-------|---|

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

### STORMWATER DRAINAGE

|                                          |          |   |          |          |       |   |
|------------------------------------------|----------|---|----------|----------|-------|---|
| Stormwater Management Charge             | Annually | N | \$25.00  | \$25.00  | 0.00% | E |
| Strata Title Per Unit                    | Annually | N | \$12.50  | \$12.50  | 0.00% | E |
| Stormwater Business < 350m square        | Annually | N | \$25.00  | \$25.00  | 0.00% | E |
| Stormwater Business 350m sq - 1200 m sq  | Annually | N | \$50.00  | \$50.00  | 0.00% | E |
| Stormwater Business 1200m sq - 5000 m sq | Annually | N | \$221.00 | \$221.00 | 0.00% | E |
| Stormwater Business >5000m sq            | Annually | N | \$357.00 | \$357.00 | 0.00% | E |

DRAFT

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

**SUBDIVISION**

|                                                     |                 |   |          |                                 |       |   |
|-----------------------------------------------------|-----------------|---|----------|---------------------------------|-------|---|
| New Road                                            | per development | N |          | \$834 + \$65 per additional lot |       | E |
| No New Road                                         | per development | N |          | \$414 + \$53 per additional lot |       | E |
| Strata                                              | per development | N |          | \$414 + \$65 per additional lot |       | E |
| Boundary Adjustment (requiring development consent) | per development | N | \$414.00 | \$414.00                        | 0.00% | E |
| Subdivision Certificate Application                 | per development | N | \$235.00 | \$240.00                        | 2.13% | B |

DRAFT

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

**SWIMMING POOL - VALID UNTIL 17 SEPTEMBER 2024**

|                                                          |                    |   |                      |          |        |   |
|----------------------------------------------------------|--------------------|---|----------------------|----------|--------|---|
| Single Admission                                         | per person         | Y | \$4.50               | \$4.50   | 0.00%  | C |
| Children - aged 3 years and under                        | per child          | Y | Free                 |          |        | D |
| Season Family                                            | per family         | Y | \$415.00             | \$415.00 | 0.00%  | C |
| Season Family 3 Month Pass                               | per family         | Y | \$220.00             | \$220.00 | 0.00%  | C |
| Season Single                                            | per person         | Y | \$190.00             | \$190.00 | 0.00%  | C |
| Season Single 3 Month Pass                               | per person         | Y | \$105.00             | \$105.00 | 0.00%  | C |
| School Hire                                              | per child          | Y | \$2.20               | \$2.00   | -9.09% | C |
| Spectator Admission (No charge for organised programs)   | per person         | Y | \$2.20               | \$2.00   | -9.09% | C |
| Gym entry only                                           | per person         | Y | \$4.50               | \$4.50   | 0.00%  | C |
| Gym and Swim                                             | per person         | Y | \$7.00               | \$7.00   | 0.00%  | C |
| Gym entry - single admission for season pass holders     | per person         | Y | \$2.50               | \$2.50   | 0.00%  | C |
| Lane Hire                                                | per hour           | Y | Pool entry + \$15.00 |          |        | C |
| Hire of Pool Out of Hours (Inclusive of Pool Attendants) | per hour           | Y | \$145.00             | \$200.00 | 37.93% | C |
| Amended Booking Approval/Cancellation Fee                | per booking change | Y | \$15.00              | \$15.00  | 0.00%  | C |



| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

**SWIMMING POOL - VALID FROM 18 SEPTEMBER 2024**

|                                                          |                    |   |                                     |          |      |   |
|----------------------------------------------------------|--------------------|---|-------------------------------------|----------|------|---|
| Single Admission                                         | per person         | Y |                                     |          | Free | D |
| Children - aged 3 years and under                        | per child          | Y |                                     |          | Free | D |
| Season Family                                            | per family         | Y |                                     |          | Free | D |
| Season Family 3 Month Pass                               | per family         | Y |                                     |          | Free | D |
| Season Single                                            | per person         | Y |                                     |          | Free | D |
| Season Single 3 Month Pass                               | per person         | Y |                                     |          | Free | D |
| School Hire                                              | per child          | Y |                                     |          | Free | D |
| Spectator Admission                                      | per person         | Y |                                     |          | Free | D |
| Gym entry only                                           |                    | Y | Discontinued from 18 September 2024 |          |      | D |
| Gym and Swim                                             |                    | Y | Discontinued from 18 September 2024 |          |      | D |
| Gym entry - single admission for season pass holders     |                    | Y | Discontinued from 18 September 2024 |          |      | D |
| Lane Hire                                                | per hour           | Y |                                     |          | Free | D |
| Hire of Pool Out of Hours (Inclusive of Pool Attendants) | per hour           | Y | \$0.00                              | \$200.00 | ∞    | C |
| Amended Booking Approval/Cancellation Fee                | per booking change | Y | \$0.00                              | \$15.00  | ∞    | C |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## **THEATRE AND MUSEUM FEES**

### **CINEMA FEES**

|                                                       |           |   |        |          |      |   |
|-------------------------------------------------------|-----------|---|--------|----------|------|---|
| Commercial fee                                        | per day   | Y | \$0.00 | \$300.00 | ∞    | A |
| Not-for-profit fee                                    | per day   | Y | \$0.00 | \$100.00 | ∞    | A |
| Friends of the School of Arts - fundraising functions | per event | N |        |          | Free | D |

## **PUBLIC ADDRESS SYSTEM**

### **DAILY HIRE**

|                                                                      |          |   |          |          |       |   |
|----------------------------------------------------------------------|----------|---|----------|----------|-------|---|
| Commercial Organisations (includes 1/2 hour set up and instruction)  | per hire | Y | \$476.00 | \$476.00 | 0.00% | A |
| Non-profit organisations for own use (no set up)                     | per hire | Y | \$171.00 | \$171.00 | 0.00% | C |
| Non-profit organisations for use during community events (no set-up) | per hire | Y | \$90.00  | \$90.00  | 0.00% | C |

### **HOURLY HIRE**

|                                                                                |          |   |         |         |       |   |
|--------------------------------------------------------------------------------|----------|---|---------|---------|-------|---|
| Hourly hire with no set-up (i.e. organisation to pick up and return equipment) | per hire | Y | \$95.00 | \$95.00 | 0.00% | A |
| Set-up Time (additional to any other fee)                                      | per hire | Y | \$78.00 | \$80.00 | 2.56% | A |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## VENUE HIRE

### COUNCIL CHAMBERS/COMMITTEE ROOMS

|                                                                                               |          |   |         |         |        |   |
|-----------------------------------------------------------------------------------------------|----------|---|---------|---------|--------|---|
| Council Rooms – Community Organisations                                                       | per hour | Y | \$32.00 | \$35.00 | 9.38%  | C |
| Council Rooms - Commercial Hire                                                               | per hour | Y | \$59.00 | \$65.00 | 10.17% | C |
| Use of Council Kitchen - only available during Council office hours 8.30 am – 5.00pm weekdays | per day  | Y | \$16.00 | \$17.00 | 6.25%  | C |

### MEMORIAL HALL & RSL PAVILION

There will be no concessions granted for, the waiving of, nor a reduction in Council's set fees and charges as Council already provides a low fee for the hire and use of the Memorial Hall and RSL Pavilion.

Tenterfield Playgroup has a special hire rate as per resolution CM 1337/09 of 25 November 2009. The fee set for Tenterfield Playgroup is not to be increased by CPI. It can only be changed by Council resolution.

|                                                                                                                             |                      |   |          |          |        |   |
|-----------------------------------------------------------------------------------------------------------------------------|----------------------|---|----------|----------|--------|---|
| Hire - Residents, Non profit & Charitable Organisations (within Tenterfield Shire)                                          | per hour             | Y | \$32.00  | \$30.00  | -6.25% | C |
| Hire - Non-Residents, Non profit & Charitable Organisations (outside Tenterfield Shire)                                     | per hour             | Y | \$54.00  | \$56.00  | 3.70%  | A |
| Hire of Court - Non profit & Charitable Sporting Organisations (within Tenterfield Shire) - when not using chairs or tables | per hour             | Y | \$0.00   | \$15.00  | ∞      | C |
| Commercial Hire (within Tenterfield Shire)                                                                                  | per hour             | Y | \$60.00  | \$62.00  | 3.33%  | C |
| Kitchen in Memorial Hall for Storage and Preparation of Food – Additional Fee                                               | per day              | Y | \$95.00  | \$98.00  | 3.16%  | A |
| Retractable Seating Hire (Memorial Hall)                                                                                    | per setup per event  | Y | \$250.00 | \$260.00 | 4.00%  | B |
| Bond and Key Deposit – Commercial Groups                                                                                    | per event            | N | \$660.00 | \$660.00 | 0.00%  | F |
| Bond and Key Deposit – Community Groups (Local/Non Local)                                                                   | per event            | N | \$350.00 | \$350.00 | 0.00%  | F |
| Set Up, Pack Up and Cleaning Time                                                                                           | per hour             | Y | \$16.50  | \$17.00  | 3.03%  | A |
| Tenterfield Playgroup – Special Hire Rate                                                                                   | per two hour session | Y | \$10.00  | \$10.00  | 0.00%  | C |

### ALL HALLS

|                                           |                    |   |                          |         |       |   |
|-------------------------------------------|--------------------|---|--------------------------|---------|-------|---|
| Amended Booking Approval/Cancellation Fee | per booking change | Y | \$15.00                  | \$15.00 | 0.00% | C |
| Key and/or Padlock Replacement            | per key/padlock    | Y | At cost to Council + 10% |         |       | B |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

### SCHOOL OF ARTS COMPLEX

|                                                                                                                                                                                                                                                                                        |           |   |          |          |         |   |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|---|----------|----------|---------|---|
| Corporate Event / Function Venue Hire - Half Day (<4 hours)                                                                                                                                                                                                                            | per event | Y | \$240.00 | \$240.00 | 0.00%   | A |
| Productions - Theatre - Commercial (Venue + AV Only)                                                                                                                                                                                                                                   | per event | Y | \$640.00 | \$640.00 | 0.00%   | A |
| Productions - Theatre - Commercial - subsequent nights with the same booking (Venue + AV only)                                                                                                                                                                                         | per event | Y | \$320.00 | \$320.00 | 0.00%   | A |
| Production - Not-for-Profit & Charitable Organisations (including 1 venue space and use of house AV equipment. Additional Fees would apply for additional spaces or venue administration services)                                                                                     | per event | Y | \$160.00 | \$160.00 | 0.00%   | C |
| 50% discount of Standard Community Fee. Applicable to School productions. Cost recovery would apply for any venue administration services required. Waiver of all fees including 'cost to Council' would require special application to Council for approval 6 weeks prior to booking. |           |   |          |          |         |   |
| Exhibition - 7 days (Monday - Sunday) - Commercial                                                                                                                                                                                                                                     | per day   | Y | \$280.00 | \$240.00 | -14.29% | A |
| Exhibition - 7 days (Monday - Sunday) - Community                                                                                                                                                                                                                                      | per day   | Y | \$0.00   | \$160.00 | ∞       | C |
| Rehearsals - Theatre - In conjunction with a booking (during office hours) - Commercial                                                                                                                                                                                                | per day   | Y | \$75.00  | \$50.00  | -33.33% | A |
| Rehearsals - Theatre - In conjunction with a booking (outside office hours) - Commercial                                                                                                                                                                                               | per day   | Y | \$150.00 | \$150.00 | 0.00%   | A |
| Rehearsals - Not-for-Profit & Charitable Organisations - (including 1 venue space and use of house AV equipment. Additional Fees would apply for additional spaces or venue administration services)                                                                                   | per day   | Y | \$38.00  | \$30.00  | -21.05% | C |
| 50% discount of Standard Community Fee. Applicable to School productions. Cost recovery would apply for any venue administration services required. Waiver of all fees including 'cost to Council' would require special application to Council for approval 6 weeks prior to booking. |           |   |          |          |         |   |

### SCHOOL OF ARTS VENUE SERVICES ADMINISTRATION FEES

|                                                                                                       |                 |   |                                          |          |       |   |
|-------------------------------------------------------------------------------------------------------|-----------------|---|------------------------------------------|----------|-------|---|
| Key deposit (forfeited if not returned the following work day)                                        | per event       | N | \$0.00                                   | \$50.00  | ∞     | F |
| Cleaning Fee (left clean)                                                                             | per hour        | Y | Cost to Council + 10%                    |          |       | A |
| Security Firm to secure building Fee                                                                  | per call out    | Y | Cost to Council + 10%                    |          |       | A |
| Bond/Security Deposit - Venue/Equipment - (GST applicable if bond forfeited)                          | per application | N | \$220.00                                 | \$220.00 | 0.00% | F |
| Event Ticketing (including recoup of 3rd party booking fees, 50% box office + 10% administration fee) | per event       | Y | 3rd Party fees + 50% of box office + 10% |          |       | A |
| Special Catering / Beverage Services                                                                  | per event       | Y | Cost to Council + 10%                    |          |       | A |
| Piano Tuning - responsibility of Hirer by Venue approved professional tuners                          | per application | Y | User to pay - own cost                   |          |       | A |
|                                                                                                       |                 |   | Last year fee<br>Cost to Council + 10%   |          |       |   |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## WASTE MANAGEMENT

### WHEELIE BINS

|                                                    |          |   |          |          |       |   |
|----------------------------------------------------|----------|---|----------|----------|-------|---|
| Collection Charge - Commercial Waste 120L Bin      | Annually | N | \$483.00 | \$517.00 | 7.04% | B |
| Collection Charge - Commercial Waste 240L Bin      | Annually | N | \$621.00 | \$665.00 | 7.09% | B |
| Collection Charge - Domestic Waste 120L Bin        | Annually | N | \$483.00 | \$517.00 | 7.04% | B |
| Collection Charge - Domestic Waste 240L Bin        | Annually | N | \$621.00 | \$665.00 | 7.09% | B |
| 120 Litre (Replacement Bin)                        | per bin  | N | \$98.00  | \$105.00 | 7.14% | B |
| 240 Litre (Replacement Bin)                        | per bin  | N | \$167.00 | \$179.00 | 7.19% | B |
| 120L Bins – Collection Fee for each additional bin | per bin  | Y | \$17.00  | \$18.00  | 5.88% | B |
| 240L Bins – Collection Fee for each additional bin | per bin  | Y | \$19.00  | \$20.00  | 5.26% | B |
| Collection Fee for additional bin pickup request   | per bin  | Y | \$25.00  | \$27.00  | 8.00% | B |
| Purchase of Megamuncher Worm Farm/Compost Bin      | per bin  | Y | \$309.00 | \$309.00 | 0.00% | A |

### RECYCLING COLLECTION CHARGES

|                                                |          |   |         |         |       |   |
|------------------------------------------------|----------|---|---------|---------|-------|---|
| Recycling Collection Charges - Residential     | Annually | N | \$93.50 | \$98.50 | 5.35% | B |
| Recycling Collection Charges - Non-residential | Annually | N | \$93.50 | \$98.50 | 5.35% | B |

### ANNUAL FACILITY CHARGE

|                                  |          |   |          |          |       |   |
|----------------------------------|----------|---|----------|----------|-------|---|
| Waste Management Facility Charge | Annually | Y | \$305.00 | \$321.00 | 5.25% | B |
|----------------------------------|----------|---|----------|----------|-------|---|

### BULK BINS

|                                                                                                      |                       |   |          |          |       |   |
|------------------------------------------------------------------------------------------------------|-----------------------|---|----------|----------|-------|---|
| Weekly Rent (After the first 14 days) – Commercial Waste                                             | per week              | N | \$17.50  | \$18.50  | 5.71% | B |
| Annual Industrial Bin Access at Mingoola and Springfield                                             | annual charge per key | N | \$84.00  | \$88.50  | 5.36% | C |
| Refundable deposit for Bulk Bin service to address by other than the property/business owner         | per bin               | N | \$283.00 | \$298.00 | 5.30% | F |
| Delivery Charge (or pick up) within the Tenterfield Rural Village (RU5 Zone)                         | per bin               | N | \$65.00  | \$68.50  | 5.38% | B |
| Delivery Charge (or pick up) outside the Tenterfield Rural Village (RU5 Zone)                        | per Km (each way)     | N | \$5.30   | \$5.60   | 5.66% | B |
| Locking bar and padlock refundable deposit. Refunded upon return of commercial bin at end of rental. | per service           | N | \$177.00 | \$186.00 | 5.08% | B |
| Replacement lock and key                                                                             | per service           | Y | \$193.00 | \$203.00 | 5.18% | B |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## **BULK BINS** [continued]

|                                                                                         |                   |   |          |          |       |   |
|-----------------------------------------------------------------------------------------|-------------------|---|----------|----------|-------|---|
| Replacement key only                                                                    | per service       | Y | \$98.00  | \$103.00 | 5.10% | B |
| Service fee beyond currently service area as at July 1 2014 – rate from closest service | per Km (each way) | N | \$5.40   | \$5.70   | 5.56% | B |
| Cleaning of Bulk Bins                                                                   | per bin           | Y | \$229.00 | \$241.00 | 5.24% | B |
| Collection Fee – 2.4m3 – Cost per Service                                               | per service       | N | \$61.00  | \$63.50  | 4.10% | B |
| Disposal Fee – 2.4m3 – Landfill or Commercial Recycling Charge                          | per service       | N | \$56.00  | \$58.50  | 4.46% | B |
| Collection Fee – 3.0m3 – Cost per Service                                               | per service       | N | \$78.00  | \$81.50  | 4.49% | B |
| Disposal Fee – 3.0m3 – Landfill or Commercial Recycling Charge                          | per service       | N | \$71.00  | \$74.00  | 4.23% | B |
| Collection Fee – 4.0m3 – Cost per Service                                               | per service       | N | \$98.00  | \$102.00 | 4.08% | B |
| Disposal Fee – 4.0m3 – Landfill or Commercial Recycling Charge                          | per service       | N | \$93.00  | \$97.00  | 4.30% | B |

## **TRANSFER STATION FEES**

Vehicles > 4 tonne carrying capacity either based upon rated capacity or weigh bridge ticket are to be deposited to Boonoo Boonoo Landfill by prior arrangement. Please call Council's Administration Building on 6736 6000 to arrange appointment and 48 hours notice must be given. This is applicable to both General Waste and Construction/Demolition Materials.

## **GENERAL & GREEN WASTE**

If waste is contained in garbage bags or bins on a small box trailer, then small box trailer fees apply.

|                                                                                |          |   |          |          |       |   |
|--------------------------------------------------------------------------------|----------|---|----------|----------|-------|---|
| Waste/Green Waste per tonne                                                    | tonne    | Y | \$187.00 | \$187.00 | 0.00% | B |
| Garbage Bag or bin <80L                                                        | each     | Y | \$4.70   | \$4.80   | 2.13% | B |
| Garbage Bag or bin 80L to <120L                                                | each     | Y | \$7.00   | \$7.20   | 2.86% | B |
| Garbage Bag or bin 120L to <240L                                               | each     | Y | \$16.50  | \$17.00  | 3.03% | B |
| Garbage Bag or bin 240L                                                        | each     | Y | \$22.00  | \$22.50  | 2.27% | B |
| Sedans (Car Boot) & Station Wagons                                             | per load | Y | \$22.00  | \$22.50  | 2.27% | B |
| Small Box Trailer of general waste (single axle, no high sides – max 6'x4'x2') | per load | Y | \$33.00  | \$34.00  | 3.03% | B |
| Small Box Trailer of general waste (single axle, no high sides – max 8'x5'x2') | per load | Y | \$56.00  | \$57.50  | 2.68% | B |
| Tandem Axle Box Trailers of general waste (or oversize single)                 | per load | Y | \$60.00  | \$61.50  | 2.50% | B |
| Utilities up to 1 tonne carrying capacity                                      | per load | Y | \$44.00  | \$45.50  | 3.41% | B |



| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

#### GENERAL & GREEN WASTE [continued]

|                                                                        |                                        |   |          |          |        |   |
|------------------------------------------------------------------------|----------------------------------------|---|----------|----------|--------|---|
| Vehicles up to 4 tonne carrying capacity                               | per tonne - rated capacity             | Y | \$166.00 | \$187.00 | 12.65% | B |
| Vehicles – over 4 tonne carrying capacity based on rated capacity      | per tonne - rated capacity             | Y | \$166.00 | \$187.00 | 12.65% | B |
| Vehicles – over 4 tonne carrying capacity rated on weigh bridge ticket | per tonne weigh bridge ticket required | Y | \$187.00 | \$187.00 | 0.00%  | B |

#### CONSTRUCTION, DEMOLITION, RENOVATION MATERIALS

|                                                                                                                   |                                        |   |          |          |       |   |
|-------------------------------------------------------------------------------------------------------------------|----------------------------------------|---|----------|----------|-------|---|
| Small Box Trailer of construction, demolition and renovation material (single axle, no high sides – max 6'x4'x2') | per load                               | Y | \$73.00  | \$80.00  | 9.59% | B |
| Small Box Trailer of construction, demolition and renovation material (single axle, no high sides – max 8'x5'x2') | per load                               | Y | \$104.50 | \$114.00 | 9.09% | B |
| Tandem Axle Box Trailers of construction, demolition and renovation material (or oversize single)                 | per load                               | Y | \$105.50 | \$115.00 | 9.00% | B |
| Vehicles up to 6 tonne carrying capacity based on rated capacity                                                  | per tonne - rated capacity             | Y | \$185.00 | \$190.00 | 2.70% | B |
| Vehicles up to 6 tonne carrying capacity based on weight bridge ticket                                            | per tonne weigh bridge ticket required | Y | \$185.00 | \$190.00 | 2.70% | B |

#### TYRES

|                                       |      |   |                      |          |       |   |
|---------------------------------------|------|---|----------------------|----------|-------|---|
| Cars                                  | each | Y | \$13.00              | \$13.50  | 3.85% | B |
| Motorcycles                           | each | Y | \$13.00              | \$13.50  | 3.85% | B |
| 4WD                                   | each | Y | \$15.00              | \$16.00  | 6.67% | B |
| Truck and Forklift Tyres to 16 inches | each | Y | \$44.00              | \$46.50  | 5.68% | B |
| Forklift Tyres to 16"                 | each | Y | \$44.00              | \$46.50  | 5.68% | B |
| Small Tractor                         | each | Y | \$208.00             | \$219.00 | 5.29% | B |
| Large Tractor                         | each | Y | \$289.00             | \$304.00 | 5.19% | B |
| Grader                                | each | Y | \$289.00             | \$304.00 | 5.19% | B |
| Super Single                          | each | Y | \$129.00             | \$136.00 | 5.43% | B |
| All other tyres                       | each | Y | Price on application |          |       | B |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## FURNITURE

|                             |      |   |         |         |       |   |
|-----------------------------|------|---|---------|---------|-------|---|
| Lounges                     | each | Y | \$43.00 | \$45.00 | 4.65% | B |
| Lounge Chairs               | each | Y | \$27.00 | \$28.50 | 5.56% | B |
| Kitchen/Dining Tables       | each | Y | \$30.00 | \$31.50 | 5.00% | B |
| Other Small Furniture Items | each | Y | \$27.00 | \$28.50 | 5.56% | B |
| Other Large Furniture Items | each | Y | \$43.00 | \$45.00 | 4.65% | B |

## MATTRESSES

|                                    |      |   |         |         |       |   |
|------------------------------------|------|---|---------|---------|-------|---|
| Single Bed Mattress                | each | Y | \$33.00 | \$35.00 | 6.06% | B |
| Double / Queen / King Bed Mattress | each | Y | \$57.00 | \$60.00 | 5.26% | B |

## WHITE GOODS

White Goods refers to Refrigerators/Freezers/Air Conditioners or the like. Ozone Protection Regulations 1997 - items containing destroying gases.

|                                                          |      |   |          |          |           |   |
|----------------------------------------------------------|------|---|----------|----------|-----------|---|
| If certified as degassed - requires certificate as proof | each | Y |          |          | No Charge | D |
| If not certified degassed or illegally degassed          | each | Y | \$129.00 | \$136.00 | 5.43%     | B |

## DRUMMUSTER

|                                                                                         |      |   |  |  |           |   |
|-----------------------------------------------------------------------------------------|------|---|--|--|-----------|---|
| DrumMuster – operated all year round for triple rinse drums accepted under this program | each | Y |  |  | No Charge | D |
|-----------------------------------------------------------------------------------------|------|---|--|--|-----------|---|

## ASBESTOS DISPOSAL

All asbestos > 1 cubic metre must be disposed at the Boonoo Boonoo Landfill. Asbestos must be sealed as per WorkCover requirements. Loads not meeting WorkCover requirements will be rejected. Disposal to Boonoo Boonoo Landfill is by appointment only. 48 Hours notice must be given.

Asbestos removal kit allows for disposal of 1m<sup>2</sup> asbestos at the Tenterfield Waste Transfer Station.

|                                                                    |                                 |   |          |          |       |   |
|--------------------------------------------------------------------|---------------------------------|---|----------|----------|-------|---|
| Disposal of small quantity of wrapped asbestos into hazibag at WTS | per M2                          | Y | \$18.00  | \$19.00  | 5.56% | B |
| Disposal of asbestos > 1 cubic metre                               | per m3 (rounded up to whole m3) | Y | \$324.00 | \$341.00 | 5.25% | B |
| Asbestos Removal Kit                                               | per Kit                         | Y | \$129.00 | \$136.00 | 5.43% | B |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

### OTHER TRANSFER STATION FEES

Disposal of carcasses of either dogs/goats/sheep or horses/cattle are by arrangement to Boonoo Boonoo landfill only.

|                                                                     |                 |   |             |          |       |   |
|---------------------------------------------------------------------|-----------------|---|-------------|----------|-------|---|
| Disposal of Carcasses – Dogs/Goats/Sheep                            | per head        | Y | \$69.00     | \$74.00  | 7.25% | B |
| Disposal of Carcasses – Horses/Cattle                               | per head        | Y | \$300.00    | \$321.00 | 7.00% | B |
| Vehicle Bodies – If disposed in designated areas                    | each            | Y | No Charge   |          |       | D |
| Used Engine Oil – If disposed in designated areas                   | each            | Y | No Charge   |          |       | D |
| Dangerous/Hazardous Waste (Subject to Approval and where permitted) | per litre/tonne | Y | As Assessed |          |       | B |

### RECYCLING FEES

Council does not accept waste/recyclables from outside Council's Local Government Boundary. Tenterfield Waste Transfer Station requires recyclables to be separated at recycle area.

|                                                                                                                                                             |          |   |                                    |  |  |   |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|---|------------------------------------|--|--|---|
| Where the total load is approved as recyclable and can be legitimately disposed of at recycle area i.e. glass, cardboard, paper, steel cans, aluminium etc. | per load | Y | No Charge                          |  |  | D |
| Recyclables from a Commercial Operation within Tenterfield Shire                                                                                            |          | Y | 50% of General Waste Disposal Fees |  |  | C |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

## WATER NETWORK

|                                                                             |                |   |                                  |            |       |   |
|-----------------------------------------------------------------------------|----------------|---|----------------------------------|------------|-------|---|
| Carry out Water Works including Mains Extensions                            | per connection | N | Estimated Cost                   |            |       | B |
| Water Main location diagram                                                 | each           | N | \$153.00                         | \$167.00   | 9.15% | B |
| Main location – field inspection Headworks Charge – Tenterfield             | per hour       | N | \$209.00                         | \$228.00   | 9.09% | B |
| New Connection (standard 20mm – same side of road)                          | per connection | N | \$1,985.00                       | \$2,165.00 | 9.07% | B |
| New Connection (standard 20mm – across road)                                | per connection | N | \$2,865.00                       | \$3,125.00 | 9.08% | B |
| New Connection (other)                                                      | per connection | N | Estimated cost                   |            |       | B |
| Water Meter Test – Tenterfield, Urbenville & Jennings                       | each test      | N | \$231.00                         | \$252.00   | 9.09% | B |
| Water Meter Test, Independent (Brisbane Water NATA) up to 20 mm             | each test      | N | \$520.00                         | \$567.00   | 9.04% | B |
| Water Meter Test, Independent (Brisbane Water NATA) over 20 mm              | each test      | N | Estimated cost                   |            |       | B |
| Interim Read – Interim Account – Tenterfield, Urbenville & Jennings         | each read      | N | \$110.00                         | \$120.00   | 9.09% | B |
| Copy of Water Account                                                       | each           | N | \$25.00                          | \$25.00    | 0.00% | B |
| Copy of Water Account and Receipts                                          | each           | N | \$25.00                          | \$25.00    | 0.00% | B |
| Water Limiter Installation                                                  | each           | N | \$190.00                         | \$207.00   | 8.95% | B |
| Water Limiter Removal                                                       | each           | N | Account + \$135                  |            |       | B |
| Water Service Disconnection (Additional Fee)                                | each           | N | \$620.00                         | \$676.00   | 9.03% | B |
| Reconnection of Service                                                     | each           | N | Account + \$365                  |            |       | B |
|                                                                             |                |   | Last year fee<br>Account + \$364 |            |       |   |
| Public Utilities – Location of services, mains etc. (minimum charge 1 hour) | per hour       | N | \$166.00                         | \$181.00   | 9.04% | B |
| Analysis (water quality)                                                    | each test      | N | Actual cost + 10%                |            |       | A |
| Water Service Disconnection (At owner's request)                            | each           | N | \$761.00                         | \$830.00   | 9.07% | B |
| Replacement Water Meters – all sizes                                        | each           | N | Actual cost + 10%                |            |       | A |
| Bulk Water Sales from Council's Standpipe                                   | per kilolitre  | N | \$8.90                           | \$8.90     | 0.00% | B |
| Bulk Water Sales from Apex Park Bore                                        | per kilolitre  | N | \$4.40                           | \$4.40     | 0.00% | B |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

### SERVICE AVAILABILITY CHARGE

|                                                                               |                                          |   |             |             |           |   |
|-------------------------------------------------------------------------------|------------------------------------------|---|-------------|-------------|-----------|---|
| Residential Availability Charge                                               | per property and/or connection per annum | N | \$711.00    | \$746.00    | 4.92%     | B |
| Residential (Strata) Availability Charge                                      | per property and/or connection per annum | N | \$534.00    | \$561.00    | 5.06%     | B |
| Mt Lindesay Private Line Availability Charge                                  | per property and/or connection per annum | N | \$886.00    | \$930.00    | 4.97%     | B |
| Rural Other Availability Charge                                               | per property and/or connection per annum | N | \$711.00    | \$746.00    | 4.92%     | B |
| Non Residential 20mm Availability Charge                                      | per property and/or connection per annum | N | \$711.00    | \$746.00    | 4.92%     | B |
| Non Residential 25mm Availability Charge                                      | per property and/or connection per annum | N | \$711.00    | \$746.00    | 4.92%     | B |
| Non Residential 32mm Availability Charge                                      | per property and/or connection per annum | N | \$711.00    | \$746.00    | 4.92%     | B |
| Non Residential 40mm Availability Charge                                      | per property and/or connection per annum | N | \$1,070.00  | \$1,125.00  | 5.14%     | B |
| Non Residential 50mm Availability Charge                                      | per property and/or connection per annum | N | \$1,665.00  | \$1,750.00  | 5.11%     | B |
| Non Residential 80mm Availability Charge                                      | per property and/or connection per annum | N | \$4,275.00  | \$4,490.00  | 5.03%     | B |
| Non Residential 100mm Availability Charge                                     | per property and/or connection per annum | N | \$6,680.00  | \$7,015.00  | 5.01%     | B |
| Non Residential 150mm Availability Charge                                     | per property and/or connection per annum | N | \$15,020.00 | \$15,775.00 | 5.03%     | B |
| Voluntary & Charitable Organisations Availability Charge                      | per property and/or connection per annum | N | \$136.50    | \$143.00    | 4.76%     | B |
| Service installed solely for the purpose of fire fighting Availability Charge | No Charge                                | N |             |             | No Charge | D |

### CONSUMPTION CHARGES

In the 2024/25 billing year there will be a minimum water consumption account charge of \$25.00 for each of the six (6) monthly billing periods.

|                              |        |   |        |        |       |   |
|------------------------------|--------|---|--------|--------|-------|---|
| Residential <450kl per annum | per kl | N | \$5.90 | \$6.20 | 5.08% | B |
| Residential >450kl per annum | per kl | N | \$9.20 | \$9.60 | 4.35% | B |

| Name | Charge Unit | GST | Year 23/24<br>Fee<br>(incl. GST) | Year 24/25<br>Fee<br>(incl. GST) | Increase<br>% | Code |
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|
|------|-------------|-----|----------------------------------|----------------------------------|---------------|------|

**CONSUMPTION CHARGES** [continued]

|                                    |        |   |        |        |       |   |
|------------------------------------|--------|---|--------|--------|-------|---|
| Rural/Mt Lindesay <450kl per annum | per kl | N | \$5.90 | \$6.20 | 5.08% | B |
| Rural/Mt Lindesay >450kl per annum | per kl | N | \$9.20 | \$9.60 | 4.35% | B |
| Non Residential <1000kl per annum  | per kl | N | \$5.90 | \$6.20 | 5.08% | B |
| Non Residential >1000kl per annum  | per kl | N | \$9.20 | \$9.60 | 4.35% | B |

DRAFT



## Explanation Table

### Columns

|                 |                                              |
|-----------------|----------------------------------------------|
| Charge Unit     | Fee Unit                                     |
| GST             | GST Flag (Y/N) (24/25)                       |
| Fee (incl. GST) | Fee (incl. GST) (23/24)                      |
| Fee (incl. GST) | Fee (incl. GST) (24/25)                      |
| Increase %      | Increase (%) on LY (24/25)                   |
| Description     | Description & Detail                         |
| Code            | Pricing Codes                                |
| Min. Fee        | Minimum Fee excl. GST (for Descriptive Fees) |

### Classifications

#### Pricing Codes

|   |                                                                                                                   |
|---|-------------------------------------------------------------------------------------------------------------------|
| A | A - Market Cost: Council provides a good / service in a competitive environment                                   |
| B | B - Full Cost: Council intends to fully recover the direct and indirect cost of provision plus any community cost |
| C | C - Partial Cost: Council intends to partially recover the costs of provision                                     |
| D | D - Zero Cost: Council absorbs the full cost of delivery                                                          |
| E | E - Legislative: Prices are dictated by legislation                                                               |
| F | F - Security Deposit: Refundable deposit against possible damage to Council property                              |
| H | H                                                                                                                 |

# TENTERFIELD SHIRE COUNCIL

## LONG TERM FINANCIAL PLAN 2024 - 2034

UPDATED 2024  
ADOPTED XX XXXX 2024  
RESOLUTION NUMBER XXX/24



*Tenterfield Shire Council - Long Term Financial Plan*

## Contents

|                                                           |    |
|-----------------------------------------------------------|----|
| INTEGRATED PLANNING AND REPORTING FRAMEWORK .....         | 2  |
| INTRODUCTION .....                                        | 3  |
| AIM OF THIS PLAN .....                                    | 3  |
| BACKGROUND.....                                           | 3  |
| CURRENT FINANCIAL POSITION .....                          | 4  |
| MAJOR REVENUE SOURCE .....                                | 5  |
| REVENUE STRATEGY .....                                    | 5  |
| FINANCIAL PLANNING OBJECTIVES .....                       | 6  |
| KEY FINANCIAL ASSUMPTIONS .....                           | 7  |
| FINANCIAL PERFORMANCE MEASURES .....                      | 8  |
| FINANCIAL PLAN SCENARIOS .....                            | 9  |
| RISK ASSESSMENT/ANALYSIS .....                            | 11 |
| FINANCIAL MODEL - CURRENT MODEL .....                     | 13 |
| FINANCIAL MODEL - SCENARIO 1 - SRV 6.5% FOR 7 YEARS.....  | 37 |
| FINANCIAL MODEL - SCENARIO 2 - SRV 8.5% FOR 7 YEARS.....  | 45 |
| FINANCIAL MODEL - SCENARIO 3 - SRV 10.5% FOR 7 YEARS..... | 53 |

## Version Control

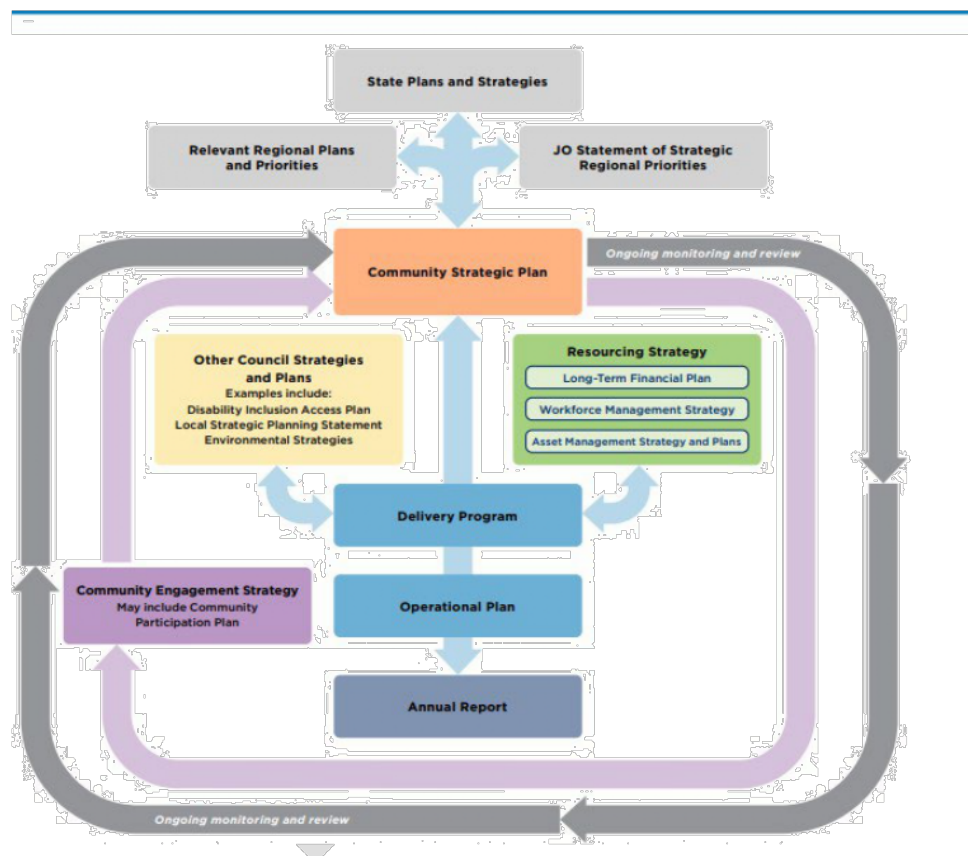


| Version | Date       | Modified by | Details                                             |
|---------|------------|-------------|-----------------------------------------------------|
| V2      | 13/02/2017 | GM          | Revised (Draft) LTFP                                |
| V2.1    | 12/04/2017 | Council     | Adoption of Long-Term Financial Plan(Res No. 40/17) |
| V3      | 23/03/2022 | GM          | Revised (Draft) LTFP                                |
| V4      | 18/05/2022 | GM          | Final (Draft) LTFP                                  |
| V5      | 20/03/2024 | GM          | Draft LTFP (Res No. xx/24)                          |
|         |            |             |                                                     |

*Tenterfield Shire Council - Long Term Financial Plan*

**INTEGRATED PLANNING AND REPORTING FRAMEWORK**

This Long-Term Financial Plan (LTFP) makes up one of three parts of Council's **Resourcing Strategy** as required under the NSW Local Government **Integrated Planning and Reporting** framework:



**Figure 1: Integrated Planning & Reporting Framework**

The Integrated Planning Framework encourages and supports the implementation and review of plans relating to the Financial, Asset and Workforce contributions to Tenterfield Shire Council. Through sound financial planning, strategic asset management and the development of a strong and diverse workforce, the Council can continue to address and improve its long-term sustainability and deliver the outcomes desired by the community.

The Resourcing Strategy informs, influences, and ultimately reflects Council's Community Strategic Plan which outlines the needs and aspirations of the people of Tenterfield Shire both now and into the future. Accordingly, all of the plans contained within the Resourcing Strategy provide key input in shaping both the Delivery Program (4 years) and Operational Plans (annual) of Council.

*Tenterfield Shire Council - Long Term Financial Plan*

## **INTRODUCTION**

This Long-Term Financial Plan has been prepared to:

- Confirm and communicate Council's financial objectives and forecasts for the planning period to the community and all of Council's stakeholders; and
- Guide the preparation of Council's Annual Budget and Delivery Program within the context of long-term financial sustainability.

The Plan provides a framework for sustainable financial management balancing our environmental, social, economic and governance objectives whilst delivering services and facilities to the people of the Tenterfield Shire Council area.

The Plan provides direction for future service planning and is a critical tool in identifying, leveraging and managing Council's key strengths, risks and opportunities with regard to Council's ongoing capacity and long-term financial stability. It also provides a prudent and sustainable financial framework for the longer term from which Council will develop its Operating and Delivery Programs.

The Plan is not a static document and will be reviewed annually as part of Council's strategic planning and budget process to ensure it remains reflective of the prevailing internal and external environment.

## **AIM OF THIS PLAN**

- Establish a long-term financial direction encompassing appropriate performance measures against which Council's strategies, policies, plans and financial performance can be measured.
- Establish a robust and prudent financial framework, to which strategies can be integrated to achieve planned outcomes.
- Assist in eliminating strategic financial risks and identify Council's financial strengths and opportunities to be leveraged.
- Ensure that Council complies with sound financial management principles, as required by legislation, and adopted plans for the long-term financial sustainability of Council.

## **BACKGROUND**

Like the majority of Councils in NSW, Tenterfield Shire Council faces a major challenge in funding its ongoing services whilst simultaneously maintaining and replacing its community assets in a manner in which to ensure their capacity into the future, whilst at the same time ensuring that rates remain at an equitable and affordable level throughout the community.

The growth in the cost of labour and materials, increasing demand for services and the shifting of costs from other levels of government, all combine with a legislative cap on revenue generated from rates, (rate pegging), to create a challenging financial environment to work within.

At the core of Tenterfield Shire Council's future financial sustainability will be the ability to adapt and respond to the challenges we face in delivering services more

*Tenterfield Shire Council - Long Term Financial Plan*

efficiently, provide increasing operational productivity and developing opportunities to generate additional revenue sources, including Special Rate Variations where there is no reasonable alternative options.

Tenterfield Shire Council applied to IPART to increase its general income through a permanent SV of 43% per year (including the rate peg) for 2 years from 2023-24 to 2024-25, which is a cumulative increase of 104.49%.

Based on IPART's assessment of the council's application against the OLG Guidelines and consideration of stakeholder submissions, Council was approved a 1-year permanent SV of 43% instead. This resulted in Council raising an additional \$1.9 million in rates revenue (above the actual rate peg of 4.2%) in 2023-24. The council will permanently retain this increased income in its rate base.

The Long Term Financial Planning document incorporates the approved 43% in the plan.

Long Term Financial Planning (LTFP) is vital for informing Council, our community and other stakeholders about the long-term financial position and sustainability of our organisation. The aim of our Plan is not only to ensure the financial sustainability of Council over the longer term, but also to provide for the appropriate maintenance and replacement of Council's assets into the future.

The Long-Term Financial Plan will provide but not be limited to the following key benefits:

- It provides an indication of the future financial position and performance of Council;
- A projection of the holistic long-term costs of decisions to fully inform debate and ultimately strategic decision making;
- A tool to assist Council to determine the financial sustainability of both current and projected future service levels;
- A method to determine the risks in adopting future strategic directions;
- The capability for Council and the community to test the outcomes of scenarios resulting from different policy settings and service levels;
- A mechanism to test the robustness and sensitivity of key assumptions underpinning a range of strategic planning alternatives; and
- A vital contribution to the development of Council's Asset Management Strategy and all of Council's plans.

**CURRENT FINANCIAL POSITION**

The audited Financial Statements at the 30 June 2023 showed cash and investments of **\$34.891 million**, being made up of Externally Restricted cash reserves (such as Water, Sewer, Domestic Waste, Developer Contributions and unexpended grants) totaling **\$28.078 million**, and Unrestricted cash reserves of **positive \$1.313 million**. The cause of this positive unrestricted cash position was due to timing of the advance payment of Financial Assistance Grant in FY 2022/2023 relating to FY 2023/2024. Other contributing factors such as increase in investment revenue and reduction in payroll related employee cost resulted in a positive unrestricted cash.



*Tenterfield Shire Council - Long Term Financial Plan*

Whilst Councils audited financial statements note that Council's current financial position is sound, Councils general fund is under immense pressure and without serious attention in the immediate future through reduced services levels or increased revenue (most likely from an SRV), Council will not remain in a sound financial position.

As at 30 June 2023 Council did not meet the own source operating revenue ratio. This ratio measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60%. Council achieved 24.2%.

Councils Water and Sewer funds are in better shape however the Water fund also requires attention for long-term sustainability. The operating result forecasts can be seen in detail financial tables.

The key performance measures upon which Council is measured are as follows from the 2022/2023 audited financial statements:

| Ratio                                    | Measure     | Target                        |
|------------------------------------------|-------------|-------------------------------|
| Operating Performance Ratio              | 16.6        | >0                            |
| Unrestricted Current Ratio               | 2.70        | >1.5:1 is considered healthy  |
| Debt Service Cover Ratio                 | 8.3         | >2.0 is considered healthy    |
| Own Source Operating Revenue Ratio       | 24.1%       | >60% is considered desirable  |
| Rates & Annual Charges Outstanding Ratio | 3.9%        | <10% is considered acceptable |
| Cash Expense Cover Ratio                 | 15.8 months | >3.0 is considered healthy    |

Having shown the above when you break these ratios down to the individual funds you start to see a truer picture of Councils financial position by fund.

| Ratio                                    | Target | General | Water  | Sewer  |
|------------------------------------------|--------|---------|--------|--------|
| Operating Performance Ratio              | >0     | 16.58%  | 11.28% | 21.98% |
| Unrestricted Current Ratio               | >1.5:1 | 2.73x   | 5.28x  | 17.28x |
| Debt Service Cover Ratio                 | >2.0   | 10.40x  | 3.57x  | 6.06x  |
| Own Source Operating Revenue Ratio       | >60%   | 19.29%  | 27.81% | 98.72% |
| Rates & Annual Charges Outstanding Ratio | <10%   | 3.21%   | N/a    | N/a    |

### MAJOR REVENUE SOURCE

#### Rating

Income from rates and annual charges forms a considerable part of Council's total overall revenue, equating to around **17%** of Councils total income for the 2022/2023 financial year (including capital grants and contribution) and **32%** of Councils total operating income (excluding capital grants and contribution). Rating income is generated from four rating categories, being residential, business, farmland, and mining.

*Tenterfield Shire Council - Long Term Financial Plan*

With the most recent February 2024 Valuations - Tenterfield Shire Council's rate base consists of approximately 5,190 rateable properties which in 2024/2025 are estimated to supply general rates of approximately \$7.3 million across the four categories. This income constitutes a significant funding source for the delivery of services to the Tenterfield Shire community.

**REVENUE STRATEGY**

The following items are to be pursued as a strategic means of growing our revenue base ultimately increasing income and reducing the reliance on any one revenue source:

- The complete review of all Business Plans and strategies for Council's commercial business undertakings;
- Identify opportunities to rationalise Council's asset base;
- Review service levels and service delivery methods;
- Identify and seek additional grant funding;
- Review Council's Loan Policy;
- A further investigation of expanded opportunities for resource sharing or joint tendering with neighbouring and other regional Councils; and
- Review all developer charges to ensure that income is maximised as much as possible including a user pays philosophy.

**FINANCIAL PLANNING OBJECTIVES**

The key objective of the Long-Term Financial Plan remains the achievement of financial sustainability across the short, medium, and longer term whilst still achieving Council's broader vision and community goals.

The Financial Plan is based on the following key strategies:

*Sustainability*

- Provide spending on infrastructure renewal to ensure that Council's physical assets are maintained to standards that provide functionality and serviceability.
- Provide a pricing strategy for services based on Council's preferred options for service delivery and subsidisation vs user pays principles.
- New or expansionary community assets to be funded via property development and s64 and s711 developer contributions.

*Liquidity*

- Ensure Council has sufficient available cash to meet its debts as and when they fall due.
- Avoid budgets where the liquidity ratios fall below target.
- Strictly adhere to a Nil Borrowing strategy unless of exceptional circumstances whereby utilise loan funds for renewal and replacement capital purposes and to achieve inter-generational equity in the absence of pre-established reserves to fund this expenditure.
- Utilise a range of reserves to smooth cash flow, particularly in relation to large asset classes and unpredictable outlays such as Employee Leave Entitlement and Plant Replacement functions.

*Tenterfield Shire Council - Long Term Financial Plan*

**KEY FINANCIAL ASSUMPTIONS**

As part of undertaking financial modelling, key assumptions that underpin the estimates must be made. The following assumptions have been used in the modelling contain within this plan:

| Category                           | Background                                                                                                                        | Assumption     |
|------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|----------------|
| Rates                              | IPART recommended 2.5%                                                                                                            | 2.5%           |
| User Charges & Fees                | Based on average increase to Council's major operating inputs<br>Water<br>Sewer<br>Waste                                          | 7%<br>5%<br>5% |
| Interest & Investment Revenue      | Average estimated return from prevailing market                                                                                   | 2.5%           |
| Grants & Contributions - Operating | Based on recent past index factors                                                                                                | 2.0-2.5%       |
| Grants & Contributions - Capital   | Based on recent past index factors                                                                                                | 0%             |
| Employee Costs                     | Already established Award conditions plus average historical competency increases for Tenterfield Shire Council                   | 3.5 – 4.0%     |
| Superannuation                     | Super rate to increase by 0.5% each year for the first 2 years, with no legislative information made available from 2027 onwards. | 0.5%           |
| Materials & Contracts              | Based on average increase to Council's major operating inputs                                                                     | 5.0 to 12%     |
| Borrowing Costs                    | Based on average long-term rates and current market quotes (plus access to T-Corp)                                                | Nil Borrowings |

*Tenterfield Shire Council - Long Term Financial Plan*

**FINANCIAL PERFORMANCE MEASURES**

Council measures its financial performance reporting in accordance with the Statement of Performance Measures contained within Note G6 of the Local Government Code of Accounting Practice and Financial Reporting.

Council will review the Long-Term Financial Plan each year as part of the development of the annual Operating Plan. The review will include an assessment of the previous year's performance in terms of the accuracy of the projections made compared with the actual results. The outcome will be used to improve the accuracy of the Long-Term Financial Plan over the longer term. The major indicators include:

| Measure                                 | What it measures                                                                                                                      | Target    | Calculation                                                                                                                       |
|-----------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------------------------------------------------------------------------------------------------------------------------------|
| Operating Performance Ratio             | Council's ability to keep operating expenditure at a level at or below operating revenue.                                             | >0%       | Operating revenue- Operating expense/Total Operating Revenue                                                                      |
| Debt Service Cover Ratio                | The availability of operating cash to service debt including interest, principal and lease payments                                   | >2.0x     | Operating result less capital grants & contributions excluding interest and depreciation/Principal repayments and borrowing costs |
| Cash expense cover ratio                | This liquidity ratio indicates the number of months a Council can keep paying for its immediate expenses without additional cash flow | >3 months | Current years cash and term deposits/Payments from cash flow of operating and financing activities x 12                           |
| Rates & Charges Outstanding percentage  | The impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery policy and efforts.            | <10%      | Outstanding rates and annual charges/Revenue from rates and annual charges collectible                                            |
| Building & Infrastructure Renewal Ratio | Assess Council's ability to renew its Infrastructure assets compared with the consumption (depreciation) of those assets.             | 100%      | Value of asset renewals/Depreciation expense for the assets                                                                       |

*Tenterfield Shire Council - Long Term Financial Plan*

**FINANCIAL PLAN SCENARIOS**

In developing this long-term financial plan four scenarios have been modelled. The first scenario is Council's adopted position, the Current Model, and illustrates Council's projected financial performance and position over the next 10 years and the intergenerational equity and long-term holistic sustainability that it provides.

Unfortunately, this scenario demonstrates that under the current model and based on current services levels, Council will experience operating deficits which will need to be addressed to ensure long term financial sustainability.

The second, third and fourth scenarios include a special rate variation that, if approved, would allow Council to work towards long term financial sustainability.

**Note that in all scenarios the Stormwater, Waste, Water and Sewer Fund long-term financial plans remain the same, as a special rates variation would impact the General Fund only. As such, the plans for Stormwater, Waste, Water and Sewer have only been presented in the below pages once as part of the Current LTFP Model (No SRV).**

Scenario Two demonstrates the impacts of an SRV of 6.5% (including rate peg) implemented from FY 2025/2026 each year over seven years, accumulative 55.40% over seven years.

Scenario Three demonstrates the impacts of an SRV of 8.5% (including rate peg) implemented from FY 2025/2026 each year over seven years, accumulative 77.01% over seven years.

Scenario Four demonstrates the impacts of an SRV of 10.5% (including rate peg) implemented from FY 2025/2026 each year over seven years, accumulative 101.16% over seven years.

**1. Scenario 1: Current Model – No Special Rate Variation**

The aim of this financial plan scenario is to present Council's current financial position and demonstrate Council's long term financial sustainability based on current service levels. This scenario has been developed to deliver on the community's vision as detailed in the Community Strategic Plan and is integrated with and informed by Council's Asset Management Strategy and Workforce Management Strategy.

Council's Asset Management Strategy will be updated upon the completion of the revaluation of Infrastructure assets. This will further allow a more accurate expenditure forecast associated with asset maintenance and renewal.

This is Council's adopted financial model and addresses Council's long-term infrastructure and service delivery needs. This is the adopted model upon which Council's Delivery Program (4 years) and Operational Plan (1 year) are constructed giving further detail to the programs and projects to be delivered.



*Tenterfield Shire Council - Long Term Financial Plan*

The projected result (before capital grants) accumulated across the 10-year period for General Fund is a deficit of approximately **\$12 million** and demonstrates that Council will need to take immediate action to ensure long term financial sustainability.

**2. Scenario 2: Current Model + SRV of 6.5% (including rate peg) implemented from FY 2025/2026 each year over seven years, accumulative 55.40% over seven years.**

The aim of this financial plan scenario is to present Council's current financial position and demonstrate Council's long term financial sustainability based on current service levels including an SRV to address the yearly \$1.2m forecast operating deficit. This scenario has been developed to deliver on the community's vision as detailed in the new Community Strategic Plan and is integrated with and informed by Council's Asset Management Strategy and Workforce Management Strategy.

The projected result (before capital grants) accumulated across the 10-year period for General Fund is essentially a balanced budget allowing for essential cash reserve to be set aside for Council operation over ten years.

It is very important to note that this scenario does not allow for any capacity to deal with any asset backlog or future cost shifting, it purely addresses the current forecast operating deficit.

**3. Scenario 3: Current Model + SRV of 8.5% (including rate peg) implemented from FY 2025/2026 each year over seven years, accumulative 77.01% over seven years.**

The aim of this financial plan scenario is to present Council's current financial position and demonstrate Council's long term financial sustainability based on current service levels including an SRV to address the yearly \$1.2m forecast operating deficit. This scenario has been developed to deliver on the community's vision as detailed in the new Community Strategic Plan and is integrated with and informed by Council's Asset Management Strategy and Workforce Management Strategy.

Keeping all things constant in this scenario council starts to achieve a balanced budget in 2026/2027 and progresses towards an operating surplus.

The projected result (before capital grants) accumulated across the 10-year period for General Fund is essentially a surplus budget allowing council to set aside reserve for asset renewal and maintenance. Council can further set aside cash reserve to back Plant Replacement Strategy and Employee Leave Entitlements

It is very important to note that this scenario does not allow for any capacity to deal with any asset backlog or future cost shifting, it purely addresses the current forecast operating deficit.



*Tenterfield Shire Council - Long Term Financial Plan*

**4. Scenario 4: Current Model + SRV of 10.5% (including rate peg) implemented from FY 2025/2026 each year over seven years, accumulative 101.16% over seven years.**

The aim of this financial plan scenario is to present Council's current financial position and demonstrate Council's long term financial sustainability based on current service levels including an SRV to address the yearly \$1.2m forecast operating deficit. This scenario has been developed to deliver on the community's vision as detailed in the new Community Strategic Plan and is integrated with and informed by Council's Asset Management Strategy and Workforce Management Strategy.

Keeping all things constant in this scenario council starts to achieve a balanced budget in 2026/2027 and progresses towards an operating surplus.

The projected result (before capital grants) accumulated across the 10-year period for General Fund is essentially a cash surplus budget allowing council to set aside higher reserve for asset renewal and maintenance. Council can further set aside cash reserve to fully back Plant Replacement Strategy and Employee Leave Entitlements. Further improvements and upgrades to Council's infrastructure condition can be carried out by developing project specific reserves.

It is very important to note that this scenario allows for capacity to deal with some asset backlog, while addressing the current forecast operating deficit.

**5. Unknown Shocks**

As mentioned, the above scenarios, (excluding Scenario 4) do not allow for any capacity to deal with any asset backlog or future cost shifting, it purely addresses the current forecast operating deficit, although there may be some opportunities to use the funds for grant matching purposes to maximise future grant opportunities in managing existing assets.

Should any further shocks come to be known, these plans would need to be reviewed to ensure the full implications could be forecast. Examples of unknown shocks would be if the Government's Financial Assistance Grant (FAG) were frozen or reduced or if the rate peg value was significantly lower than the estimated rates and the true inflation rate.

**RISK ASSESSMENT/ANALYSIS**

The following risk factors have been considered in the development of this Long-Term Financial Plan and whilst some factors would only have a minor impact on the projections, others could have a more significant impact.

Areas which would have a particular impact on the projections, should they occur, include:

*Tenterfield Shire Council - Long Term Financial Plan*

- Estimates to fund infrastructure renewal, replacement and significant on-going asset maintenance being inaccurate;
- Rates increase being lower than anticipated;
- Construction costs being higher than anticipated;
- Utility expenses being higher than estimated;
- Significant fluctuations in the rate of return for investments;
- Workers Compensation insurance costs;
- Further spikes in the payments required to the Defined Benefit Superannuation scheme;
- Award determined staff related expenses increasing more than anticipated.

There are also external factors beyond the influence of Council which could potentially impact most on the model, including:

- Further cost shifting from other levels of Government;
- Freezes to the indexation of recurrent operating grants;
- Changes to the taxation regime;
- Changes to the Superannuation Guarantee legislation;
- Forced amalgamation of Councils;
- Natural disasters.

DRAFT

|                                                                                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|------------------------------------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Tenterfield Shire Council                                                          |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 10 Year Financial Plan for the Years ending 30 June 2034                           |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>INCOME STATEMENT - CONSOLIDATED</b>                                             |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Scenario: No SRV                                                                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|                                                                                    | Actuals           | Current Year      | Projected Years   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|                                                                                    | 2022/23           | 2023/24           | 2024/25           | 2025/26           | 2026/27           | 2027/28           | 2028/29           | 2029/30           | 2030/31           | 2031/32           | 2032/33           | 2033/34           |
|                                                                                    | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                |
| <b>Income from Continuing Operations</b>                                           |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Revenue:                                                                           |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Rates & Annual Charges                                                             | 11,871,000        | 13,926,647        | 14,981,067        | 15,577,224        | 16,203,174        | 16,859,119        | 17,546,203        | 18,261,562        | 19,010,232        | 19,795,658        | 20,613,599        | 21,468,040        |
| User Charges & Fees                                                                | 2,935,000         | 2,842,874         | 2,790,278         | 2,913,567         | 3,045,657         | 3,182,650         | 3,327,104         | 3,479,153         | 3,638,936         | 3,806,606         | 3,982,320         | 4,166,227         |
| Other Revenues                                                                     | 805,000           | 551,201           | 522,816           | 535,651           | 548,917           | 562,626           | 576,797           | 581,448           | 606,592           | 622,254           | 638,451           | 655,201           |
| Grants & Contributions provided for Operating Purposes                             | 19,727,000        | 8,692,114         | 8,963,813         | 9,115,947         | 9,275,141         | 9,438,314         | 9,605,564         | 9,776,994         | 9,952,712         | 10,132,820        | 10,317,435        | 10,506,662        |
| Grants & Contributions provided for Capital Purposes                               | 33,671,000        | 355,032           | 80,305            | 81,438            | 82,600            | 83,790            | 85,009            | 86,259            | 87,541            | 88,854            | 90,201            | 91,581            |
| Interest & Investment Revenue                                                      | 1,066,000         | 120,804           | 1,085,000         | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           |
| <b>Other Income:</b>                                                               |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Net Gains from the Disposal of Assets                                              | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Fair value increment on investment properties                                      | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Reversal of revaluation decrements on IPPE previously expensed                     | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Reversal of impairment losses on receivables                                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other Income                                                                       | 258,000           | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Joint Ventures & Associated Entities - Gain                                        | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Income from Continuing Operations</b>                                     | <b>70,333,000</b> | <b>26,488,672</b> | <b>28,423,279</b> | <b>29,108,827</b> | <b>30,040,489</b> | <b>31,011,499</b> | <b>32,025,677</b> | <b>33,080,416</b> | <b>34,181,013</b> | <b>35,331,192</b> | <b>36,527,006</b> | <b>37,772,711</b> |
| <b>Expenses from Continuing Operations</b>                                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Employee Benefits & On-Costs                                                       | 8,349,000         | 9,359,666         | 8,463,693         | 8,714,552         | 8,969,946         | 9,272,763         | 9,585,763         | 9,909,242         | 10,243,522        | 10,588,926        | 10,945,775        | 11,367,171        |
| Borrowing Costs                                                                    | 963,000           | 921,019           | 900,501           | 854,006           | 815,087           | 774,459           | 729,087           | 682,986           | 636,524           | 583,736           | 528,701           | 476,052           |
| Materials & Contracts                                                              | 11,764,000        | 4,089,641         | 7,021,896         | 6,743,117         | 6,555,710         | 6,990,035         | 7,055,401         | 7,032,918         | 7,431,167         | 7,329,229         | 7,849,902         | 7,901,834         |
| Depreciation & Amortisation                                                        | 8,727,000         | 9,737,433         | 8,746,302         | 8,746,715         | 8,760,956         | 8,669,091         | 8,579,420         | 8,429,042         | 8,270,262         | 7,969,342         | 7,821,618         | 7,818,029         |
| Impairment of investments                                                          | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Impairment of receivables                                                          | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other Expenses                                                                     | 790,000           | 2,423,666         | 2,702,144         | 2,865,796         | 3,125,268         | 3,401,705         | 3,709,098         | 4,050,146         | 4,431,852         | 4,858,148         | 5,334,687         | 5,867,251         |
| Interest & Investment Losses                                                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Net Losses from the Disposal of Assets                                             | 2,534,000         | 281,220           | 303,718           | 311,311           | 319,094           | 327,071           | 335,248           | 343,629           | 352,220           | 361,026           | 370,052           | 379,303           |
| Revaluation decrement/impairment of IPPE                                           | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Fair value decrement on investment properties                                      | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Joint Ventures & Associated Entities                                               | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Expenses from Continuing Operations</b>                                   | <b>33,127,000</b> | <b>26,812,644</b> | <b>28,138,254</b> | <b>28,235,497</b> | <b>28,546,061</b> | <b>29,435,124</b> | <b>29,994,017</b> | <b>30,447,963</b> | <b>31,365,547</b> | <b>31,690,407</b> | <b>32,850,735</b> | <b>33,809,640</b> |
| <b>Operating Result from Continuing Operations</b>                                 | <b>37,206,000</b> | <b>(323,972)</b>  | <b>285,025</b>    | <b>873,330</b>    | <b>1,494,428</b>  | <b>1,576,375</b>  | <b>2,031,660</b>  | <b>2,632,453</b>  | <b>2,815,466</b>  | <b>3,640,785</b>  | <b>3,676,271</b>  | <b>3,963,071</b>  |
| Discontinued Operations - Profit/(Loss)                                            | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Net Profit/(Loss) from Discontinued Operations</b>                              | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          |
| <b>Net Operating Result for the Year</b>                                           | <b>37,206,000</b> | <b>(323,972)</b>  | <b>285,025</b>    | <b>873,330</b>    | <b>1,494,428</b>  | <b>1,576,375</b>  | <b>2,031,660</b>  | <b>2,632,453</b>  | <b>2,815,466</b>  | <b>3,640,785</b>  | <b>3,676,271</b>  | <b>3,963,071</b>  |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | 3,535,000         | (679,004)         | 204,720           | 791,892           | 1,411,828         | 1,492,585         | 1,946,651         | 2,546,194         | 2,727,925         | 3,551,931         | 3,586,070         | 3,871,490         |

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>BALANCE SHEET - CONSOLIDATED<br>Scenario: No SRV |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|-------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|                                                                                                                                           | Actuals<br>2022/23 | Current Year<br>2023/24 | Projected Years    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|                                                                                                                                           | \$                 | \$                      | 2024/25            | 2025/26            | 2026/27            | 2027/28            | 2028/29            | 2029/30            | 2030/31            | 2031/32            | 2032/33            | 2033/34            |
| <b>ASSETS</b>                                                                                                                             |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Current Assets</b>                                                                                                                     |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Cash & Cash Equivalents                                                                                                                   | 34,891,000         | 31,037,503              | 33,761,756         | 35,580,643         | 37,368,110         | 39,728,873         | 41,300,369         | 44,177,109         | 47,146,375         | 50,655,707         | 54,039,672         | 57,186,760         |
| Investments                                                                                                                               | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Receivables                                                                                                                               | 3,604,000          | 2,159,995               | 2,242,812          | 2,329,606          | 2,421,952          | 2,518,035          | 2,619,085          | 2,724,802          | 2,835,704          | 2,952,034          | 3,073,471          | 3,200,385          |
| Inventories                                                                                                                               | 221,000            | 179,908                 | 230,455            | 227,900            | 219,576            | 229,080            | 233,282            | 236,316            | 246,005            | 245,087            | 255,792            | 258,752            |
| Contract assets and contract cost assets                                                                                                  | 14,249,000         | 14,235,750              | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         |
| Other                                                                                                                                     | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Non-current assets classified as "held for sale"                                                                                          | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Current Assets</b>                                                                                                               | <b>52,965,000</b>  | <b>47,613,157</b>       | <b>50,470,773</b>  | <b>52,373,899</b>  | <b>54,245,389</b>  | <b>56,711,738</b>  | <b>58,388,486</b>  | <b>61,373,977</b>  | <b>64,463,834</b>  | <b>68,088,579</b>  | <b>71,604,685</b>  | <b>74,881,648</b>  |
| <b>Non-Current Assets</b>                                                                                                                 |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Investments                                                                                                                               | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Receivables                                                                                                                               | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Inventories                                                                                                                               | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contract assets and contract cost assets                                                                                                  | -                  | 13,250                  | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             |
| Infrastructure, Property, Plant & Equipment                                                                                               | 581,548,000        | 580,344,382             | 577,155,988        | 575,212,776        | 573,859,979        | 572,087,143        | 571,488,309        | 570,128,220        | 568,891,244        | 567,840,123        | 567,017,242        | 566,833,941        |
| Investment Property                                                                                                                       | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Intangible Assets                                                                                                                         | -                  | 48,617                  | 47,234             | 45,851             | 44,468             | 43,085             | 41,702             | 40,319             | 38,936             | 37,553             | 36,170             | 34,787             |
| Right of use assets                                                                                                                       | 264,000            | 264,000                 | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            |
| Investments Accounted for using the equity method                                                                                         | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Non-current assets classified as "held for sale"                                                                                          | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other                                                                                                                                     | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Non-Current Assets</b>                                                                                                           | <b>581,810,000</b> | <b>580,670,249</b>      | <b>577,480,472</b> | <b>575,535,877</b> | <b>574,181,697</b> | <b>572,417,478</b> | <b>571,805,261</b> | <b>570,443,789</b> | <b>569,207,430</b> | <b>568,154,928</b> | <b>567,330,662</b> | <b>567,145,978</b> |
| <b>TOTAL ASSETS</b>                                                                                                                       | <b>634,775,000</b> | <b>628,283,405</b>      | <b>627,951,244</b> | <b>627,909,775</b> | <b>628,427,085</b> | <b>629,129,215</b> | <b>630,193,747</b> | <b>631,817,766</b> | <b>633,671,263</b> | <b>636,243,504</b> | <b>638,935,346</b> | <b>642,027,625</b> |
| <b>LIABILITIES</b>                                                                                                                        |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Current Liabilities</b>                                                                                                                |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Bank Overdraft                                                                                                                            | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Payables                                                                                                                                  | 5,877,000          | 3,580,602               | 4,068,757          | 4,139,620          | 4,189,163          | 4,384,895          | 4,535,919          | 4,694,660          | 4,940,213          | 5,092,837          | 5,387,493          | 5,638,195          |
| Income received in advance                                                                                                                | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contract liabilities                                                                                                                      | 4,718,000          | 1,794,852               | 1,743,697          | 1,717,091          | 1,691,581          | 1,666,684          | 1,642,414          | 1,618,787          | 1,604,982          | 1,634,169          | 1,664,088          | 1,694,751          |
| Lease liabilities                                                                                                                         | 54,000             | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Borrowings                                                                                                                                | 950,000            | 1,054,185               | 959,056            | 1,001,151          | 1,045,080          | 1,093,883          | 1,143,548          | 1,193,716          | 1,250,355          | 1,309,003          | 1,152,158          | 1,063,086          |
| Employee benefit provisions                                                                                                               | 1,240,000          | 1,240,000               | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          |
| Other provisions                                                                                                                          | 1,678,000          | 1,167,325               | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          |
| Liabilities associated with assets classified as "held for sale"                                                                          | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Current Liabilities</b>                                                                                                          | <b>14,515,000</b>  | <b>8,836,965</b>        | <b>9,178,835</b>   | <b>9,286,187</b>   | <b>9,333,149</b>   | <b>9,552,787</b>   | <b>9,729,206</b>   | <b>9,914,488</b>   | <b>10,202,875</b>  | <b>10,443,334</b>  | <b>10,611,062</b>  | <b>10,803,337</b>  |
| <b>Non-Current Liabilities</b>                                                                                                            |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Payables                                                                                                                                  | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Income received in advance                                                                                                                | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contract liabilities                                                                                                                      | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Lease liabilities                                                                                                                         | 193,000            | 247,000                 | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            |
| Borrowings                                                                                                                                | 20,128,000         | 19,073,737              | 18,114,681         | 17,113,530         | 16,068,450         | 14,974,567         | 13,831,019         | 12,637,303         | 11,388,948         | 10,077,945         | 8,925,787          | 7,862,721          |
| Employee benefit provisions                                                                                                               | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other provisions                                                                                                                          | 1,137,000          | 1,647,675               | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          |
| Investments Accounted for using the equity method                                                                                         | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Liabilities associated with assets classified as "held for sale"                                                                          | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Non-Current Liabilities</b>                                                                                                      | <b>21,458,000</b>  | <b>20,968,412</b>       | <b>20,009,356</b>  | <b>19,008,205</b>  | <b>17,963,125</b>  | <b>16,860,242</b>  | <b>15,725,894</b>  | <b>14,531,978</b>  | <b>13,281,623</b>  | <b>11,972,620</b>  | <b>10,820,462</b>  | <b>9,757,396</b>   |
| <b>TOTAL LIABILITIES</b>                                                                                                                  | <b>35,973,000</b>  | <b>29,805,377</b>       | <b>29,188,191</b>  | <b>28,273,392</b>  | <b>27,296,274</b>  | <b>26,422,029</b>  | <b>25,454,900</b>  | <b>24,446,466</b>  | <b>23,484,498</b>  | <b>22,415,954</b>  | <b>21,431,525</b>  | <b>20,560,733</b>  |
| <b>Net Assets</b>                                                                                                                         | <b>598,802,000</b> | <b>598,478,028</b>      | <b>598,763,053</b> | <b>599,636,383</b> | <b>601,130,811</b> | <b>602,707,186</b> | <b>604,738,846</b> | <b>607,371,299</b> | <b>610,186,765</b> | <b>613,827,550</b> | <b>617,503,821</b> | <b>621,466,892</b> |
| <b>EQUITY</b>                                                                                                                             |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Retained Earnings                                                                                                                         | 224,461,000        | 224,137,028             | 224,422,053        | 225,295,383        | 226,789,811        | 228,366,186        | 230,397,846        | 233,030,299        | 235,845,765        | 239,486,550        | 243,162,821        | 247,125,892        |
| Revaluation Reserves                                                                                                                      | 374,341,000        | 374,341,000             | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        |
| Other Reserves                                                                                                                            | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Council Equity Interest                                                                                                                   | 598,802,000        | 598,478,028             | 598,763,053        | 599,636,383        | 601,130,811        | 602,707,186        | 604,738,846        | 607,371,299        | 610,186,765        | 613,827,550        | 617,503,821        | 621,466,892        |
| Non-controlling equity interests                                                                                                          | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Equity</b>                                                                                                                       | <b>598,802,000</b> | <b>598,478,028</b>      | <b>598,763,053</b> | <b>599,636,383</b> | <b>601,130,811</b> | <b>602,707,186</b> | <b>604,738,846</b> | <b>607,371,299</b> | <b>610,186,765</b> | <b>613,827,550</b> | <b>617,503,821</b> | <b>621,466,892</b> |

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>CASH FLOW STATEMENT - CONSOLIDATED<br>Scenario: No SRV |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|-------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|                                                                                                                                                 | Actuals<br>2022/23  | Current Year<br>2023/24 | 2024/25            | 2025/26            | 2026/27            | 2027/28            | 2028/29            | 2029/30            | 2030/31            | 2031/32            | 2032/33            | 2033/34            |
|                                                                                                                                                 | \$                  | \$                      | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 |
| <b>Cash Flows from Operating Activities</b>                                                                                                     |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Receipts:</b>                                                                                                                                |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Rates & Annual Charges                                                                                                                          | 11,876,000          | 13,743,886              | 14,932,601         | 15,547,458         | 16,171,893         | 16,825,917         | 17,511,202         | 18,224,991         | 18,971,758         | 19,755,032         | 20,571,154         | 21,423,525         |
| User Charges & Fees                                                                                                                             | 3,110,000           | 2,880,592               | 2,751,478          | 2,873,702          | 3,002,527          | 3,137,917          | 3,279,711          | 3,429,062          | 3,586,109          | 3,751,002          | 3,923,895          | 4,104,942          |
| Investment & Interest Revenue Received                                                                                                          | 1,034,000           | 84,886                  | 1,075,950          | 881,222            | 881,230            | 881,217            | 881,131            | 881,169            | 881,070            | 881,033            | 881,043            | 880,985            |
| Grants & Contributions                                                                                                                          | 38,708,000          | 6,079,511               | 8,993,013          | 9,165,384          | 9,328,568          | 9,491,401          | 9,660,352          | 9,833,527          | 10,020,197         | 10,244,453         | 10,430,985         | 10,622,175         |
| Bonds & Deposits Received                                                                                                                       | 112,000             | 41,500                  | 41,500             | 41,500             | 41,500             | 41,500             | 41,500             | 41,500             | 41,500             | 41,500             | 41,500             | 41,500             |
| Other                                                                                                                                           | 5,044,000           | 2,243,638               | 538,250            | 528,048            | 541,012            | 554,477            | 568,394            | 582,782            | 597,655            | 613,035            | 628,941            | 645,390            |
| <b>Payments:</b>                                                                                                                                |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Employee Benefits & On-Costs                                                                                                                    | (8,673,000)         | (9,450,352)             | (8,478,025)        | (8,712,070)        | (8,987,857)        | (9,288,736)        | (9,582,632)        | (9,808,004)        | (10,240,172)       | (10,585,461)       | (10,942,191)       | (11,363,464)       |
| Materials & Contracts                                                                                                                           | (15,290,000)        | (6,232,677)             | (6,565,982)        | (6,711,362)        | (6,890,842)        | (6,848,774)        | (6,956,129)        | (6,936,847)        | (7,250,917)        | (7,243,895)        | (7,640,822)        | (7,748,576)        |
| Borrowing Costs                                                                                                                                 | (713,000)           | (1,018,025)             | (909,891)          | (862,378)          | (823,809)          | (793,549)          | (738,985)          | (692,897)          | (648,651)          | (594,534)          | (539,988)          | (488,473)          |
| Bonds & Deposits Refunded                                                                                                                       | -                   | (41,500)                | (41,500)           | (41,500)           | (41,500)           | (41,500)           | -                  | -                  | -                  | -                  | -                  | -                  |
| Other                                                                                                                                           | (970,000)           | (2,176,902)             | (2,680,793)        | (2,844,802)        | (3,089,059)        | (3,362,581)        | (3,665,510)        | (4,001,719)        | (4,377,508)        | (4,787,320)        | (5,266,540)        | (5,790,938)        |
| <b>Net Cash provided (or used in) Operating Activities</b>                                                                                      | <b>34,238,000</b>   | <b>6,134,856</b>        | <b>9,656,808</b>   | <b>9,865,194</b>   | <b>10,491,834</b>  | <b>10,626,290</b>  | <b>10,957,935</b>  | <b>11,413,984</b>  | <b>11,541,342</b>  | <b>12,023,346</b>  | <b>12,046,478</b>  | <b>12,286,596</b>  |
| <b>Cash Flows from Investing Activities</b>                                                                                                     |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Receipts:</b>                                                                                                                                |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Sale of Investment Securities                                                                                                                   | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Investment Property                                                                                                                     | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Real Estate Assets                                                                                                                      | 45,000              | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Infrastructure, Property, Plant & Equipment                                                                                             | 208,000             | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of non-current assets classified as "held for sale"                                                                                        | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Intangible Assets                                                                                                                       | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Interests in Joint Ventures & Associates                                                                                                | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Disposal Groups                                                                                                                         | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Deferred Debtors Receipts                                                                                                                       | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Distributions Received from Joint Ventures & Associates                                                                                         | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Investing Activity Receipts                                                                                                               | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Payments:</b>                                                                                                                                |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Purchase of Investment Securities                                                                                                               | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Investment Property                                                                                                                 | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Infrastructure, Property, Plant & Equipment                                                                                         | (38,876,000)        | (8,988,279)             | (5,878,171)        | (7,087,241)        | (7,703,016)        | (7,220,448)        | (8,292,596)        | (7,393,678)        | (7,378,361)        | (7,263,658)        | (7,353,511)        | (7,987,319)        |
| Purchase of Real Estate Assets                                                                                                                  | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Intangible Assets                                                                                                                   | -                   | (50,000)                | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Interests in Joint Ventures & Associates                                                                                            | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Deferred Debtors & Advances Made                                                                                                                | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contributions Paid to Joint Ventures & Associates                                                                                               | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Investing Activity Payments                                                                                                               | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Net Cash provided (or used in) Investing Activities</b>                                                                                      | <b>(38,625,000)</b> | <b>(9,038,276)</b>      | <b>(5,878,171)</b> | <b>(7,087,241)</b> | <b>(7,703,016)</b> | <b>(7,220,448)</b> | <b>(8,292,596)</b> | <b>(7,393,678)</b> | <b>(7,378,361)</b> | <b>(7,263,658)</b> | <b>(7,353,511)</b> | <b>(7,987,319)</b> |
| <b>Cash Flows from Financing Activities</b>                                                                                                     |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Receipts:</b>                                                                                                                                |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Proceeds from Borrowings & Advances                                                                                                             | 3,100,000           | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Proceeds from Finance Leases                                                                                                                    | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Financing Activity Receipts                                                                                                               | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Payments:</b>                                                                                                                                |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Repayment of Borrowings & Advances                                                                                                              | (871,000)           | (950,077)               | (1,054,185)        | (959,058)          | (1,001,151)        | (1,045,080)        | (1,093,883)        | (1,143,548)        | (1,193,718)        | (1,250,355)        | (1,309,003)        | (1,152,188)        |
| Repayment of lease liabilities (principal repayments)                                                                                           | (88,000)            | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Distributions to non-controlling interests                                                                                                      | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Financing Activity Payments                                                                                                               | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Net Cash Flow provided (used in) Financing Activities</b>                                                                                    | <b>2,173,000</b>    | <b>(950,077)</b>        | <b>(1,054,185)</b> | <b>(959,058)</b>   | <b>(1,001,151)</b> | <b>(1,045,080)</b> | <b>(1,093,883)</b> | <b>(1,143,548)</b> | <b>(1,193,718)</b> | <b>(1,250,355)</b> | <b>(1,309,003)</b> | <b>(1,152,188)</b> |
| <b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>                                                                                   | <b>(2,216,000)</b>  | <b>(3,853,497)</b>      | <b>2,724,252</b>   | <b>1,818,887</b>   | <b>1,787,468</b>   | <b>2,360,762</b>   | <b>1,571,496</b>   | <b>2,876,740</b>   | <b>2,969,265</b>   | <b>3,509,333</b>   | <b>3,383,964</b>   | <b>3,147,089</b>   |
| <b>plus: Cash &amp; Cash Equivalents - beginning of year</b>                                                                                    | <b>37,107,000</b>   | <b>34,891,000</b>       | <b>31,037,503</b>  | <b>33,761,796</b>  | <b>35,580,643</b>  | <b>37,368,110</b>  | <b>39,728,873</b>  | <b>41,300,369</b>  | <b>44,177,109</b>  | <b>47,146,375</b>  | <b>50,655,707</b>  | <b>54,039,672</b>  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                            | <b>34,891,000</b>   | <b>31,037,503</b>       | <b>33,761,756</b>  | <b>35,580,643</b>  | <b>37,368,110</b>  | <b>39,728,873</b>  | <b>41,300,369</b>  | <b>44,177,109</b>  | <b>47,146,375</b>  | <b>50,655,707</b>  | <b>54,039,672</b>  | <b>57,186,760</b>  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                            | <b>34,891,000</b>   | <b>31,037,503</b>       | <b>33,761,756</b>  | <b>35,580,643</b>  | <b>37,368,110</b>  | <b>39,728,873</b>  | <b>41,300,369</b>  | <b>44,177,109</b>  | <b>47,146,375</b>  | <b>50,655,707</b>  | <b>54,039,672</b>  | <b>57,186,760</b>  |
| <b>Investments - end of the year</b>                                                                                                            | <b>-</b>            | <b>-</b>                | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>           |
| <b>Cash, Cash Equivalents &amp; Investments - end of the year</b>                                                                               | <b>34,891,000</b>   | <b>31,037,503</b>       | <b>33,761,756</b>  | <b>35,580,643</b>  | <b>37,368,110</b>  | <b>39,728,873</b>  | <b>41,300,369</b>  | <b>44,177,109</b>  | <b>47,146,375</b>  | <b>50,655,707</b>  | <b>54,039,672</b>  | <b>57,186,760</b>  |
| <b>Representing:</b>                                                                                                                            |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| - External Restrictions                                                                                                                         | 28,857,000          | 29,327,971              | 31,655,893         | 33,821,393         | 36,274,210         | 39,675,631         | 42,140,118         | 46,463,543         | 50,904,095         | 56,119,804         | 61,600,518         | 67,935,132         |
| - Internal Restrictions                                                                                                                         | 5,500,000           | 5,500,000               | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          |
| - Unrestricted                                                                                                                                  | 534,000             | (3,790,468)             | (3,394,138)        | (3,740,750)        | (4,408,100)        | (5,348,758)        | (6,339,749)        | (7,788,434)        | (9,257,720)        | (10,984,097)       | (13,080,846)       | (18,248,372)       |
|                                                                                                                                                 | <b>34,891,000</b>   | <b>31,037,503</b>       | <b>33,761,756</b>  | <b>35,580,643</b>  | <b>37,368,110</b>  | <b>39,728,873</b>  | <b>41,300,369</b>  | <b>44,177,109</b>  | <b>47,146,375</b>  | <b>50,655,707</b>  | <b>54,039,672</b>  | <b>57,186,760</b>  |



| Tenterfield Shire Council                                                   |            |              |                 |         |         |         |         |         |         |         |         |         |
|-----------------------------------------------------------------------------|------------|--------------|-----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 10 Year Financial Plan for the Years ending 30 June 2034                    |            |              |                 |         |         |         |         |         |         |         |         |         |
| FINANCIAL PERFORMANCE INDICATORS - CONSOLIDATED                             |            |              |                 |         |         |         |         |         |         |         |         |         |
| Scenario: No SRV                                                            | Past Years | Current Year | Projected Years |         |         |         |         |         |         |         |         |         |
|                                                                             | 2022/23    | 2023/24      | 2024/25         | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
| <b>New Note 13 Ratios</b>                                                   |            |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              | 16.55%     | -1.52%       | 1.79%           | 3.80%   | 5.78%   | 5.88%   | 7.14%   | 8.76%   | 9.03%   | 11.10%  | 10.86%  | 11.28%  |
| Own Source Operating Revenue Ratio 1)                                       | 24.08%     | 65.85%       | 68.18%          | 68.40%  | 68.85%  | 69.29%  | 69.74%  | 70.18%  | 70.63%  | 71.07%  | 71.51%  | 71.94%  |
| Unrestricted Current Ratio                                                  | 2.73       | 3.39         | 3.30            | 3.18    | 3.00    | 2.69    | 2.42    | 2.07    | 1.72    | 1.37    | 0.96    | 0.42    |
| Debt Service Cover Ratio 1)                                                 | 8.34       | 5.48         | 5.20            | 5.90    | 6.23    | 6.19    | 6.36    | 6.57    | 6.55    | 6.80    | 6.70    | 7.70    |
| Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage      | 3.86%      | 4.97%        | 4.93%           | 4.94%   | 4.95%   | 4.97%   | 4.99%   | 5.00%   | 5.02%   | 5.04%   | 5.05%   | 5.07%   |
| Cash Expense Cover Ratio 1)                                                 | 15.76      | 18.75        | 20.54           | 21.21   | 21.90   | 22.33   | 22.49   | 23.37   | 23.86   | 24.84   | 25.23   | 25.85   |
| 1) different Calculation to TCorp's calculation for same ratio              |            |              |                 |         |         |         |         |         |         |         |         |         |
| <b>New Special Schedule 7 Ratios</b>                                        |            |              |                 |         |         |         |         |         |         |         |         |         |
| Building & Infrastructure Asset Renewal Ratio                               | 207.22%    | 90.17%       | 63.89%          | 75.61%  | 82.68%  | 77.93%  | 87.31%  | 79.32%  | 84.76%  | 85.89%  | 72.57%  | 79.17%  |
| Infrastructure Backlog Ratio                                                | 0.04       | 0.07         | 0.07            | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    | 0.11    | 0.11    |
| Asset Maintenance Ratio                                                     | 1.00       | 0.38         | 0.40            | 0.43    | 0.45    | 0.43    | 0.41    | 0.39    | 0.41    | 0.43    | 0.00    | 0.00    |
| Capital Expenditure Ratio                                                   | 0.05       | 0.88         | 0.64            | 0.78    | 0.85    | 0.80    | 0.93    | 0.84    | 0.85    | 0.87    | 0.89    | 0.98    |
| <b>Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)</b>  |            |              |                 |         |         |         |         |         |         |         |         |         |
| Debt Service Ratio (old Note 13)                                            |            | 8.16%        | 7.82%           | 7.06%   | 6.83%   | 6.60%   | 6.38%   | 6.17%   | 5.97%   | 5.77%   | 5.57%   | 4.76%   |
| Rates & Annual Charges Coverage Ratio                                       |            | 52.58%       | 52.71%          | 53.51%  | 53.94%  | 54.36%  | 54.79%  | 55.20%  | 55.62%  | 56.03%  | 56.43%  | 56.83%  |
| <b>Fit For The Future (FFTF) Ratios</b>                                     |            |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              |            | -1.52%       | 1.79%           | 3.80%   | 5.78%   | 5.88%   | 7.14%   | 8.76%   | 9.03%   | 11.10%  | 10.86%  | 11.28%  |
| Own Source Operating Revenue Ratio 1)                                       |            | 65.85%       | 68.18%          | 68.40%  | 68.85%  | 69.29%  | 69.74%  | 70.18%  | 70.63%  | 71.07%  | 71.51%  | 71.94%  |
| Building & Infrastructure Asset Renewal Ratio                               |            | 90.17%       | 63.89%          | 75.61%  | 82.68%  | 77.93%  | 87.31%  | 79.32%  | 84.76%  | 85.89%  | 72.57%  | 79.17%  |
| Infrastructure Backlog Ratio                                                |            | 0.07         | 0.07            | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    | 0.11    | 0.11    |
| Asset Maintenance Ratio                                                     |            | 0.38         | 0.40            | 0.43    | 0.45    | 0.43    | 0.41    | 0.39    | 0.41    | 0.43    | 0.00    | 0.00    |
| Debt Service Ratio                                                          |            | 7.14%        | 6.90%           | 6.25%   | 6.06%   | 5.88%   | 5.71%   | 5.54%   | 5.37%   | 5.20%   | 5.04%   | 4.32%   |
| Real Operating Expenditure per Capita Ratio                                 |            | 0.00         | 0.00            | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    |
| 1) different Calculation to TCorp's calculation for same ratio              |            |              |                 |         |         |         |         |         |         |         |         |         |
| <b>TCorp Ratios</b>                                                         |            |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 2)                                              |            | -2.60%       | 0.72%           | 2.73%   | 4.71%   | 4.83%   | 6.09%   | 7.72%   | 8.00%   | 10.08%  | 9.84%   | 10.27%  |
| Own Source Operating Revenue Ratio 2)                                       |            | 63.31%       | 62.52%          | 63.52%  | 64.08%  | 64.63%  | 65.18%  | 65.72%  | 66.26%  | 66.80%  | 67.34%  | 67.86%  |
| Unrestricted Current Ratio                                                  |            | 3.39         | 3.30            | 3.18    | 3.00    | 2.69    | 2.42    | 2.07    | 1.72    | 1.37    | 0.96    | 0.42    |
| Debt Service Cover Ratio 2)                                                 |            | 5.33         | 5.04            | 5.73    | 6.05    | 6.01    | 6.17    | 6.38    | 6.36    | 6.60    | 6.50    | 7.47    |
| Capital Expenditure Ratio                                                   |            | 0.88         | 0.64            | 0.78    | 0.85    | 0.80    | 0.93    | 0.84    | 0.85    | 0.87    | 0.89    | 0.98    |
| Infrastructure Backlog Ratio                                                |            | 0.07         | 0.07            | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    | 0.11    | 0.11    |
| Asset Maintenance Ratio                                                     |            | 0.38         | 0.40            | 0.43    | 0.45    | 0.43    | 0.41    | 0.39    | 0.41    | 0.43    | 0.00    | 0.00    |
| Building & Infrastructure Renewals Ratio                                    |            | 90.17%       | 63.89%          | 75.61%  | 82.68%  | 77.93%  | 87.31%  | 79.32%  | 84.76%  | 85.89%  | 72.57%  | 79.17%  |
| Cash Expense Cover Ratio 2)                                                 |            | 23.06        | 21.91           | 22.91   | 23.64   | 23.85   | 23.96   | 24.85   | 25.19   | 26.27   | 26.47   | 26.90   |
| Interest Cover Ratio                                                        |            | 10.84        | 10.94           | 12.17   | 13.48   | 14.12   | 15.44   | 17.07   | 18.28   | 20.74   | 22.58   | 25.56   |
| 2) different Calculation to OLG's Note 13 & FFTF calculation for same ratio |            |              |                 |         |         |         |         |         |         |         |         |         |



| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034 |                   |                    |                    |                   |                   |                   |                   |                   |                    |                   |                    |                    |
|---------------------------------------------------------------------------------------|-------------------|--------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|-------------------|--------------------|--------------------|
| INCOME STATEMENT - GENERAL FUND                                                       |                   |                    |                    |                   |                   |                   |                   |                   |                    |                   |                    |                    |
| Scenario: NO SRV                                                                      |                   |                    |                    |                   |                   |                   |                   |                   |                    |                   |                    |                    |
|                                                                                       | Actuals           | Current Year       | Projected Years    |                   |                   |                   |                   |                   |                    |                   |                    |                    |
|                                                                                       | 2022/23           | 2023/24            | 2024/25            | 2025/26           | 2026/27           | 2027/28           | 2028/29           | 2029/30           | 2030/31            | 2031/32           | 2032/33            | 2033/34            |
|                                                                                       | \$                | \$                 | \$                 | \$                | \$                | \$                | \$                | \$                | \$                 | \$                | \$                 | \$                 |
| <b>Income from Continuing Operations</b>                                              |                   |                    |                    |                   |                   |                   |                   |                   |                    |                   |                    |                    |
| <b>Revenue:</b>                                                                       |                   |                    |                    |                   |                   |                   |                   |                   |                    |                   |                    |                    |
| Rates & Annual Charges                                                                | 4,850,000         | 6,775,281          | 7,166,133          | 7,345,287         | 7,528,919         | 7,717,142         | 7,910,071         | 8,107,823         | 8,310,518          | 8,518,281         | 8,731,238          | 8,949,519          |
| User Charges & Fees                                                                   | 849,000           | 830,295            | 671,894            | 686,818           | 702,114           | 717,790           | 733,860           | 750,332           | 767,214            | 784,520           | 802,257            | 820,436            |
| Other Revenues                                                                        | 455,000           | 494,959            | 464,907            | 476,020           | 487,508           | 499,379           | 511,652           | 524,341           | 537,458            | 551,025           | 565,056            | 579,568            |
| Grants & Contributions provided for Operating Purposes                                | 19,515,000        | 8,462,902          | 8,728,871          | 8,875,132         | 9,028,305         | 9,185,307         | 9,346,232         | 9,511,179         | 9,680,252          | 9,853,549         | 10,031,182         | 10,213,253         |
| Grants & Contributions provided for Capital Purposes                                  | 25,719,000        | 331,032            | 55,705             | 56,223            | 56,754            | 57,298            | 57,855            | 58,426            | 59,012             | 59,612            | 60,227             | 60,858             |
| Interest & Investment Revenue                                                         | 855,000           | 120,804            | 880,000            | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           | 680,000            | 680,000           | 680,000            | 680,000            |
| <b>Other Income:</b>                                                                  |                   |                    |                    |                   |                   |                   |                   |                   |                    |                   |                    |                    |
| Net Gains from the Disposal of Assets                                                 | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                  | -                 | -                  | -                  |
| Fair value increment on investment properties                                         | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                  | -                 | -                  | -                  |
| Reversal of revaluation decrements on IPPE previously expensed                        | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                  | -                 | -                  | -                  |
| Reversal of impairment losses on receivables                                          | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                  | -                 | -                  | -                  |
| Other Income                                                                          | 258,000           | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                  | -                 | -                  | -                  |
| Joint Ventures & Associated Entities - Gain                                           | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                  | -                 | -                  | -                  |
| <b>Total Income from Continuing Operations</b>                                        | <b>52,501,000</b> | <b>17,015,272</b>  | <b>17,967,510</b>  | <b>18,119,480</b> | <b>18,483,600</b> | <b>18,856,916</b> | <b>19,239,670</b> | <b>19,632,101</b> | <b>20,034,454</b>  | <b>20,446,987</b> | <b>20,869,960</b>  | <b>21,303,634</b>  |
| <b>Expenses from Continuing Operations</b>                                            |                   |                    |                    |                   |                   |                   |                   |                   |                    |                   |                    |                    |
| Employee Benefits & On-Costs                                                          | 6,828,000         | 7,872,803          | 6,813,641          | 7,015,005         | 7,210,913         | 7,452,174         | 7,701,447         | 7,958,979         | 8,224,999          | 8,499,759         | 8,783,498          | 9,129,199          |
| Borrowing Costs                                                                       | 311,000           | 418,953            | 419,638            | 398,272           | 384,174           | 368,495           | 352,257           | 336,711           | 320,931            | 301,887           | 282,564            | 263,391            |
| Materials & Contracts                                                                 | 8,103,000         | 1,254,921          | 3,304,015          | 2,886,253         | 2,611,311         | 2,780,682         | 2,815,937         | 2,820,448         | 2,989,793          | 2,892,296         | 3,083,788          | 3,095,500          |
| Depreciation & Amortisation                                                           | 6,197,000         | 7,046,855          | 6,033,916          | 6,038,488         | 6,041,224         | 5,934,286         | 5,836,791         | 5,687,679         | 5,511,787          | 5,212,115         | 5,070,619          | 5,067,030          |
| Impairment of investments                                                             | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                  | -                 | -                  | -                  |
| Impairment of receivables                                                             | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                  | -                 | -                  | -                  |
| Other Expenses                                                                        | 790,000           | 2,203,672          | 2,332,615          | 2,459,343         | 2,677,735         | 2,913,906         | 3,177,021         | 3,469,347         | 3,797,403          | 4,164,587         | 4,575,950          | 5,036,605          |
| Interest & Investment Losses                                                          | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                  | -                 | -                  | -                  |
| Net Losses from the Disposal of Assets                                                | 2,435,000         | 281,220            | 303,718            | 311,311           | 319,094           | 327,071           | 335,248           | 343,629           | 352,220            | 361,026           | 370,052            | 379,303            |
| Revaluation decrement/impairment of IPPE                                              | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                  | -                 | -                  | -                  |
| Fair value decrement on investment properties                                         | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                  | -                 | -                  | -                  |
| Joint Ventures & Associated Entities - Loss                                           | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                  | -                 | -                  | -                  |
| <b>Total Expenses from Continuing Operations</b>                                      | <b>24,664,000</b> | <b>19,078,423</b>  | <b>19,207,543</b>  | <b>19,108,672</b> | <b>19,244,451</b> | <b>19,777,614</b> | <b>20,218,701</b> | <b>20,616,793</b> | <b>21,197,133</b>  | <b>21,431,670</b> | <b>22,166,471</b>  | <b>22,971,028</b>  |
| <b>Operating Result from Continuing Operations</b>                                    | <b>27,837,000</b> | <b>(2,063,151)</b> | <b>(1,240,033)</b> | <b>(989,192)</b>  | <b>(760,851)</b>  | <b>(920,698)</b>  | <b>(979,031)</b>  | <b>(984,692)</b>  | <b>(1,162,679)</b> | <b>(984,683)</b>  | <b>(1,296,511)</b> | <b>(1,667,394)</b> |
| Discontinued Operations - Profit/(Loss)                                               | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                  | -                 | -                  | -                  |
| <b>Net Profit/(Loss) from Discontinued Operations</b>                                 | <b>-</b>          | <b>-</b>           | <b>-</b>           | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>           | <b>-</b>          | <b>-</b>           | <b>-</b>           |
| <b>Net Operating Result for the Year</b>                                              | <b>27,837,000</b> | <b>(2,063,151)</b> | <b>(1,240,033)</b> | <b>(989,192)</b>  | <b>(760,851)</b>  | <b>(920,698)</b>  | <b>(979,031)</b>  | <b>(984,692)</b>  | <b>(1,162,679)</b> | <b>(984,683)</b>  | <b>(1,296,511)</b> | <b>(1,667,394)</b> |
| Net Operating Result before Grants and Contributions provided for Capital Purposes    | 2,118,000         | (2,394,183)        | (1,295,738)        | (1,045,415)       | (817,605)         | (977,996)         | (1,036,886)       | (1,043,118)       | (1,221,691)        | (1,044,295)       | (1,356,738)        | (1,728,252)        |

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>BALANCE SHEET - GENERAL FUND<br>Scenario: NO SRV |                    |                         |                 |             |             |             |             |             |             |             |             |             |
|-------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------|-----------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                                                                                                                                           | Actuals<br>2022/23 | Current Year<br>2023/24 | Projected Years |             |             |             |             |             |             |             |             |             |
|                                                                                                                                           |                    |                         | 2024/25         | 2025/26     | 2026/27     | 2027/28     | 2028/29     | 2029/30     | 2030/31     | 2031/32     | 2032/33     | 2033/34     |
|                                                                                                                                           | \$                 | \$                      | \$              | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          |
| ASSETS                                                                                                                                    |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| Current Assets                                                                                                                            |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| Cash & Cash Equivalents                                                                                                                   | 15,852,000         | 11,527,532              | 11,923,862      | 11,577,250  | 10,911,900  | 9,971,242   | 8,978,251   | 7,531,566   | 6,060,280   | 4,353,903   | 2,257,154   | -           |
| Investments                                                                                                                               | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Receivables                                                                                                                               | 2,396,000          | 930,278                 | 932,718         | 951,646     | 971,157     | 991,108     | 1,011,585   | 1,032,479   | 1,053,938   | 1,075,914   | 1,098,374   | 1,121,401   |
| Inventories                                                                                                                               | 221,000            | 179,908                 | 230,455         | 227,900     | 219,576     | 229,080     | 233,282     | 236,316     | 246,005     | 245,087     | 255,792     | 258,752     |
| Contract assets and contract cost assets                                                                                                  | 11,960,000         | 11,960,000              | 11,960,000      | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  |
| Other                                                                                                                                     | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Non-current assets classified as "held for sale"                                                                                          | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Current Assets                                                                                                                      | 30,429,000         | 24,597,719              | 25,047,036      | 24,716,796  | 24,062,633  | 23,151,430  | 22,183,118  | 20,760,362  | 19,320,223  | 17,634,904  | 15,571,320  | 13,340,153  |
| Non-Current Assets                                                                                                                        |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| Investments                                                                                                                               | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Receivables                                                                                                                               | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Inventories                                                                                                                               | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Contract assets and contract cost assets                                                                                                  | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Infrastructure, Property, Plant & Equipment                                                                                               | 498,898,000        | 497,675,344             | 495,771,256     | 494,709,844 | 494,178,309 | 493,859,612 | 493,488,377 | 493,559,857 | 493,507,168 | 493,801,004 | 494,244,010 | 495,368,427 |
| Investment Property                                                                                                                       | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Intangible Assets                                                                                                                         | -                  | 48,617                  | 47,234          | 45,851      | 44,468      | 43,085      | 41,702      | 40,319      | 38,936      | 37,553      | 36,170      | 34,787      |
| Right of use assets                                                                                                                       | 264,000            | 264,000                 | 264,000         | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     |
| Investments Accounted for using the equity method                                                                                         | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Non-current assets classified as "held for sale"                                                                                          | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other                                                                                                                                     | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Non-Current Assets                                                                                                                  | 499,162,000        | 497,987,961             | 496,082,490     | 495,019,695 | 494,486,777 | 494,166,697 | 493,794,079 | 493,864,176 | 493,810,104 | 494,102,557 | 494,544,180 | 495,667,214 |
| TOTAL ASSETS                                                                                                                              | 529,591,000        | 522,585,679             | 521,129,525     | 519,736,491 | 518,549,409 | 517,318,126 | 515,977,196 | 514,624,537 | 513,130,326 | 511,737,461 | 510,115,499 | 509,007,367 |
| LIABILITIES                                                                                                                               |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| Current Liabilities                                                                                                                       |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| Bank Overdraft                                                                                                                            | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | 930,372     |
| Payables                                                                                                                                  | 4,979,000          | 3,315,849               | 3,700,078       | 3,751,786   | 3,797,295   | 3,975,822   | 4,123,087   | 4,282,759   | 4,497,702   | 4,658,222   | 4,924,122   | 5,167,003   |
| Income received in advance                                                                                                                | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Contract liabilities                                                                                                                      | 4,146,000          | 1,382,249               | 1,380,778       | 1,403,849   | 1,428,008   | 1,452,772   | 1,478,154   | 1,504,170   | 1,530,838   | 1,558,171   | 1,586,189   | 1,614,906   |
| Lease liabilities                                                                                                                         | 54,000             | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Borrowings                                                                                                                                | 516,000            | 598,879                 | 478,622         | 495,898     | 513,876     | 534,546     | 553,656     | 573,142     | 596,036     | 619,368     | 642,708     | 577,144     |
| Employee benefit provisions                                                                                                               | 1,240,000          | 1,240,000               | 1,240,000       | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   |
| Other provisions                                                                                                                          | 298,000            | 34,000                  | 34,000          | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      |
| Liabilities associated with assets classified as "held for sale"                                                                          | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Current Liabilities                                                                                                                 | 11,233,000         | 6,570,977               | 6,833,478       | 6,925,533   | 7,013,179   | 7,237,140   | 7,428,897   | 7,634,072   | 7,898,576   | 8,109,761   | 8,427,019   | 9,563,424   |
| Non-Current Liabilities                                                                                                                   |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| Payables                                                                                                                                  | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Income received in advance                                                                                                                | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Contract liabilities                                                                                                                      | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Lease liabilities                                                                                                                         | 193,000            | 247,000                 | 247,000         | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     |
| Borrowings                                                                                                                                | 9,999,000          | 9,400,853               | 8,922,231       | 8,426,333   | 7,912,457   | 7,377,911   | 6,824,255   | 6,251,113   | 5,655,077   | 5,035,709   | 4,393,001   | 3,815,857   |
| Employee benefit provisions                                                                                                               | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other provisions                                                                                                                          | (845,000)          | (581,000)               | (581,000)       | (581,000)   | (581,000)   | (581,000)   | (581,000)   | (581,000)   | (581,000)   | (581,000)   | (581,000)   | (581,000)   |
| Investments Accounted for using the equity method                                                                                         | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Liabilities associated with assets classified as "held for sale"                                                                          | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Non-Current Liabilities                                                                                                             | 9,347,000          | 9,066,853               | 8,588,231       | 8,092,333   | 7,578,457   | 7,043,911   | 6,490,255   | 5,917,113   | 5,321,077   | 4,701,709   | 4,059,001   | 3,481,857   |
| TOTAL LIABILITIES                                                                                                                         | 20,580,000         | 15,637,830              | 15,421,709      | 15,017,866  | 14,591,636  | 14,281,051  | 13,919,152  | 13,551,185  | 13,219,653  | 12,811,470  | 12,486,020  | 13,045,281  |
| Net Assets                                                                                                                                | 509,011,000        | 506,947,849             | 505,707,816     | 504,718,624 | 503,957,773 | 503,037,075 | 502,058,044 | 501,073,352 | 499,910,673 | 498,925,990 | 497,629,479 | 495,962,085 |
| EQUITY                                                                                                                                    |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| Retained Earnings                                                                                                                         | 178,413,000        | 176,349,849             | 175,109,816     | 174,120,624 | 173,359,773 | 172,439,075 | 171,460,044 | 170,475,352 | 169,312,673 | 168,327,990 | 167,031,479 | 165,364,085 |
| Revaluation Reserves                                                                                                                      | 330,598,000        | 330,598,000             | 330,598,000     | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 |
| Other Reserves                                                                                                                            | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Council Equity Interest                                                                                                                   | 509,011,000        | 506,947,849             | 505,707,816     | 504,718,624 | 503,957,773 | 503,037,075 | 502,058,044 | 501,073,352 | 499,910,673 | 498,925,990 | 497,629,479 | 495,962,085 |
| Non-controlling equity interests                                                                                                          | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Equity                                                                                                                              | 509,011,000        | 506,947,849             | 505,707,816     | 504,718,624 | 503,957,773 | 503,037,075 | 502,058,044 | 501,073,352 | 499,910,673 | 498,925,990 | 497,629,479 | 495,962,085 |

**Ordinary Council Meeting - 27 March 2024**  
**TENTERFIELD SHIRE COUNCIL OPERATIONAL PLAN 2024/2025 INCLUDING**  
**STATEMENT OF REVENUE POLICY 2024/2025**

**Attachment 4**  
**DRAFT Long Term Financial Plan**  
**2024-2034**

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>CASH FLOW STATEMENT - GENERAL FUND<br>Scenario: NO SRV |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                  |
|-------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|
| Actuals<br>2022/23                                                                                                                              | Current Year<br>2023/24 | 2024/25            | 2025/26            | 2026/27            | 2027/28            | 2028/29            | 2029/30            | 2030/31            | 2031/32            | 2032/33            | 2033/34            |                  |
| \$                                                                                                                                              | \$                      | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$               |
| <b>Cash Flows from Operating Activities</b>                                                                                                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                  |
| <b>Receipts:</b>                                                                                                                                |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                  |
| Rates & Annual Charges                                                                                                                          | 6,694,609               | 7,159,576          | 7,342,281          | 7,525,838          | 7,713,984          | 7,906,834          | 8,104,505          | 8,307,117          | 8,514,795          | 8,727,665          | 8,945,857          |                  |
| User Charges & Fees                                                                                                                             | 822,507                 | 670,518            | 686,948            | 702,247            | 717,926            | 734,000            | 750,475            | 767,361            | 784,670            | 802,411            | 820,594            |                  |
| Investment & Interest Revenue Received                                                                                                          | 71,886                  | 870,950            | 676,222            | 676,230            | 676,217            | 676,131            | 676,169            | 676,070            | 676,033            | 676,043            | 675,985            |                  |
| Grants & Contributions                                                                                                                          | 5,984,753               | 8,783,432          | 8,949,295          | 9,103,845          | 9,261,861          | 9,423,824          | 9,589,835          | 9,760,000          | 9,934,415          | 10,113,195         | 10,296,441         |                  |
| Bonds & Deposits Received                                                                                                                       | 41,500                  | 41,500             | 41,500             | 41,500             | 41,500             | 41,500             | 41,500             | 41,500             | 41,500             | 41,500             | 41,500             |                  |
| Other                                                                                                                                           | 2,153,212               | 478,795            | 468,909            | 480,120            | 491,773            | 503,819            | 516,274            | 529,150            | 542,466            | 556,240            | 570,485            |                  |
| <b>Payments:</b>                                                                                                                                |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                  |
| Employee Benefits & On-Costs                                                                                                                    | (7,942,188)             | (6,826,909)        | (7,012,842)        | (7,209,007)        | (7,408,544)        | (7,609,727)        | (7,816,166)        | (8,028,089)        | (8,245,749)        | (8,469,385)        | (8,699,000)        |                  |
| Materials & Contracts                                                                                                                           | (2,849,705)             | (2,943,259)        | (2,865,141)        | (2,989,961)        | (3,050,272)        | (3,111,422)        | (3,174,759)        | (3,239,070)        | (3,304,362)        | (3,370,633)        | (3,437,885)        |                  |
| Borrowing Costs                                                                                                                                 | (420,855)               | (425,627)          | (403,058)          | (389,133)          | (374,634)          | (357,602)          | (342,248)          | (328,662)          | (316,847)          | (306,758)          | (298,618)          |                  |
| Bonds & Deposits Refunded                                                                                                                       | (41,500)                | (41,500)           | (41,500)           | (41,500)           | (41,500)           | (41,500)           | (41,500)           | (41,500)           | (41,500)           | (41,500)           | (41,500)           |                  |
| Other                                                                                                                                           | (1,868,605)             | (2,311,254)        | (2,438,349)        | (2,641,556)        | (2,874,762)        | (3,138,433)        | (3,420,920)        | (3,743,057)        | (4,103,759)        | (4,507,803)        | (4,960,292)        |                  |
| <b>Net Cash provided (or used in) Operating Activities</b>                                                                                      | <b>2,547,509</b>        | <b>5,458,221</b>   | <b>5,404,284</b>   | <b>5,648,623</b>   | <b>5,512,530</b>   | <b>5,343,424</b>   | <b>5,203,166</b>   | <b>4,916,820</b>   | <b>4,754,293</b>   | <b>4,404,625</b>   | <b>4,012,694</b>   |                  |
| <b>Cash Flows from Investing Activities</b>                                                                                                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                  |
| <b>Receipts:</b>                                                                                                                                |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                  |
| Sale of Investment Securities                                                                                                                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Sale of Investment Property                                                                                                                     | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Sale of Real Estate Assets                                                                                                                      | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Sale of Infrastructure, Property, Plant & Equipment                                                                                             | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Sale of non-current assets classified as "held for sale"                                                                                        | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Sale of Intangible Assets                                                                                                                       | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Sale of Interests in Joint Ventures & Associates                                                                                                | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Sale of Disposal Groups                                                                                                                         | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Deferred Debtors Receipts                                                                                                                       | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Distributions Received from Joint Ventures & Associates                                                                                         | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Other Investing Activity Receipts                                                                                                               | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| <b>Payments:</b>                                                                                                                                |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                  |
| Purchase of Investment Securities                                                                                                               | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Purchase of Investment Property                                                                                                                 | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Purchase of Infrastructure, Property, Plant & Equipment                                                                                         | (6,308,710)             | (4,461,011)        | (5,272,294)        | (5,818,075)        | (5,939,312)        | (5,801,869)        | (6,096,194)        | (5,814,964)        | (5,864,634)        | (5,882,008)        | (6,557,511)        |                  |
| Purchase of Real Estate Assets                                                                                                                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Purchase of Intangible Assets                                                                                                                   | (50,000)                | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Purchase of Interests in Joint Ventures & Associates                                                                                            | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Deferred Debtors & Advances Made                                                                                                                | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Contributions Paid to Joint Ventures & Associates                                                                                               | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Other Investing Activity Payments                                                                                                               | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| <b>Net Cash provided (or used in) Investing Activities</b>                                                                                      | <b>(6,358,710)</b>      | <b>(4,461,011)</b> | <b>(5,272,294)</b> | <b>(5,818,075)</b> | <b>(5,939,312)</b> | <b>(5,801,869)</b> | <b>(6,096,194)</b> | <b>(5,814,964)</b> | <b>(5,864,634)</b> | <b>(5,882,008)</b> | <b>(6,557,511)</b> |                  |
| <b>Cash Flows from Financing Activities</b>                                                                                                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                  |
| <b>Receipts:</b>                                                                                                                                |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                  |
| Proceeds from Borrowings & Advances                                                                                                             | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Proceeds from Finance Leases                                                                                                                    | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Other Financing Activity Receipts                                                                                                               | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| <b>Payments:</b>                                                                                                                                |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                  |
| Repayment of Borrowings & Advances                                                                                                              | (515,268)               | (598,879)          | (478,622)          | (495,898)          | (513,876)          | (534,946)          | (553,658)          | (573,142)          | (596,036)          | (619,368)          | (642,708)          |                  |
| Repayment of lease liabilities (principal repayments)                                                                                           | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Distributions to non-controlling interests                                                                                                      | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| Other Financing Activity Payments                                                                                                               | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |                  |
| <b>Net Cash Flow provided (used in) Financing Activities</b>                                                                                    | <b>(515,268)</b>        | <b>(598,879)</b>   | <b>(478,622)</b>   | <b>(495,898)</b>   | <b>(513,876)</b>   | <b>(534,946)</b>   | <b>(553,658)</b>   | <b>(573,142)</b>   | <b>(596,036)</b>   | <b>(619,368)</b>   | <b>(642,708)</b>   |                  |
| <b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>                                                                                   | <b>(4,324,469)</b>      | <b>396,330</b>     | <b>(346,612)</b>   | <b>(665,350)</b>   | <b>(940,658)</b>   | <b>(992,991)</b>   | <b>(1,446,694)</b> | <b>(1,471,287)</b> | <b>(1,708,377)</b> | <b>(2,098,749)</b> | <b>(3,187,525)</b> |                  |
| <b>plus Cash &amp; Cash Equivalents - beginning of year</b>                                                                                     | <b>15,852,000</b>       | <b>11,527,532</b>  | <b>11,923,862</b>  | <b>11,577,250</b>  | <b>10,911,900</b>  | <b>9,971,242</b>   | <b>8,978,251</b>   | <b>7,531,566</b>   | <b>6,060,280</b>   | <b>4,353,903</b>   | <b>2,257,154</b>   |                  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                            | <b>15,852,000</b>       | <b>11,527,532</b>  | <b>11,923,862</b>  | <b>11,577,250</b>  | <b>10,911,900</b>  | <b>9,971,242</b>   | <b>8,978,251</b>   | <b>7,531,566</b>   | <b>6,060,280</b>   | <b>4,353,903</b>   | <b>2,257,154</b>   | <b>(930,372)</b> |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                            | <b>15,852,000</b>       | <b>11,527,532</b>  | <b>11,923,862</b>  | <b>11,577,250</b>  | <b>10,911,900</b>  | <b>9,971,242</b>   | <b>8,978,251</b>   | <b>7,531,566</b>   | <b>6,060,280</b>   | <b>4,353,903</b>   | <b>2,257,154</b>   | <b>(930,372)</b> |
| <b>Investments - end of the year</b>                                                                                                            | <b>15,852,000</b>       | <b>11,527,532</b>  | <b>11,923,862</b>  | <b>11,577,250</b>  | <b>10,911,900</b>  | <b>9,971,242</b>   | <b>8,978,251</b>   | <b>7,531,566</b>   | <b>6,060,280</b>   | <b>4,353,903</b>   | <b>2,257,154</b>   | <b>(930,372)</b> |
| <b>Cash, Cash Equivalents &amp; Investments - end of the year</b>                                                                               | <b>15,852,000</b>       | <b>11,527,532</b>  | <b>11,923,862</b>  | <b>11,577,250</b>  | <b>10,911,900</b>  | <b>9,971,242</b>   | <b>8,978,251</b>   | <b>7,531,566</b>   | <b>6,060,280</b>   | <b>4,353,903</b>   | <b>2,257,154</b>   | <b>(930,372)</b> |
| <b>Representing:</b>                                                                                                                            |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                  |
| - External Restrictions                                                                                                                         | 9,818,000               | 9,818,000          | 9,818,000          | 9,818,000          | 9,818,000          | 9,818,000          | 9,818,000          | 9,818,000          | 9,818,000          | 9,818,000          | 9,818,000          |                  |
| - Internal Restrictions                                                                                                                         | 5,500,000               | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          |                  |
| - Unrestricted                                                                                                                                  | 934,000                 | (3,790,468)        | (3,394,138)        | (3,749,750)        | (4,408,100)        | (5,349,788)        | (6,339,749)        | (7,786,434)        | (9,257,720)        | (10,984,097)       | (13,089,848)       |                  |
|                                                                                                                                                 | <b>15,852,000</b>       | <b>11,527,532</b>  | <b>11,923,862</b>  | <b>11,577,250</b>  | <b>10,911,900</b>  | <b>9,971,242</b>   | <b>8,978,251</b>   | <b>7,531,566</b>   | <b>6,060,280</b>   | <b>4,353,903</b>   | <b>2,257,154</b>   | <b>(930,372)</b> |

|                                                                                        |                     |                        |                |                |                |                |                |                |                |                |                |
|----------------------------------------------------------------------------------------|---------------------|------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Tenterfield Shire Council</b>                                                       |                     |                        |                |                |                |                |                |                |                |                |                |
| <b>10 Year Financial Plan for the Years ending 30 June 2034</b>                        |                     |                        |                |                |                |                |                |                |                |                |                |
| <b>FINANCIAL PERFORMANCE INDICATORS - GENERAL FUND</b>                                 | <b>Current Year</b> | <b>Projected Years</b> |                |                |                |                |                |                |                |                |                |
| <b>Scenario: NO SRV</b>                                                                | <b>2023/24</b>      | <b>2024/25</b>         | <b>2025/26</b> | <b>2026/27</b> | <b>2027/28</b> | <b>2028/29</b> | <b>2029/30</b> | <b>2030/31</b> | <b>2031/32</b> | <b>2032/33</b> | <b>2033/34</b> |
| <b>New Note 13 Ratios</b>                                                              |                     |                        |                |                |                |                |                |                |                |                |                |
| Operating Performance Ratio 1)                                                         | -12.66%             | -5.54%                 | -4.06%         | -2.71%         | -3.46%         | -3.66%         | -3.57%         | -4.35%         | -3.35%         | -4.74%         | -6.35%         |
| Own Source Operating Revenue Ratio 1)                                                  | 48.32%              | 51.11%                 | 50.71%         | 50.85%         | 50.99%         | 51.12%         | 51.26%         | 51.39%         | 51.52%         | 51.65%         | 51.77%         |
| Unrestricted Current Ratio                                                             | 3.39                | 3.30                   | 3.18           | 3.00           | 2.69           | 2.42           | 2.07           | 1.72           | 1.37           | 0.96           | 0.50           |
| Debt Service Cover Ratio 1)                                                            | 5.73                | 5.36                   | 6.50           | 6.73           | 6.40           | 6.19           | 5.98           | 5.55           | 5.38           | 4.84           | 4.39           |
| Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage                 | 3.74%               | 3.67%                  | 3.67%          | 3.67%          | 3.67%          | 3.67%          | 3.67%          | 3.67%          | 3.67%          | 3.67%          | 3.67%          |
| Cash Expense Cover Ratio 1)                                                            | 10.08               | 10.88                  | 10.49          | 9.79           | 8.61           | 7.46           | 6.03           | 4.63           | 3.21           | 1.58           | 0.00           |
| <b>1) different Calculation to TCorp's calculation for same ratio</b>                  |                     |                        |                |                |                |                |                |                |                |                |                |
| <b>New Special Schedule 7 Ratios</b>                                                   |                     |                        |                |                |                |                |                |                |                |                |                |
| Building & Infrastructure Asset Renewal Ratio                                          | 76.32%              | 63.93%                 | 75.18%         | 79.44%         | 83.55%         | 76.76%         | 84.68%         | 83.06%         | 86.82%         | 71.53%         | 80.78%         |
| Infrastructure Backlog Ratio                                                           | 0.06                | 0.07                   | 0.07           | 0.07           | 0.08           | 0.08           | 0.09           | 0.09           | 0.09           | 0.10           | 0.10           |
| Asset Maintenance Ratio                                                                | 0.54                | 0.56                   | 0.61           | 0.65           | 0.60           | 0.55           | 0.51           | 0.53           | 0.57           | 0.00           | 0.00           |
| Capital Expenditure Ratio                                                              | 0.83                | 0.68                   | 0.82           | 0.91           | 0.95           | 0.94           | 1.01           | 0.99           | 1.06           | 1.09           | 1.22           |
| <b>Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)</b>             |                     |                        |                |                |                |                |                |                |                |                |                |
| Debt Service Ratio (old Note 13)                                                       | 6.80%               | 6.87%                  | 5.86%          | 5.75%          | 5.63%          | 5.52%          | 5.42%          | 5.31%          | 5.21%          | 5.11%          | 5.02%          |
| Rates & Annual Charges Coverage Ratio                                                  | 39.82%              | 39.88%                 | 40.54%         | 40.73%         | 40.92%         | 41.11%         | 41.30%         | 41.48%         | 41.66%         | 41.84%         | 42.01%         |
| <b>Fit For The Future (FFTF) Ratios</b>                                                |                     |                        |                |                |                |                |                |                |                |                |                |
| Operating Performance Ratio 1)                                                         | -12.66%             | -5.54%                 | -4.06%         | -2.71%         | -3.46%         | -3.66%         | -3.57%         | -4.35%         | -3.35%         | -4.74%         | -6.35%         |
| Own Source Operating Revenue Ratio 1)                                                  | 48.32%              | 51.11%                 | 50.71%         | 50.85%         | 50.99%         | 51.12%         | 51.26%         | 51.39%         | 51.52%         | 51.65%         | 51.77%         |
| Building & Infrastructure Asset Renewal Ratio                                          | 76.32%              | 63.93%                 | 75.18%         | 79.44%         | 83.55%         | 76.76%         | 84.68%         | 83.06%         | 86.82%         | 71.53%         | 80.78%         |
| Infrastructure Backlog Ratio                                                           | 0.06                | 0.07                   | 0.07           | 0.07           | 0.08           | 0.08           | 0.09           | 0.09           | 0.09           | 0.10           | 0.10           |
| Asset Maintenance Ratio                                                                | 0.54                | 0.56                   | 0.61           | 0.65           | 0.60           | 0.55           | 0.51           | 0.53           | 0.57           | 0.00           | 0.00           |
| Debt Service Ratio                                                                     | 5.57%               | 5.69%                  | 4.85%          | 4.78%          | 4.70%          | 4.62%          | 4.55%          | 4.48%          | 4.40%          | 4.33%          | 4.27%          |
| Real Operating Expenditure per Capita Ratio                                            | 0.00                | 0.00                   | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           |
| <b>1) different Calculation to TCorp's calculation for same ratio</b>                  |                     |                        |                |                |                |                |                |                |                |                |                |
| <b>TCorp Ratios</b>                                                                    |                     |                        |                |                |                |                |                |                |                |                |                |
| Operating Performance Ratio 2)                                                         | -14.35%             | -7.23%                 | -5.79%         | -4.44%         | -5.20%         | -5.41%         | -5.33%         | -6.12%         | -5.12%         | -6.52%         | -8.14%         |
| Own Source Operating Revenue Ratio 2)                                                  | 44.70%              | 43.62%                 | 44.33%         | 44.53%         | 44.73%         | 44.93%         | 45.12%         | 45.31%         | 45.50%         | 45.68%         | 45.86%         |
| Unrestricted Current Ratio                                                             | 3.39                | 3.30                   | 3.18           | 3.00           | 2.69           | 2.42           | 2.07           | 1.72           | 1.37           | 0.96           | 0.50           |
| Debt Service Cover Ratio 2)                                                            | 5.43                | 5.06                   | 6.15           | 6.37           | 6.03           | 5.81           | 5.59           | 5.16           | 4.98           | 4.43           | 3.98           |
| Capital Expenditure Ratio                                                              | 0.83                | 0.68                   | 0.82           | 0.91           | 0.95           | 0.94           | 1.01           | 0.99           | 1.06           | 1.09           | 1.22           |
| Infrastructure Backlog Ratio                                                           | 0.06                | 0.07                   | 0.07           | 0.07           | 0.08           | 0.08           | 0.09           | 0.09           | 0.09           | 0.10           | 0.10           |
| Asset Maintenance Ratio                                                                | 0.54                | 0.56                   | 0.61           | 0.65           | 0.60           | 0.55           | 0.51           | 0.53           | 0.57           | 0.00           | 0.00           |
| Building & Infrastructure Renewals Ratio                                               | 76.32%              | 63.93%                 | 75.18%         | 79.44%         | 83.55%         | 76.76%         | 84.68%         | 83.06%         | 86.82%         | 71.53%         | 80.78%         |
| Cash Expense Cover Ratio 2)                                                            | 11.91               | 11.22                  | 10.96          | 10.21          | 8.88           | 7.68           | 6.19           | 4.73           | 3.28           | 1.61           | 0.00           |
| Interest Cover Ratio                                                                   | 12.11               | 12.29                  | 13.54          | 14.60          | 14.41          | 14.63          | 14.79          | 14.37          | 14.81          | 14.14          | 13.68          |
| <b>2) different Calculation to OLG's Note 13 &amp; FFTF calculation for same ratio</b> |                     |                        |                |                |                |                |                |                |                |                |                |



| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034 |                 |                 |                  |                 |                 |                 |                 |                 |                 |                 |                 |                 |
|---------------------------------------------------------------------------------------|-----------------|-----------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| INCOME STATEMENT - STORMWATER FUND<br>Scenario: NO SRV                                | Actuals         | Current Year    | Projected Years  |                 |                 |                 |                 |                 |                 |                 |                 |                 |
|                                                                                       | 2022/23         | 2023/24         | 2024/25          | 2025/26         | 2026/27         | 2027/28         | 2028/29         | 2029/30         | 2030/31         | 2031/32         | 2032/33         | 2033/34         |
|                                                                                       | \$              | \$              | \$               | \$              | \$              | \$              | \$              | \$              | \$              | \$              | \$              | \$              |
| <b>Income from Continuing Operations</b>                                              |                 |                 |                  |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Revenue:                                                                              |                 |                 |                  |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Rates & Annual Charges                                                                | 72,000          | 71,536          | 72,278           | 72,428          | 72,578          | 72,728          | 72,878          | 73,028          | 73,178          | 73,328          | 73,478          | 73,628          |
| User Charges & Fees                                                                   | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Other Revenues                                                                        | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Grants & Contributions provided for Operating Purposes                                | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Grants & Contributions provided for Capital Purposes                                  | 3,000           | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Interest & Investment Revenue                                                         | 18,000          | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Other Income:                                                                         |                 |                 |                  |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Net Gains from the Disposal of Assets                                                 | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Fair value increment on investment properties                                         | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Reversal of revaluation decrements on IPPE previously expensed                        | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Reversal of impairment losses on receivables                                          | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Other Income                                                                          | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Joint Ventures & Associated Entities - Gain                                           | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| <b>Total Income from Continuing Operations</b>                                        | <b>93,000</b>   | <b>71,536</b>   | <b>72,278</b>    | <b>72,428</b>   | <b>72,578</b>   | <b>72,728</b>   | <b>72,878</b>   | <b>73,028</b>   | <b>73,178</b>   | <b>73,328</b>   | <b>73,478</b>   | <b>73,628</b>   |
| <b>Expenses from Continuing Operations</b>                                            |                 |                 |                  |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Employee Benefits & On-Costs                                                          | 29,000          | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Borrowing Costs                                                                       | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Materials & Contracts                                                                 | 18,000          | 10,506          | 61,346           | 62,880          | 64,452          | 66,063          | 67,714          | 69,407          | 71,142          | 72,921          | 74,744          | 76,613          |
| Depreciation & Amortisation                                                           | 108,000         | 108,510         | 112,491          | 96,986          | 93,092          | 93,093          | 93,093          | 93,093          | 93,093          | 92,622          | 91,956          | 91,956          |
| Impairment of investments                                                             | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Impairment of receivables                                                             | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Other Expenses                                                                        | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Interest & Investment Losses                                                          | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Net Losses from the Disposal of Assets                                                | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Revaluation decrement/impairment of IPPE                                              | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Fair value decrement on investment properties                                         | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Joint Ventures & Associated Entities - Loss                                           | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| <b>Total Expenses from Continuing Operations</b>                                      | <b>155,000</b>  | <b>119,016</b>  | <b>173,837</b>   | <b>159,866</b>  | <b>157,544</b>  | <b>159,156</b>  | <b>160,807</b>  | <b>162,500</b>  | <b>164,235</b>  | <b>165,543</b>  | <b>166,700</b>  | <b>168,569</b>  |
| <b>Operating Result from Continuing Operations</b>                                    | <b>(62,000)</b> | <b>(47,480)</b> | <b>(101,559)</b> | <b>(87,438)</b> | <b>(84,966)</b> | <b>(86,428)</b> | <b>(87,929)</b> | <b>(89,472)</b> | <b>(91,057)</b> | <b>(92,215)</b> | <b>(93,222)</b> | <b>(94,941)</b> |
| Discontinued Operations - Profit/(Loss)                                               | -               | -               | -                | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| <b>Net Profit/(Loss) from Discontinued Operations</b>                                 | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>        |
| <b>Net Operating Result for the Year</b>                                              | <b>(62,000)</b> | <b>(47,480)</b> | <b>(101,559)</b> | <b>(87,438)</b> | <b>(84,966)</b> | <b>(86,428)</b> | <b>(87,929)</b> | <b>(89,472)</b> | <b>(91,057)</b> | <b>(92,215)</b> | <b>(93,222)</b> | <b>(94,941)</b> |
| Net Operating Result before Grants and Contributions provided for Capital Purposes    | (65,000)        | (47,480)        | (101,559)        | (87,438)        | (84,966)        | (86,428)        | (87,929)        | (89,472)        | (91,057)        | (92,215)        | (93,222)        | (94,941)        |

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>BALANCE SHEET - STORMWATER FUND<br>Scenario: NO SRV |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|----------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                                                                                                                              | Actuals<br>2022/23 | Current Year<br>2023/24 | Projected Years  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|                                                                                                                                              |                    |                         | 2024/25          | 2025/26          | 2026/27          | 2027/28          | 2028/29          | 2029/30          | 2030/31          | 2031/32          | 2032/33          | 2033/34          |
|                                                                                                                                              | \$                 | \$                      | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               |
| <b>ASSETS</b>                                                                                                                                |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <b>Current Assets</b>                                                                                                                        |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Cash & Cash Equivalents                                                                                                                      | 998,000            | 638,670                 | 612,580          | 570,437          | 525,172          | 476,689          | 424,888          | 389,668          | 310,924          | 248,549          | 182,427          | 112,448          |
| Investments                                                                                                                                  | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Receivables                                                                                                                                  | 8,000              | 4,983                   | 5,035            | 5,045            | 5,056            | 5,066            | 5,076            | 5,087            | 5,097            | 5,108            | 5,118            | 5,129            |
| Inventories                                                                                                                                  | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Contract assets and contract cost assets                                                                                                     | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Other                                                                                                                                        | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Non-current assets classified as "held for sale"                                                                                             | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Total Current Assets</b>                                                                                                                  | <b>1,006,000</b>   | <b>643,653</b>          | <b>617,615</b>   | <b>575,482</b>   | <b>530,227</b>   | <b>481,755</b>   | <b>429,965</b>   | <b>374,755</b>   | <b>316,022</b>   | <b>253,657</b>   | <b>187,545</b>   | <b>117,577</b>   |
| <b>Non-Current Assets</b>                                                                                                                    |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Investments                                                                                                                                  | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Receivables                                                                                                                                  | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Inventories                                                                                                                                  | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Contract assets and contract cost assets                                                                                                     | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Infrastructure, Property, Plant & Equipment                                                                                                  | 4,148,000          | 4,459,690               | 4,397,827        | 4,352,934        | 4,313,645        | 4,276,122        | 4,240,427        | 4,206,620        | 4,174,762        | 4,145,390        | 4,118,769        | 4,094,289        |
| Investment Property                                                                                                                          | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Intangible Assets                                                                                                                            | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Right of use assets                                                                                                                          | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Investments Accounted for using the equity method                                                                                            | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Non-current assets classified as "held for sale"                                                                                             | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Other                                                                                                                                        | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Total Non-Current Assets</b>                                                                                                              | <b>4,148,000</b>   | <b>4,459,690</b>        | <b>4,397,827</b> | <b>4,352,934</b> | <b>4,313,645</b> | <b>4,276,122</b> | <b>4,240,427</b> | <b>4,206,620</b> | <b>4,174,762</b> | <b>4,145,390</b> | <b>4,118,769</b> | <b>4,094,289</b> |
| <b>TOTAL ASSETS</b>                                                                                                                          | <b>5,154,000</b>   | <b>5,103,343</b>        | <b>5,015,442</b> | <b>4,928,416</b> | <b>4,843,872</b> | <b>4,757,877</b> | <b>4,670,392</b> | <b>4,581,375</b> | <b>4,490,784</b> | <b>4,399,047</b> | <b>4,306,314</b> | <b>4,211,876</b> |
| <b>LIABILITIES</b>                                                                                                                           |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <b>Current Liabilities</b>                                                                                                                   |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Bank Overdraft                                                                                                                               | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Payables                                                                                                                                     | 6,000              | 2,823                   | 16,481           | 16,893           | 17,315           | 17,748           | 18,192           | 18,647           | 19,113           | 19,591           | 20,080           | 20,583           |
| Income received in advance                                                                                                                   | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Contract liabilities                                                                                                                         | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Lease liabilities                                                                                                                            | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Borrowings                                                                                                                                   | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Employee benefit provisions                                                                                                                  | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Other provisions                                                                                                                             | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Liabilities associated with assets classified as "held for sale"                                                                             | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Total Current Liabilities</b>                                                                                                             | <b>6,000</b>       | <b>2,823</b>            | <b>16,481</b>    | <b>16,893</b>    | <b>17,315</b>    | <b>17,748</b>    | <b>18,192</b>    | <b>18,647</b>    | <b>19,113</b>    | <b>19,591</b>    | <b>20,080</b>    | <b>20,583</b>    |
| <b>Non-Current Liabilities</b>                                                                                                               |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Payables                                                                                                                                     | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Income received in advance                                                                                                                   | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Contract liabilities                                                                                                                         | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Lease liabilities                                                                                                                            | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Borrowings                                                                                                                                   | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Employee benefit provisions                                                                                                                  | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Other provisions                                                                                                                             | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Investments Accounted for using the equity method                                                                                            | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Liabilities associated with assets classified as "held for sale"                                                                             | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Total Non-Current Liabilities</b>                                                                                                         | <b>-</b>           | <b>-</b>                | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         |
| <b>TOTAL LIABILITIES</b>                                                                                                                     | <b>6,000</b>       | <b>2,823</b>            | <b>16,481</b>    | <b>16,893</b>    | <b>17,315</b>    | <b>17,748</b>    | <b>18,192</b>    | <b>18,647</b>    | <b>19,113</b>    | <b>19,591</b>    | <b>20,080</b>    | <b>20,583</b>    |
| <b>Net Assets</b>                                                                                                                            | <b>5,148,000</b>   | <b>5,100,520</b>        | <b>4,998,961</b> | <b>4,911,523</b> | <b>4,826,557</b> | <b>4,740,129</b> | <b>4,652,200</b> | <b>4,562,728</b> | <b>4,471,671</b> | <b>4,379,456</b> | <b>4,286,234</b> | <b>4,191,293</b> |
| <b>EQUITY</b>                                                                                                                                |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Retained Earnings                                                                                                                            | 1,889,000          | 1,811,520               | 1,708,961        | 1,622,523        | 1,537,557        | 1,451,129        | 1,363,200        | 1,273,728        | 1,182,671        | 1,090,456        | 997,234          | 902,293          |
| Revaluation Reserves                                                                                                                         | 3,289,000          | 3,289,000               | 3,289,000        | 3,289,000        | 3,289,000        | 3,289,000        | 3,289,000        | 3,289,000        | 3,289,000        | 3,289,000        | 3,289,000        | 3,289,000        |
| Other Reserves                                                                                                                               | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Council Equity Interest                                                                                                                      | 5,148,000          | 5,100,520               | 4,998,961        | 4,911,523        | 4,826,557        | 4,740,129        | 4,652,200        | 4,562,728        | 4,471,671        | 4,379,456        | 4,286,234        | 4,191,293        |
| Non-controlling equity interests                                                                                                             | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Total Equity</b>                                                                                                                          | <b>5,148,000</b>   | <b>5,100,520</b>        | <b>4,998,961</b> | <b>4,911,523</b> | <b>4,826,557</b> | <b>4,740,129</b> | <b>4,652,200</b> | <b>4,562,728</b> | <b>4,471,671</b> | <b>4,379,456</b> | <b>4,286,234</b> | <b>4,191,293</b> |



| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>CASH FLOW STATEMENT - STORMWATER FUND<br>Scenario: NO SRV |                         |           |          |          |          |          |          |          |          |          |          |          |
|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Actuals<br>2022/23                                                                                                                                 | Current Year<br>2023/24 | 2024/25   | 2025/26  | 2026/27  | 2027/28  | 2028/29  | 2029/30  | 2030/31  | 2031/32  | 2032/33  | 2033/34  |          |
| \$                                                                                                                                                 | \$                      | \$        | \$       | \$       | \$       | \$       | \$       | \$       | \$       | \$       | \$       | \$       |
| <b>Cash Flows from Operating Activities</b>                                                                                                        |                         |           |          |          |          |          |          |          |          |          |          |          |
| <b>Receipts:</b>                                                                                                                                   |                         |           |          |          |          |          |          |          |          |          |          |          |
| Rates & Annual Charges                                                                                                                             | 70,553                  | 72,226    | 72,418   | 72,568   | 72,718   | 72,868   | 73,018   | 73,168   | 73,318   | 73,468   | 73,618   |          |
| User Charges & Fees                                                                                                                                | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Investment & Interest Revenue Received                                                                                                             | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Grants & Contributions                                                                                                                             | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Bonds & Deposits Received                                                                                                                          | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Other                                                                                                                                              | 4,000                   | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| <b>Payments:</b>                                                                                                                                   |                         |           |          |          |          |          |          |          |          |          |          |          |
| Employee Benefits & On-Costs                                                                                                                       | (6,000)                 | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Materials & Contracts                                                                                                                              | (38,204)                | (88,687)  | (73,743) | (75,997) | (77,479) | (79,412) | (81,398) | (83,432) | (85,518) | (87,657) | (89,849) |          |
| Borrowing Costs                                                                                                                                    | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Bonds & Deposits Refunded                                                                                                                          | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Other                                                                                                                                              | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| <b>Net Cash provided (or used in) Operating Activities</b>                                                                                         | -                       | 32,349    | 13,539   | (1,325)  | (3,019)  | (4,759)  | (6,445)  | (8,381)  | (10,269) | (12,202) | (14,190) | (16,231) |
| <b>Cash Flows from Investing Activities</b>                                                                                                        |                         |           |          |          |          |          |          |          |          |          |          |          |
| <b>Receipts:</b>                                                                                                                                   |                         |           |          |          |          |          |          |          |          |          |          |          |
| Sale of Investment Securities                                                                                                                      | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Sale of Investment Property                                                                                                                        | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Sale of Real Estate Assets                                                                                                                         | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Sale of Infrastructure, Property, Plant & Equipment                                                                                                | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Sale of non-current assets classified as "held for sale"                                                                                           | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Sale of Intangible Assets                                                                                                                          | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Sale of Interests in Joint Ventures & Associates                                                                                                   | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Sale of Disposal Groups                                                                                                                            | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Deferred Debtors Receipts                                                                                                                          | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Distributions Received from Joint Ventures & Associates                                                                                            | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Other Investing Activity Receipts                                                                                                                  | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| <b>Payments:</b>                                                                                                                                   |                         |           |          |          |          |          |          |          |          |          |          |          |
| Purchase of Investment Securities                                                                                                                  | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Purchase of Investment Property                                                                                                                    | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Purchase of Infrastructure, Property, Plant & Equipment                                                                                            | (391,679)               | (39,628)  | (40,818) | (42,248) | (43,724) | (45,296) | (46,840) | (48,478) | (50,174) | (51,932) | (53,748) |          |
| Purchase of Real Estate Assets                                                                                                                     | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Purchase of Intangible Assets                                                                                                                      | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Purchase of Interests in Joint Ventures & Associates                                                                                               | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Deferred Debtors & Advances Made                                                                                                                   | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Contributions Paid to Joint Ventures & Associates                                                                                                  | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Other Investing Activity Payments                                                                                                                  | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| <b>Net Cash provided (or used in) Investing Activities</b>                                                                                         | -                       | (391,679) | (39,628) | (40,818) | (42,248) | (43,724) | (45,296) | (46,840) | (48,478) | (50,174) | (51,932) | (53,748) |
| <b>Cash Flows from Financing Activities</b>                                                                                                        |                         |           |          |          |          |          |          |          |          |          |          |          |
| <b>Receipts:</b>                                                                                                                                   |                         |           |          |          |          |          |          |          |          |          |          |          |
| Proceeds from Borrowings & Advances                                                                                                                | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Proceeds from Finance Leases                                                                                                                       | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Other Financing Activity Receipts                                                                                                                  | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| <b>Payments:</b>                                                                                                                                   |                         |           |          |          |          |          |          |          |          |          |          |          |
| Repayment of Borrowings & Advances                                                                                                                 | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Repayment of lease liabilities (principal repayments)                                                                                              | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Distributions to non-controlling interests                                                                                                         | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| Other Financing Activity Payments                                                                                                                  | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| <b>Net Cash Flow provided (used in) Financing Activities</b>                                                                                       | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        |          |
| <b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>                                                                                      | (398,330)               | (398,330) | (26,089) | (42,143) | (45,265) | (48,483) | (51,801) | (55,221) | (58,743) | (62,376) | (66,122) | (69,978) |
| <b>plus: Cash &amp; Cash Equivalents - beginning of year</b>                                                                                       | 998,000                 | 998,000   | 938,670  | 912,580  | 870,437  | 825,172  | 776,889  | 724,888  | 669,668  | 610,924  | 549,549  | 482,427  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                               | 998,000                 | 638,670   | 612,580  | 570,437  | 525,172  | 476,689  | 424,888  | 369,668  | 310,924  | 248,549  | 182,427  | 112,448  |
| Cash & Cash Equivalents - end of the year                                                                                                          | 998,000                 | 638,670   | 612,580  | 570,437  | 525,172  | 476,689  | 424,888  | 369,668  | 310,924  | 248,549  | 182,427  | 112,448  |
| Investments - end of the year                                                                                                                      | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        | -        |
| <b>Cash, Cash Equivalents &amp; Investments - end of the year</b>                                                                                  | 998,000                 | 638,670   | 612,580  | 570,437  | 525,172  | 476,689  | 424,888  | 369,668  | 310,924  | 248,549  | 182,427  | 112,448  |
| <b>Representing:</b>                                                                                                                               |                         |           |          |          |          |          |          |          |          |          |          |          |
| - External Restrictions                                                                                                                            | 6,677                   | 6,677     | 6,677    | 6,677    | 6,677    | 6,677    | 6,677    | 6,677    | 6,677    | 6,677    | 6,677    | 6,677    |
| - Internal Restrictions                                                                                                                            | -                       | -         | -        | -        | -        | -        | -        | -        | -        | -        | -        | -        |
| - Unrestricted                                                                                                                                     | 991,323                 | 631,993   | 605,903  | 563,760  | 518,495  | 470,012  | 418,211  | 362,991  | 304,247  | 241,872  | 175,750  | 105,771  |
|                                                                                                                                                    | 998,000                 | 638,670   | 612,580  | 570,437  | 525,172  | 476,689  | 424,888  | 369,668  | 310,924  | 248,549  | 182,427  | 112,448  |

|                                                                             |                     |                        |                |                |                |                |                |                |                |                |                |
|-----------------------------------------------------------------------------|---------------------|------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Tenterfield Shire Council</b>                                            |                     |                        |                |                |                |                |                |                |                |                |                |
| <b>10 Year Financial Plan for the Years ending 30 June 2034</b>             |                     |                        |                |                |                |                |                |                |                |                |                |
| <b>FINANCIAL PERFORMANCE INDICATORS - STORMWATER FUND</b>                   | <b>Current Year</b> | <b>Projected Years</b> |                |                |                |                |                |                |                |                |                |
| <b>Scenario: NO SRV</b>                                                     | <b>2023/24</b>      | <b>2024/25</b>         | <b>2025/26</b> | <b>2026/27</b> | <b>2027/28</b> | <b>2028/29</b> | <b>2029/30</b> | <b>2030/31</b> | <b>2031/32</b> | <b>2032/33</b> | <b>2033/34</b> |
| <b>New Note 13 Ratios</b>                                                   |                     |                        |                |                |                |                |                |                |                |                |                |
| Operating Performance Ratio 1)                                              | -66.37%             | -140.51%               | -120.72%       | -117.07%       | -118.84%       | -120.65%       | -122.52%       | -124.43%       | -125.76%       | -126.87%       | -128.95%       |
| Own Source Operating Revenue Ratio 1)                                       | 100.00%             | 100.00%                | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        |
| Unrestricted Current Ratio                                                  | 225.68              | 37.07                  | 33.67          | 30.24          | 26.77          | 23.27          | 19.74          | 16.19          | 12.61          | 9.01           | 5.39           |
| Debt Service Cover Ratio 1)                                                 | 0.00                | 0.00                   | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           |
| Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage      | 6.60%               | 6.52%                  | 6.51%          | 6.51%          | 6.51%          | 6.51%          | 6.51%          | 6.51%          | 6.51%          | 6.51%          | 6.51%          |
| Cash Expense Cover Ratio 1)                                                 | 181.59              | 125.26                 | 92.83          | 83.38          | 73.83          | 64.20          | 54.50          | 44.72          | 34.88          | 24.97          | 15.02          |
| 1) different Calculation to TCorp's calculation for same ratio              |                     |                        |                |                |                |                |                |                |                |                |                |
| <b>New Special Schedule 7 Ratios</b>                                        |                     |                        |                |                |                |                |                |                |                |                |                |
| Building & Infrastructure Asset Renewal Ratio                               | 362.61%             | 41.87%                 | 42.87%         | 44.05%         | 45.26%         | 46.50%         | 47.76%         | 49.05%         | 50.37%         | 51.72%         | 53.09%         |
| Infrastructure Backlog Ratio                                                | 0.15                | 0.16                   | 0.18           | 0.19           | 0.20           | 0.21           | 0.23           | 0.24           | 0.26           | 0.28           | 0.29           |
| Asset Maintenance Ratio                                                     | 0.45                | 0.45                   | 0.45           | 0.51           | 0.46           | 0.05           | 0.51           | 0.50           | 0.50           | 0.00           | 0.00           |
| Capital Expenditure Ratio                                                   | 3.87                | 0.45                   | 0.54           | 0.58           | 0.60           | 0.62           | 0.64           | 0.66           | 0.68           | 0.71           | 0.73           |
| <b>Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)</b>  |                     |                        |                |                |                |                |                |                |                |                |                |
| Debt Service Ratio (old Note 13)                                            | 0.00%               | 0.00%                  | 0.00%          | 0.00%          | 0.00%          | 0.00%          | 0.00%          | 0.00%          | 0.00%          | 0.00%          | 0.00%          |
| Rates & Annual Charges Coverage Ratio                                       | 100.00%             | 100.00%                | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        |
| <b>Fit For The Future (FFTF) Ratios</b>                                     |                     |                        |                |                |                |                |                |                |                |                |                |
| Operating Performance Ratio 1)                                              | -66.37%             | -140.51%               | -120.72%       | -117.07%       | -118.84%       | -120.65%       | -122.52%       | -124.43%       | -125.76%       | -126.87%       | -128.95%       |
| Own Source Operating Revenue Ratio 1)                                       | 100.00%             | 100.00%                | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        |
| Building & Infrastructure Asset Renewal Ratio                               | 362.61%             | 41.87%                 | 42.87%         | 44.05%         | 45.26%         | 46.50%         | 47.76%         | 49.05%         | 50.37%         | 51.72%         | 53.09%         |
| Infrastructure Backlog Ratio                                                | 0.15                | 0.16                   | 0.18           | 0.19           | 0.20           | 0.21           | 0.23           | 0.24           | 0.26           | 0.28           | 0.29           |
| Asset Maintenance Ratio                                                     | 0.45                | 0.45                   | 0.45           | 0.51           | 0.46           | 0.05           | 0.51           | 0.50           | 0.50           | 0.00           | 0.00           |
| Debt Service Ratio                                                          | 0.00%               | 0.00%                  | 0.00%          | 0.00%          | 0.00%          | 0.00%          | 0.00%          | 0.00%          | 0.00%          | 0.00%          | 0.00%          |
| Real Operating Expenditure per Capita Ratio                                 | 0.00                | 0.00                   | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           |
| 1) different Calculation to TCorp's calculation for same ratio              |                     |                        |                |                |                |                |                |                |                |                |                |
| <b>TCorp Ratios</b>                                                         |                     |                        |                |                |                |                |                |                |                |                |                |
| Operating Performance Ratio 2)                                              | -66.37%             | -140.51%               | -120.72%       | -117.07%       | -118.84%       | -120.65%       | -122.52%       | -124.43%       | -125.76%       | -126.87%       | -128.95%       |
| Own Source Operating Revenue Ratio 2)                                       | 100.00%             | 100.00%                | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        | 100.00%        |
| Unrestricted Current Ratio                                                  | 225.68              | 37.07                  | 33.67          | 30.24          | 26.77          | 23.27          | 19.74          | 16.19          | 12.61          | 9.01           | 5.39           |
| Debt Service Cover Ratio 2)                                                 | 0.00                | 0.00                   | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           |
| Capital Expenditure Ratio                                                   | 3.87                | 0.45                   | 0.54           | 0.58           | 0.60           | 0.62           | 0.64           | 0.66           | 0.68           | 0.71           | 0.73           |
| Infrastructure Backlog Ratio                                                | 0.15                | 0.16                   | 0.18           | 0.19           | 0.20           | 0.21           | 0.23           | 0.24           | 0.26           | 0.28           | 0.29           |
| Asset Maintenance Ratio                                                     | 0.45                | 0.45                   | 0.45           | 0.51           | 0.46           | 0.05           | 0.51           | 0.50           | 0.50           | 0.00           | 0.00           |
| Building & Infrastructure Renewals Ratio                                    | 362.61%             | 41.87%                 | 42.87%         | 44.05%         | 45.26%         | 46.50%         | 47.76%         | 49.05%         | 50.37%         | 51.72%         | 53.09%         |
| Cash Expense Cover Ratio 2)                                                 | 729.49              | 119.83                 | 108.86         | 97.78          | 86.59          | 75.30          | 63.91          | 52.45          | 40.90          | 29.29          | 17.61          |
| Interest Cover Ratio                                                        | 0.00                | 0.00                   | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           |
| 2) different Calculation to OLG's Note 13 & FFTF calculation for same ratio |                     |                        |                |                |                |                |                |                |                |                |                |

|                                                                                    |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|------------------------------------------------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Tenterfield Shire Council                                                          |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| 10 Year Financial Plan for the Years ending 30 June 2034                           |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <b>INCOME STATEMENT - DOMESTIC WASTE MANAGEMENT FU</b>                             |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Scenario: NO SRV                                                                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|                                                                                    | Actuals          | Current Year     | Projected Years  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|                                                                                    | 2022/23          | 2023/24          | 2024/25          | 2025/26          | 2026/27          | 2027/28          | 2028/29          | 2029/30          | 2030/31          | 2031/32          | 2032/33          | 2033/34          |
|                                                                                    | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               |
| <b>Income from Continuing Operations</b>                                           |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Revenue:                                                                           |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Rates & Annual Charges                                                             | 2,813,000        | 2,961,928        | 3,178,406        | 3,349,364        | 3,531,452        | 3,724,669        | 3,929,917        | 4,144,016        | 4,369,507        | 4,609,776        | 4,860,342        | 5,122,583        |
| User Charges & Fees                                                                | 328,000          | 314,493          | 336,508          | 353,335          | 371,002          | 389,552          | 409,030          | 429,481          | 450,955          | 473,503          | 497,179          | 522,039          |
| Other Revenues                                                                     | 303,000          | 41,456           | 42,492           | 43,555           | 44,644           | 45,761           | 46,905           | 48,078           | 49,280           | 50,512           | 51,775           | 53,069           |
| Grants & Contributions provided for Operating Purposes                             | 3,000            | 63,850           | 65,446           | 67,082           | 68,759           | 70,478           | 72,240           | 74,046           | 75,897           | 77,794           | 79,739           | 81,732           |
| Grants & Contributions provided for Capital Purposes                               | 149,000          | 4,000            | 4,100            | 4,203            | 4,308            | 4,416            | 4,526            | 4,639            | 4,755            | 4,874            | 4,996            | 5,121            |
| Interest & Investment Revenue                                                      | 50,000           | -                | 60,000           | 60,000           | 60,000           | 60,000           | 60,000           | 60,000           | 60,000           | 60,000           | 60,000           | 60,000           |
| <b>Other Income:</b>                                                               |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Net Gains from the Disposal of Assets                                              | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Fair value increment on investment properties                                      | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Reversal of revaluation decrements on IPPE previously expensed                     | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Reversal of impairment losses on receivables                                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Other Income                                                                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Joint Ventures & Associated Entities - Gain                                        | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Total Income from Continuing Operations</b>                                     | <b>3,646,000</b> | <b>3,385,727</b> | <b>3,686,952</b> | <b>3,877,539</b> | <b>4,080,165</b> | <b>4,294,676</b> | <b>4,522,618</b> | <b>4,760,260</b> | <b>5,010,394</b> | <b>5,276,459</b> | <b>5,554,031</b> | <b>5,844,544</b> |
| <b>Expenses from Continuing Operations</b>                                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Employee Benefits & On-Costs                                                       | 704,000          | 684,001          | 754,172          | 776,794          | 803,985          | 832,123          | 861,249          | 891,394          | 922,589          | 954,877          | 988,297          | 1,022,890        |
| Borrowing Costs                                                                    | 269,000          | 138,577          | 135,538          | 129,313          | 123,950          | 118,669          | 111,889          | 106,374          | 100,560          | 93,600           | 86,398           | 79,126           |
| Materials & Contracts                                                              | 1,136,000        | 1,052,248        | 1,388,207        | 1,423,223        | 1,464,133        | 1,496,348        | 1,533,719        | 1,572,440        | 1,620,143        | 1,652,860        | 1,694,618        | 1,737,446        |
| Depreciation & Amortisation                                                        | 941,000          | 1,024,634        | 1,029,634        | 1,029,634        | 1,029,634        | 1,029,634        | 1,029,634        | 1,029,634        | 1,029,634        | 1,029,634        | 1,029,634        | 1,029,634        |
| Impairment of investments                                                          | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Impairment of receivables                                                          | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Other Expenses                                                                     | -                | 6,690            | 24,369           | 26,346           | 28,530           | 30,870           | 33,455           | 36,316           | 39,485           | 43,003           | 46,915           | 51,272           |
| Interest & Investment Losses                                                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Net Losses from the Disposal of Assets                                             | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Revaluation decrement/impairment of IPPE                                           | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Fair value decrement on investment properties                                      | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Joint Ventures & Associated Entities - Loss                                        | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Total Expenses from Continuing Operations</b>                                   | <b>3,050,000</b> | <b>2,906,151</b> | <b>3,331,920</b> | <b>3,385,310</b> | <b>3,450,232</b> | <b>3,507,644</b> | <b>3,569,946</b> | <b>3,636,158</b> | <b>3,712,411</b> | <b>3,773,974</b> | <b>3,845,862</b> | <b>3,920,368</b> |
| <b>Operating Result from Continuing Operations</b>                                 | <b>596,000</b>   | <b>479,576</b>   | <b>355,032</b>   | <b>492,229</b>   | <b>629,933</b>   | <b>787,232</b>   | <b>952,672</b>   | <b>1,124,102</b> | <b>1,297,983</b> | <b>1,502,485</b> | <b>1,708,169</b> | <b>1,924,176</b> |
| Discontinued Operations - Profit/(Loss)                                            | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Net Profit/(Loss) from Discontinued Operations</b>                              | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         |
| <b>Net Operating Result for the Year</b>                                           | <b>596,000</b>   | <b>479,576</b>   | <b>355,032</b>   | <b>492,229</b>   | <b>629,933</b>   | <b>787,232</b>   | <b>952,672</b>   | <b>1,124,102</b> | <b>1,297,983</b> | <b>1,502,485</b> | <b>1,708,169</b> | <b>1,924,176</b> |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | 447,000          | 475,576          | 350,932          | 488,026          | 625,625          | 782,816          | 948,146          | 1,119,463        | 1,293,228        | 1,497,611        | 1,703,173        | 1,919,055        |

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>BALANCE SHEET - DOMESTIC WASTE MANAGEMENT FUND<br>Scenario: NO SRV |                    |                         |                   |                   |                   |                   |                   |                   |                   |                    |                    |                    |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|--------------------|
|                                                                                                                                                             | Actuals<br>2022/23 | Current Year<br>2023/24 | Projected Years   |                   |                   |                   |                   |                   |                   |                    |                    |                    |
|                                                                                                                                                             |                    |                         | 2024/25           | 2025/26           | 2026/27           | 2027/28           | 2028/29           | 2029/30           | 2030/31           | 2031/32            | 2032/33            | 2033/34            |
|                                                                                                                                                             | \$                 | \$                      | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                 | \$                 | \$                 |
| <b>ASSETS</b>                                                                                                                                               |                    |                         |                   |                   |                   |                   |                   |                   |                   |                    |                    |                    |
| <b>Current Assets</b>                                                                                                                                       |                    |                         |                   |                   |                   |                   |                   |                   |                   |                    |                    |                    |
| Cash & Cash Equivalents                                                                                                                                     | 9,750,000          | 10,128,545              | 11,097,173        | 12,107,378        | 13,497,255        | 14,985,882        | 15,534,053        | 17,391,538        | 19,423,452        | 21,691,216         | 24,154,658         | 26,823,572         |
| Investments                                                                                                                                                 | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Receivables                                                                                                                                                 | 237,000            | 264,062                 | 283,218           | 298,282           | 314,295           | 331,262           | 349,259           | 368,047           | 387,826           | 408,882            | 430,817            | 453,805            |
| Inventories                                                                                                                                                 | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Contract assets and contract cost assets                                                                                                                    | 53,000             | 39,750                  | 39,750            | 39,750            | 39,750            | 39,750            | 39,750            | 39,750            | 39,750            | 39,750             | 39,750             | 39,750             |
| Other                                                                                                                                                       | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Non-current assets classified as "held for sale"                                                                                                            | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| <b>Total Current Assets</b>                                                                                                                                 | <b>10,040,000</b>  | <b>10,432,356</b>       | <b>11,420,141</b> | <b>12,445,409</b> | <b>13,851,299</b> | <b>15,356,895</b> | <b>15,923,062</b> | <b>17,799,335</b> | <b>19,851,028</b> | <b>22,139,828</b>  | <b>24,625,225</b>  | <b>27,317,127</b>  |
| <b>Non-Current Assets</b>                                                                                                                                   |                    |                         |                   |                   |                   |                   |                   |                   |                   |                    |                    |                    |
| Investments                                                                                                                                                 | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Receivables                                                                                                                                                 | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Inventories                                                                                                                                                 | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Contract assets and contract cost assets                                                                                                                    | -                  | 13,250                  | 13,250            | 13,250            | 13,250            | 13,250            | 13,250            | 13,250            | 13,250            | 13,250             | 13,250             | 13,250             |
| Infrastructure, Property, Plant & Equipment                                                                                                                 | 4,466,000          | 4,329,982               | 3,544,453         | 2,840,776         | 1,888,999         | 989,168           | 1,187,563         | 241,773           | (701,921)         | (1,643,467)        | (2,582,611)        | (3,519,897)        |
| Investment Property                                                                                                                                         | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Intangible Assets                                                                                                                                           | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Right of use assets                                                                                                                                         | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Investments Accounted for using the equity method                                                                                                           | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Non-current assets classified as "held for sale"                                                                                                            | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Other                                                                                                                                                       | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| <b>Total Non-Current Assets</b>                                                                                                                             | <b>4,466,000</b>   | <b>4,343,232</b>        | <b>3,557,703</b>  | <b>2,854,026</b>  | <b>1,902,249</b>  | <b>1,002,418</b>  | <b>1,200,813</b>  | <b>255,023</b>    | <b>(688,671)</b>  | <b>(1,630,217)</b> | <b>(2,569,561)</b> | <b>(3,508,647)</b> |
| <b>TOTAL ASSETS</b>                                                                                                                                         | <b>14,506,000</b>  | <b>14,775,588</b>       | <b>14,977,844</b> | <b>15,299,435</b> | <b>15,753,548</b> | <b>16,359,313</b> | <b>17,123,875</b> | <b>18,054,358</b> | <b>19,162,357</b> | <b>20,509,611</b>  | <b>22,055,664</b>  | <b>23,810,480</b>  |
| <b>LIABILITIES</b>                                                                                                                                          |                    |                         |                   |                   |                   |                   |                   |                   |                   |                    |                    |                    |
| <b>Current Liabilities</b>                                                                                                                                  |                    |                         |                   |                   |                   |                   |                   |                   |                   |                    |                    |                    |
| Bank Overdraft                                                                                                                                              | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Payables                                                                                                                                                    | 87,000             | 34,117                  | 45,672            | 45,500            | 45,689            | 45,421            | 45,291            | 45,168            | 45,330            | 44,889             | 44,729             | 44,558             |
| Income received in advance                                                                                                                                  | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Contract liabilities                                                                                                                                        | 446,000            | 400,000                 | 350,000           | 300,000           | 250,000           | 200,000           | 150,000           | 100,000           | 59,162            | 60,641             | 62,158             | 63,711             |
| Lease liabilities                                                                                                                                           | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Borrowings                                                                                                                                                  | 111,000            | 114,331                 | 120,556           | 125,919           | 131,200           | 137,980           | 143,495           | 149,309           | 156,269           | 163,472            | 170,743            | 178,544            |
| Employee benefit provisions                                                                                                                                 | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Other provisions                                                                                                                                            | 1,380,000          | 1,133,325               | 1,133,325         | 1,133,325         | 1,133,325         | 1,133,325         | 1,133,325         | 1,133,325         | 1,133,325         | 1,133,325          | 1,133,325          | 1,133,325          |
| Liabilities associated with assets classified as "held for sale"                                                                                            | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| <b>Total Current Liabilities</b>                                                                                                                            | <b>2,024,000</b>   | <b>1,681,773</b>        | <b>1,649,552</b>  | <b>1,604,834</b>  | <b>1,580,214</b>  | <b>1,516,726</b>  | <b>1,472,111</b>  | <b>1,427,801</b>  | <b>1,394,087</b>  | <b>1,402,327</b>   | <b>1,410,955</b>   | <b>1,420,138</b>   |
| <b>Non-Current Liabilities</b>                                                                                                                              |                    |                         |                   |                   |                   |                   |                   |                   |                   |                    |                    |                    |
| Payables                                                                                                                                                    | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Income received in advance                                                                                                                                  | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Contract liabilities                                                                                                                                        | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Lease liabilities                                                                                                                                           | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Borrowings                                                                                                                                                  | 3,083,000          | 2,968,564               | 2,848,008         | 2,722,089         | 2,590,889         | 2,452,909         | 2,309,414         | 2,160,105         | 2,003,836         | 1,840,364          | 1,669,621          | 1,491,077          |
| Employee benefit provisions                                                                                                                                 | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Other provisions                                                                                                                                            | 1,982,000          | 2,228,675               | 2,228,675         | 2,228,675         | 2,228,675         | 2,228,675         | 2,228,675         | 2,228,675         | 2,228,675         | 2,228,675          | 2,228,675          | 2,228,675          |
| Investments Accounted for using the equity method                                                                                                           | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Liabilities associated with assets classified as "held for sale"                                                                                            | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| <b>Total Non-Current Liabilities</b>                                                                                                                        | <b>5,065,000</b>   | <b>5,197,239</b>        | <b>5,076,683</b>  | <b>4,950,764</b>  | <b>4,819,564</b>  | <b>4,681,584</b>  | <b>4,538,089</b>  | <b>4,388,780</b>  | <b>4,232,511</b>  | <b>4,069,039</b>   | <b>3,898,296</b>   | <b>3,719,752</b>   |
| <b>TOTAL LIABILITIES</b>                                                                                                                                    | <b>7,089,000</b>   | <b>6,879,012</b>        | <b>6,726,236</b>  | <b>6,555,598</b>  | <b>6,379,778</b>  | <b>6,198,310</b>  | <b>6,010,200</b>  | <b>5,816,582</b>  | <b>5,626,598</b>  | <b>5,471,366</b>   | <b>5,309,251</b>   | <b>5,139,890</b>   |
| <b>Net Assets</b>                                                                                                                                           | <b>7,417,000</b>   | <b>7,896,576</b>        | <b>8,251,608</b>  | <b>8,743,837</b>  | <b>9,373,770</b>  | <b>10,161,002</b> | <b>11,113,674</b> | <b>12,237,776</b> | <b>13,535,759</b> | <b>15,038,244</b>  | <b>16,746,413</b>  | <b>18,670,589</b>  |
| <b>EQUITY</b>                                                                                                                                               |                    |                         |                   |                   |                   |                   |                   |                   |                   |                    |                    |                    |
| Retained Earnings                                                                                                                                           | 5,487,000          | 5,946,576               | 6,301,608         | 6,793,837         | 7,423,770         | 8,211,002         | 9,163,674         | 10,287,776        | 11,585,759        | 13,088,244         | 14,796,413         | 16,720,589         |
| Revaluation Reserves                                                                                                                                        | 1,950,000          | 1,950,000               | 1,950,000         | 1,950,000         | 1,950,000         | 1,950,000         | 1,950,000         | 1,950,000         | 1,950,000         | 1,950,000          | 1,950,000          | 1,950,000          |
| Other Reserves                                                                                                                                              | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| Council Equity Interest                                                                                                                                     | 7,417,000          | 7,896,576               | 8,251,608         | 8,743,837         | 9,373,770         | 10,161,002        | 11,113,674        | 12,237,776        | 13,535,759        | 15,038,244         | 16,746,413         | 18,670,589         |
| Non-controlling equity interests                                                                                                                            | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  | -                  | -                  |
| <b>Total Equity</b>                                                                                                                                         | <b>7,417,000</b>   | <b>7,896,576</b>        | <b>8,251,608</b>  | <b>8,743,837</b>  | <b>9,373,770</b>  | <b>10,161,002</b> | <b>11,113,674</b> | <b>12,237,776</b> | <b>13,535,759</b> | <b>15,038,244</b>  | <b>16,746,413</b>  | <b>18,670,589</b>  |

**Ordinary Council Meeting - 27 March 2024**  
**TENTERFIELD SHIRE COUNCIL OPERATIONAL PLAN 2024/2025 INCLUDING**  
**STATEMENT OF REVENUE POLICY 2024/2025**

**Attachment 4**  
**DRAFT Long Term Financial Plan**  
**2024-2034**

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>CASH FLOW STATEMENT - DOMESTIC WASTE MANAGEMENT<br>Scenario: NO SRV |                         |             |             |             |             |             |             |             |             |             |             |             |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Actuals<br>2022/23                                                                                                                                           | Current Year<br>2023/24 | 2024/25     | 2025/26     | 2026/27     | 2027/28     | 2028/29     | 2029/30     | 2030/31     | 2031/32     | 2032/33     | 2033/34     |             |
| \$                                                                                                                                                           | \$                      | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          |
| <b>Cash Flows from Operating Activities</b>                                                                                                                  |                         |             |             |             |             |             |             |             |             |             |             |             |
| <b>Receipts:</b>                                                                                                                                             |                         |             |             |             |             |             |             |             |             |             |             |             |
| Rates & Annual Charges                                                                                                                                       | -                       | 2,917,281   | 3,181,914   | 3,336,340   | 3,517,580   | 3,709,949   | 3,914,281   | 4,127,705   | 4,352,329   | 4,591,472   | 4,841,253   | 5,102,605   |
| User Charges & Fees                                                                                                                                          | -                       | 313,243     | 333,970     | 351,395     | 368,986     | 387,414     | 406,785     | 427,124     | 448,480     | 470,904     | 494,450     | 519,174     |
| Investment & Interest Revenue Received                                                                                                                       | -                       | 5,000       | 60,000      | 60,000      | 60,000      | 60,000      | 60,000      | 60,000      | 60,000      | 60,000      | 60,000      | 60,000      |
| Grants & Contributions                                                                                                                                       | -                       | 21,850      | 19,548      | 21,285      | 23,087      | 24,894      | 26,766      | 28,685      | 30,614      | 32,647      | 34,781      | 36,997      |
| Bonds & Deposits Received                                                                                                                                    | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other                                                                                                                                                        | -                       | 55,291      | 42,366      | 43,455      | 44,539      | 45,651      | 46,790      | 47,958      | 49,154      | 50,380      | 51,637      | 52,925      |
| <b>Payments:</b>                                                                                                                                             |                         |             |             |             |             |             |             |             |             |             |             |             |
| Employee Benefits & On-Costs                                                                                                                                 | -                       | (891,730)   | (754,039)   | (778,752)   | (803,934)   | (832,071)   | (861,185)   | (891,338)   | (922,531)   | (954,817)   | (988,235)   | (1,022,826) |
| Materials & Contracts                                                                                                                                        | -                       | (1,087,674) | (1,378,034) | (1,422,554) | (1,463,257) | (1,495,905) | (1,532,998) | (1,571,678) | (1,610,957) | (1,652,334) | (1,693,785) | (1,736,559) |
| Borrowing Costs                                                                                                                                              | -                       | (188,308)   | (138,290)   | (130,108)   | (124,778)   | (119,532)   | (114,298)   | (109,071)   | (103,842)   | (98,612)    | (93,381)    | (88,149)    |
| Bonds & Deposits Refunded                                                                                                                                    | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other                                                                                                                                                        | -                       | (8,690)     | (24,369)    | (28,348)    | (28,530)    | (30,670)    | (33,455)    | (36,316)    | (39,485)    | (43,003)    | (46,915)    | (51,272)    |
| <b>Net Cash provided (or used in) Operating Activities</b>                                                                                                   | -                       | 1,378,265   | 1,327,085   | 1,456,718   | 1,593,853   | 1,749,631   | 1,914,190   | 2,084,824   | 2,267,183   | 2,452,122   | 2,717,204   | 2,932,205   |
| <b>Cash Flows from Investing Activities</b>                                                                                                                  |                         |             |             |             |             |             |             |             |             |             |             |             |
| <b>Receipts:</b>                                                                                                                                             |                         |             |             |             |             |             |             |             |             |             |             |             |
| Sale of Investment Securities                                                                                                                                | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Investment Property                                                                                                                                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Real Estate Assets                                                                                                                                   | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Infrastructure, Property, Plant & Equipment                                                                                                          | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of non-current assets classified as "held for sale"                                                                                                     | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Intangible Assets                                                                                                                                    | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Interests in Joint Ventures & Associates                                                                                                             | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Disposal Groups                                                                                                                                      | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Deferred Debtors Receipts                                                                                                                                    | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Distributions Received from Joint Ventures & Associates                                                                                                      | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other Investing Activity Receipts                                                                                                                            | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| <b>Payments:</b>                                                                                                                                             |                         |             |             |             |             |             |             |             |             |             |             |             |
| Purchase of Investment Securities                                                                                                                            | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Purchase of Investment Property                                                                                                                              | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Purchase of Infrastructure, Property, Plant & Equipment                                                                                                      | -                       | (888,616)   | (244,105)   | (325,957)   | (77,857)    | (129,803)   | (1,228,028) | (83,844)    | (85,940)    | (88,088)    | (90,290)    | (92,548)    |
| Purchase of Real Estate Assets                                                                                                                               | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Purchase of Intangible Assets                                                                                                                                | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Purchase of Interests in Joint Ventures & Associates                                                                                                         | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Deferred Debtors & Advances Made                                                                                                                             | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Contributions Paid to Joint Ventures & Associates                                                                                                            | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other Investing Activity Payments                                                                                                                            | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| <b>Net Cash provided (or used in) Investing Activities</b>                                                                                                   | -                       | (888,616)   | (244,105)   | (325,957)   | (77,857)    | (129,803)   | (1,228,028) | (83,844)    | (85,940)    | (88,088)    | (90,290)    | (92,548)    |
| <b>Cash Flows from Financing Activities</b>                                                                                                                  |                         |             |             |             |             |             |             |             |             |             |             |             |
| <b>Receipts:</b>                                                                                                                                             |                         |             |             |             |             |             |             |             |             |             |             |             |
| Proceeds from Borrowings & Advances                                                                                                                          | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Proceeds from Finance Leases                                                                                                                                 | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other Financing Activity Receipts                                                                                                                            | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| <b>Payments:</b>                                                                                                                                             |                         |             |             |             |             |             |             |             |             |             |             |             |
| Repayment of Borrowings & Advances                                                                                                                           | -                       | (111,105)   | (114,331)   | (120,558)   | (125,919)   | (131,200)   | (137,980)   | (143,495)   | (149,309)   | (156,269)   | (163,472)   | (170,743)   |
| Repayment of lease liabilities (principal repayments)                                                                                                        | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Distributions to non-controlling interests                                                                                                                   | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other Financing Activity Payments                                                                                                                            | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| <b>Net Cash Flow provided (used in) Financing Activities</b>                                                                                                 | -                       | (111,105)   | (114,331)   | (120,558)   | (125,919)   | (131,200)   | (137,980)   | (143,495)   | (149,309)   | (156,269)   | (163,472)   | (170,743)   |
| <b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>                                                                                                | -                       | 378,545     | 968,629     | 1,010,205   | 1,389,877   | 1,488,628   | 548,171     | 1,857,485   | 2,031,914   | 2,267,765   | 2,463,442   | 2,668,914   |
| <b>plus: Cash &amp; Cash Equivalents - beginning of year</b>                                                                                                 | -                       | 9,750,000   | 10,128,545  | 11,097,173  | 12,107,378  | 13,497,255  | 14,985,882  | 16,534,053  | 17,391,538  | 19,423,452  | 21,691,216  | 24,154,658  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                                         | 9,750,000               | 10,128,545  | 11,097,173  | 12,107,378  | 13,497,255  | 14,985,882  | 15,534,053  | 17,391,538  | 19,423,452  | 21,691,216  | 24,154,658  | 26,823,572  |
| Cash & Cash Equivalents - end of the year                                                                                                                    | 9,750,000               | 10,128,545  | 11,097,173  | 12,107,378  | 13,497,255  | 14,985,882  | 15,534,053  | 17,391,538  | 19,423,452  | 21,691,216  | 24,154,658  | 26,823,572  |
| Investments - end of the year                                                                                                                                | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| <b>Cash, Cash Equivalents &amp; Investments - end of the year</b>                                                                                            | 9,750,000               | 10,128,545  | 11,097,173  | 12,107,378  | 13,497,255  | 14,985,882  | 15,534,053  | 17,391,538  | 19,423,452  | 21,691,216  | 24,154,658  | 26,823,572  |
| <b>Representing:</b>                                                                                                                                         |                         |             |             |             |             |             |             |             |             |             |             |             |
| - External Restrictions                                                                                                                                      | 509,921                 | 509,921     | 509,921     | 509,921     | 509,921     | 509,921     | 509,921     | 509,921     | 509,921     | 509,921     | 509,921     | 509,921     |
| - Internal Restrictions                                                                                                                                      | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| - Unrestricted                                                                                                                                               | 9,240,079               | 9,618,624   | 10,587,252  | 11,597,457  | 12,987,334  | 14,475,961  | 15,024,132  | 16,881,617  | 18,913,531  | 21,181,295  | 23,644,737  | 26,313,651  |
|                                                                                                                                                              | 9,750,000               | 10,128,545  | 11,097,173  | 12,107,378  | 13,497,255  | 14,985,882  | 15,534,053  | 17,391,538  | 19,423,452  | 21,691,216  | 24,154,658  | 26,823,572  |



**Ordinary Council Meeting - 27 March 2024**  
**TENTERFIELD SHIRE COUNCIL OPERATIONAL PLAN 2024/2025 INCLUDING**  
**STATEMENT OF REVENUE POLICY 2024/2025**

**Attachment 4**  
**DRAFT Long Term Financial Plan**  
**2024-2034**

| Tenterfield Shire Council                                                   |              |                 |         |         |         |         |         |         |         |         |         |
|-----------------------------------------------------------------------------|--------------|-----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 10 Year Financial Plan for the Years ending 30 June 2034                    |              |                 |         |         |         |         |         |         |         |         |         |
| FINANCIAL PERFORMANCE INDICATORS - DOMESTIC WASTE MANAGEMENT                | Current Year | Projected Years |         |         |         |         |         |         |         |         |         |
| Scenario: NO SRV                                                            | 2023/24      | 2024/25         | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
| <b>New Note 13 Ratios</b>                                                   |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              | 14.06%       | 9.53%           | 12.60%  | 15.35%  | 18.25%  | 20.99%  | 23.54%  | 25.84%  | 28.41%  | 30.69%  | 32.86%  |
| Own Source Operating Revenue Ratio 1)                                       | 98.00%       | 98.11%          | 98.16%  | 98.21%  | 98.26%  | 98.30%  | 98.35%  | 98.39%  | 98.43%  | 98.47%  | 98.51%  |
| Unrestricted Current Ratio                                                  | 5.90         | 6.61            | 7.44    | 8.55    | 9.79    | 10.47   | 12.11   | 13.87   | 15.42   | 17.09   | 18.88   |
| Debt Service Cover Ratio 1)                                                 | 6.56         | 6.07            | 6.59    | 7.12    | 7.73    | 8.36    | 9.03    | 9.70    | 10.49   | 11.28   | 12.12   |
| Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage      | 7.18%        | 7.11%           | 7.10%   | 7.10%   | 7.11%   | 7.11%   | 7.10%   | 7.10%   | 7.11%   | 7.10%   | 7.10%   |
| Cash Expense Cover Ratio 1)                                                 | 59.42        | 55.37           | 58.67   | 63.61   | 68.91   | 69.60   | 75.89   | 82.30   | 89.72   | 97.27   | 105.13  |
| 1) different Calculation to TCorp's calculation for same ratio              |              |                 |         |         |         |         |         |         |         |         |         |
| <b>New Special Schedule 7 Ratios</b>                                        |              |                 |         |         |         |         |         |         |         |         |         |
| Building & Infrastructure Asset Renewal Ratio                               | 209.95%      | 17.69%          | 17.69%  | 17.69%  | 17.94%  | 311.73% | 17.94%  | 17.94%  | 18.20%  | 0.00%   | 0.00%   |
| Infrastructure Backlog Ratio                                                | 0.53         | 0.50            | 0.52    | 0.54    | 0.54    | 0.56    | 0.58    | 0.61    | 0.63    | 0.00    | 0.00    |
| Asset Maintenance Ratio                                                     | 0.02         | 0.02            | 0.03    | 0.03    | 0.03    | 0.03    | 0.03    | 0.03    | 0.03    | 0.00    | 0.00    |
| Capital Expenditure Ratio                                                   | 0.87         | 0.24            | 0.32    | 0.08    | 0.13    | 1.19    | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    |
| <b>Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)</b>  |              |                 |         |         |         |         |         |         |         |         |         |
| Debt Service Ratio (old Note 13)                                            | 7.53%        | 6.91%           | 6.56%   | 6.24%   | 5.92%   | 5.62%   | 5.34%   | 5.07%   | 4.81%   | 4.57%   | 4.34%   |
| Rates & Annual Charges Coverage Ratio                                       | 87.48%       | 86.21%          | 86.38%  | 86.55%  | 86.72%  | 86.89%  | 87.05%  | 87.21%  | 87.36%  | 87.51%  | 87.65%  |
| <b>Fit For The Future (FFTF) Ratios</b>                                     |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              | 14.06%       | 9.53%           | 12.60%  | 15.35%  | 18.25%  | 20.99%  | 23.54%  | 25.84%  | 28.41%  | 30.69%  | 32.86%  |
| Own Source Operating Revenue Ratio 1)                                       | 98.00%       | 98.11%          | 98.16%  | 98.21%  | 98.26%  | 98.30%  | 98.35%  | 98.39%  | 98.43%  | 98.47%  | 98.51%  |
| Building & Infrastructure Asset Renewal Ratio                               | 209.95%      | 17.69%          | 17.69%  | 17.69%  | 17.94%  | 311.73% | 17.94%  | 17.94%  | 18.20%  | 0.00%   | 0.00%   |
| Infrastructure Backlog Ratio                                                | 0.53         | 0.50            | 0.52    | 0.54    | 0.54    | 0.56    | 0.58    | 0.61    | 0.63    | 0.00    | 0.00    |
| Asset Maintenance Ratio                                                     | 0.02         | 0.02            | 0.03    | 0.03    | 0.03    | 0.03    | 0.03    | 0.03    | 0.03    | 0.00    | 0.00    |
| Debt Service Ratio                                                          | 7.39%        | 6.78%           | 6.45%   | 6.13%   | 5.82%   | 5.53%   | 5.25%   | 4.99%   | 4.74%   | 4.50%   | 4.28%   |
| Real Operating Expenditure per Capita Ratio                                 | 0.00         | 0.00            | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    |
| 1) different Calculation to TCorp's calculation for same ratio              |              |                 |         |         |         |         |         |         |         |         |         |
| <b>TCorp Ratios</b>                                                         |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 2)                                              | 14.06%       | 9.53%           | 12.60%  | 15.35%  | 18.25%  | 20.99%  | 23.54%  | 25.84%  | 28.41%  | 30.69%  | 32.86%  |
| Own Source Operating Revenue Ratio 2)                                       | 96.77%       | 95.33%          | 95.49%  | 95.64%  | 95.79%  | 95.94%  | 96.08%  | 96.21%  | 96.34%  | 96.46%  | 96.58%  |
| Unrestricted Current Ratio                                                  | 5.90         | 6.61            | 7.44    | 8.55    | 9.79    | 10.47   | 12.11   | 13.87   | 15.42   | 17.09   | 18.88   |
| Debt Service Cover Ratio 2)                                                 | 6.56         | 6.07            | 6.59    | 7.12    | 7.73    | 8.36    | 9.03    | 9.70    | 10.49   | 11.28   | 12.12   |
| Capital Expenditure Ratio                                                   | 0.87         | 0.24            | 0.32    | 0.08    | 0.13    | 1.19    | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    |
| Infrastructure Backlog Ratio                                                | 0.53         | 0.50            | 0.52    | 0.54    | 0.54    | 0.56    | 0.58    | 0.61    | 0.63    | 0.00    | 0.00    |
| Asset Maintenance Ratio                                                     | 0.02         | 0.02            | 0.03    | 0.03    | 0.03    | 0.03    | 0.03    | 0.03    | 0.03    | 0.00    | 0.00    |
| Building & Infrastructure Renewals Ratio                                    | 209.95%      | 17.69%          | 17.69%  | 17.69%  | 17.94%  | 311.73% | 17.94%  | 17.94%  | 18.20%  | 0.00%   | 0.00%   |
| Cash Expense Cover Ratio 2)                                                 | 69.73        | 61.46           | 65.26   | 70.52   | 76.22   | 76.76   | 83.47   | 90.26   | 98.20   | 106.18  | 114.48  |
| Interest Cover Ratio                                                        | 11.83        | 11.19           | 12.74   | 14.35   | 16.27   | 18.68   | 21.20   | 24.10   | 28.00   | 32.63   | 38.27   |
| 2) different Calculation to OLG's Note 13 & FFTF calculation for same ratio |              |                 |         |         |         |         |         |         |         |         |         |



|                                                                                    |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|------------------------------------------------------------------------------------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Tenterfield Shire Council                                                          |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| 10 Year Financial Plan for the Years ending 30 June 2034                           |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <b>INCOME STATEMENT - WATER FUND</b>                                               |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Scenario: NO SRV                                                                   |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|                                                                                    | Actuals           | Current Year     | Projected Years  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|                                                                                    | 2022/23           | 2023/24          | 2024/25          | 2025/26          | 2026/27          | 2027/28          | 2028/29          | 2029/30          | 2030/31          | 2031/32          | 2032/33          | 2033/34          |
|                                                                                    | \$                | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               |
| <b>Income from Continuing Operations</b>                                           |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Revenue:                                                                           |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Rates & Annual Charges                                                             | 1,498,000         | 1,340,459        | 1,629,797        | 1,716,847        | 1,808,844        | 1,905,837        | 2,007,832        | 2,114,930        | 2,229,360        | 2,348,975        | 2,473,804        | 2,606,149        |
| User Charges & Fees                                                                | 1,532,000         | 1,462,234        | 1,535,312        | 1,613,758        | 1,699,098        | 1,787,347        | 1,880,963        | 1,979,986        | 2,084,456        | 2,194,414        | 2,309,909        | 2,430,974        |
| Other Revenues                                                                     | 6,000             | 4,368            | 4,477            | 4,589            | 4,704            | 4,822            | 4,943            | 5,067            | 5,194            | 5,324            | 5,457            | 5,593            |
| Grants & Contributions provided for Operating Purposes                             | 183,000           | 135,205          | 138,584          | 142,048          | 145,600          | 149,240          | 152,971          | 156,795          | 160,715          | 164,733          | 168,851          | 173,072          |
| Grants & Contributions provided for Capital Purposes                               | 7,787,000         | 10,000           | 10,250           | 10,506           | 10,769           | 11,038           | 11,314           | 11,597           | 11,887           | 12,184           | 12,489           | 12,801           |
| Interest & Investment Revenue                                                      | 35,000            | -                | 35,000           | 35,000           | 35,000           | 35,000           | 35,000           | 35,000           | 35,000           | 35,000           | 35,000           | 35,000           |
| <b>Other Income:</b>                                                               |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Net Gains from the Disposal of Assets                                              | -                 | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Fair value increment on investment properties                                      | -                 | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Reversal of revaluation decrements on IPPE previously expensed                     | -                 | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Reversal of impairment losses on receivables                                       | -                 | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Other Income                                                                       | -                 | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Joint Ventures & Associated Entities - Gain                                        | -                 | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Total Income from Continuing Operations</b>                                     | <b>11,041,000</b> | <b>2,952,266</b> | <b>3,353,420</b> | <b>3,522,748</b> | <b>3,704,015</b> | <b>3,893,284</b> | <b>4,093,023</b> | <b>4,303,375</b> | <b>4,526,612</b> | <b>4,760,630</b> | <b>5,005,510</b> | <b>5,263,589</b> |
| <b>Expenses from Continuing Operations</b>                                         |                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Employee Benefits & On-Costs                                                       | 464,000           | 441,422          | 482,891          | 497,375          | 514,783          | 532,792          | 551,441          | 570,740          | 590,721          | 611,397          | 632,789          | 654,946          |
| Borrowing Costs                                                                    | 255,000           | 242,623          | 233,408          | 223,840          | 214,463          | 204,462          | 195,056          | 182,700          | 171,527          | 159,460          | 146,975          | 133,535          |
| Materials & Contracts                                                              | 1,234,000         | 1,043,351        | 1,240,588        | 1,327,150        | 1,318,729        | 1,336,932        | 1,372,365        | 1,406,838        | 1,523,984        | 1,485,145        | 1,522,047        | 1,560,940        |
| Depreciation & Amortisation                                                        | 896,000           | 957,498          | 891,572          | 889,344          | 887,436          | 884,769          | 874,411          | 854,507          | 852,516          | 832,159          | 806,525          | 806,525          |
| Impairment of investments                                                          | -                 | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Impairment of receivables                                                          | -                 | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Other Expenses                                                                     | -                 | 113,661          | 195,986          | 214,746          | 235,550          | 255,808          | 277,995          | 302,310          | 328,977          | 358,237          | 390,364          | 425,659          |
| Interest & Investment Losses                                                       | -                 | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Net Losses from the Disposal of Assets                                             | 38,000            | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Revaluation decrement/impairment of IPPE                                           | -                 | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Fair value decrement on investment properties                                      | -                 | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Joint Ventures & Associated Entities - Loss                                        | -                 | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Total Expenses from Continuing Operations</b>                                   | <b>2,887,000</b>  | <b>2,798,555</b> | <b>3,044,445</b> | <b>3,152,455</b> | <b>3,170,961</b> | <b>3,214,763</b> | <b>3,271,268</b> | <b>3,317,095</b> | <b>3,467,725</b> | <b>3,446,398</b> | <b>3,498,700</b> | <b>3,581,605</b> |
| <b>Operating Result from Continuing Operations</b>                                 | <b>8,154,000</b>  | <b>153,710</b>   | <b>308,975</b>   | <b>370,293</b>   | <b>533,054</b>   | <b>678,521</b>   | <b>821,755</b>   | <b>986,280</b>   | <b>1,058,887</b> | <b>1,314,232</b> | <b>1,506,810</b> | <b>1,681,984</b> |
| Discontinued Operations - Profit/(Loss)                                            | -                 | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Net Profit/(Loss) from Discontinued Operations</b>                              | <b>-</b>          | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         |
| <b>Net Operating Result for the Year</b>                                           | <b>8,154,000</b>  | <b>153,710</b>   | <b>308,975</b>   | <b>370,293</b>   | <b>533,054</b>   | <b>678,521</b>   | <b>821,755</b>   | <b>986,280</b>   | <b>1,058,887</b> | <b>1,314,232</b> | <b>1,506,810</b> | <b>1,681,984</b> |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | 367,000           | 143,710          | 298,725          | 359,787          | 522,285          | 667,483          | 810,441          | 974,683          | 1,047,000        | 1,302,048        | 1,494,321        | 1,669,183        |

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>BALANCE SHEET - WATER FUND<br>Scenario: NO SRV |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|-----------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|                                                                                                                                         | Actuals<br>2022/23 | Current Year<br>2023/24 | Projected Years   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|                                                                                                                                         |                    |                         | 2024/25           | 2025/26           | 2026/27           | 2027/28           | 2028/29           | 2029/30           | 2030/31           | 2031/32           | 2032/33           | 2033/34           |
|                                                                                                                                         | \$                 | \$                      | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                |
| <b>ASSETS</b>                                                                                                                           |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Current Assets</b>                                                                                                                   |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Cash & Cash Equivalents                                                                                                                 | 1,473,000          | 1,521,074               | 2,072,813         | 2,597,331         | 2,663,867         | 3,553,281         | 4,510,277         | 5,636,611         | 6,827,637         | 8,155,236         | 9,590,546         | 11,248,846        |
| Investments                                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Receivables                                                                                                                             | 748,000            | 711,938                 | 760,146           | 798,908           | 840,903           | 884,434           | 930,550           | 979,274           | 1,030,752         | 1,084,878         | 1,141,674         | 1,201,288         |
| Inventories                                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Contract assets and contract cost assets                                                                                                | 2,236,000          | 2,236,000               | 2,236,000         | 2,236,000         | 2,236,000         | 2,236,000         | 2,236,000         | 2,236,000         | 2,236,000         | 2,236,000         | 2,236,000         | 2,236,000         |
| Other                                                                                                                                   | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Non-current assets classified as "held for sale"                                                                                        | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Current Assets</b>                                                                                                             | <b>4,458,000</b>   | <b>4,469,012</b>        | <b>5,068,958</b>  | <b>5,632,240</b>  | <b>5,740,770</b>  | <b>6,673,716</b>  | <b>7,676,828</b>  | <b>8,851,885</b>  | <b>10,094,389</b> | <b>11,476,114</b> | <b>12,968,220</b> | <b>14,686,134</b> |
| <b>Non-Current Assets</b>                                                                                                               |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Investments                                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Receivables                                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Inventories                                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Contract assets and contract cost assets                                                                                                | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Infrastructure, Property, Plant & Equipment                                                                                             | 50,857,000         | 50,355,402              | 49,896,009        | 49,487,980        | 49,669,983        | 49,164,221        | 48,728,637        | 48,273,034        | 47,829,763        | 47,457,461        | 47,171,684        | 46,807,085        |
| Investment Property                                                                                                                     | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Intangible Assets                                                                                                                       | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Right of use assets                                                                                                                     | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Investments Accounted for using the equity method                                                                                       | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Non-current assets classified as "held for sale"                                                                                        | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other                                                                                                                                   | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Non-Current Assets</b>                                                                                                         | <b>50,857,000</b>  | <b>50,355,402</b>       | <b>49,896,009</b> | <b>49,487,980</b> | <b>49,669,983</b> | <b>49,164,221</b> | <b>48,728,637</b> | <b>48,273,034</b> | <b>47,829,763</b> | <b>47,457,461</b> | <b>47,171,684</b> | <b>46,807,085</b> |
| <b>TOTAL ASSETS</b>                                                                                                                     | <b>55,315,000</b>  | <b>54,824,414</b>       | <b>54,964,967</b> | <b>55,120,220</b> | <b>55,410,753</b> | <b>55,837,937</b> | <b>56,405,465</b> | <b>57,124,919</b> | <b>57,924,152</b> | <b>58,933,575</b> | <b>60,139,904</b> | <b>61,493,219</b> |
| <b>LIABILITIES</b>                                                                                                                      |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Current Liabilities</b>                                                                                                              |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Bank Overdraft                                                                                                                          | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Payables                                                                                                                                | 506,000            | 188,720                 | 243,532           | 261,685           | 261,524           | 262,541           | 270,065           | 277,338           | 302,947           | 295,460           | 304,774           | 314,419           |
| Income received in advance                                                                                                              | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Contract liabilities                                                                                                                    | 124,000            | 12,604                  | 12,919            | 13,242            | 13,573            | 13,912            | 14,260            | 14,616            | 14,982            | 15,358            | 15,740            | 16,134            |
| Lease liabilities                                                                                                                       | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Borrowings                                                                                                                              | 215,000            | 223,749                 | 233,316           | 242,691           | 252,694           | 262,099           | 274,455           | 285,628           | 297,696           | 310,180           | 323,707           | 337,378           |
| Employee benefit provisions                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other provisions                                                                                                                        | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Liabilities associated with assets classified as "held for sale"                                                                        | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Current Liabilities</b>                                                                                                        | <b>845,000</b>     | <b>425,073</b>          | <b>489,767</b>    | <b>517,617</b>    | <b>527,790</b>    | <b>538,552</b>    | <b>558,780</b>    | <b>577,583</b>    | <b>615,625</b>    | <b>620,996</b>    | <b>659,222</b>    | <b>637,930</b>    |
| <b>Non-Current Liabilities</b>                                                                                                          |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Payables                                                                                                                                | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Income received in advance                                                                                                              | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Contract liabilities                                                                                                                    | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Lease liabilities                                                                                                                       | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Borrowings                                                                                                                              | 5,585,000          | 5,360,631               | 5,127,315         | 4,884,624         | 4,631,930         | 4,369,831         | 4,095,376         | 3,809,748         | 3,512,052         | 3,201,872         | 2,883,165         | 2,555,787         |
| Employee benefit provisions                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other provisions                                                                                                                        | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Investments Accounted for using the equity method                                                                                       | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Liabilities associated with assets classified as "held for sale"                                                                        | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Non-Current Liabilities</b>                                                                                                    | <b>5,585,000</b>   | <b>5,360,631</b>        | <b>5,127,315</b>  | <b>4,884,624</b>  | <b>4,631,930</b>  | <b>4,369,831</b>  | <b>4,095,376</b>  | <b>3,809,748</b>  | <b>3,512,052</b>  | <b>3,201,872</b>  | <b>2,883,165</b>  | <b>2,555,787</b>  |
| <b>TOTAL LIABILITIES</b>                                                                                                                | <b>6,430,000</b>   | <b>5,785,704</b>        | <b>5,617,082</b>  | <b>5,402,241</b>  | <b>5,159,720</b>  | <b>4,908,383</b>  | <b>4,654,156</b>  | <b>4,387,331</b>  | <b>4,127,677</b>  | <b>3,822,868</b>  | <b>3,522,387</b>  | <b>3,193,717</b>  |
| <b>Net Assets</b>                                                                                                                       | <b>48,885,000</b>  | <b>49,038,710</b>       | <b>49,347,885</b> | <b>49,717,978</b> | <b>50,251,032</b> | <b>50,929,553</b> | <b>51,751,308</b> | <b>52,737,588</b> | <b>53,796,475</b> | <b>55,110,707</b> | <b>56,617,517</b> | <b>58,299,501</b> |
| <b>EQUITY</b>                                                                                                                           |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Retained Earnings                                                                                                                       | 24,113,000         | 24,266,710              | 24,575,885        | 24,945,978        | 25,479,032        | 26,157,553        | 26,979,308        | 27,965,588        | 29,024,475        | 30,338,707        | 31,845,517        | 33,527,501        |
| Revaluation Reserves                                                                                                                    | 24,772,000         | 24,772,000              | 24,772,000        | 24,772,000        | 24,772,000        | 24,772,000        | 24,772,000        | 24,772,000        | 24,772,000        | 24,772,000        | 24,772,000        | 24,772,000        |
| Other Reserves                                                                                                                          | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Council Equity Interest                                                                                                                 | 48,885,000         | 49,038,710              | 49,347,885        | 49,717,978        | 50,251,032        | 50,929,553        | 51,751,308        | 52,737,588        | 53,796,475        | 55,110,707        | 56,617,517        | 58,299,501        |
| Non-controlling equity interests                                                                                                        | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Equity</b>                                                                                                                     | <b>48,885,000</b>  | <b>49,038,710</b>       | <b>49,347,885</b> | <b>49,717,978</b> | <b>50,251,032</b> | <b>50,929,553</b> | <b>51,751,308</b> | <b>52,737,588</b> | <b>53,796,475</b> | <b>55,110,707</b> | <b>56,617,517</b> | <b>58,299,501</b> |

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>CASH FLOW STATEMENT - WATER FUND<br>Scenario: NO SRV |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                   |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
|                                                                                                                                               | Actuals<br>2022/23 | Current Year<br>2023/24 | 2024/25          | 2025/26          | 2026/27          | 2027/28          | Projected Years  |                  |                  |                  |                  |                   |
|                                                                                                                                               | \$                 | \$                      | \$               | \$               | \$               | \$               | 2028/29          | 2029/30          | 2030/31          | 2031/32          | 2032/33          | 2033/34           |
|                                                                                                                                               |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                   |
| <b>Cash Flows from Operating Activities</b>                                                                                                   |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                   |
| Receipts:                                                                                                                                     |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                   |
| Rates & Annual Charges                                                                                                                        | -                  | 1,333,686               | 1,613,005        | 1,711,795        | 1,803,505        | 1,900,208        | 2,001,913        | 2,109,715        | 2,222,719        | 2,342,033        | 2,466,560        | 2,599,468         |
| User Charges & Fees                                                                                                                           | -                  | 1,500,407               | 1,504,485        | 1,580,686        | 1,663,098        | 1,750,120        | 1,841,472        | 1,938,214        | 2,040,387        | 2,148,029        | 2,261,189        | 2,379,904         |
| Investment & Interest Revenue Received                                                                                                        | -                  | 4,000                   | 35,000           | 35,000           | 35,000           | 35,000           | 35,000           | 35,000           | 35,000           | 35,000           | 35,000           | 35,000            |
| Grants & Contributions                                                                                                                        | -                  | 32,751                  | 148,873          | 152,594          | 158,410          | 160,320          | 164,328          | 168,436          | 172,647          | 178,963          | 181,387          | 185,921           |
| Bonds & Deposits Received                                                                                                                     | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Other                                                                                                                                         | -                  | 8,368                   | 4,477            | 4,589            | 4,704            | 4,822            | 4,943            | 5,067            | 5,194            | 5,324            | 5,457            | 5,593             |
| Payments:                                                                                                                                     |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                   |
| Employee Benefits & On-Costs                                                                                                                  | -                  | (444,892)               | (482,184)        | (497,128)        | (514,486)        | (532,485)        | (551,123)        | (570,411)        | (590,360)        | (611,044)        | (632,424)        | (654,568)         |
| Materials & Contracts                                                                                                                         | -                  | (1,295,292)             | (1,184,819)      | (1,307,768)      | (1,319,488)      | (1,332,141)      | (1,383,539)      | (1,397,857)      | (1,498,776)      | (1,491,102)      | (1,511,186)      | (1,549,058)       |
| Borrowing Costs                                                                                                                               | -                  | (307,261)               | (235,305)        | (225,818)        | (218,520)        | (208,504)        | (197,278)        | (185,027)        | (173,948)        | (161,984)        | (149,805)        | (138,408)         |
| Bonds & Deposits Refunded                                                                                                                     | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Other                                                                                                                                         | -                  | (113,681)               | (195,988)        | (214,748)        | (235,550)        | (255,808)        | (277,695)        | (302,310)        | (328,677)        | (358,237)        | (390,364)        | (425,659)         |
| <b>Net Cash provided (or used in) Operating Activities</b>                                                                                    | -                  | 718,065                 | 1,207,548        | 1,239,185        | 1,378,692        | 1,523,432        | 1,657,721        | 1,799,827        | 1,885,884        | 2,094,982        | 2,286,034        | 2,439,197         |
| <b>Cash Flows from Investing Activities</b>                                                                                                   |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                   |
| Receipts:                                                                                                                                     |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                   |
| Sale of Investment Securities                                                                                                                 | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Sale of Investment Property                                                                                                                   | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Sale of Real Estate Assets                                                                                                                    | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Sale of Infrastructure, Property, Plant & Equipment                                                                                           | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Sale of non-current assets classified as "held for sale"                                                                                      | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Sale of Intangible Assets                                                                                                                     | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Sale of Interests in Joint Ventures & Associates                                                                                              | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Sale of Disposal Groups                                                                                                                       | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Deferred Debtors Receipts                                                                                                                     | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Distributions Received from Joint Ventures & Associates                                                                                       | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Other Investing Activity Receipts                                                                                                             | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Payments:                                                                                                                                     |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                   |
| Purchase of Investment Securities                                                                                                             | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Purchase of Investment Property                                                                                                               | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Purchase of Infrastructure, Property, Plant & Equipment                                                                                       | -                  | (454,371)               | (432,259)        | (481,150)        | (1,067,466)      | (381,323)        | (438,628)        | (399,038)        | (409,210)        | (459,687)        | (520,544)        | (442,190)         |
| Purchase of Real Estate Assets                                                                                                                | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Purchase of Intangible Assets                                                                                                                 | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Purchase of Interests in Joint Ventures & Associates                                                                                          | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Deferred Debtors & Advances Made                                                                                                              | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Contributions Paid to Joint Ventures & Associates                                                                                             | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Other Investing Activity Payments                                                                                                             | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| <b>Net Cash provided (or used in) Investing Activities</b>                                                                                    | -                  | (454,371)               | (432,259)        | (481,150)        | (1,067,466)      | (381,323)        | (438,628)        | (399,038)        | (409,210)        | (459,687)        | (520,544)        | (442,190)         |
| <b>Cash Flows from Financing Activities</b>                                                                                                   |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                   |
| Receipts:                                                                                                                                     |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                   |
| Proceeds from Borrowings & Advances                                                                                                           | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Proceeds from Finance Leases                                                                                                                  | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Other Financing Activity Receipts                                                                                                             | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Payments:                                                                                                                                     |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                   |
| Repayment of Borrowings & Advances                                                                                                            | -                  | (215,620)               | (223,749)        | (233,316)        | (242,691)        | (252,694)        | (262,099)        | (274,455)        | (285,628)        | (297,698)        | (310,180)        | (339,707)         |
| Repayment of lease liabilities (principal repayments)                                                                                         | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Distributions to non-controlling interests                                                                                                    | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| Other Financing Activity Payments                                                                                                             | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| <b>Net Cash Flow provided (used in) Financing Activities</b>                                                                                  | -                  | (215,620)               | (223,749)        | (233,316)        | (242,691)        | (252,694)        | (262,099)        | (274,455)        | (285,628)        | (297,698)        | (310,180)        | (339,707)         |
| <b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>                                                                                 | -                  | 48,074                  | 551,538          | 524,719          | 86,535           | 889,415          | 956,996          | 1,126,334        | 1,191,028        | 1,327,599        | 1,435,510        | 1,658,300         |
| <b>plus: Cash &amp; Cash Equivalents - beginning of year</b>                                                                                  | -                  | 1,473,000               | 1,621,074        | 2,072,613        | 2,597,331        | 2,663,867        | 3,553,281        | 4,510,277        | 5,636,611        | 6,827,637        | 8,155,236        | 9,590,546         |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                          | <b>1,473,000</b>   | <b>1,521,074</b>        | <b>2,072,613</b> | <b>2,597,331</b> | <b>2,663,867</b> | <b>3,553,281</b> | <b>4,510,277</b> | <b>5,636,611</b> | <b>6,827,637</b> | <b>8,155,236</b> | <b>9,590,546</b> | <b>11,248,846</b> |
|                                                                                                                                               |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                   |
| Cash & Cash Equivalents - end of the year                                                                                                     | 1,473,000          | 1,521,074               | 2,072,613        | 2,597,331        | 2,663,867        | 3,553,281        | 4,510,277        | 5,636,611        | 6,827,637        | 8,155,236        | 9,590,546        | 11,248,846        |
| Investments - end of the year                                                                                                                 | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| <b>Cash, Cash Equivalents &amp; Investments - end of the year</b>                                                                             | <b>1,473,000</b>   | <b>1,521,074</b>        | <b>2,072,613</b> | <b>2,597,331</b> | <b>2,663,867</b> | <b>3,553,281</b> | <b>4,510,277</b> | <b>5,636,611</b> | <b>6,827,637</b> | <b>8,155,236</b> | <b>9,590,546</b> | <b>11,248,846</b> |
| <b>Representing:</b>                                                                                                                          |                    |                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                   |
| - External Restrictions                                                                                                                       | 262,000            | 262,000                 | 262,000          | 262,000          | 262,000          | 262,000          | 262,000          | 262,000          | 262,000          | 262,000          | 262,000          | 262,000           |
| - Internal Restrictions                                                                                                                       | -                  | -                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                 |
| - Unrestricted                                                                                                                                | 1,211,000          | 1,259,074               | 1,810,613        | 2,335,331        | 2,401,867        | 3,291,281        | 4,248,277        | 5,374,611        | 6,565,637        | 7,893,236        | 9,328,546        | 10,986,846        |
|                                                                                                                                               | <b>1,473,000</b>   | <b>1,521,074</b>        | <b>2,072,613</b> | <b>2,597,331</b> | <b>2,663,867</b> | <b>3,553,281</b> | <b>4,510,277</b> | <b>5,636,611</b> | <b>6,827,637</b> | <b>8,155,236</b> | <b>9,590,546</b> | <b>11,248,846</b> |

|                                                                             |                     |                        |                |                |                |                |                |                |                |                |                |
|-----------------------------------------------------------------------------|---------------------|------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Tenterfield Shire Council</b>                                            |                     |                        |                |                |                |                |                |                |                |                |                |
| <b>10 Year Financial Plan for the Years ending 30 June 2034</b>             |                     |                        |                |                |                |                |                |                |                |                |                |
| <b>FINANCIAL PERFORMANCE INDICATORS - WATER FUND</b>                        | <b>Current Year</b> | <b>Projected Years</b> |                |                |                |                |                |                |                |                |                |
| <b>Scenario: NO SRV</b>                                                     | <b>2023/24</b>      | <b>2024/25</b>         | <b>2025/26</b> | <b>2026/27</b> | <b>2027/28</b> | <b>2028/29</b> | <b>2029/30</b> | <b>2030/31</b> | <b>2031/32</b> | <b>2032/33</b> | <b>2033/34</b> |
| <b>New Note 13 Ratios</b>                                                   |                     |                        |                |                |                |                |                |                |                |                |                |
| Operating Performance Ratio 1)                                              | 4.88%               | 8.94%                  | 10.24%         | 14.14%         | 17.19%         | 19.86%         | 22.71%         | 23.19%         | 27.42%         | 29.93%         | 31.79%         |
| Own Source Operating Revenue Ratio 1)                                       | 95.08%              | 95.56%                 | 95.67%         | 95.78%         | 95.88%         | 95.99%         | 96.09%         | 96.19%         | 96.28%         | 96.38%         | 96.47%         |
| Unrestricted Current Ratio                                                  | 9.90                | 9.81                   | 10.37          | 10.38          | 11.91          | 13.27          | 14.87          | 15.97          | 18.06          | 19.27          | 22.61          |
| Debt Service Cover Ratio 1)                                                 | 2.89                | 3.07                   | 3.18           | 3.51           | 3.79           | 4.06           | 4.35           | 4.48           | 4.96           | 5.30           | 5.47           |
| Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage      | 5.51%               | 5.54%                  | 5.50%          | 5.50%          | 5.50%          | 5.50%          | 5.50%          | 5.50%          | 5.50%          | 5.50%          | 5.50%          |
| Cash Expense Cover Ratio 1)                                                 | 7.68                | 10.71                  | 12.57          | 12.64          | 16.53          | 20.41          | 24.78          | 28.49          | 33.51          | 38.44          | 43.48          |
| 1) different Calculation to TCorp's calculation for same ratio              |                     |                        |                |                |                |                |                |                |                |                |                |
| <b>New Special Schedule 7 Ratios</b>                                        |                     |                        |                |                |                |                |                |                |                |                |                |
| Building & Infrastructure Asset Renewal Ratio                               | 49.41%              | 48.71%                 | 49.40%         | 113.79%        | 40.81%         | 46.86%         | 42.55%         | 77.48%         | 85.66%         | 53.18%         | 44.83%         |
| Infrastructure Backlog Ratio                                                | 0.15                | 0.16                   | 0.17           | 0.18           | 0.19           | 0.20           | 0.22           | 0.23           | 0.24           | 0.26           | 0.28           |
| Asset Maintenance Ratio                                                     | 0.34                | 0.35                   | 0.37           | 0.39           | 0.41           | 0.43           | 0.45           | 0.48           | 0.51           | 0.00           | 0.00           |
| Capital Expenditure Ratio                                                   | 0.48                | 0.48                   | 0.54           | 1.21           | 0.43           | 0.50           | 0.47           | 0.48           | 0.55           | 0.65           | 0.55           |
| <b>Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)</b>  |                     |                        |                |                |                |                |                |                |                |                |                |
| Debt Service Ratio (old Note 13)                                            | 16.32%              | 14.27%                 | 13.56%         | 12.89%         | 12.25%         | 11.64%         | 11.06%         | 10.50%         | 9.97%          | 9.48%          | 9.30%          |
| Rates & Annual Charges Coverage Ratio                                       | 45.40%              | 48.60%                 | 48.74%         | 48.83%         | 48.95%         | 49.05%         | 49.15%         | 49.25%         | 49.34%         | 49.42%         | 49.51%         |
| <b>Fit For The Future (FFTF) Ratios</b>                                     |                     |                        |                |                |                |                |                |                |                |                |                |
| Operating Performance Ratio 1)                                              | 4.88%               | 8.94%                  | 10.24%         | 14.14%         | 17.19%         | 19.86%         | 22.71%         | 23.19%         | 27.42%         | 29.93%         | 31.79%         |
| Own Source Operating Revenue Ratio 1)                                       | 95.08%              | 95.56%                 | 95.67%         | 95.78%         | 95.88%         | 95.99%         | 96.09%         | 96.19%         | 96.28%         | 96.38%         | 96.47%         |
| Building & Infrastructure Asset Renewal Ratio                               | 49.41%              | 48.71%                 | 49.40%         | 113.79%        | 40.81%         | 46.86%         | 42.55%         | 77.48%         | 85.66%         | 53.18%         | 44.83%         |
| Infrastructure Backlog Ratio                                                | 0.15                | 0.16                   | 0.17           | 0.18           | 0.19           | 0.20           | 0.22           | 0.23           | 0.24           | 0.26           | 0.28           |
| Asset Maintenance Ratio                                                     | 0.34                | 0.35                   | 0.37           | 0.39           | 0.41           | 0.43           | 0.45           | 0.48           | 0.51           | 0.00           | 0.00           |
| Debt Service Ratio                                                          | 15.57%              | 13.67%                 | 13.02%         | 12.38%         | 11.78%         | 11.20%         | 10.65%         | 10.13%         | 9.63%          | 9.16%          | 8.99%          |
| Real Operating Expenditure per Capita Ratio                                 | 0.00                | 0.00                   | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           |
| 1) different Calculation to TCorp's calculation for same ratio              |                     |                        |                |                |                |                |                |                |                |                |                |
| <b>TCorp Ratios</b>                                                         |                     |                        |                |                |                |                |                |                |                |                |                |
| Operating Performance Ratio 2)                                              | 4.88%               | 8.94%                  | 10.24%         | 14.14%         | 17.19%         | 19.86%         | 22.71%         | 23.19%         | 27.42%         | 29.93%         | 31.79%         |
| Own Source Operating Revenue Ratio 2)                                       | 94.93%              | 94.38%                 | 94.55%         | 94.71%         | 94.86%         | 95.01%         | 95.16%         | 95.30%         | 95.44%         | 95.57%         | 95.70%         |
| Unrestricted Current Ratio                                                  | 9.90                | 9.81                   | 10.37          | 10.38          | 11.91          | 13.27          | 14.87          | 15.97          | 18.06          | 19.27          | 22.61          |
| Debt Service Cover Ratio 2)                                                 | 2.93                | 3.11                   | 3.22           | 3.55           | 3.84           | 4.11           | 4.40           | 4.53           | 5.02           | 5.35           | 5.53           |
| Capital Expenditure Ratio                                                   | 0.48                | 0.48                   | 0.54           | 1.21           | 0.43           | 0.50           | 0.47           | 0.48           | 0.55           | 0.65           | 0.55           |
| Infrastructure Backlog Ratio                                                | 0.15                | 0.16                   | 0.17           | 0.18           | 0.19           | 0.20           | 0.22           | 0.23           | 0.24           | 0.26           | 0.28           |
| Asset Maintenance Ratio                                                     | 0.34                | 0.35                   | 0.37           | 0.39           | 0.41           | 0.43           | 0.45           | 0.48           | 0.51           | 0.00           | 0.00           |
| Building & Infrastructure Renewals Ratio                                    | 49.41%              | 48.71%                 | 49.40%         | 113.79%        | 40.81%         | 46.86%         | 42.55%         | 77.48%         | 85.66%         | 53.18%         | 44.83%         |
| Cash Expense Cover Ratio 2)                                                 | 11.42               | 12.96                  | 15.28          | 15.45          | 20.06          | 24.58          | 29.67          | 33.53          | 39.87          | 45.22          | 51.10          |
| Interest Cover Ratio                                                        | 5.54                | 6.10                   | 6.58           | 7.57           | 8.59           | 9.64           | 11.01          | 12.07          | 14.38          | 16.65          | 19.54          |
| 2) different Calculation to OLG's Note 13 & FFTF calculation for same ratio |                     |                        |                |                |                |                |                |                |                |                |                |

|                                                                                    |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|------------------------------------------------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Tenterfield Shire Council                                                          |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| 10 Year Financial Plan for the Years ending 30 June 2034                           |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <b>INCOME STATEMENT - SEWER FUND</b>                                               |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Scenario: NO SRV                                                                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|                                                                                    | Actuals          | Current Year     | Projected Years  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|                                                                                    | 2022/23          | 2023/24          | 2024/25          | 2025/26          | 2026/27          | 2027/28          | 2028/29          | 2029/30          | 2030/31          | 2031/32          | 2032/33          | 2033/34          |
|                                                                                    | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$               |
| <b>Income from Continuing Operations</b>                                           |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <b>Revenue:</b>                                                                    |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Rates & Annual Charges                                                             | 2,638,000        | 2,777,443        | 2,934,453        | 3,093,298        | 3,261,381        | 3,438,743        | 3,625,505        | 3,821,765        | 4,027,669        | 4,245,298        | 4,474,737        | 4,716,161        |
| User Charges & Fees                                                                | 226,000          | 235,852          | 246,564          | 259,656          | 273,443          | 287,961          | 303,251          | 319,354          | 336,311          | 354,169          | 372,975          | 392,778          |
| Other Revenues                                                                     | 41,000           | 10,419           | 10,940           | 11,487           | 12,061           | 12,664           | 13,297           | 13,962           | 14,660           | 15,393           | 16,163           | 16,971           |
| Grants & Contributions provided for Operating Purposes                             | 26,000           | 30,158           | 30,912           | 31,685           | 32,477           | 33,289           | 34,121           | 34,974           | 35,848           | 36,744           | 37,663           | 38,605           |
| Grants & Contributions provided for Capital Purposes                               | 13,000           | 10,000           | 10,250           | 10,506           | 10,769           | 11,038           | 11,314           | 11,597           | 11,887           | 12,184           | 12,489           | 12,801           |
| Interest & Investment Revenue                                                      | 108,000          | -                | 110,000          | 110,000          | 110,000          | 110,000          | 110,000          | 110,000          | 110,000          | 110,000          | 110,000          | 110,000          |
| <b>Other Income:</b>                                                               |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Net Gains from the Disposal of Assets                                              | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Fair value increment on investment properties                                      | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Reversal of revaluation decrements on IPPE previously expensed                     | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Reversal of impairment losses on receivables                                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Other Income                                                                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Joint Ventures & Associated Entities - Gain                                        | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Total Income from Continuing Operations</b>                                     | <b>3,052,000</b> | <b>3,063,871</b> | <b>3,343,119</b> | <b>3,516,632</b> | <b>3,700,131</b> | <b>3,893,695</b> | <b>4,097,488</b> | <b>4,311,652</b> | <b>4,536,375</b> | <b>4,773,788</b> | <b>5,024,027</b> | <b>5,287,316</b> |
| <b>Expenses from Continuing Operations</b>                                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Employee Benefits & On-Costs                                                       | 324,000          | 361,440          | 412,989          | 425,378          | 440,265          | 455,674          | 471,626          | 488,129          | 505,213          | 522,893          | 541,191          | 560,136          |
| Borrowing Costs                                                                    | 128,000          | 120,865          | 111,917          | 102,581          | 92,500           | 81,833           | 69,885           | 57,201           | 43,506           | 28,789           | 12,764           | -                |
| Materials & Contracts                                                              | 1,273,000        | 728,614          | 1,027,740        | 1,043,611        | 1,097,085        | 1,310,010        | 1,265,666        | 1,163,785        | 1,226,105        | 1,226,007        | 1,474,705        | 1,431,335        |
| Depreciation & Amortisation                                                        | 585,000          | 599,936          | 678,689          | 692,263          | 709,570          | 727,309          | 745,491          | 764,129          | 783,232          | 802,812          | 822,884          | 822,884          |
| Impairment of investments                                                          | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Impairment of receivables                                                          | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Other Expenses                                                                     | -                | 99,643           | 149,174          | 165,361          | 183,453          | 201,121          | 220,627          | 242,173          | 265,987          | 292,321          | 321,458          | 353,715          |
| Interest & Investment Losses                                                       | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Net Losses from the Disposal of Assets                                             | 61,000           | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Revaluation decrement/impairment of IPPE                                           | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Fair value decrement on investment properties                                      | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| Joint Ventures & Associated Entities - Loss                                        | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Total Expenses from Continuing Operations</b>                                   | <b>2,371,000</b> | <b>1,910,499</b> | <b>2,380,509</b> | <b>2,429,194</b> | <b>2,522,873</b> | <b>2,775,947</b> | <b>2,773,295</b> | <b>2,715,417</b> | <b>2,824,043</b> | <b>2,872,822</b> | <b>3,173,002</b> | <b>3,168,070</b> |
| <b>Operating Result from Continuing Operations</b>                                 | <b>681,000</b>   | <b>1,153,372</b> | <b>962,610</b>   | <b>1,087,438</b> | <b>1,177,258</b> | <b>1,117,748</b> | <b>1,324,193</b> | <b>1,596,235</b> | <b>1,712,332</b> | <b>1,900,966</b> | <b>1,851,025</b> | <b>2,119,246</b> |
| Discontinued Operations - Profit/(Loss)                                            | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Net Profit/(Loss) from Discontinued Operations</b>                              | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         |
| <b>Net Operating Result for the Year</b>                                           | <b>681,000</b>   | <b>1,153,372</b> | <b>962,610</b>   | <b>1,087,438</b> | <b>1,177,258</b> | <b>1,117,748</b> | <b>1,324,193</b> | <b>1,596,235</b> | <b>1,712,332</b> | <b>1,900,966</b> | <b>1,851,025</b> | <b>2,119,246</b> |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | 668,000          | 1,143,372        | 952,360          | 1,076,932        | 1,166,489        | 1,106,710        | 1,312,879        | 1,584,638        | 1,700,445        | 1,888,782        | 1,838,536        | 2,106,445        |



| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>BALANCE SHEET - SEWER FUND<br>Scenario: NO SRV |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|-----------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|                                                                                                                                         | Actuals<br>2022/23 | Current Year<br>2023/24 | Projected Years   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|                                                                                                                                         |                    |                         | 2024/25           | 2025/26           | 2026/27           | 2027/28           | 2028/29           | 2029/30           | 2030/31           | 2031/32           | 2032/33           | 2033/34           |
|                                                                                                                                         | \$                 | \$                      | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                |
| <b>ASSETS</b>                                                                                                                           |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Current Assets</b>                                                                                                                   |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Cash & Cash Equivalents                                                                                                                 | 6,818,000          | 7,221,683               | 8,055,527         | 8,728,246         | 9,769,917         | 10,741,778        | 11,852,899        | 13,247,728        | 14,524,082        | 16,206,803        | 17,854,887        | 19,932,267        |
| Investments                                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Receivables                                                                                                                             | 214,000            | 248,734                 | 261,696           | 275,725           | 290,542           | 306,164           | 322,614           | 339,915           | 358,090           | 377,273           | 397,487           | 418,762           |
| Inventories                                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Contract assets and contract cost assets                                                                                                | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other                                                                                                                                   | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Non-current assets classified as "held for sale"                                                                                        | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Current Assets</b>                                                                                                             | <b>7,032,000</b>   | <b>7,470,417</b>        | <b>8,317,223</b>  | <b>9,003,971</b>  | <b>10,060,459</b> | <b>11,047,942</b> | <b>12,175,514</b> | <b>13,587,641</b> | <b>14,882,172</b> | <b>16,584,076</b> | <b>18,252,374</b> | <b>20,351,029</b> |
| <b>Non-Current Assets</b>                                                                                                               |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Investments                                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Receivables                                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Inventories                                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Contract assets and contract cost assets                                                                                                | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Infrastructure, Property, Plant & Equipment                                                                                             | 23,177,000         | 23,523,964              | 23,546,443        | 23,821,242        | 23,809,043        | 23,808,020        | 23,841,305        | 23,844,938        | 24,081,472        | 24,079,735        | 24,065,590        | 24,084,027        |
| Investment Property                                                                                                                     | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Intangible Assets                                                                                                                       | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Right of use assets                                                                                                                     | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Investments Accounted for using the equity method                                                                                       | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Non-current assets classified as "held for sale"                                                                                        | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other                                                                                                                                   | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Non-Current Assets</b>                                                                                                         | <b>23,177,000</b>  | <b>23,523,964</b>       | <b>23,546,443</b> | <b>23,821,242</b> | <b>23,809,043</b> | <b>23,808,020</b> | <b>23,841,305</b> | <b>23,844,938</b> | <b>24,081,472</b> | <b>24,079,735</b> | <b>24,065,590</b> | <b>24,084,027</b> |
| <b>TOTAL ASSETS</b>                                                                                                                     | <b>30,209,000</b>  | <b>30,994,381</b>       | <b>31,863,666</b> | <b>32,825,213</b> | <b>33,869,502</b> | <b>34,855,962</b> | <b>36,016,819</b> | <b>37,432,577</b> | <b>38,963,644</b> | <b>40,663,811</b> | <b>42,317,964</b> | <b>44,435,056</b> |
| <b>LIABILITIES</b>                                                                                                                      |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Current Liabilities</b>                                                                                                              |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Bank Overdraft                                                                                                                          | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Payables                                                                                                                                | 299,000            | 39,094                  | 62,994            | 63,666            | 67,340            | 83,362            | 79,284            | 70,748            | 75,120            | 74,675            | 93,786            | 91,633            |
| Income received in advance                                                                                                              | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Contract liabilities                                                                                                                    | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Lease liabilities                                                                                                                       | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Borrowings                                                                                                                              | 108,000            | 117,226                 | 126,562           | 136,643           | 147,310           | 159,258           | 171,942           | 185,637           | 200,354           | 215,983           | -                 | -                 |
| Employee benefit provisions                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other provisions                                                                                                                        | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Liabilities associated with assets classified as "held for sale"                                                                        | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Current Liabilities</b>                                                                                                        | <b>407,000</b>     | <b>156,320</b>          | <b>189,556</b>    | <b>200,309</b>    | <b>214,650</b>    | <b>242,620</b>    | <b>251,226</b>    | <b>256,385</b>    | <b>275,474</b>    | <b>290,658</b>    | <b>93,786</b>     | <b>91,633</b>     |
| <b>Non-Current Liabilities</b>                                                                                                          |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Payables                                                                                                                                | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Income received in advance                                                                                                              | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Contract liabilities                                                                                                                    | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Lease liabilities                                                                                                                       | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Borrowings                                                                                                                              | 1,461,000          | 1,343,689               | 1,217,127         | 1,080,484         | 933,174           | 773,916           | 601,974           | 416,337           | 215,983           | -                 | -                 | -                 |
| Employee benefit provisions                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other provisions                                                                                                                        | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Investments Accounted for using the equity method                                                                                       | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Liabilities associated with assets classified as "held for sale"                                                                        | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Non-Current Liabilities</b>                                                                                                    | <b>1,461,000</b>   | <b>1,343,689</b>        | <b>1,217,127</b>  | <b>1,080,484</b>  | <b>933,174</b>    | <b>773,916</b>    | <b>601,974</b>    | <b>416,337</b>    | <b>215,983</b>    | <b>-</b>          | <b>-</b>          | <b>-</b>          |
| <b>TOTAL LIABILITIES</b>                                                                                                                | <b>1,868,000</b>   | <b>1,500,009</b>        | <b>1,406,683</b>  | <b>1,280,793</b>  | <b>1,147,824</b>  | <b>1,016,536</b>  | <b>853,200</b>    | <b>672,722</b>    | <b>491,457</b>    | <b>290,658</b>    | <b>93,786</b>     | <b>91,633</b>     |
| <b>Net Assets</b>                                                                                                                       | <b>28,341,000</b>  | <b>29,494,372</b>       | <b>30,456,982</b> | <b>31,544,420</b> | <b>32,721,678</b> | <b>33,839,426</b> | <b>35,163,619</b> | <b>36,759,854</b> | <b>38,472,186</b> | <b>40,373,152</b> | <b>42,224,177</b> | <b>44,343,423</b> |
| <b>EQUITY</b>                                                                                                                           |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Retained Earnings                                                                                                                       | 14,609,000         | 15,762,372              | 16,724,982        | 17,812,420        | 18,989,678        | 20,107,426        | 21,431,619        | 23,027,854        | 24,740,186        | 26,641,152        | 28,492,177        | 30,611,423        |
| Revaluation Reserves                                                                                                                    | 13,732,000         | 13,732,000              | 13,732,000        | 13,732,000        | 13,732,000        | 13,732,000        | 13,732,000        | 13,732,000        | 13,732,000        | 13,732,000        | 13,732,000        | 13,732,000        |
| Other Reserves                                                                                                                          | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Council Equity Interest                                                                                                                 | 28,341,000         | 29,494,372              | 30,456,982        | 31,544,420        | 32,721,678        | 33,839,426        | 35,163,619        | 36,759,854        | 38,472,186        | 40,373,152        | 42,224,177        | 44,343,423        |
| Non-controlling equity interests                                                                                                        | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Equity</b>                                                                                                                     | <b>28,341,000</b>  | <b>29,494,372</b>       | <b>30,456,982</b> | <b>31,544,420</b> | <b>32,721,678</b> | <b>33,839,426</b> | <b>35,163,619</b> | <b>36,759,854</b> | <b>38,472,186</b> | <b>40,373,152</b> | <b>42,224,177</b> | <b>44,343,423</b> |



| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>CASH FLOW STATEMENT - SEWER FUND<br>Scenario: NO SRV |                    |                         |             |             |             |             |             |             |             |             |             |             |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                                                                                                                                               | Actuals<br>2022/23 | Current Year<br>2023/24 | 2024/25     | 2025/26     | 2026/27     | 2027/28     | 2028/29     | 2029/30     | 2030/31     | 2031/32     | 2032/33     | 2033/34     |
|                                                                                                                                               | \$                 | \$                      | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          |
| <b>Cash Flows from Operating Activities</b>                                                                                                   |                    |                         |             |             |             |             |             |             |             |             |             |             |
| Receipts:                                                                                                                                     |                    |                         |             |             |             |             |             |             |             |             |             |             |
| Rates & Annual Charges                                                                                                                        | -                  | 2,737,777               | 2,925,879   | 3,084,824   | 3,252,203   | 3,429,058   | 3,615,307   | 3,811,048   | 4,016,425   | 4,233,414   | 4,462,208   | 4,702,978   |
| User Charges & Fees                                                                                                                           | -                  | 224,435                 | 242,503     | 254,693     | 268,216     | 282,457     | 297,454     | 313,249     | 329,882     | 347,399     | 365,845     | 385,270     |
| Investment & Interest Revenue Received                                                                                                        | -                  | 4,000                   | 110,000     | 110,000     | 110,000     | 110,000     | 110,000     | 110,000     | 110,000     | 110,000     | 110,000     | 110,000     |
| Grants & Contributions                                                                                                                        | -                  | 40,158                  | 41,162      | 42,191      | 43,246      | 44,327      | 45,435      | 46,571      | 47,735      | 48,928      | 50,152      | 51,408      |
| Bonds & Deposits Received                                                                                                                     | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other                                                                                                                                         | -                  | 22,767                  | 10,613      | 11,095      | 11,849      | 12,231      | 12,842      | 13,484      | 14,157      | 14,864      | 15,607      | 16,387      |
| Payments:                                                                                                                                     |                    |                         |             |             |             |             |             |             |             |             |             |             |
| Employee Benefits & On-Costs                                                                                                                  | -                  | (365,542)               | (412,994)   | (425,348)   | (440,229)   | (455,637)   | (471,588)   | (488,089)   | (505,172)   | (522,850)   | (541,147)   | (560,080)   |
| Materials & Contracts                                                                                                                         | -                  | (863,801)               | (1,003,162) | (1,042,156) | (1,092,569) | (1,293,079) | (1,268,760) | (1,171,258) | (1,220,582) | (1,225,208) | (1,454,251) | (1,433,594) |
| Borrowing Costs                                                                                                                               | -                  | (121,485)               | (112,870)   | (109,394)   | (93,378)    | (82,779)    | (70,908)    | (58,305)    | (44,698)    | (30,078)    | (14,151)    | -           |
| Bonds & Deposits Refunded                                                                                                                     | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other                                                                                                                                         | -                  | (99,843)                | (148,174)   | (165,361)   | (183,453)   | (201,121)   | (220,627)   | (242,173)   | (265,987)   | (292,321)   | (321,458)   | (353,715)   |
| <b>Net Cash provided (or used in) Operating Activities</b>                                                                                    | -                  | 1,458,668               | 1,652,238   | 1,796,343   | 1,875,685   | 1,845,457   | 2,049,156   | 2,334,528   | 2,481,791   | 2,684,150   | 2,872,806   | 2,918,701   |
| <b>Cash Flows from Investing Activities</b>                                                                                                   |                    |                         |             |             |             |             |             |             |             |             |             |             |
| Receipts:                                                                                                                                     |                    |                         |             |             |             |             |             |             |             |             |             |             |
| Sale of Investment Securities                                                                                                                 | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Investment Property                                                                                                                   | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Real Estate Assets                                                                                                                    | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Infrastructure, Property, Plant & Equipment                                                                                           | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of non-current assets classified as "held for sale"                                                                                      | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Intangible Assets                                                                                                                     | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Interests in Joint Ventures & Associates                                                                                              | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Disposal Groups                                                                                                                       | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Deferred Debtors Receipts                                                                                                                     | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Distributions Received from Joint Ventures & Associates                                                                                       | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other Investing Activity Receipts                                                                                                             | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Payments:                                                                                                                                     |                    |                         |             |             |             |             |             |             |             |             |             |             |
| Purchase of Investment Securities                                                                                                             | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Purchase of Investment Property                                                                                                               | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Purchase of Infrastructure, Property, Plant & Equipment                                                                                       | -                  | (948,900)               | (701,168)   | (987,062)   | (897,371)   | (726,286)   | (778,778)   | (767,760)   | (1,019,768) | (801,075)   | (808,739)   | (841,321)   |
| Purchase of Real Estate Assets                                                                                                                | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Purchase of Intangible Assets                                                                                                                 | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Purchase of Interests in Joint Ventures & Associates                                                                                          | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Deferred Debtors & Advances Made                                                                                                              | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Contributions Paid to Joint Ventures & Associates                                                                                             | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other Investing Activity Payments                                                                                                             | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| <b>Net Cash provided (or used in) Investing Activities</b>                                                                                    | -                  | (948,900)               | (701,168)   | (987,062)   | (897,371)   | (726,286)   | (778,778)   | (767,760)   | (1,019,768) | (801,075)   | (808,739)   | (841,321)   |
| <b>Cash Flows from Financing Activities</b>                                                                                                   |                    |                         |             |             |             |             |             |             |             |             |             |             |
| Receipts:                                                                                                                                     |                    |                         |             |             |             |             |             |             |             |             |             |             |
| Proceeds from Borrowings & Advances                                                                                                           | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Proceeds from Finance Leases                                                                                                                  | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other Financing Activity Receipts                                                                                                             | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Payments:                                                                                                                                     |                    |                         |             |             |             |             |             |             |             |             |             |             |
| Repayment of Borrowings & Advances                                                                                                            | -                  | (108,085)               | (117,226)   | (126,562)   | (136,643)   | (147,310)   | (159,258)   | (171,942)   | (185,637)   | (200,394)   | (215,983)   | -           |
| Repayment of lease liabilities (principal repayments)                                                                                         | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Distributions to non-controlling interests                                                                                                    | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other Financing Activity Payments                                                                                                             | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| <b>Net Cash Flow provided (used in) Financing Activities</b>                                                                                  | -                  | (108,085)               | (117,226)   | (126,562)   | (136,643)   | (147,310)   | (159,258)   | (171,942)   | (185,637)   | (200,394)   | (215,983)   | -           |
| <b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>                                                                                 | -                  | 403,683                 | 833,844     | 672,719     | 1,041,671   | 971,861     | 1,111,122   | 1,394,826   | 1,278,356   | 1,682,721   | 1,848,084   | 2,077,380   |
| <b>plus: Cash &amp; Cash Equivalents - beginning of year</b>                                                                                  | -                  | 6,818,000               | 7,221,683   | 8,055,527   | 8,728,246   | 9,769,917   | 10,741,778  | 11,852,899  | 13,247,726  | 14,524,082  | 16,206,803  | 17,854,887  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                          | 6,818,000          | 7,221,683               | 8,055,527   | 8,728,246   | 9,769,917   | 10,741,778  | 11,852,899  | 13,247,726  | 14,524,082  | 16,206,803  | 17,854,887  | 19,932,267  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                          | 6,818,000          | 7,221,683               | 8,055,527   | 8,728,246   | 9,769,917   | 10,741,778  | 11,852,899  | 13,247,726  | 14,524,082  | 16,206,803  | 17,854,887  | 19,932,267  |
| <b>Investments - end of the year</b>                                                                                                          | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| <b>Cash, Cash Equivalents &amp; Investments - end of the year</b>                                                                             | 6,818,000          | 7,221,683               | 8,055,527   | 8,728,246   | 9,769,917   | 10,741,778  | 11,852,899  | 13,247,726  | 14,524,082  | 16,206,803  | 17,854,887  | 19,932,267  |
| <b>Representing:</b>                                                                                                                          |                    |                         |             |             |             |             |             |             |             |             |             |             |
| - External Restrictions                                                                                                                       | 54,000             | 54,000                  | 54,000      | 54,000      | 54,000      | 54,000      | 54,000      | 54,000      | 54,000      | 54,000      | 54,000      | 54,000      |
| - Internal Restrictions                                                                                                                       | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| - Unrestricted                                                                                                                                | 6,764,000          | 7,167,683               | 8,001,527   | 8,674,246   | 9,715,917   | 10,687,778  | 11,798,899  | 13,193,726  | 14,470,082  | 16,152,803  | 17,800,887  | 19,878,267  |
|                                                                                                                                               | 6,818,000          | 7,221,683               | 8,055,527   | 8,728,246   | 9,769,917   | 10,741,778  | 11,852,899  | 13,247,726  | 14,524,082  | 16,206,803  | 17,854,887  | 19,932,267  |

| Tenterfield Shire Council                                                   |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
|-----------------------------------------------------------------------------|------------|---------|---------|---------|--------------|-----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 10 Year Financial Plan for the Years ending 30 June 2034                    |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| FINANCIAL PERFORMANCE INDICATORS - SEWER FUND                               |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Scenario: NO SRV                                                            |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
|                                                                             | Past Years |         |         |         | Current Year | Projected Years |         |         |         |         |         |         |         |         |         |
|                                                                             | 2019/20    | 2020/21 | 2021/22 | 2022/23 | 2023/24      | 2024/25         | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
| <b>New Note 13 Ratios</b>                                                   |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              | 31.64%     | 37.91%  | 29.53%  | 21.98%  | 37.44%       | 28.57%          | 30.72%  | 31.62%  | 28.50%  | 32.13%  | 36.85%  | 37.58%  | 39.67%  | 36.69%  | 39.94%  |
| Own Source Operating Revenue Ratio 1)                                       | 97.53%     | 98.41%  | 98.10%  | 98.72%  | 98.69%       | 98.77%          | 98.80%  | 98.83%  | 98.86%  | 98.89%  | 98.92%  | 98.95%  | 98.98%  | 99.00%  | 99.03%  |
| Unrestricted Current Ratio                                                  | 32.77      | 42.23   | 36.56   | 17.28   | 47.44        | 43.59           | 44.68   | 46.62   | 45.31   | 48.25   | 52.79   | 53.83   | 56.87   | 194.04  | 221.50  |
| Debt Service Cover Ratio 1)                                                 | 9.5        | 11.77   | 6.42    | 6.06    | 8.14         | 7.61            | 8.17    | 8.59    | 8.36    | 9.29    | 10.50   | 11.03   | 11.87   | 11.69   | 0.00    |
| Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage      | 0.00%      | 0.00%   | 0.00%   | 0.00%   | 5.25%        | 5.19%           | 5.19%   | 5.19%   | 5.19%   | 5.19%   | 5.19%   | 5.19%   | 5.19%   | 5.19%   | 5.19%   |
| Cash Expense Cover Ratio 1)                                                 | ∞          | ∞       | 49.92   | 45.81   | 51.63        | 53.85           | 56.23   | 60.24   | 59.13   | 64.91   | 74.57   | 78.44   | 85.64   | 84.12   | 101.90  |
| 1) different Calculation to TCorp's calculation for same ratio              |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| <b>New Special Schedule 7 Ratios</b>                                        |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Building & Infrastructure Asset Renewal Ratio                               | 76.62%     | 0.00%   | 75.86%  | 36.20%  | 174.48%      | 125.87%         | 170.36% | 119.77% | 122.51% | 128.97% | 124.72% | 162.58% | 124.65% | 123.51% | 126.13% |
| Infrastructure Backlog Ratio                                                | 0.0097     | 0.0161  | 0.0213  | 0.0249  | 0.02         | 0.02            | 0.02    | 0.02    | 0.02    | 0.02    | 0.02    | 0.02    | 0.02    | 0.02    | 0.02    |
| Asset Maintenance Ratio                                                     | 1.0011     | 1       | 1       | 1       | 0.27         | 0.27            | 0.29    | 0.29    | 0.30    | 0.31    | 0.31    | 0.33    | 0.34    | 0.00    | 0.00    |
| Capital Expenditure Ratio                                                   | 0          | 0       | 0.0003  | 0.0087  | 1.58         | 1.03            | 1.40    | 0.98    | 1.00    | 1.04    | 1.00    | 1.30    | 1.00    | 0.98    | 1.02    |
| <b>Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)</b>  |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Debt Service Ratio (old Note 13)                                            |            |         |         |         | 7.57%        | 6.94%           | 6.60%   | 6.27%   | 5.95%   | 5.65%   | 5.37%   | 5.10%   | 4.85%   | 4.60%   | 0.00%   |
| Rates & Annual Charges Coverage Ratio                                       |            |         |         |         | 90.65%       | 87.78%          | 87.96%  | 88.14%  | 88.32%  | 88.48%  | 88.64%  | 88.79%  | 88.93%  | 89.07%  | 89.20%  |
| <b>Fit For The Future (FFTF) Ratios</b>                                     |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              |            |         |         |         | 37.44%       | 28.57%          | 30.72%  | 31.62%  | 28.50%  | 32.13%  | 36.85%  | 37.58%  | 39.67%  | 36.69%  | 39.94%  |
| Own Source Operating Revenue Ratio 1)                                       |            |         |         |         | 98.69%       | 98.77%          | 98.80%  | 98.83%  | 98.86%  | 98.89%  | 98.92%  | 98.95%  | 98.98%  | 99.00%  | 99.03%  |
| Building & Infrastructure Asset Renewal Ratio                               |            |         |         |         | 174.48%      | 125.87%         | 170.36% | 119.77% | 122.51% | 128.97% | 124.72% | 162.58% | 124.65% | 123.51% | 126.13% |
| Infrastructure Backlog Ratio                                                |            |         |         |         | 0.02         | 0.02            | 0.02    | 0.02    | 0.02    | 0.02    | 0.02    | 0.02    | 0.02    | 0.02    | 0.02    |
| Asset Maintenance Ratio                                                     |            |         |         |         | 0.27         | 0.27            | 0.29    | 0.29    | 0.30    | 0.31    | 0.31    | 0.33    | 0.34    | 0.00    | 0.00    |
| Debt Service Ratio                                                          |            |         |         |         | 7.50%        | 6.88%           | 6.54%   | 6.21%   | 5.90%   | 5.61%   | 5.33%   | 5.06%   | 4.81%   | 4.56%   | 0.00%   |
| Real Operating Expenditure per Capita Ratio                                 |            |         |         |         | 0.00         | 0.00            | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    |
| 1) different Calculation to TCorp's calculation for same ratio              |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| <b>TCorp Ratios</b>                                                         |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 2)                                              |            |         |         |         | 37.44%       | 28.57%          | 30.72%  | 31.62%  | 28.50%  | 32.13%  | 36.85%  | 37.58%  | 39.67%  | 36.69%  | 39.94%  |
| Own Source Operating Revenue Ratio 2)                                       |            |         |         |         | 98.35%       | 95.15%          | 95.35%  | 95.53%  | 95.71%  | 95.88%  | 96.04%  | 96.20%  | 96.35%  | 96.49%  | 96.63%  |
| Unrestricted Current Ratio                                                  |            |         |         |         | 47.44        | 43.59           | 44.68   | 46.62   | 45.31   | 48.25   | 52.79   | 53.83   | 56.87   | 194.04  | 221.50  |
| Debt Service Cover Ratio 2)                                                 |            |         |         |         | 8.14         | 7.61            | 8.17    | 8.59    | 8.36    | 9.29    | 10.50   | 11.03   | 11.87   | 11.69   | 0.00    |
| Capital Expenditure Ratio                                                   |            |         |         |         | 1.58         | 1.03            | 1.40    | 0.98    | 1.00    | 1.04    | 1.00    | 1.30    | 1.00    | 0.98    | 1.02    |
| Infrastructure Backlog Ratio                                                |            |         |         |         | 0.02         | 0.02            | 0.02    | 0.02    | 0.02    | 0.02    | 0.02    | 0.02    | 0.02    | 0.02    | 0.02    |
| Asset Maintenance Ratio                                                     |            |         |         |         | 0.27         | 0.27            | 0.29    | 0.29    | 0.30    | 0.31    | 0.31    | 0.33    | 0.34    | 0.00    | 0.00    |
| Building & Infrastructure Renewals Ratio                                    |            |         |         |         | 174.48%      | 125.87%         | 170.36% | 119.77% | 122.51% | 128.97% | 124.72% | 162.58% | 124.65% | 123.51% | 126.13% |
| Cash Expense Cover Ratio 2)                                                 |            |         |         |         | 72.84        | 60.80           | 64.09   | 68.13   | 65.54   | 72.65   | 83.93   | 87.26   | 95.28   | 91.67   | 101.99  |
| Interest Cover Ratio                                                        |            |         |         |         | 15.42        | 15.57           | 18.25   | 21.28   | 23.41   | 30.45   | 42.06   | 58.09   | 94.49   | 209.51  | 0.00    |
| 2) different Calculation to OLG's Note 13 & FFTF calculation for same ratio |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |

**SRV SCENARIO 1 – SRV 6.5% FOR 7 YEARS**

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>INCOME STATEMENT - CONSOLIDATED<br>Scenario: SRV 6.5% for 7 Years |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|                                                                                                                                                            | Actuals           | Current Year      | Projected Years   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|                                                                                                                                                            | 2022/23           | 2023/24           | 2024/25           | 2025/26           | 2026/27           | 2027/28           | 2028/29           | 2029/30           | 2030/31           | 2031/32           | 2032/33           | 2033/34           |
|                                                                                                                                                            | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                |
| <b>Income from Continuing Operations</b>                                                                                                                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Revenue:</b>                                                                                                                                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Rates & Annual Charges                                                                                                                                     | 11,871,000        | 13,926,647        | 14,981,067        | 15,877,157        | 16,830,333        | 17,842,787        | 18,917,788        | 20,054,740        | 21,261,107        | 22,542,921        | 23,429,543        | 24,354,382        |
| User Charges & Fees                                                                                                                                        | 2,935,000         | 2,842,874         | 2,790,278         | 2,913,567         | 3,045,657         | 3,182,650         | 3,327,104         | 3,479,153         | 3,638,936         | 3,806,606         | 3,982,320         | 4,166,227         |
| Other Revenues                                                                                                                                             | 805,000           | 551,201           | 522,816           | 535,651           | 548,917           | 562,626           | 576,797           | 591,448           | 606,592           | 622,254           | 638,451           | 655,201           |
| Grants & Contributions provided for Operating Purposes                                                                                                     | 19,727,000        | 8,692,114         | 8,963,813         | 9,115,947         | 9,275,141         | 9,438,314         | 9,605,564         | 9,776,994         | 9,952,712         | 10,132,820        | 10,317,435        | 10,506,662        |
| Grants & Contributions provided for Capital Purposes                                                                                                       | 33,671,000        | 355,032           | 80,305            | 81,438            | 82,600            | 83,790            | 85,009            | 86,259            | 87,541            | 88,854            | 90,201            | 91,581            |
| Interest & Investment Revenue                                                                                                                              | 1,066,000         | 120,804           | 1,085,000         | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           |
| <b>Other Income:</b>                                                                                                                                       |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Net Gains from the Disposal of Assets                                                                                                                      | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Fair value increment on investment properties                                                                                                              | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Reversal of revaluation decrements on IPPE previously expensed                                                                                             | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Reversal of impairment losses on receivables                                                                                                               | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other Income                                                                                                                                               | 258,000           | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Joint Ventures & Associated Entities - Gain                                                                                                                | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Income from Continuing Operations</b>                                                                                                             | <b>70,333,000</b> | <b>26,488,672</b> | <b>28,423,279</b> | <b>29,408,760</b> | <b>30,667,648</b> | <b>31,995,167</b> | <b>33,397,262</b> | <b>34,873,594</b> | <b>36,431,888</b> | <b>38,078,455</b> | <b>39,342,950</b> | <b>40,659,053</b> |
| <b>Expenses from Continuing Operations</b>                                                                                                                 |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Employee Benefits & On-Costs                                                                                                                               | 8,349,000         | 9,359,666         | 8,463,693         | 8,714,552         | 8,969,946         | 9,272,763         | 9,585,763         | 9,909,242         | 10,243,522        | 10,588,926        | 10,945,775        | 11,367,171        |
| Borrowing Costs                                                                                                                                            | 963,000           | 921,019           | 900,501           | 854,006           | 815,087           | 774,459           | 729,087           | 682,986           | 636,524           | 583,736           | 528,701           | 476,052           |
| Materials & Contracts                                                                                                                                      | 11,764,000        | 4,089,641         | 7,021,896         | 6,743,117         | 6,555,710         | 6,990,035         | 7,055,401         | 7,032,918         | 7,431,167         | 7,329,229         | 7,849,902         | 7,901,834         |
| Depreciation & Amortisation                                                                                                                                | 8,727,000         | 9,737,433         | 8,746,302         | 8,746,715         | 8,760,956         | 8,669,091         | 8,579,420         | 8,429,042         | 8,270,262         | 7,969,342         | 7,821,618         | 7,818,029         |
| Impairment of investments                                                                                                                                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Impairment of receivables                                                                                                                                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other Expenses                                                                                                                                             | 790,000           | 2,423,666         | 2,702,144         | 2,865,796         | 3,125,268         | 3,401,705         | 3,709,098         | 4,050,146         | 4,431,852         | 4,858,148         | 5,334,687         | 5,867,251         |
| Interest & Investment Losses                                                                                                                               | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Net Losses from the Disposal of Assets                                                                                                                     | 2,534,000         | 281,220           | 303,718           | 311,311           | 319,094           | 327,071           | 335,248           | 343,629           | 352,220           | 361,026           | 370,052           | 379,303           |
| Revaluation decrement/impairment of IPPE                                                                                                                   | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Fair value decrement on investment properties                                                                                                              | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Joint Ventures & Associated Entities                                                                                                                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Expenses from Continuing Operations</b>                                                                                                           | <b>33,127,000</b> | <b>26,812,644</b> | <b>28,138,254</b> | <b>28,235,497</b> | <b>28,546,061</b> | <b>29,435,124</b> | <b>29,994,017</b> | <b>30,447,963</b> | <b>31,365,547</b> | <b>31,690,407</b> | <b>32,850,735</b> | <b>33,809,640</b> |
| <b>Operating Result from Continuing Operations</b>                                                                                                         | <b>37,206,000</b> | <b>(323,972)</b>  | <b>285,025</b>    | <b>1,173,263</b>  | <b>2,121,587</b>  | <b>2,560,043</b>  | <b>3,403,245</b>  | <b>4,425,631</b>  | <b>5,066,341</b>  | <b>6,388,048</b>  | <b>6,492,215</b>  | <b>6,849,413</b>  |
| Discontinued Operations - Profit/(Loss)                                                                                                                    | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Net Profit/(Loss) from Discontinued Operations</b>                                                                                                      | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          |
| <b>Net Operating Result for the Year</b>                                                                                                                   | <b>37,206,000</b> | <b>(323,972)</b>  | <b>285,025</b>    | <b>1,173,263</b>  | <b>2,121,587</b>  | <b>2,560,043</b>  | <b>3,403,245</b>  | <b>4,425,631</b>  | <b>5,066,341</b>  | <b>6,388,048</b>  | <b>6,492,215</b>  | <b>6,849,413</b>  |
| <b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>                                                                  | <b>3,535,000</b>  | <b>(679,004)</b>  | <b>204,720</b>    | <b>1,091,825</b>  | <b>2,038,987</b>  | <b>2,476,253</b>  | <b>3,318,236</b>  | <b>4,339,372</b>  | <b>4,978,800</b>  | <b>6,299,194</b>  | <b>6,402,014</b>  | <b>6,757,832</b>  |

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>BALANCE SHEET - CONSOLIDATED<br>Scenario: SRV 6.5% for 7 Years |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|                                                                                                                                                         | Actuals<br>2022/23 | Current Year<br>2023/24 | Projected Years    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|                                                                                                                                                         |                    |                         | 2024/25            | 2025/26            | 2026/27            | 2027/28            | 2028/29            | 2029/30            | 2030/31            | 2031/32            | 2032/33            | 2033/34            |
|                                                                                                                                                         | \$                 | \$                      | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 |
| <b>ASSETS</b>                                                                                                                                           |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Current Assets</b>                                                                                                                                   |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Cash & Cash Equivalents                                                                                                                                 | 34,891,000         | 31,037,503              | 33,761,756         | 35,868,952         | 38,270,808         | 41,601,230         | 44,528,975         | 49,182,131         | 54,383,978         | 60,620,639         | 66,817,032         | 72,847,138         |
| Investments                                                                                                                                             | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Receivables                                                                                                                                             | 3,604,000          | 2,159,995               | 2,242,812          | 2,341,229          | 2,446,347          | 2,556,437          | 2,672,824          | 2,795,303          | 2,924,498          | 3,060,764          | 3,185,716          | 3,315,955          |
| Inventories                                                                                                                                             | 221,000            | 179,908                 | 230,455            | 227,900            | 219,576            | 229,080            | 233,282            | 236,316            | 246,005            | 245,087            | 255,792            | 258,752            |
| Contract assets and contract cost assets                                                                                                                | 14,249,000         | 14,235,750              | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         |
| Other                                                                                                                                                   | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Non-current assets classified as "held for sale"                                                                                                        | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Current Assets</b>                                                                                                                             | <b>52,965,000</b>  | <b>47,613,157</b>       | <b>50,470,773</b>  | <b>52,673,832</b>  | <b>55,172,481</b>  | <b>58,622,498</b>  | <b>61,670,831</b>  | <b>66,449,500</b>  | <b>71,790,232</b>  | <b>78,162,240</b>  | <b>84,494,290</b>  | <b>90,657,595</b>  |
| <b>Non-Current Assets</b>                                                                                                                               |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Investments                                                                                                                                             | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Receivables                                                                                                                                             | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Inventories                                                                                                                                             | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contract assets and contract cost assets                                                                                                                | -                  | 13,250                  | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             |
| Infrastructure, Property, Plant & Equipment                                                                                                             | 581,546,000        | 580,344,382             | 577,155,988        | 575,212,776        | 573,859,979        | 572,097,143        | 571,486,309        | 570,126,220        | 568,891,244        | 567,840,123        | 567,017,242        | 566,833,941        |
| Investment Property                                                                                                                                     | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Intangible Assets                                                                                                                                       | -                  | 48,617                  | 47,234             | 45,851             | 44,468             | 43,085             | 41,702             | 40,319             | 38,936             | 37,553             | 36,170             | 34,787             |
| Right of use assets                                                                                                                                     | 264,000            | 264,000                 | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            |
| Investments Accounted for using the equity method                                                                                                       | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Non-current assets classified as "held for sale"                                                                                                        | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other                                                                                                                                                   | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Non-Current Assets</b>                                                                                                                         | <b>581,810,000</b> | <b>580,670,249</b>      | <b>577,480,472</b> | <b>575,535,877</b> | <b>574,181,697</b> | <b>572,417,478</b> | <b>571,805,281</b> | <b>570,443,789</b> | <b>569,207,430</b> | <b>568,154,926</b> | <b>567,330,682</b> | <b>567,145,978</b> |
| <b>TOTAL ASSETS</b>                                                                                                                                     | <b>634,775,000</b> | <b>628,283,405</b>      | <b>627,951,244</b> | <b>628,209,708</b> | <b>629,354,177</b> | <b>631,039,975</b> | <b>633,476,092</b> | <b>636,893,289</b> | <b>640,997,661</b> | <b>646,317,165</b> | <b>651,824,951</b> | <b>657,803,572</b> |
| <b>LIABILITIES</b>                                                                                                                                      |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Current Liabilities</b>                                                                                                                              |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Bank Overdraft                                                                                                                                          | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Payables                                                                                                                                                | 5,877,000          | 3,580,602               | 4,068,757          | 4,139,620          | 4,189,163          | 4,384,895          | 4,535,919          | 4,694,660          | 4,940,213          | 5,092,837          | 5,387,493          | 5,638,195          |
| Income received in advance                                                                                                                              | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contract liabilities                                                                                                                                    | 4,716,000          | 1,794,852               | 1,743,697          | 1,717,091          | 1,691,581          | 1,666,684          | 1,642,414          | 1,618,787          | 1,604,982          | 1,634,169          | 1,664,088          | 1,694,751          |
| Lease liabilities                                                                                                                                       | 54,000             | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Borrowings                                                                                                                                              | 950,000            | 1,054,185               | 959,056            | 1,001,151          | 1,045,080          | 1,093,883          | 1,143,548          | 1,193,718          | 1,250,355          | 1,309,003          | 1,152,158          | 1,063,066          |
| Employee benefit provisions                                                                                                                             | 1,240,000          | 1,240,000               | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          |
| Other provisions                                                                                                                                        | 1,678,000          | 1,167,325               | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          |
| Liabilities associated with assets classified as "held for sale"                                                                                        | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Current Liabilities</b>                                                                                                                        | <b>14,515,000</b>  | <b>8,836,965</b>        | <b>9,178,835</b>   | <b>9,295,187</b>   | <b>9,333,149</b>   | <b>9,552,787</b>   | <b>9,729,206</b>   | <b>9,914,488</b>   | <b>10,202,875</b>  | <b>10,443,334</b>  | <b>10,611,062</b>  | <b>10,803,337</b>  |
| <b>Non-Current Liabilities</b>                                                                                                                          |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Payables                                                                                                                                                | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Income received in advance                                                                                                                              | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contract liabilities                                                                                                                                    | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Lease liabilities                                                                                                                                       | 193,000            | 247,000                 | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            |
| Borrowings                                                                                                                                              | 20,128,000         | 19,073,737              | 18,114,681         | 17,113,530         | 16,068,450         | 14,974,567         | 13,831,019         | 12,637,303         | 11,386,948         | 10,077,945         | 8,925,787          | 7,862,721          |
| Employee benefit provisions                                                                                                                             | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other provisions                                                                                                                                        | 1,137,000          | 1,647,675               | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          |
| Investments Accounted for using the equity method                                                                                                       | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Liabilities associated with assets classified as "held for sale"                                                                                        | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Non-Current Liabilities</b>                                                                                                                    | <b>21,458,000</b>  | <b>20,968,412</b>       | <b>20,009,356</b>  | <b>19,008,205</b>  | <b>17,963,125</b>  | <b>16,889,242</b>  | <b>15,725,694</b>  | <b>14,531,978</b>  | <b>13,281,623</b>  | <b>11,972,620</b>  | <b>10,820,462</b>  | <b>9,757,396</b>   |
| <b>TOTAL LIABILITIES</b>                                                                                                                                | <b>35,973,000</b>  | <b>29,805,377</b>       | <b>29,188,191</b>  | <b>28,273,392</b>  | <b>27,296,274</b>  | <b>26,422,029</b>  | <b>25,454,900</b>  | <b>24,446,466</b>  | <b>23,484,498</b>  | <b>22,415,954</b>  | <b>21,431,525</b>  | <b>20,560,733</b>  |
| <b>Net Assets</b>                                                                                                                                       | <b>598,802,000</b> | <b>598,478,028</b>      | <b>598,763,053</b> | <b>599,936,316</b> | <b>602,057,903</b> | <b>604,617,946</b> | <b>608,021,191</b> | <b>612,446,822</b> | <b>617,513,163</b> | <b>623,901,211</b> | <b>630,393,426</b> | <b>637,242,839</b> |
| <b>EQUITY</b>                                                                                                                                           |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Retained Earnings                                                                                                                                       | 224,481,000        | 224,137,028             | 224,422,053        | 225,595,316        | 227,716,903        | 230,276,946        | 233,680,191        | 238,105,822        | 243,172,163        | 249,580,211        | 256,052,426        | 262,901,839        |
| Revaluation Reserves                                                                                                                                    | 374,341,000        | 374,341,000             | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        |
| Other Reserves                                                                                                                                          | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Council Equity Interest                                                                                                                                 | 598,802,000        | 598,478,028             | 598,763,053        | 599,936,316        | 602,057,903        | 604,617,946        | 608,021,191        | 612,446,822        | 617,513,163        | 623,901,211        | 630,393,426        | 637,242,839        |
| Non-controlling equity interests                                                                                                                        | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Equity</b>                                                                                                                                     | <b>598,802,000</b> | <b>598,478,028</b>      | <b>598,763,053</b> | <b>599,936,316</b> | <b>602,057,903</b> | <b>604,617,946</b> | <b>608,021,191</b> | <b>612,446,822</b> | <b>617,513,163</b> | <b>623,901,211</b> | <b>630,393,426</b> | <b>637,242,839</b> |



| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>CASH FLOW STATEMENT - CONSOLIDATED<br>Scenario: SRV 6.5% for 7 Years |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|                                                                                                                                                               | Actuals<br>2022/23  | Current Year<br>2023/24 | Projected Years    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|                                                                                                                                                               |                     |                         | 2024/25            | 2025/26            | 2026/27            | 2027/28            | 2028/29            | 2029/30            | 2030/31            | 2031/32            | 2032/33            | 2033/34            |
|                                                                                                                                                               | \$                  | \$                      | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 |
| <b>Cash Flows from Operating Activities</b>                                                                                                                   |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Receipts:</b>                                                                                                                                              |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Rates & Annual Charges                                                                                                                                        | 11,876,000          | 13,743,888              | 14,932,601         | 15,942,359         | 16,793,362         | 17,803,604         | 18,876,279         | 20,011,098         | 21,214,954         | 22,493,967         | 23,859,945         | 24,308,686         |
| User Charges & Fees                                                                                                                                           | 3,110,000           | 2,860,592               | 2,751,476          | 2,873,702          | 3,002,527          | 3,137,917          | 3,279,711          | 3,429,062          | 3,586,109          | 3,751,002          | 3,923,895          | 4,104,942          |
| Investment & Interest Revenue Received                                                                                                                        | 1,034,000           | 84,886                  | 1,075,950          | 874,631            | 873,949            | 873,190            | 872,303            | 871,480            | 870,455            | 869,426            | 878,680            | 878,842            |
| Grants & Contributions                                                                                                                                        | 38,706,000          | 6,079,511               | 8,993,013          | 9,165,364          | 9,328,568          | 9,491,401          | 9,660,352          | 9,833,527          | 10,020,197         | 10,244,453         | 10,430,985         | 10,622,175         |
| Bonds & Deposits Received                                                                                                                                     | 112,000             | 41,500                  | 41,500             | 41,500             | 41,500             | 41,500             | -                  | -                  | -                  | -                  | -                  | -                  |
| Other                                                                                                                                                         | 5,044,000           | 2,243,638               | 536,250            | 528,048            | 541,012            | 554,477            | 568,394            | 582,782            | 597,655            | 613,035            | 628,941            | 645,390            |
| <b>Payments:</b>                                                                                                                                              |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Employee Benefits & On-Costs                                                                                                                                  | (8,673,000)         | (9,450,352)             | (8,478,025)        | (8,712,070)        | (8,967,657)        | (9,269,736)        | (9,582,632)        | (9,906,004)        | (10,240,172)       | (10,585,481)       | (10,942,191)       | (11,369,494)       |
| Materials & Contracts                                                                                                                                         | (15,290,000)        | (8,232,677)             | (8,585,982)        | (8,711,362)        | (8,550,842)        | (8,848,774)        | (8,956,128)        | (8,936,947)        | (7,250,917)        | (7,243,895)        | (7,840,822)        | (7,748,578)        |
| Borrowing Costs                                                                                                                                               | (713,000)           | (1,018,025)             | (909,891)          | (882,376)          | (823,609)          | (753,549)          | (738,585)          | (692,697)          | (648,951)          | (594,534)          | (539,986)          | (486,473)          |
| Bonds & Deposits Refunded                                                                                                                                     | -                   | (41,500)                | (41,500)           | (41,500)           | (41,500)           | (41,500)           | -                  | -                  | -                  | -                  | -                  | -                  |
| Other                                                                                                                                                         | (670,000)           | (2,176,602)             | (2,880,783)        | (2,944,802)        | (3,069,089)        | (3,362,581)        | (3,665,510)        | (4,001,719)        | (4,377,506)        | (4,797,320)        | (5,266,540)        | (5,790,938)        |
| <b>Net Cash provided (or used in) Operating Activities</b>                                                                                                    | <b>34,236,000</b>   | <b>6,134,858</b>        | <b>9,656,608</b>   | <b>10,153,494</b>  | <b>11,108,022</b>  | <b>11,595,950</b>  | <b>12,314,184</b>  | <b>13,190,380</b>  | <b>13,773,924</b>  | <b>14,750,673</b>  | <b>14,858,907</b>  | <b>15,168,583</b>  |
| <b>Cash Flows from Investing Activities</b>                                                                                                                   |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Receipts:</b>                                                                                                                                              |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Sale of Investment Securities                                                                                                                                 | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Investment Property                                                                                                                                   | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Real Estate Assets                                                                                                                                    | 45,000              | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Infrastructure, Property, Plant & Equipment                                                                                                           | 206,000             | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of non-current assets classified as "held for sale"                                                                                                      | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Intangible Assets                                                                                                                                     | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Interests in Joint Ventures & Associates                                                                                                              | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Disposal Groups                                                                                                                                       | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Deferred Debtors Receipts                                                                                                                                     | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Distributions Received from Joint Ventures & Associates                                                                                                       | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Investing Activity Receipts                                                                                                                             | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Payments:</b>                                                                                                                                              |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Purchase of Investment Securities                                                                                                                             | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Investment Property                                                                                                                               | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Infrastructure, Property, Plant & Equipment                                                                                                       | (38,876,000)        | (8,888,278)             | (5,878,171)        | (7,087,241)        | (7,703,018)        | (7,220,448)        | (8,292,556)        | (7,393,676)        | (7,378,391)        | (7,263,658)        | (7,353,511)        | (7,987,319)        |
| Purchase of Real Estate Assets                                                                                                                                | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Intangible Assets                                                                                                                                 | -                   | (50,000)                | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Interests in Joint Ventures & Associates                                                                                                          | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Deferred Debtors & Advances Made                                                                                                                              | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contributions Paid to Joint Ventures & Associates                                                                                                             | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Investing Activity Payments                                                                                                                             | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Net Cash provided (or used in) Investing Activities</b>                                                                                                    | <b>(38,625,000)</b> | <b>(8,038,276)</b>      | <b>(5,878,171)</b> | <b>(7,087,241)</b> | <b>(7,703,018)</b> | <b>(7,220,448)</b> | <b>(8,292,556)</b> | <b>(7,393,676)</b> | <b>(7,378,391)</b> | <b>(7,263,658)</b> | <b>(7,353,511)</b> | <b>(7,987,319)</b> |
| <b>Cash Flows from Financing Activities</b>                                                                                                                   |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Receipts:</b>                                                                                                                                              |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Proceeds from Borrowings & Advances                                                                                                                           | 3,100,000           | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Proceeds from Finance Leases                                                                                                                                  | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Financing Activity Receipts                                                                                                                             | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Payments:</b>                                                                                                                                              |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Repayment of Borrowings & Advances                                                                                                                            | (871,000)           | (950,077)               | (1,054,185)        | (959,056)          | (1,001,151)        | (1,045,090)        | (1,093,893)        | (1,143,548)        | (1,193,716)        | (1,250,355)        | (1,309,003)        | (1,152,158)        |
| Repayment of lease liabilities (principal repayments)                                                                                                         | (56,000)            | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Distributions to non-controlling interests                                                                                                                    | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Financing Activity Payments                                                                                                                             | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Net Cash Flow provided (used in) Financing Activities</b>                                                                                                  | <b>2,173,000</b>    | <b>(950,077)</b>        | <b>(1,054,185)</b> | <b>(959,056)</b>   | <b>(1,001,151)</b> | <b>(1,045,090)</b> | <b>(1,093,893)</b> | <b>(1,143,548)</b> | <b>(1,193,716)</b> | <b>(1,250,355)</b> | <b>(1,309,003)</b> | <b>(1,152,158)</b> |
| <b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>                                                                                                 | <b>(2,216,000)</b>  | <b>(3,853,497)</b>      | <b>2,724,262</b>   | <b>2,107,197</b>   | <b>2,401,855</b>   | <b>3,330,422</b>   | <b>2,927,745</b>   | <b>4,653,156</b>   | <b>5,201,847</b>   | <b>6,236,661</b>   | <b>6,196,393</b>   | <b>6,030,106</b>   |
| <b>plus: Cash &amp; Cash Equivalents - beginning of year</b>                                                                                                  | <b>37,107,000</b>   | <b>34,891,000</b>       | <b>31,037,503</b>  | <b>33,761,756</b>  | <b>35,868,952</b>  | <b>38,270,808</b>  | <b>41,601,230</b>  | <b>44,528,975</b>  | <b>49,182,131</b>  | <b>54,383,978</b>  | <b>60,620,639</b>  | <b>66,817,032</b>  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                                          | <b>34,891,000</b>   | <b>31,037,503</b>       | <b>33,761,756</b>  | <b>35,868,952</b>  | <b>38,270,808</b>  | <b>41,601,230</b>  | <b>44,528,975</b>  | <b>49,182,131</b>  | <b>54,383,978</b>  | <b>60,620,639</b>  | <b>66,817,032</b>  | <b>72,847,138</b>  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                                          | <b>34,891,000</b>   | <b>31,037,503</b>       | <b>33,761,756</b>  | <b>35,868,952</b>  | <b>38,270,808</b>  | <b>41,601,230</b>  | <b>44,528,975</b>  | <b>49,182,131</b>  | <b>54,383,978</b>  | <b>60,620,639</b>  | <b>66,817,032</b>  | <b>72,847,138</b>  |
| <b>Cash, Cash Equivalents &amp; Investments - end of the year</b>                                                                                             | <b>34,891,000</b>   | <b>31,037,503</b>       | <b>33,761,756</b>  | <b>35,868,952</b>  | <b>38,270,808</b>  | <b>41,601,230</b>  | <b>44,528,975</b>  | <b>49,182,131</b>  | <b>54,383,978</b>  | <b>60,620,639</b>  | <b>66,817,032</b>  | <b>72,847,138</b>  |
| <b>Representing:</b>                                                                                                                                          |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| - External Restrictions                                                                                                                                       | 28,857,000          | 28,327,971              | 31,655,893         | 33,821,393         | 36,274,210         | 38,575,631         | 42,140,118         | 46,483,543         | 50,804,095         | 56,119,804         | 61,600,518         | 67,035,132         |
| - Internal Restrictions                                                                                                                                       | 5,500,000           | 5,500,000               | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          |
| - Unrestricted                                                                                                                                                | 534,000             | (3,790,468)             | (3,394,138)        | (3,452,440)        | (3,503,432)        | (3,474,401)        | (3,111,143)        | (2,781,412)        | (2,020,117)        | (899,186)          | (283,497)          | (897,004)          |
|                                                                                                                                                               | <b>34,891,000</b>   | <b>31,037,503</b>       | <b>33,761,756</b>  | <b>35,868,952</b>  | <b>38,270,808</b>  | <b>41,601,230</b>  | <b>44,528,975</b>  | <b>49,182,131</b>  | <b>54,383,978</b>  | <b>60,620,639</b>  | <b>66,817,032</b>  | <b>72,847,138</b>  |

| Tenterfield Shire Council                                                   |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
|-----------------------------------------------------------------------------|------------|---------|---------|---------|--------------|-----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 10 Year Financial Plan for the Years ending 30 June 2034                    |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| FINANCIAL PERFORMANCE INDICATORS                                            |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Scenario: SRV 6.5% for 7 Years                                              |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
|                                                                             | Past Years |         |         |         | Current Year | Projected Years |         |         |         |         |         |         |         |         |         |
|                                                                             | 2019/20    | 2020/21 | 2021/22 | 2022/23 | 2023/24      | 2024/25         | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
| <b>New Note 13 Ratios</b>                                                   |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              | 1.14%      | 1.12%   | 12.81%  | 16.55%  | -1.52%       | 1.79%           | 4.78%   | 7.71%   | 8.78%   | 10.97%  | 13.46%  | 14.67%  | 17.53%  | 17.25%  | 17.58%  |
| Own Source Operating Revenue Ratio 1)                                       | 39.63%     | 31.97%  | 32.79%  | 24.08%  | 65.85%       | 68.18%          | 68.73%  | 69.49%  | 70.24%  | 70.98%  | 71.72%  | 72.44%  | 73.16%  | 73.55%  | 73.93%  |
| Unrestricted Current Ratio                                                  | 2.17       | 2.25    | 1.95    | 2.73    | 3.39         | 3.30            | 3.24    | 3.19    | 3.08    | 3.06    | 3.02    | 3.04    | 3.13    | 3.10    | 2.97    |
| Debt Service Cover Ratio 1)                                                 | 6.4945     | 6.9784  | 9.02    | 8.34    | 5.48         | 5.20            | 6.07    | 6.57    | 6.73    | 7.11    | 7.55    | 7.78    | 8.29    | 8.23    | 9.48    |
| Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage      | 7.55%      | 4.41%   | 4.01%   | 3.86%   | 4.97%        | 4.93%           | 4.92%   | 4.91%   | 4.90%   | 4.90%   | 4.89%   | 4.89%   | 4.88%   | 4.89%   | 4.91%   |
| Cash Expense Cover Ratio 1)                                                 | 8.7738     | 7.8793  | 22.77   | 15.76   | 18.75        | 20.54           | 21.38   | 22.43   | 23.38   | 24.25   | 26.02   | 27.53   | 29.73   | 31.20   | 32.93   |
| 1) different Calculation to TCorp's calculation for same ratio              |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| <b>New Special Schedule 7 Ratios</b>                                        |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Building & Infrastructure Asset Renewal Ratio                               | 102.03%    | 151.93% | 42.77%  | 207.22% | 90.17%       | 63.89%          | 75.61%  | 82.68%  | 77.93%  | 87.31%  | 79.32%  | 84.76%  | 85.89%  | 72.57%  | 79.17%  |
| Infrastructure Backlog Ratio                                                | 0.05       | 0.06    | 0.05    | 0.04    | 0.07         | 0.07            | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    | 0.11    | 0.11    |
| Asset Maintenance Ratio                                                     | 1.00       | 1.00    | 1.00    | 1.00    | 0.38         | 0.40            | 0.43    | 0.45    | 0.43    | 0.41    | 0.39    | 0.41    | 0.43    | 0.00    | 0.00    |
| Capital Expenditure Ratio                                                   | 0.04       | 0.04    | 0.03    | 0.05    | 0.88         | 0.64            | 0.78    | 0.85    | 0.80    | 0.93    | 0.84    | 0.85    | 0.87    | 0.89    | 0.98    |
| <b>Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)</b>  |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Debt Service Ratio (old Note 13)                                            |            |         |         |         | 8.16%        | 7.82%           | 6.98%   | 6.67%   | 6.38%   | 6.09%   | 5.82%   | 5.56%   | 5.31%   | 5.13%   | 4.39%   |
| Rates & Annual Charges Coverage Ratio                                       |            |         |         |         | 52.58%       | 52.71%          | 53.99%  | 54.88%  | 55.77%  | 56.64%  | 57.51%  | 58.36%  | 59.20%  | 59.55%  | 58.90%  |
| <b>Fit For The Future (FFTF) Ratios</b>                                     |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              |            |         |         |         | -1.52%       | 1.79%           | 4.78%   | 7.71%   | 8.78%   | 10.97%  | 13.46%  | 14.67%  | 17.53%  | 17.25%  | 17.58%  |
| Own Source Operating Revenue Ratio 1)                                       |            |         |         |         | 65.85%       | 68.18%          | 68.73%  | 69.49%  | 70.24%  | 70.98%  | 71.72%  | 72.44%  | 73.16%  | 73.55%  | 73.93%  |
| Building & Infrastructure Asset Renewal Ratio                               |            |         |         |         | 90.17%       | 63.89%          | 75.61%  | 82.68%  | 77.93%  | 87.31%  | 79.32%  | 84.76%  | 85.89%  | 72.57%  | 79.17%  |
| Infrastructure Backlog Ratio                                                |            |         |         |         | 0.07         | 0.07            | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    | 0.11    | 0.11    |
| Asset Maintenance Ratio                                                     |            |         |         |         | 0.38         | 0.40            | 0.43    | 0.45    | 0.43    | 0.41    | 0.39    | 0.41    | 0.43    | 0.00    | 0.00    |
| Debt Service Ratio                                                          |            |         |         |         | 7.14%        | 6.90%           | 6.18%   | 5.94%   | 5.70%   | 5.47%   | 5.25%   | 5.04%   | 4.83%   | 4.68%   | 4.01%   |
| Real Operating Expenditure per Capita Ratio                                 |            |         |         |         | 0.00         | 0.00            | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    |
| 1) different Calculation to TCorp's calculation for same ratio              |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| <b>TCorp Ratios</b>                                                         |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 2)                                              |            |         |         |         | -2.60%       | 0.72%           | 3.72%   | 6.67%   | 7.76%   | 9.96%   | 12.47%  | 13.70%  | 16.58%  | 16.31%  | 16.66%  |
| Own Source Operating Revenue Ratio 2)                                       |            |         |         |         | 63.31%       | 62.52%          | 63.89%  | 64.81%  | 65.71%  | 66.61%  | 67.48%  | 68.35%  | 69.20%  | 69.67%  | 70.15%  |
| Unrestricted Current Ratio                                                  |            |         |         |         | 3.39         | 3.30            | 3.24    | 3.19    | 3.08    | 3.06    | 3.02    | 3.04    | 3.13    | 3.10    | 2.97    |
| Debt Service Cover Ratio 2)                                                 |            |         |         |         | 5.33         | 5.04            | 5.90    | 6.40    | 6.55    | 6.93    | 7.36    | 7.59    | 8.10    | 8.03    | 9.24    |
| Capital Expenditure Ratio                                                   |            |         |         |         | 0.88         | 0.64            | 0.78    | 0.85    | 0.80    | 0.93    | 0.84    | 0.85    | 0.87    | 0.89    | 0.98    |
| Infrastructure Backlog Ratio                                                |            |         |         |         | 0.07         | 0.07            | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    | 0.11    | 0.11    |
| Asset Maintenance Ratio                                                     |            |         |         |         | 0.38         | 0.40            | 0.43    | 0.45    | 0.43    | 0.41    | 0.39    | 0.41    | 0.43    | 0.00    | 0.00    |
| Building & Infrastructure Renewals Ratio                                    |            |         |         |         | 90.17%       | 63.89%          | 75.61%  | 82.68%  | 77.93%  | 87.31%  | 79.32%  | 84.76%  | 85.89%  | 72.57%  | 79.17%  |
| Cash Expense Cover Ratio 2)                                                 |            |         |         |         | 23.06        | 21.91           | 23.10   | 24.21   | 24.97   | 25.83   | 27.66   | 29.06   | 31.44   | 32.73   | 34.26   |
| Interest Cover Ratio                                                        |            |         |         |         | 10.84        | 10.94           | 12.52   | 14.25   | 15.39   | 17.32   | 19.69   | 21.81   | 25.44   | 27.90   | 31.62   |
| 2) different Calculation to OLG's Note 13 & FFTF calculation for same ratio |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |



| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>INCOME STATEMENT - GENERAL FUND<br>Scenario: SRV 6.5% for 7 years |                    |                         |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|                                                                                                                                                            | Actuals<br>2022/23 | Current Year<br>2023/24 | Projected Years    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|                                                                                                                                                            | \$                 | \$                      | 2024/25            | 2025/26           | 2026/27           | 2027/28           | 2028/29           | 2029/30           | 2030/31           | 2031/32           | 2032/33           | 2033/34           |
|                                                                                                                                                            | \$                 | \$                      | \$                 | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                |
| <b>Income from Continuing Operations</b>                                                                                                                   |                    |                         |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Revenue:</b>                                                                                                                                            |                    |                         |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Rates & Annual Charges                                                                                                                                     | 4,850,000          | 6,775,281               | 7,166,133          | 7,645,220         | 8,156,078         | 8,700,810         | 9,281,656         | 9,901,001         | 10,561,393        | 11,265,544        | 11,547,182        | 11,835,861        |
| User Charges & Fees                                                                                                                                        | 849,000            | 830,295                 | 671,894            | 686,818           | 702,114           | 717,790           | 733,860           | 750,332           | 767,214           | 784,520           | 802,257           | 820,436           |
| Other Revenues                                                                                                                                             | 455,000            | 494,959                 | 464,907            | 476,020           | 487,508           | 499,379           | 511,652           | 524,341           | 537,458           | 551,025           | 565,056           | 579,568           |
| Grants & Contributions provided for Operating Purposes                                                                                                     | 19,515,000         | 8,462,902               | 8,728,871          | 8,875,132         | 9,028,305         | 9,185,307         | 9,346,232         | 9,511,179         | 9,680,252         | 9,853,549         | 10,031,182        | 10,213,253        |
| Grants & Contributions provided for Capital Purposes                                                                                                       | 25,719,000         | 331,032                 | 55,705             | 56,223            | 56,754            | 57,298            | 57,855            | 58,426            | 59,012            | 59,612            | 60,227            | 60,858            |
| Interest & Investment Revenue                                                                                                                              | 855,000            | 120,804                 | 880,000            | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           |
| <b>Other Income:</b>                                                                                                                                       |                    |                         |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Net Gains from the Disposal of Assets                                                                                                                      | -                  | -                       | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Fair value increment on investment properties                                                                                                              | -                  | -                       | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Reversal of revaluation decrements on IPPE previously expensed                                                                                             | -                  | -                       | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Reversal of impairment losses on receivables                                                                                                               | -                  | -                       | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other Income                                                                                                                                               | 258,000            | -                       | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Joint Ventures & Associated Entities - Gain                                                                                                                | -                  | -                       | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Income from Continuing Operations</b>                                                                                                             | <b>52,501,000</b>  | <b>17,015,272</b>       | <b>17,967,510</b>  | <b>18,419,413</b> | <b>19,110,759</b> | <b>19,840,584</b> | <b>20,611,255</b> | <b>21,425,279</b> | <b>22,285,329</b> | <b>23,194,250</b> | <b>23,685,904</b> | <b>24,189,976</b> |
| <b>Expenses from Continuing Operations</b>                                                                                                                 |                    |                         |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Employee Benefits & On-Costs                                                                                                                               | 6,828,000          | 7,872,803               | 6,813,641          | 7,015,005         | 7,210,913         | 7,452,174         | 7,701,447         | 7,958,979         | 8,224,999         | 8,499,759         | 8,783,498         | 9,129,199         |
| Borrowing Costs                                                                                                                                            | 311,000            | 418,953                 | 419,638            | 398,272           | 384,174           | 369,495           | 352,257           | 336,711           | 320,931           | 301,887           | 282,564           | 263,391           |
| Materials & Contracts                                                                                                                                      | 8,103,000          | 1,254,921               | 3,304,015          | 2,886,253         | 2,611,311         | 2,780,682         | 2,815,937         | 2,820,448         | 2,989,793         | 2,892,296         | 3,083,788         | 3,095,500         |
| Depreciation & Amortisation                                                                                                                                | 6,197,000          | 7,046,855               | 6,033,916          | 6,038,488         | 6,041,224         | 5,934,286         | 5,836,791         | 5,687,679         | 5,511,787         | 5,212,115         | 5,070,619         | 5,067,030         |
| Impairment of investments                                                                                                                                  | -                  | -                       | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Impairment of receivables                                                                                                                                  | -                  | -                       | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other Expenses                                                                                                                                             | 790,000            | 2,203,672               | 2,332,615          | 2,459,343         | 2,677,735         | 2,913,906         | 3,177,021         | 3,469,347         | 3,797,403         | 4,164,587         | 4,575,950         | 5,036,605         |
| Interest & Investment Losses                                                                                                                               | -                  | -                       | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Net Losses from the Disposal of Assets                                                                                                                     | 2,435,000          | 281,220                 | 303,718            | 311,311           | 319,084           | 327,071           | 335,248           | 343,629           | 352,220           | 361,026           | 370,052           | 379,303           |
| Revaluation decrement/impairment of IPPE                                                                                                                   | -                  | -                       | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Fair value decrement on investment properties                                                                                                              | -                  | -                       | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Joint Ventures & Associated Entities - Loss                                                                                                                | -                  | -                       | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Expenses from Continuing Operations</b>                                                                                                           | <b>24,664,000</b>  | <b>19,078,423</b>       | <b>19,207,543</b>  | <b>19,108,672</b> | <b>19,244,451</b> | <b>19,777,614</b> | <b>20,218,701</b> | <b>20,616,793</b> | <b>21,197,133</b> | <b>21,431,670</b> | <b>22,166,471</b> | <b>22,971,028</b> |
| <b>Operating Result from Continuing Operations</b>                                                                                                         | <b>27,837,000</b>  | <b>(2,063,151)</b>      | <b>(1,240,033)</b> | <b>(689,259)</b>  | <b>(133,692)</b>  | <b>62,970</b>     | <b>392,554</b>    | <b>808,486</b>    | <b>1,088,196</b>  | <b>1,762,580</b>  | <b>1,519,433</b>  | <b>1,218,948</b>  |
| Discontinued Operations - Profit/(Loss)                                                                                                                    | -                  | -                       | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Net Profit/(Loss) from Discontinued Operations</b>                                                                                                      | <b>-</b>           | <b>-</b>                | <b>-</b>           | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          |
| <b>Net Operating Result for the Year</b>                                                                                                                   | <b>27,837,000</b>  | <b>(2,063,151)</b>      | <b>(1,240,033)</b> | <b>(689,259)</b>  | <b>(133,692)</b>  | <b>62,970</b>     | <b>392,554</b>    | <b>808,486</b>    | <b>1,088,196</b>  | <b>1,762,580</b>  | <b>1,519,433</b>  | <b>1,218,948</b>  |
| Net Operating Result before Grants and Contributions provided for Capital Purposes                                                                         | 2,118,000          | (2,394,183)             | (1,295,738)        | (745,482)         | (190,446)         | 5,672             | 334,699           | 750,060           | 1,029,184         | 1,702,968         | 1,459,206         | 1,158,090         |

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>BALANCE SHEET - GENERAL FUND<br>Scenario: SRV 6.5% for 7 years |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|                                                                                                                                                         | Actuals<br>2022/23 | Current Year<br>2023/24 | Projected Years    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|                                                                                                                                                         |                    |                         | 2024/25            | 2025/26            | 2026/27            | 2027/28            | 2028/29            | 2029/30            | 2030/31            | 2031/32            | 2032/33            | 2033/34            |
|                                                                                                                                                         | \$                 | \$                      | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 |
| <b>ASSETS</b>                                                                                                                                           |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Current Assets</b>                                                                                                                                   |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Cash & Cash Equivalents                                                                                                                                 | 15,882,000         | 11,527,532              | 11,923,862         | 11,865,560         | 11,814,598         | 11,843,599         | 12,206,857         | 12,536,588         | 13,297,883         | 14,318,834         | 15,034,513         | 14,730,006         |
| Investments                                                                                                                                             | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Receivables                                                                                                                                             | 2,396,000          | 930,278                 | 932,718            | 963,269            | 995,551            | 1,029,510          | 1,065,324          | 1,102,981          | 1,142,732          | 1,184,644          | 1,210,619          | 1,236,971          |
| Inventories                                                                                                                                             | 221,000            | 179,908                 | 230,455            | 227,900            | 219,576            | 229,080            | 233,282            | 236,316            | 246,005            | 245,087            | 255,792            | 258,752            |
| Contract assets and contract cost assets                                                                                                                | 11,960,000         | 11,960,000              | 11,960,000         | 11,960,000         | 11,960,000         | 11,960,000         | 11,960,000         | 11,960,000         | 11,960,000         | 11,960,000         | 11,960,000         | 11,960,000         |
| Other                                                                                                                                                   | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Non-current assets classified as "held for sale"                                                                                                        | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Current Assets</b>                                                                                                                             | <b>30,429,000</b>  | <b>24,597,719</b>       | <b>25,047,036</b>  | <b>25,016,729</b>  | <b>24,989,725</b>  | <b>25,062,190</b>  | <b>25,465,463</b>  | <b>25,835,885</b>  | <b>26,646,621</b>  | <b>27,708,565</b>  | <b>28,460,925</b>  | <b>28,185,729</b>  |
| <b>Non-Current Assets</b>                                                                                                                               |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Investments                                                                                                                                             | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Receivables                                                                                                                                             | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Inventories                                                                                                                                             | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contract assets and contract cost assets                                                                                                                | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Infrastructure, Property, Plant & Equipment                                                                                                             | 498,898,000        | 497,675,344             | 495,771,258        | 494,709,844        | 494,178,309        | 493,859,612        | 493,488,377        | 493,559,857        | 493,507,168        | 493,801,004        | 494,244,010        | 495,368,427        |
| Investment Property                                                                                                                                     | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Intangible Assets                                                                                                                                       | -                  | 48,617                  | 47,234             | 45,851             | 44,468             | 43,085             | 41,702             | 40,319             | 38,936             | 37,553             | 36,170             | 34,787             |
| Right of use assets                                                                                                                                     | 264,000            | 264,000                 | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            |
| Investments Accounted for using the equity method                                                                                                       | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Non-current assets classified as "held for sale"                                                                                                        | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other                                                                                                                                                   | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Non-Current Assets</b>                                                                                                                         | <b>499,162,000</b> | <b>497,987,961</b>      | <b>496,082,490</b> | <b>495,019,695</b> | <b>494,486,777</b> | <b>494,166,697</b> | <b>493,794,079</b> | <b>493,864,178</b> | <b>493,810,104</b> | <b>494,102,557</b> | <b>494,544,180</b> | <b>495,687,214</b> |
| <b>TOTAL ASSETS</b>                                                                                                                                     | <b>529,591,000</b> | <b>522,585,679</b>      | <b>521,129,525</b> | <b>520,036,424</b> | <b>519,476,501</b> | <b>519,228,886</b> | <b>519,259,541</b> | <b>519,700,060</b> | <b>520,456,724</b> | <b>521,811,122</b> | <b>523,005,104</b> | <b>523,852,942</b> |
| <b>LIABILITIES</b>                                                                                                                                      |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Current Liabilities</b>                                                                                                                              |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Bank Overdraft                                                                                                                                          | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Payables                                                                                                                                                | 4,979,000          | 3,315,849               | 3,700,078          | 3,751,786          | 3,797,295          | 3,975,822          | 4,123,087          | 4,282,759          | 4,497,702          | 4,658,222          | 4,924,122          | 5,167,003          |
| Income received in advance                                                                                                                              | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contract liabilities                                                                                                                                    | 4,146,000          | 1,382,249               | 1,380,778          | 1,403,849          | 1,428,008          | 1,452,772          | 1,478,154          | 1,504,170          | 1,530,838          | 1,558,171          | 1,586,189          | 1,614,906          |
| Lease liabilities                                                                                                                                       | 54,000             | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Borrowings                                                                                                                                              | 516,000            | 598,879                 | 478,622            | 495,898            | 513,876            | 534,546            | 553,656            | 573,142            | 596,036            | 619,368            | 642,708            | 577,144            |
| Employee benefit provisions                                                                                                                             | 1,240,000          | 1,240,000               | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          |
| Other provisions                                                                                                                                        | 298,000            | 34,000                  | 34,000             | 34,000             | 34,000             | 34,000             | 34,000             | 34,000             | 34,000             | 34,000             | 34,000             | 34,000             |
| Liabilities associated with assets classified as "held for sale"                                                                                        | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Current Liabilities</b>                                                                                                                        | <b>11,233,000</b>  | <b>6,570,977</b>        | <b>6,833,478</b>   | <b>6,925,533</b>   | <b>7,013,179</b>   | <b>7,237,140</b>   | <b>7,428,897</b>   | <b>7,634,072</b>   | <b>7,898,576</b>   | <b>8,109,761</b>   | <b>8,427,019</b>   | <b>8,633,053</b>   |
| <b>Non-Current Liabilities</b>                                                                                                                          |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Payables                                                                                                                                                | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Income received in advance                                                                                                                              | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contract liabilities                                                                                                                                    | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Lease liabilities                                                                                                                                       | 193,000            | 247,000                 | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            |
| Borrowings                                                                                                                                              | 9,999,000          | 9,406,853               | 8,922,231          | 8,426,333          | 7,912,457          | 7,377,911          | 6,824,255          | 6,251,113          | 5,655,077          | 5,035,709          | 4,393,001          | 3,615,857          |
| Employee benefit provisions                                                                                                                             | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other provisions                                                                                                                                        | (845,000)          | (581,000)               | (581,000)          | (581,000)          | (581,000)          | (581,000)          | (581,000)          | (581,000)          | (581,000)          | (581,000)          | (581,000)          | (581,000)          |
| Investments Accounted for using the equity method                                                                                                       | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Liabilities associated with assets classified as "held for sale"                                                                                        | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Non-Current Liabilities</b>                                                                                                                    | <b>9,347,000</b>   | <b>9,066,853</b>        | <b>8,588,231</b>   | <b>8,092,333</b>   | <b>7,578,457</b>   | <b>7,043,911</b>   | <b>6,490,255</b>   | <b>5,917,113</b>   | <b>5,321,077</b>   | <b>4,701,709</b>   | <b>4,059,001</b>   | <b>3,481,857</b>   |
| <b>TOTAL LIABILITIES</b>                                                                                                                                | <b>20,580,000</b>  | <b>15,637,830</b>       | <b>15,421,709</b>  | <b>15,017,866</b>  | <b>14,591,636</b>  | <b>14,281,051</b>  | <b>13,919,152</b>  | <b>13,551,185</b>  | <b>13,219,653</b>  | <b>12,811,470</b>  | <b>12,486,020</b>  | <b>12,114,910</b>  |
| <b>Net Assets</b>                                                                                                                                       | <b>509,011,000</b> | <b>506,947,849</b>      | <b>505,707,816</b> | <b>505,018,557</b> | <b>504,884,865</b> | <b>504,947,835</b> | <b>505,340,389</b> | <b>506,148,875</b> | <b>507,237,071</b> | <b>508,999,651</b> | <b>510,519,084</b> | <b>511,738,032</b> |
| <b>EQUITY</b>                                                                                                                                           |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Retained Earnings                                                                                                                                       | 178,413,000        | 176,349,849             | 175,109,816        | 174,420,557        | 174,286,885        | 174,349,835        | 174,742,389        | 175,550,875        | 176,639,071        | 178,401,651        | 179,921,084        | 181,140,032        |
| Revaluation Reserves                                                                                                                                    | 330,598,000        | 330,598,000             | 330,598,000        | 330,598,000        | 330,598,000        | 330,598,000        | 330,598,000        | 330,598,000        | 330,598,000        | 330,598,000        | 330,598,000        | 330,598,000        |
| Other Reserves                                                                                                                                          | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Council Equity Interest                                                                                                                                 | 509,011,000        | 508,947,849             | 505,707,816        | 505,018,557        | 504,884,865        | 504,947,835        | 505,340,389        | 506,148,875        | 507,237,071        | 508,999,651        | 510,519,084        | 511,738,032        |
| Non-controlling equity interests                                                                                                                        | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Equity</b>                                                                                                                                     | <b>509,011,000</b> | <b>506,947,849</b>      | <b>505,707,816</b> | <b>505,018,557</b> | <b>504,884,865</b> | <b>504,947,835</b> | <b>505,340,389</b> | <b>506,148,875</b> | <b>507,237,071</b> | <b>508,999,651</b> | <b>510,519,084</b> | <b>511,738,032</b> |

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>CASH FLOW STATEMENT - GENERAL FUND<br>Scenario: SRV 6.5% for 7 years |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------|
|                                                                                                                                                               | Actuals<br>2022/23 | Current Year<br>2023/24 | 2024/25           | 2025/26           | 2026/27           | 2027/28           | Projected Years   |                   |                   |                   |                   |             |
|                                                                                                                                                               | \$                 | \$                      | \$                | \$                | \$                | \$                | 2028/29           | 2029/30           | 2030/31           | 2031/32           | 2032/33           | 2033/34     |
|                                                                                                                                                               |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |
| <b>Cash Flows from Operating Activities</b>                                                                                                                   |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |
| Receipts:                                                                                                                                                     |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |
| Rates & Annual Charges                                                                                                                                        | -                  | 6,894,609               | 7,159,578         | 7,637,182         | 8,147,507         | 8,691,671         | 9,271,911         | 9,990,610         | 10,550,313        | 11,253,730        | 11,542,457        | 11,831,018  |
| User Charges & Fees                                                                                                                                           | -                  | 822,507                 | 670,518           | 686,948           | 702,247           | 717,928           | 734,000           | 750,475           | 767,361           | 784,670           | 802,411           | 820,594     |
| Investment & Interest Revenue Received                                                                                                                        | -                  | 71,886                  | 870,950           | 669,631           | 668,949           | 668,190           | 667,303           | 666,480           | 665,455           | 664,428           | 673,680           | 673,842     |
| Grants & Contributions                                                                                                                                        | -                  | 5,994,753               | 8,783,432         | 8,949,295         | 9,103,845         | 9,281,861         | 9,423,824         | 9,589,835         | 9,760,000         | 9,934,415         | 10,113,195        | 10,296,441  |
| Bonds & Deposits Received                                                                                                                                     | -                  | 41,500                  | 41,500            | 41,500            | 41,500            | 41,500            | -                 | -                 | -                 | -                 | -                 | -           |
| Other                                                                                                                                                         | -                  | 2,153,212               | 478,795           | 488,909           | 480,120           | 491,773           | 503,819           | 518,274           | 529,150           | 542,466           | 556,240           | 570,485     |
| Payments:                                                                                                                                                     |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |
| Employee Benefits & On-Costs                                                                                                                                  | -                  | (7,942,188)             | (8,626,909)       | (7,012,842)       | (7,208,007)       | (7,449,544)       | (7,698,727)       | (7,956,166)       | (8,222,089)       | (8,498,749)       | (8,780,385)       | (9,125,980) |
| Materials & Contracts                                                                                                                                         | -                  | (2,848,705)             | (2,943,259)       | (2,885,141)       | (2,599,891)       | (2,650,272)       | (2,711,422)       | (2,714,759)       | (2,831,070)       | (2,789,732)       | (2,693,963)       | (2,940,578) |
| Borrowing Costs                                                                                                                                               | -                  | (420,955)               | (425,627)         | (493,058)         | (389,133)         | (374,654)         | (357,802)         | (342,248)         | (328,862)         | (307,847)         | (288,759)         | (269,819)   |
| Bonds & Deposits Refunded                                                                                                                                     | -                  | (41,500)                | (41,500)          | (41,500)          | (41,500)          | (41,500)          | -                 | -                 | -                 | -                 | -                 | -           |
| Other                                                                                                                                                         | -                  | (1,958,608)             | (2,311,354)       | (2,438,349)       | (2,641,556)       | (2,874,782)       | (3,133,433)       | (3,420,920)       | (3,743,057)       | (4,103,759)       | (4,507,803)       | (4,960,292) |
| <b>Net Cash provided (or used in) Operating Activities</b>                                                                                                    | -                  | 2,547,509               | 5,458,221         | 5,692,573         | 6,263,011         | 6,482,190         | 6,699,672         | 6,979,582         | 7,149,401         | 7,481,621         | 7,217,053         | 6,895,712   |
| <b>Cash Flows from Investing Activities</b>                                                                                                                   |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |
| Receipts:                                                                                                                                                     |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |
| Sale of Investment Securities                                                                                                                                 | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Sale of Investment Property                                                                                                                                   | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Sale of Real Estate Assets                                                                                                                                    | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Sale of Infrastructure, Property, Plant & Equipment                                                                                                           | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Sale of non-current assets classified as "held for sale"                                                                                                      | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Sale of Intangible Assets                                                                                                                                     | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Sale of Interests in Joint Ventures & Associates                                                                                                              | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Sale of Disposal Groups                                                                                                                                       | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Deferred Debtors Receipts                                                                                                                                     | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Distributions Received from Joint Ventures & Associates                                                                                                       | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Other Investing Activity Receipts                                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Payments:                                                                                                                                                     |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |
| Purchase of Investment Securities                                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Purchase of Investment Property                                                                                                                               | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Purchase of Infrastructure, Property, Plant & Equipment                                                                                                       | -                  | (6,308,710)             | (4,461,011)       | (5,272,254)       | (5,818,075)       | (5,959,312)       | (5,801,869)       | (6,098,194)       | (5,814,984)       | (5,864,634)       | (5,882,006)       | (6,557,511) |
| Purchase of Real Estate Assets                                                                                                                                | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Purchase of Intangible Assets                                                                                                                                 | -                  | (50,000)                | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Purchase of Interests in Joint Ventures & Associates                                                                                                          | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Deferred Debtors & Advances Made                                                                                                                              | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Contributions Paid to Joint Ventures & Associates                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Other Investing Activity Payments                                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| <b>Net Cash provided (or used in) Investing Activities</b>                                                                                                    | -                  | (6,358,710)             | (4,461,011)       | (5,272,254)       | (5,818,075)       | (5,959,312)       | (5,801,869)       | (6,098,194)       | (5,814,984)       | (5,864,634)       | (5,882,006)       | (6,557,511) |
| <b>Cash Flows from Financing Activities</b>                                                                                                                   |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |
| Receipts:                                                                                                                                                     |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |
| Proceeds from Borrowings & Advances                                                                                                                           | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Proceeds from Finance Leases                                                                                                                                  | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Other Financing Activity Receipts                                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Payments:                                                                                                                                                     |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |
| Repayment of Borrowings & Advances                                                                                                                            | -                  | (515,268)               | (588,879)         | (478,623)         | (495,898)         | (513,878)         | (534,546)         | (553,658)         | (573,142)         | (598,036)         | (619,368)         | (642,709)   |
| Repayment of lease liabilities (principal repayments)                                                                                                         | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Distributions to non-controlling interests                                                                                                                    | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| Other Financing Activity Payments                                                                                                                             | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| <b>Net Cash Flow provided (used in) Financing Activities</b>                                                                                                  | -                  | (515,268)               | (588,879)         | (478,623)         | (495,898)         | (513,878)         | (534,546)         | (553,658)         | (573,142)         | (598,036)         | (619,368)         | (642,709)   |
| <b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>                                                                                                 | -                  | (4,324,469)             | 396,330           | (58,302)          | (50,962)          | 29,002            | 363,258           | 329,731           | 761,295           | 1,020,951         | 715,679           | (304,508)   |
| <b>plus: Cash &amp; Cash Equivalents - beginning of year</b>                                                                                                  | -                  | 15,852,000              | 11,527,532        | 11,923,862        | 11,865,560        | 11,814,598        | 11,843,599        | 12,206,857        | 12,536,588        | 13,297,883        | 14,318,834        | 15,034,513  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                                          | 15,852,000         | 11,527,532              | 11,923,862        | 11,865,560        | 11,814,598        | 11,843,599        | 12,206,857        | 12,536,588        | 13,297,883        | 14,318,834        | 15,034,513        | 14,730,006  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                                          | 15,852,000         | 11,527,532              | 11,923,862        | 11,865,560        | 11,814,598        | 11,843,599        | 12,206,857        | 12,536,588        | 13,297,883        | 14,318,834        | 15,034,513        | 14,730,006  |
| <b>Investments - end of the year</b>                                                                                                                          | -                  | -                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -           |
| <b>Cash, Cash Equivalents &amp; Investments - end of the year</b>                                                                                             | 15,852,000         | 11,527,532              | 11,923,862        | 11,865,560        | 11,814,598        | 11,843,599        | 12,206,857        | 12,536,588        | 13,297,883        | 14,318,834        | 15,034,513        | 14,730,006  |
| <b>Representing:</b>                                                                                                                                          |                    |                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |
| - External Restrictions                                                                                                                                       | 9,818,000          | 9,818,000               | 9,818,000         | 9,818,000         | 9,818,000         | 9,818,000         | 9,818,000         | 9,818,000         | 9,818,000         | 9,818,000         | 9,818,000         | 9,818,000   |
| - Internal Restrictions                                                                                                                                       | 5,500,000          | 5,500,000               | 5,500,000         | 5,500,000         | 5,500,000         | 5,500,000         | 5,500,000         | 5,500,000         | 5,500,000         | 5,500,000         | 5,500,000         | 5,500,000   |
| - Unrestricted                                                                                                                                                | 534,000            | (3,790,468)             | (3,394,138)       | (3,452,440)       | (3,503,402)       | (3,474,401)       | (3,111,143)       | (2,781,413)       | (2,020,117)       | (989,186)         | (283,487)         | (587,994)   |
| <b>15,852,000</b>                                                                                                                                             | <b>11,527,532</b>  | <b>11,923,862</b>       | <b>11,865,560</b> | <b>11,814,598</b> | <b>11,843,599</b> | <b>12,206,857</b> | <b>12,536,588</b> | <b>13,297,883</b> | <b>14,318,834</b> | <b>15,034,513</b> | <b>14,730,006</b> |             |

| Tenterfield Shire Council                                                   |              |                 |         |         |         |         |         |         |         |         |         |
|-----------------------------------------------------------------------------|--------------|-----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 10 Year Financial Plan for the Years ending 30 June 2034                    |              |                 |         |         |         |         |         |         |         |         |         |
| FINANCIAL PERFORMANCE INDICATORS - GENERAL FUND                             |              |                 |         |         |         |         |         |         |         |         |         |
| Scenario: SRV 6.5% for 7 years                                              | Current Year | Projected Years |         |         |         |         |         |         |         |         |         |
|                                                                             | 2023/24      | 2024/25         | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
| <b>New Note 13 Ratios</b>                                                   |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              | -12.66%      | -5.54%          | -2.36%  | 0.68%   | 1.68%   | 3.26%   | 5.12%   | 6.22%   | 8.92%   | 7.74%   | 6.37%   |
| Own Source Operating Revenue Ratio 1)                                       | 48.32%       | 51.11%          | 51.51%  | 52.46%  | 53.42%  | 54.37%  | 55.33%  | 56.30%  | 57.26%  | 57.39%  | 57.53%  |
| Unrestricted Current Ratio                                                  | 3.39         | 3.30            | 3.24    | 3.19    | 3.08    | 3.06    | 3.02    | 3.04    | 3.13    | 3.10    | 2.97    |
| Debt Service Cover Ratio 1)                                                 | 5.73         | 5.36            | 6.85    | 7.45    | 7.51    | 7.73    | 7.99    | 8.07    | 8.44    | 7.96    | 7.58    |
| Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage      | 3.74%        | 3.67%           | 3.67%   | 3.68%   | 3.68%   | 3.68%   | 3.68%   | 3.68%   | 3.69%   | 3.68%   | 3.68%   |
| Cash Expense Cover Ratio 1)                                                 | 10.08        | 10.88           | 10.75   | 10.60   | 10.22   | 10.15   | 10.04   | 10.17   | 10.55   | 10.56   | 9.85    |
| 1) different Calculation to TCorp's calculation for same ratio              |              |                 |         |         |         |         |         |         |         |         |         |
| <b>New Special Schedule 7 Ratios</b>                                        |              |                 |         |         |         |         |         |         |         |         |         |
| Building & Infrastructure Asset Renewal Ratio                               | 76.32%       | 63.93%          | 75.18%  | 79.44%  | 83.55%  | 76.76%  | 84.68%  | 83.06%  | 86.82%  | 71.53%  | 80.78%  |
| Infrastructure Backlog Ratio                                                | 0.06         | 0.07            | 0.07    | 0.07    | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    |
| Asset Maintenance Ratio                                                     | 0.54         | 0.56            | 0.61    | 0.65    | 0.60    | 0.55    | 0.51    | 0.53    | 0.57    | 0.00    | 0.00    |
| Capital Expenditure Ratio                                                   | 0.83         | 0.68            | 0.82    | 0.91    | 0.95    | 0.94    | 1.01    | 0.99    | 1.06    | 1.09    | 1.22    |
| <b>Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)</b>  |              |                 |         |         |         |         |         |         |         |         |         |
| Debt Service Ratio (old Note 13)                                            | 6.80%        | 6.87%           | 5.75%   | 5.52%   | 5.30%   | 5.09%   | 4.88%   | 4.69%   | 4.50%   | 4.41%   | 4.33%   |
| Rates & Annual Charges Coverage Ratio                                       | 39.82%       | 39.88%          | 41.51%  | 42.68%  | 43.85%  | 45.03%  | 46.21%  | 47.39%  | 48.57%  | 48.75%  | 48.93%  |
| <b>Fit For The Future (FFTF) Ratios</b>                                     |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              | -12.66%      | -5.54%          | -2.36%  | 0.68%   | 1.68%   | 3.26%   | 5.12%   | 6.22%   | 8.92%   | 7.74%   | 6.37%   |
| Own Source Operating Revenue Ratio 1)                                       | 48.32%       | 51.11%          | 51.51%  | 52.46%  | 53.42%  | 54.37%  | 55.33%  | 56.30%  | 57.26%  | 57.39%  | 57.53%  |
| Building & Infrastructure Asset Renewal Ratio                               | 76.32%       | 63.93%          | 75.18%  | 79.44%  | 83.55%  | 76.76%  | 84.68%  | 83.06%  | 86.82%  | 71.53%  | 80.78%  |
| Infrastructure Backlog Ratio                                                | 0.06         | 0.07            | 0.07    | 0.07    | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    |
| Asset Maintenance Ratio                                                     | 0.54         | 0.56            | 0.61    | 0.65    | 0.60    | 0.55    | 0.51    | 0.53    | 0.57    | 0.00    | 0.00    |
| Debt Service Ratio                                                          | 5.57%        | 5.69%           | 4.78%   | 4.62%   | 4.47%   | 4.31%   | 4.17%   | 4.02%   | 3.88%   | 3.82%   | 3.76%   |
| Real Operating Expenditure per Capita Ratio                                 | 0.00         | 0.00            | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    |
| 1) different Calculation to TCorp's calculation for same ratio              |              |                 |         |         |         |         |         |         |         |         |         |
| <b>TCorp Ratios</b>                                                         |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 2)                                              | -14.35%      | -7.23%          | -4.06%  | -1.00%  | 0.03%   | 1.63%   | 3.51%   | 4.63%   | 7.36%   | 6.18%   | 4.80%   |
| Own Source Operating Revenue Ratio 2)                                       | 44.70%       | 43.62%          | 45.24%  | 46.35%  | 47.47%  | 48.59%  | 49.71%  | 50.83%  | 51.95%  | 52.14%  | 52.32%  |
| Unrestricted Current Ratio                                                  | 3.39         | 3.30            | 3.24    | 3.19    | 3.08    | 3.06    | 3.02    | 3.04    | 3.13    | 3.10    | 2.97    |
| Debt Service Cover Ratio 2)                                                 | 5.43         | 5.06            | 6.49    | 7.08    | 7.14    | 7.36    | 7.61    | 7.67    | 8.04    | 7.55    | 7.16    |
| Capital Expenditure Ratio                                                   | 0.83         | 0.68            | 0.82    | 0.91    | 0.95    | 0.94    | 1.01    | 0.99    | 1.06    | 1.09    | 1.22    |
| Infrastructure Backlog Ratio                                                | 0.06         | 0.07            | 0.07    | 0.07    | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    |
| Asset Maintenance Ratio                                                     | 0.54         | 0.56            | 0.61    | 0.65    | 0.60    | 0.55    | 0.51    | 0.53    | 0.57    | 0.00    | 0.00    |
| Building & Infrastructure Renewals Ratio                                    | 76.32%       | 63.93%          | 75.18%  | 79.44%  | 83.55%  | 76.76%  | 84.68%  | 83.06%  | 86.82%  | 71.53%  | 80.78%  |
| Cash Expense Cover Ratio 2)                                                 | 11.91        | 11.22           | 11.24   | 11.06   | 10.55   | 10.44   | 10.31   | 10.39   | 10.79   | 10.73   | 10.02   |
| Interest Cover Ratio                                                        | 12.11        | 12.29           | 14.29   | 16.23   | 17.08   | 18.52   | 20.12   | 21.38   | 23.91   | 24.11   | 24.63   |
| 2) different Calculation to OLG's Note 13 & FFTF calculation for same ratio |              |                 |         |         |         |         |         |         |         |         |         |



**SRV SCENARIO 2 – SRV 8.5% FOR 7 YEARS**

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034 |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|---------------------------------------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>INCOME STATEMENT - CONSOLIDATED</b>                                                |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Scenario: SRV 8.5% for 7 Years                                                        |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|                                                                                       | Actuals           | Current Year      | Projected Years   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|                                                                                       | 2022/23           | 2023/24           | 2024/25           | 2025/26           | 2026/27           | 2027/28           | 2028/29           | 2029/30           | 2030/31           | 2031/32           | 2032/33           | 2033/34           |
|                                                                                       | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                |
| <b>Income from Continuing Operations</b>                                              |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Revenue:</b>                                                                       |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Rates & Annual Charges                                                                | 11,871,000        | 13,926,647        | 14,981,067        | 16,027,123        | 17,153,135        | 18,363,927        | 19,665,669        | 21,060,965        | 22,560,804        | 24,175,100        | 25,102,527        | 26,069,191        |
| User Charges & Fees                                                                   | 2,935,000         | 2,842,874         | 2,790,278         | 2,913,567         | 3,045,657         | 3,182,650         | 3,327,104         | 3,479,153         | 3,638,936         | 3,806,606         | 3,982,320         | 4,166,227         |
| Other Revenues                                                                        | 805,000           | 551,201           | 522,816           | 535,651           | 548,917           | 562,626           | 576,797           | 591,448           | 606,592           | 622,254           | 638,451           | 655,201           |
| Grants & Contributions provided for Operating Purposes                                | 19,727,000        | 8,692,114         | 8,963,813         | 9,115,947         | 9,275,141         | 9,438,314         | 9,605,564         | 9,776,994         | 9,952,712         | 10,132,820        | 10,317,435        | 10,506,662        |
| Grants & Contributions provided for Capital Purposes                                  | 33,671,000        | 355,032           | 80,305            | 81,438            | 82,600            | 83,790            | 85,009            | 86,259            | 87,541            | 88,854            | 90,201            | 91,581            |
| Interest & Investment Revenue                                                         | 1,066,000         | 120,804           | 1,085,000         | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           |
| <b>Other Income:</b>                                                                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Net Gains from the Disposal of Assets                                                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Fair value increment on investment properties                                         | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Reversal of revaluation decrements on IPPE previously expensed                        | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Reversal of impairment losses on receivables                                          | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other Income                                                                          | 258,000           | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Joint Ventures & Associated Entities - Gain                                           | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Income from Continuing Operations</b>                                        | <b>70,333,000</b> | <b>26,488,672</b> | <b>28,423,279</b> | <b>29,558,726</b> | <b>30,990,450</b> | <b>32,516,307</b> | <b>34,145,143</b> | <b>35,879,819</b> | <b>37,731,585</b> | <b>39,710,634</b> | <b>41,015,934</b> | <b>42,373,862</b> |
| <b>Expenses from Continuing Operations</b>                                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Employee Benefits & On-Costs                                                          | 8,349,000         | 9,359,666         | 8,463,693         | 8,714,552         | 8,969,946         | 9,272,763         | 9,585,763         | 9,909,242         | 10,243,522        | 10,588,926        | 10,945,775        | 11,367,171        |
| Borrowing Costs                                                                       | 963,000           | 921,019           | 900,501           | 854,006           | 815,087           | 774,459           | 729,087           | 682,986           | 636,524           | 583,736           | 528,701           | 476,052           |
| Materials & Contracts                                                                 | 11,764,000        | 4,089,641         | 7,021,896         | 6,743,117         | 6,555,710         | 6,990,035         | 7,055,401         | 7,032,918         | 7,431,167         | 7,329,229         | 7,849,902         | 7,901,834         |
| Depreciation & Amortisation                                                           | 8,727,000         | 9,737,433         | 8,746,302         | 8,746,715         | 8,760,956         | 8,669,091         | 8,579,420         | 8,429,042         | 8,270,262         | 7,969,342         | 7,821,618         | 7,818,029         |
| Impairment of investments                                                             | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Impairment of receivables                                                             | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other Expenses                                                                        | 790,000           | 2,423,666         | 2,702,144         | 2,865,796         | 3,125,268         | 3,401,705         | 3,709,098         | 4,050,146         | 4,431,852         | 4,858,148         | 5,334,687         | 5,867,251         |
| Interest & Investment Losses                                                          | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Net Losses from the Disposal of Assets                                                | 2,534,000         | 281,220           | 303,718           | 311,311           | 319,094           | 327,071           | 335,248           | 343,629           | 352,220           | 361,026           | 370,052           | 379,303           |
| Revaluation decrement/impairment of IPPE                                              | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Fair value decrement on investment properties                                         | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Joint Ventures & Associated Entities                                                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Expenses from Continuing Operations</b>                                      | <b>33,127,000</b> | <b>26,812,644</b> | <b>28,138,254</b> | <b>28,235,497</b> | <b>28,546,061</b> | <b>29,435,124</b> | <b>29,994,017</b> | <b>30,447,963</b> | <b>31,365,547</b> | <b>31,690,407</b> | <b>32,850,735</b> | <b>33,809,640</b> |
| <b>Operating Result from Continuing Operations</b>                                    | <b>37,206,000</b> | <b>(323,972)</b>  | <b>285,025</b>    | <b>1,323,229</b>  | <b>2,444,389</b>  | <b>3,081,183</b>  | <b>4,151,126</b>  | <b>5,431,856</b>  | <b>6,366,038</b>  | <b>8,020,227</b>  | <b>8,165,199</b>  | <b>8,564,222</b>  |
| Discontinued Operations - Profit/(Loss)                                               | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Net Profit/(Loss) from Discontinued Operations</b>                                 | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          |
| <b>Net Operating Result for the Year</b>                                              | <b>37,206,000</b> | <b>(323,972)</b>  | <b>285,025</b>    | <b>1,323,229</b>  | <b>2,444,389</b>  | <b>3,081,183</b>  | <b>4,151,126</b>  | <b>5,431,856</b>  | <b>6,366,038</b>  | <b>8,020,227</b>  | <b>8,165,199</b>  | <b>8,564,222</b>  |
| Net Operating Result before Grants and Contributions provided for Capital Purposes    | 3,535,000         | (679,004)         | 204,720           | 1,241,791         | 2,361,789         | 2,997,393         | 4,066,117         | 5,345,597         | 6,278,497         | 7,931,373         | 8,074,998         | 8,472,641         |

| Tenterfield Shire Council                                        |             |              |                 |             |             |             |             |             |             |             |             |             |
|------------------------------------------------------------------|-------------|--------------|-----------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 10 Year Financial Plan for the Years ending 30 June 2034         |             |              |                 |             |             |             |             |             |             |             |             |             |
| BALANCE SHEET - CONSOLIDATED<br>Scenario: SRV 8.5% for 7 Years   | Actuals     | Current Year | Projected Years |             |             |             |             |             |             |             |             |             |
|                                                                  | 2022/23     | 2023/24      | 2024/25         | 2025/26     | 2026/27     | 2027/28     | 2028/29     | 2029/30     | 2030/31     | 2031/32     | 2032/33     | 2033/34     |
|                                                                  | \$          | \$           | \$              | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          |
| ASSETS                                                           |             |              |                 |             |             |             |             |             |             |             |             |             |
| Current Assets                                                   |             |              |                 |             |             |             |             |             |             |             |             |             |
| Cash & Cash Equivalents                                          | 34,891,000  | 31,037,503   | 33,761,756      | 36,013,107  | 38,731,021  | 42,574,798  | 46,241,477  | 51,890,615  | 58,380,474  | 66,236,026  | 74,103,315  | 81,846,086  |
| Investments                                                      | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Receivables                                                      | 3,604,000   | 2,159,995    | 2,242,812       | 2,347,041   | 2,458,901   | 2,576,777   | 2,702,112   | 2,834,833   | 2,975,713   | 3,125,266   | 3,252,307   | 3,384,689   |
| Inventories                                                      | 221,000     | 179,908      | 230,455         | 227,900     | 219,576     | 229,080     | 233,282     | 236,316     | 246,005     | 245,087     | 255,792     | 258,752     |
| Contract assets and contract cost assets                         | 14,249,000  | 14,235,750   | 14,235,750      | 14,235,750  | 14,235,750  | 14,235,750  | 14,235,750  | 14,235,750  | 14,235,750  | 14,235,750  | 14,235,750  | 14,235,750  |
| Other                                                            | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Non-current assets classified as "held for sale"                 | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Current Assets                                             | 52,965,000  | 47,613,157   | 50,470,773      | 52,823,798  | 55,645,249  | 59,616,406  | 63,412,620  | 69,197,514  | 75,837,943  | 83,842,130  | 91,847,164  | 99,725,278  |
| Non-Current Assets                                               |             |              |                 |             |             |             |             |             |             |             |             |             |
| Investments                                                      | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Receivables                                                      | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Inventories                                                      | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Contract assets and contract cost assets                         | -           | 13,250       | 13,250          | 13,250      | 13,250      | 13,250      | 13,250      | 13,250      | 13,250      | 13,250      | 13,250      | 13,250      |
| Infrastructure, Property, Plant & Equipment                      | 581,546,000 | 580,344,382  | 577,155,988     | 575,212,776 | 573,859,979 | 572,097,143 | 571,486,309 | 570,126,220 | 568,891,244 | 567,840,123 | 567,017,242 | 566,833,941 |
| Investment Property                                              | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Intangible Assets                                                | -           | 48,617       | 47,234          | 45,851      | 44,468      | 43,085      | 41,702      | 40,319      | 38,936      | 37,553      | 36,170      | 34,787      |
| Right of use assets                                              | 264,000     | 264,000      | 264,000         | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     |
| Investments Accounted for using the equity method                | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Non-current assets classified as "held for sale"                 | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other                                                            | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Non-Current Assets                                         | 581,810,000 | 580,670,249  | 577,480,472     | 575,535,877 | 574,181,697 | 572,417,478 | 571,805,261 | 570,443,789 | 569,207,430 | 568,154,926 | 567,330,682 | 567,145,978 |
| TOTAL ASSETS                                                     | 634,775,000 | 628,283,405  | 627,951,244     | 628,359,674 | 629,826,945 | 632,033,883 | 635,217,881 | 639,641,303 | 645,045,372 | 651,997,055 | 659,177,825 | 666,871,255 |
| LIABILITIES                                                      |             |              |                 |             |             |             |             |             |             |             |             |             |
| Current Liabilities                                              |             |              |                 |             |             |             |             |             |             |             |             |             |
| Bank Overdraft                                                   | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Payables                                                         | 5,877,000   | 3,580,602    | 4,068,757       | 4,139,620   | 4,189,163   | 4,384,895   | 4,535,919   | 4,694,660   | 4,940,213   | 5,092,837   | 5,387,493   | 5,638,195   |
| Income received in advance                                       | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Contract liabilities                                             | 4,716,000   | 1,794,852    | 1,743,697       | 1,717,091   | 1,691,581   | 1,666,684   | 1,642,414   | 1,618,787   | 1,604,982   | 1,634,169   | 1,664,088   | 1,694,751   |
| Lease liabilities                                                | 54,000      | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Borrowings                                                       | 950,000     | 1,054,185    | 959,056         | 1,001,151   | 1,045,080   | 1,093,883   | 1,143,548   | 1,193,716   | 1,250,355   | 1,309,003   | 1,152,158   | 1,063,066   |
| Employee benefit provisions                                      | 1,240,000   | 1,240,000    | 1,240,000       | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   |
| Other provisions                                                 | 1,678,000   | 1,167,325    | 1,167,325       | 1,167,325   | 1,167,325   | 1,167,325   | 1,167,325   | 1,167,325   | 1,167,325   | 1,167,325   | 1,167,325   | 1,167,325   |
| Liabilities associated with assets classified as "held for sale" | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Current Liabilities                                        | 14,515,000  | 8,836,965    | 9,178,835       | 9,265,187   | 9,333,149   | 9,552,787   | 9,729,206   | 9,914,488   | 10,202,875  | 10,443,334  | 10,611,062  | 10,803,337  |
| Non-Current Liabilities                                          |             |              |                 |             |             |             |             |             |             |             |             |             |
| Payables                                                         | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Income received in advance                                       | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Contract liabilities                                             | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Lease liabilities                                                | 193,000     | 247,000      | 247,000         | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     |
| Borrowings                                                       | 20,128,000  | 19,073,737   | 18,114,681      | 17,113,530  | 16,068,450  | 14,974,567  | 13,831,019  | 12,637,303  | 11,386,948  | 10,077,945  | 8,925,787   | 7,862,721   |
| Employee benefit provisions                                      | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other provisions                                                 | 1,137,000   | 1,647,675    | 1,647,675       | 1,647,675   | 1,647,675   | 1,647,675   | 1,647,675   | 1,647,675   | 1,647,675   | 1,647,675   | 1,647,675   | 1,647,675   |
| Investments Accounted for using the equity method                | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Liabilities associated with assets classified as "held for sale" | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Non-Current Liabilities                                    | 21,458,000  | 20,968,412   | 20,009,356      | 19,008,205  | 17,963,125  | 16,869,242  | 15,725,694  | 14,531,978  | 13,281,623  | 11,972,620  | 10,820,462  | 9,757,396   |
| TOTAL LIABILITIES                                                | 35,973,000  | 29,805,377   | 29,188,191      | 28,273,392  | 27,296,274  | 26,422,029  | 25,454,900  | 24,446,466  | 23,484,498  | 22,415,954  | 21,431,525  | 20,560,733  |
| Net Assets                                                       | 598,802,000 | 598,478,028  | 598,763,053     | 600,086,282 | 602,530,671 | 605,611,854 | 609,762,980 | 615,194,836 | 621,560,874 | 629,581,101 | 637,746,300 | 646,310,522 |
| EQUITY                                                           |             |              |                 |             |             |             |             |             |             |             |             |             |
| Retained Earnings                                                | 224,481,000 | 224,137,028  | 224,422,053     | 225,745,282 | 228,189,671 | 231,270,854 | 235,421,980 | 240,853,836 | 247,219,874 | 255,240,101 | 263,405,300 | 271,969,522 |
| Revaluation Reserves                                             | 374,341,000 | 374,341,000  | 374,341,000     | 374,341,000 | 374,341,000 | 374,341,000 | 374,341,000 | 374,341,000 | 374,341,000 | 374,341,000 | 374,341,000 | 374,341,000 |
| Other Reserves                                                   | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Council Equity Interest                                          | 598,802,000 | 598,478,028  | 598,763,053     | 600,086,282 | 602,530,671 | 605,611,854 | 609,762,980 | 615,194,836 | 621,560,874 | 629,581,101 | 637,746,300 | 646,310,522 |
| Non-controlling equity interests                                 | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Equity                                                     | 598,802,000 | 598,478,028  | 598,763,053     | 600,086,282 | 602,530,671 | 605,611,854 | 609,762,980 | 615,194,836 | 621,560,874 | 629,581,101 | 637,746,300 | 646,310,522 |



| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>CASH FLOW STATEMENT - CONSOLIDATED<br>Scenario: SRV 8.5% for 7 Years |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|                                                                                                                                                               | Actuals<br>2022/23  | Current Year<br>2023/24 | 2024/25            | 2025/26            | 2026/27            | 2027/28            | 2028/29            | 2029/30            | 2030/31            | 2031/32            | 2032/33            | 2033/34            |
|                                                                                                                                                               | \$                  | \$                      | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 |
| <b>Cash Flows from Operating Activities</b>                                                                                                                   |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Receipts:</b>                                                                                                                                              |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Rates & Annual Charges                                                                                                                                        | 11,876,000          | 13,743,888              | 14,932,601         | 15,989,809         | 17,113,265         | 18,324,148         | 19,620,355         | 21,012,988         | 22,509,727         | 24,120,567         | 25,858,245         | 26,022,793         |
| User Charges & Fees                                                                                                                                           | 3,110,000           | 2,860,592               | 2,751,476          | 2,873,702          | 3,002,527          | 3,137,917          | 3,279,711          | 3,429,062          | 3,586,109          | 3,751,002          | 3,923,895          | 4,104,642          |
| Investment & Interest Revenue Received                                                                                                                        | 1,034,000           | 84,888                  | 1,075,950          | 871,336            | 870,108            | 868,733            | 867,180            | 865,571            | 863,694            | 861,717            | 877,277            | 877,400            |
| Grants & Contributions                                                                                                                                        | 38,706,000          | 8,079,511               | 8,993,013          | 9,165,384          | 9,328,568          | 9,481,401          | 9,660,352          | 9,833,527          | 10,020,197         | 10,244,453         | 10,430,985         | 10,622,175         |
| Bonds & Deposits Received                                                                                                                                     | 112,000             | 41,500                  | 41,500             | 41,500             | 41,500             | 41,500             | -                  | -                  | -                  | -                  | -                  | -                  |
| Other                                                                                                                                                         | 5,044,000           | 2,243,638               | 538,250            | 528,048            | 541,012            | 554,477            | 568,394            | 582,782            | 597,655            | 613,035            | 628,941            | 645,390            |
| <b>Payments:</b>                                                                                                                                              |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Employee Benefits & On-Costs                                                                                                                                  | (8,673,000)         | (9,450,352)             | (8,478,025)        | (8,712,070)        | (8,967,657)        | (9,268,736)        | (9,582,632)        | (9,908,004)        | (10,240,172)       | (10,585,461)       | (10,942,191)       | (11,363,494)       |
| Materials & Contracts                                                                                                                                         | (15,290,000)        | (8,232,677)             | (8,585,952)        | (8,711,362)        | (8,550,842)        | (8,848,774)        | (8,956,128)        | (8,938,947)        | (7,250,917)        | (7,243,895)        | (7,640,822)        | (7,748,576)        |
| Borrowing Costs                                                                                                                                               | (713,000)           | (1,018,025)             | (909,691)          | (882,376)          | (823,809)          | (783,549)          | (738,585)          | (692,897)          | (648,851)          | (594,534)          | (539,986)          | (488,473)          |
| Bonds & Deposits Refunded                                                                                                                                     | -                   | -                       | (41,500)           | (41,500)           | (41,500)           | (41,500)           | (41,500)           | -                  | -                  | -                  | -                  | -                  |
| Other                                                                                                                                                         | (979,000)           | (2,178,602)             | (2,680,765)        | (2,944,802)        | (3,089,689)        | (3,362,581)        | (3,665,510)        | (4,001,719)        | (4,377,506)        | (4,797,320)        | (5,268,540)        | (5,790,938)        |
| <b>Net Cash provided (or used in) Operating Activities</b>                                                                                                    | <b>34,238,000</b>   | <b>6,134,658</b>        | <b>9,858,608</b>   | <b>10,297,648</b>  | <b>11,422,081</b>  | <b>12,109,305</b>  | <b>13,053,117</b>  | <b>14,188,362</b>  | <b>15,061,936</b>  | <b>16,369,565</b>  | <b>16,529,803</b>  | <b>16,862,248</b>  |
| <b>Cash Flows from Investing Activities</b>                                                                                                                   |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Receipts:</b>                                                                                                                                              |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Sale of Investment Securities                                                                                                                                 | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Investment Property                                                                                                                                   | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Real Estate Assets                                                                                                                                    | 45,000              | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Infrastructure, Property, Plant & Equipment                                                                                                           | 206,000             | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of non-current assets classified as "held for sale"                                                                                                      | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Intangible Assets                                                                                                                                     | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Interests in Joint Ventures & Associates                                                                                                              | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Disposal Groups                                                                                                                                       | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Deferred Debtors Receipts                                                                                                                                     | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Distributions Received from Joint Ventures & Associates                                                                                                       | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Investing Activity Receipts                                                                                                                             | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Payments:</b>                                                                                                                                              |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Purchase of Investment Securities                                                                                                                             | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Investment Property                                                                                                                               | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Infrastructure, Property, Plant & Equipment                                                                                                       | (38,978,000)        | (8,688,278)             | (5,878,171)        | (7,087,241)        | (7,703,018)        | (7,220,448)        | (8,292,558)        | (7,393,676)        | (7,378,361)        | (7,283,658)        | (7,353,511)        | (7,987,319)        |
| Purchase of Real Estate Assets                                                                                                                                | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Intangible Assets                                                                                                                                 | -                   | (50,000)                | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Interests in Joint Ventures & Associates                                                                                                          | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Deferred Debtors & Advances Made                                                                                                                              | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contributions Paid to Joint Ventures & Associates                                                                                                             | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Investing Activity Payments                                                                                                                             | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Net Cash provided (or used in) Investing Activities</b>                                                                                                    | <b>(38,625,000)</b> | <b>(9,038,278)</b>      | <b>(5,878,171)</b> | <b>(7,087,241)</b> | <b>(7,703,018)</b> | <b>(7,220,448)</b> | <b>(8,292,558)</b> | <b>(7,393,676)</b> | <b>(7,378,361)</b> | <b>(7,283,658)</b> | <b>(7,353,511)</b> | <b>(7,987,319)</b> |
| <b>Cash Flows from Financing Activities</b>                                                                                                                   |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Receipts:</b>                                                                                                                                              |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Proceeds from Borrowings & Advances                                                                                                                           | 3,100,000           | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Proceeds from Finance Leases                                                                                                                                  | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Financing Activity Receipts                                                                                                                             | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Payments:</b>                                                                                                                                              |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Repayment of Borrowings & Advances                                                                                                                            | (871,000)           | (950,077)               | (1,054,185)        | (959,056)          | (1,001,151)        | (1,045,090)        | (1,093,893)        | (1,143,548)        | (1,193,716)        | (1,250,355)        | (1,309,003)        | (1,152,158)        |
| Repayment of lease liabilities (principal repayments)                                                                                                         | (56,000)            | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Distributions to non-controlling interests                                                                                                                    | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Financing Activity Payments                                                                                                                             | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Net Cash Flow provided (used in) Financing Activities</b>                                                                                                  | <b>2,173,000</b>    | <b>(950,077)</b>        | <b>(1,054,185)</b> | <b>(959,056)</b>   | <b>(1,001,151)</b> | <b>(1,045,090)</b> | <b>(1,093,893)</b> | <b>(1,143,548)</b> | <b>(1,193,716)</b> | <b>(1,250,355)</b> | <b>(1,309,003)</b> | <b>(1,152,158)</b> |
| <b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>                                                                                                 | <b>(2,218,000)</b>  | <b>(3,853,497)</b>      | <b>2,724,252</b>   | <b>2,251,351</b>   | <b>2,717,914</b>   | <b>3,843,777</b>   | <b>3,666,678</b>   | <b>5,649,138</b>   | <b>6,488,880</b>   | <b>7,855,552</b>   | <b>7,867,289</b>   | <b>7,742,771</b>   |
| <b>plus: Cash &amp; Cash Equivalents - beginning of year</b>                                                                                                  | <b>37,107,000</b>   | <b>34,891,000</b>       | <b>31,037,503</b>  | <b>33,791,756</b>  | <b>36,013,107</b>  | <b>38,731,021</b>  | <b>42,574,798</b>  | <b>46,241,477</b>  | <b>51,890,615</b>  | <b>58,380,474</b>  | <b>66,236,026</b>  | <b>74,103,315</b>  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                                          | <b>34,891,000</b>   | <b>31,037,503</b>       | <b>33,761,756</b>  | <b>36,013,107</b>  | <b>38,731,021</b>  | <b>42,574,798</b>  | <b>46,241,477</b>  | <b>51,890,615</b>  | <b>58,380,474</b>  | <b>66,236,026</b>  | <b>74,103,315</b>  | <b>81,846,086</b>  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                                          | <b>34,891,000</b>   | <b>31,037,503</b>       | <b>33,761,756</b>  | <b>36,013,107</b>  | <b>38,731,021</b>  | <b>42,574,798</b>  | <b>46,241,477</b>  | <b>51,890,615</b>  | <b>58,380,474</b>  | <b>66,236,026</b>  | <b>74,103,315</b>  | <b>81,846,086</b>  |
| <b>Investments - end of the year</b>                                                                                                                          | <b>-</b>            | <b>-</b>                | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>           |
| <b>Cash, Cash Equivalents &amp; Investments - end of the year</b>                                                                                             | <b>34,891,000</b>   | <b>31,037,503</b>       | <b>33,761,756</b>  | <b>36,013,107</b>  | <b>38,731,021</b>  | <b>42,574,798</b>  | <b>46,241,477</b>  | <b>51,890,615</b>  | <b>58,380,474</b>  | <b>66,236,026</b>  | <b>74,103,315</b>  | <b>81,846,086</b>  |
| <b>Representing:</b>                                                                                                                                          |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| - External Restrictions                                                                                                                                       | 28,857,000          | 29,327,971              | 31,855,893         | 33,821,393         | 36,274,219         | 38,575,631         | 42,140,118         | 46,463,543         | 50,904,095         | 56,118,804         | 61,800,518         | 67,935,132         |
| - Internal Restrictions                                                                                                                                       | 5,500,000           | 5,500,000               | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          |
| - Unrestricted                                                                                                                                                | 534,000             | (3,790,468)             | (3,394,136)        | (3,308,286)        | (3,043,189)        | (2,500,833)        | (1,398,842)        | (73,062)           | 1,876,379          | 4,816,222          | 7,002,797          | 8,410,954          |
|                                                                                                                                                               | <b>34,891,000</b>   | <b>31,037,503</b>       | <b>33,761,756</b>  | <b>36,013,107</b>  | <b>38,731,021</b>  | <b>42,574,798</b>  | <b>46,241,477</b>  | <b>51,890,615</b>  | <b>58,380,474</b>  | <b>66,236,026</b>  | <b>74,103,315</b>  | <b>81,846,086</b>  |

| Tenterfield Shire Council                                                   |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
|-----------------------------------------------------------------------------|------------|---------|---------|---------|--------------|-----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 10 Year Financial Plan for the Years ending 30 June 2034                    |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| FINANCIAL PERFORMANCE INDICATORS                                            |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Scenario: SRV 8.5% for 7 Years                                              |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
|                                                                             | Past Years |         |         |         | Current Year | Projected Years |         |         |         |         |         |         |         |         |         |
|                                                                             | 2019/20    | 2020/21 | 2021/22 | 2022/23 | 2023/24      | 2024/25         | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
| <b>New Note 13 Ratios</b>                                                   |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              | 1.14%      | 1.12%   | 12.81%  | 16.55%  | -1.52%       | 1.79%           | 5.27%   | 8.67%   | 10.25%  | 12.92%  | 15.89%  | 17.61%  | 20.93%  | 20.64%  | 20.94%  |
| Own Source Operating Revenue Ratio 1)                                       | 39.63%     | 31.97%  | 32.79%  | 24.08%  | 65.85%       | 68.18%          | 68.88%  | 69.80%  | 70.72%  | 71.62%  | 72.51%  | 73.39%  | 74.26%  | 74.63%  | 74.99%  |
| Unrestricted Current Ratio                                                  | 2.17       | 2.25    | 1.95    | 2.73    | 3.39         | 3.30            | 3.27    | 3.29    | 3.28    | 3.40    | 3.54    | 3.77    | 4.12    | 4.33    | 4.44    |
| Debt Service Cover Ratio 1)                                                 | 6.4945     | 6.9784  | 9.02    | 8.34    | 5.48         | 5.20            | 6.15    | 6.75    | 7.02    | 7.52    | 8.10    | 8.49    | 9.18    | 9.14    | 10.53   |
| Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage      | 7.55%      | 4.41%   | 4.01%   | 3.86%   | 4.97%        | 4.93%           | 4.91%   | 4.89%   | 4.87%   | 4.86%   | 4.84%   | 4.82%   | 4.80%   | 4.82%   | 4.83%   |
| Cash Expense Cover Ratio 1)                                                 | 8.7738     | 7.8793  | 22.77   | 15.76   | 18.75        | 20.54           | 21.47   | 22.70   | 23.93   | 25.18   | 27.45   | 29.55   | 32.48   | 34.60   | 37.00   |
| 1) different Calculation to TCorp's calculation for same ratio              |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| <b>New Special Schedule 7 Ratios</b>                                        |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Building & Infrastructure Asset Renewal Ratio                               | 102.03%    | 151.93% | 42.77%  | 207.22% | 90.17%       | 63.89%          | 75.61%  | 82.68%  | 77.93%  | 87.31%  | 79.32%  | 84.76%  | 85.89%  | 72.57%  | 79.17%  |
| Infrastructure Backlog Ratio                                                | 0.05       | 0.06    | 0.05    | 0.04    | 0.07         | 0.07            | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    | 0.11    | 0.11    |
| Asset Maintenance Ratio                                                     | 1.00       | 1.00    | 1.00    | 1.00    | 0.38         | 0.40            | 0.43    | 0.45    | 0.43    | 0.41    | 0.39    | 0.41    | 0.43    | 0.00    | 0.00    |
| Capital Expenditure Ratio                                                   | 0.04       | 0.04    | 0.03    | 0.05    | 0.88         | 0.64            | 0.78    | 0.85    | 0.80    | 0.93    | 0.84    | 0.85    | 0.87    | 0.89    | 0.98    |
| <b>Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)</b>  |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Debt Service Ratio (old Note 13)                                            |            |         |         |         | 8.16%        | 7.82%           | 6.94%   | 6.59%   | 6.26%   | 5.94%   | 5.64%   | 5.35%   | 5.07%   | 4.90%   | 4.20%   |
| Rates & Annual Charges Coverage Ratio                                       |            |         |         |         | 52.58%       | 52.71%          | 54.22%  | 55.35%  | 56.48%  | 57.59%  | 58.70%  | 59.79%  | 60.88%  | 61.20%  | 61.52%  |
| <b>Fit For The Future (FFTF) Ratios</b>                                     |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              |            |         |         |         | -1.52%       | 1.79%           | 5.27%   | 8.67%   | 10.25%  | 12.92%  | 15.89%  | 17.61%  | 20.93%  | 20.64%  | 20.94%  |
| Own Source Operating Revenue Ratio 1)                                       |            |         |         |         | 65.85%       | 68.18%          | 68.88%  | 69.80%  | 70.72%  | 71.62%  | 72.51%  | 73.39%  | 74.26%  | 74.63%  | 74.99%  |
| Building & Infrastructure Asset Renewal Ratio                               |            |         |         |         | 90.17%       | 63.89%          | 75.61%  | 82.68%  | 77.93%  | 87.31%  | 79.32%  | 84.76%  | 85.89%  | 72.57%  | 79.17%  |
| Infrastructure Backlog Ratio                                                |            |         |         |         | 0.07         | 0.07            | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    | 0.11    | 0.11    |
| Asset Maintenance Ratio                                                     |            |         |         |         | 0.38         | 0.40            | 0.43    | 0.45    | 0.43    | 0.41    | 0.39    | 0.41    | 0.43    | 0.00    | 0.00    |
| Debt Service Ratio                                                          |            |         |         |         | 7.14%        | 6.90%           | 6.15%   | 5.88%   | 5.61%   | 5.35%   | 5.10%   | 4.86%   | 4.63%   | 4.49%   | 3.85%   |
| Real Operating Expenditure per Capita Ratio                                 |            |         |         |         | 0.00         | 0.00            | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    |
| 1) different Calculation to TCorp's calculation for same ratio              |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| <b>TCorp Ratios</b>                                                         |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 2)                                              |            |         |         |         | -2.60%       | 0.72%           | 4.21%   | 7.64%   | 9.24%   | 11.94%  | 14.93%  | 16.68%  | 20.02%  | 19.73%  | 20.04%  |
| Own Source Operating Revenue Ratio 2)                                       |            |         |         |         | 63.31%       | 62.52%          | 64.08%  | 65.18%  | 66.26%  | 67.34%  | 68.40%  | 69.44%  | 70.46%  | 70.91%  | 71.35%  |
| Unrestricted Current Ratio                                                  |            |         |         |         | 3.39         | 3.30            | 3.27    | 3.29    | 3.28    | 3.40    | 3.54    | 3.77    | 4.12    | 4.33    | 4.44    |
| Debt Service Cover Ratio 2)                                                 |            |         |         |         | 5.33         | 5.04            | 5.98    | 6.57    | 6.84    | 7.34    | 7.92    | 8.30    | 8.99    | 8.94    | 10.30   |
| Capital Expenditure Ratio                                                   |            |         |         |         | 0.88         | 0.64            | 0.78    | 0.85    | 0.80    | 0.93    | 0.84    | 0.85    | 0.87    | 0.89    | 0.98    |
| Infrastructure Backlog Ratio                                                |            |         |         |         | 0.07         | 0.07            | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    | 0.11    | 0.11    |
| Asset Maintenance Ratio                                                     |            |         |         |         | 0.38         | 0.40            | 0.43    | 0.45    | 0.43    | 0.41    | 0.39    | 0.41    | 0.43    | 0.00    | 0.00    |
| Building & Infrastructure Renewals Ratio                                    |            |         |         |         | 90.17%       | 63.89%          | 75.61%  | 82.68%  | 77.93%  | 87.31%  | 79.32%  | 84.76%  | 85.89%  | 72.57%  | 79.17%  |
| Cash Expense Cover Ratio 2)                                                 |            |         |         |         | 23.06        | 21.91           | 23.19   | 24.50   | 25.56   | 26.83   | 29.18   | 31.19   | 34.35   | 36.29   | 38.49   |
| Interest Cover Ratio                                                        |            |         |         |         | 10.84        | 10.94           | 12.70   | 14.65   | 16.06   | 18.34   | 21.17   | 23.86   | 28.24   | 31.07   | 35.22   |
| 2) different Calculation to OLG's Note 13 & FFTF calculation for same ratio |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |

| Tenterfield Shire Council                                                          |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|------------------------------------------------------------------------------------|-------------------|--------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 10 Year Financial Plan for the Years ending 30 June 2034                           |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>INCOME STATEMENT - GENERAL FUND</b>                                             |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Scenario: SRV 8.5% for 7 years                                                     |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|                                                                                    | Actuals           | Current Year       | Projected Years    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|                                                                                    | 2022/23           | 2023/24            | 2024/25            | 2025/26           | 2026/27           | 2027/28           | 2028/29           | 2029/30           | 2030/31           | 2031/32           | 2032/33           | 2033/34           |
|                                                                                    | \$                | \$                 | \$                 | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                |
| <b>Income from Continuing Operations</b>                                           |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Revenue:                                                                           |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Rates & Annual Charges                                                             | 4,850,000         | 6,775,281          | 7,166,133          | 7,795,186         | 8,478,880         | 9,221,950         | 10,029,537        | 10,907,226        | 11,861,090        | 12,897,723        | 13,220,166        | 13,550,670        |
| User Charges & Fees                                                                | 849,000           | 830,295            | 671,894            | 686,818           | 702,114           | 717,790           | 733,860           | 750,332           | 767,214           | 784,520           | 802,257           | 820,436           |
| Other Revenues                                                                     | 455,000           | 494,959            | 464,907            | 476,020           | 487,508           | 499,379           | 511,652           | 524,341           | 537,458           | 551,025           | 565,056           | 579,568           |
| Grants & Contributions provided for Operating Purposes                             | 19,515,000        | 8,462,902          | 8,728,871          | 8,875,132         | 9,028,305         | 9,185,307         | 9,346,232         | 9,511,179         | 9,680,252         | 9,853,549         | 10,031,182        | 10,213,253        |
| Grants & Contributions provided for Capital Purposes                               | 25,719,000        | 331,032            | 55,705             | 56,223            | 56,754            | 57,298            | 57,855            | 58,426            | 59,012            | 59,612            | 60,227            | 60,858            |
| Interest & Investment Revenue                                                      | 855,000           | 120,804            | 880,000            | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           |
| <b>Other Income:</b>                                                               |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Net Gains from the Disposal of Assets                                              | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Fair value increment on investment properties                                      | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Reversal of revaluation decrements on IPPE previously expensed                     | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Reversal of impairment losses on receivables                                       | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other Income                                                                       | 258,000           | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Joint Ventures & Associated Entities - Gain                                        | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Income from Continuing Operations</b>                                     | <b>52,501,000</b> | <b>17,015,272</b>  | <b>17,967,510</b>  | <b>18,569,379</b> | <b>19,433,561</b> | <b>20,361,724</b> | <b>21,359,136</b> | <b>22,431,504</b> | <b>23,585,026</b> | <b>24,826,429</b> | <b>25,358,888</b> | <b>25,904,785</b> |
| <b>Expenses from Continuing Operations</b>                                         |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Employee Benefits & On-Costs                                                       | 6,828,000         | 7,872,803          | 6,813,641          | 7,015,005         | 7,210,913         | 7,452,174         | 7,701,447         | 7,958,979         | 8,224,999         | 8,499,759         | 8,783,498         | 9,129,199         |
| Borrowing Costs                                                                    | 311,000           | 418,953            | 419,638            | 398,272           | 384,174           | 369,495           | 352,257           | 336,711           | 320,931           | 301,887           | 282,564           | 263,391           |
| Materials & Contracts                                                              | 8,103,000         | 1,254,921          | 3,304,015          | 2,886,253         | 2,611,311         | 2,780,682         | 2,815,937         | 2,820,448         | 2,989,793         | 2,892,296         | 3,083,788         | 3,095,500         |
| Depreciation & Amortisation                                                        | 6,197,000         | 7,046,855          | 6,033,916          | 6,038,488         | 6,041,224         | 5,934,286         | 5,836,791         | 5,687,679         | 5,511,787         | 5,212,115         | 5,070,619         | 5,067,030         |
| Impairment of investments                                                          | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Impairment of receivables                                                          | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other Expenses                                                                     | 790,000           | 2,203,672          | 2,332,615          | 2,459,343         | 2,677,735         | 2,913,906         | 3,177,021         | 3,469,347         | 3,797,403         | 4,164,587         | 4,575,950         | 5,036,605         |
| Interest & Investment Losses                                                       | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Net Losses from the Disposal of Assets                                             | 2,435,000         | 281,220            | 303,718            | 311,311           | 319,094           | 327,071           | 335,248           | 343,629           | 352,220           | 361,026           | 370,052           | 379,303           |
| Revaluation decrement/impairment of IPPE                                           | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Fair value decrement on investment properties                                      | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Joint Ventures & Associated Entities - Loss                                        | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Expenses from Continuing Operations</b>                                   | <b>24,664,000</b> | <b>19,078,423</b>  | <b>19,207,543</b>  | <b>19,108,672</b> | <b>19,244,451</b> | <b>19,777,614</b> | <b>20,218,701</b> | <b>20,616,793</b> | <b>21,197,133</b> | <b>21,431,670</b> | <b>22,166,471</b> | <b>22,971,028</b> |
| <b>Operating Result from Continuing Operations</b>                                 | <b>27,837,000</b> | <b>(2,063,151)</b> | <b>(1,240,033)</b> | <b>(539,293)</b>  | <b>189,110</b>    | <b>584,110</b>    | <b>1,140,435</b>  | <b>1,814,711</b>  | <b>2,387,893</b>  | <b>3,394,759</b>  | <b>3,192,417</b>  | <b>2,933,757</b>  |
| Discontinued Operations - Profit/(Loss)                                            | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Net Profit/(Loss) from Discontinued Operations</b>                              | <b>-</b>          | <b>-</b>           | <b>-</b>           | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          |
| <b>Net Operating Result for the Year</b>                                           | <b>27,837,000</b> | <b>(2,063,151)</b> | <b>(1,240,033)</b> | <b>(539,293)</b>  | <b>189,110</b>    | <b>584,110</b>    | <b>1,140,435</b>  | <b>1,814,711</b>  | <b>2,387,893</b>  | <b>3,394,759</b>  | <b>3,192,417</b>  | <b>2,933,757</b>  |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | 2,118,000         | (2,394,183)        | (1,295,738)        | (595,516)         | 132,356           | 526,812           | 1,082,580         | 1,756,285         | 2,328,881         | 3,335,147         | 3,132,190         | 2,872,899         |

| Tenterfield Shire Council                                        |             |              |                 |             |             |             |             |             |             |             |             |             |
|------------------------------------------------------------------|-------------|--------------|-----------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 10 Year Financial Plan for the Years ending 30 June 2034         |             |              |                 |             |             |             |             |             |             |             |             |             |
| BALANCE SHEET - GENERAL FUND                                     |             |              |                 |             |             |             |             |             |             |             |             |             |
| Scenario: SRV 8.5% for 7 years                                   |             |              |                 |             |             |             |             |             |             |             |             |             |
|                                                                  | Actuals     | Current Year | Projected Years |             |             |             |             |             |             |             |             |             |
|                                                                  | 2022/23     | 2023/24      | 2024/25         | 2025/26     | 2026/27     | 2027/28     | 2028/29     | 2029/30     | 2030/31     | 2031/32     | 2032/33     | 2033/34     |
|                                                                  | \$          | \$           | \$              | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          |
| ASSETS                                                           |             |              |                 |             |             |             |             |             |             |             |             |             |
| Current Assets                                                   |             |              |                 |             |             |             |             |             |             |             |             |             |
| Cash & Cash Equivalents                                          | 15,862,000  | 11,527,532   | 11,923,862      | 12,009,714  | 12,274,811  | 12,817,167  | 13,919,358  | 15,245,072  | 17,294,379  | 19,934,222  | 22,320,797  | 23,728,954  |
| Investments                                                      | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Receivables                                                      | 2,396,000   | 930,278      | 932,718         | 969,081     | 1,008,106   | 1,049,850   | 1,094,812   | 1,142,511   | 1,193,947   | 1,249,146   | 1,277,210   | 1,305,705   |
| Inventories                                                      | 221,000     | 179,908      | 230,455         | 227,900     | 219,576     | 229,080     | 233,282     | 236,316     | 246,005     | 245,087     | 255,792     | 258,752     |
| Contract assets and contract cost assets                         | 11,960,000  | 11,960,000   | 11,960,000      | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  |
| Other                                                            | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Non-current assets classified as "held for sale"                 | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Current Assets                                             | 30,429,000  | 24,597,719   | 25,047,036      | 25,166,695  | 25,462,493  | 26,056,098  | 27,207,252  | 28,583,899  | 30,694,332  | 33,388,455  | 35,813,799  | 37,253,412  |
| Non-Current Assets                                               |             |              |                 |             |             |             |             |             |             |             |             |             |
| Investments                                                      | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Receivables                                                      | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Inventories                                                      | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Contract assets and contract cost assets                         | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Infrastructure, Property, Plant & Equipment                      | 498,898,000 | 497,675,344  | 495,771,256     | 494,709,844 | 494,178,309 | 493,859,612 | 493,488,377 | 493,559,857 | 493,507,168 | 493,801,004 | 494,244,010 | 495,368,427 |
| Investment Property                                              | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Intangible Assets                                                | -           | 48,617       | 47,234          | 45,851      | 44,468      | 43,085      | 41,702      | 40,319      | 38,936      | 37,553      | 36,170      | 34,787      |
| Right of use assets                                              | 264,000     | 264,000      | 264,000         | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     |
| Investments Accounted for using the equity method                | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Non-current assets classified as "held for sale"                 | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other                                                            | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Non-Current Assets                                         | 499,162,000 | 497,987,961  | 496,082,490     | 495,019,695 | 494,486,777 | 494,166,697 | 493,794,079 | 493,864,176 | 493,810,104 | 494,102,557 | 494,544,180 | 495,667,214 |
| TOTAL ASSETS                                                     | 529,591,000 | 522,585,679  | 521,129,525     | 520,186,390 | 519,949,269 | 520,222,794 | 521,001,330 | 522,448,074 | 524,504,435 | 527,491,012 | 530,357,978 | 532,920,625 |
| LIABILITIES                                                      |             |              |                 |             |             |             |             |             |             |             |             |             |
| Current Liabilities                                              |             |              |                 |             |             |             |             |             |             |             |             |             |
| Bank Overdraft                                                   | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Payables                                                         | 4,979,000   | 3,315,849    | 3,700,078       | 3,751,786   | 3,797,295   | 3,975,822   | 4,123,087   | 4,282,759   | 4,497,702   | 4,658,222   | 4,924,122   | 5,167,003   |
| Income received in advance                                       | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Contract liabilities                                             | 4,146,000   | 1,382,249    | 1,380,778       | 1,403,849   | 1,428,008   | 1,452,772   | 1,478,154   | 1,504,170   | 1,530,838   | 1,558,171   | 1,586,189   | 1,614,906   |
| Lease liabilities                                                | 54,000      | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Borrowings                                                       | 516,000     | 598,879      | 478,622         | 495,898     | 513,876     | 534,546     | 553,656     | 573,142     | 596,036     | 619,368     | 642,708     | 577,144     |
| Employee benefit provisions                                      | 1,240,000   | 1,240,000    | 1,240,000       | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   |
| Other provisions                                                 | 298,000     | 34,000       | 34,000          | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      |
| Liabilities associated with assets classified as "held for sale" | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Current Liabilities                                        | 11,233,000  | 6,570,977    | 6,833,478       | 6,925,533   | 7,013,179   | 7,237,140   | 7,428,897   | 7,634,072   | 7,898,576   | 8,109,781   | 8,427,019   | 8,633,053   |
| Non-Current Liabilities                                          |             |              |                 |             |             |             |             |             |             |             |             |             |
| Payables                                                         | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Income received in advance                                       | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Contract liabilities                                             | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Lease liabilities                                                | 193,000     | 247,000      | 247,000         | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     |
| Borrowings                                                       | 9,999,000   | 9,400,853    | 8,922,231       | 8,426,333   | 7,912,457   | 7,377,911   | 6,824,255   | 6,251,113   | 5,655,077   | 5,035,709   | 4,393,001   | 3,615,857   |
| Employee benefit provisions                                      | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other provisions                                                 | (845,000)   | (581,000)    | (581,000)       | (581,000)   | (581,000)   | (581,000)   | (581,000)   | (581,000)   | (581,000)   | (581,000)   | (581,000)   | (581,000)   |
| Investments Accounted for using the equity method                | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Liabilities associated with assets classified as "held for sale" | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Non-Current Liabilities                                    | 9,347,000   | 9,066,853    | 8,588,231       | 8,092,333   | 7,578,457   | 7,043,911   | 6,490,255   | 5,917,113   | 5,321,077   | 4,701,709   | 4,059,001   | 3,481,857   |
| TOTAL LIABILITIES                                                | 20,580,000  | 15,637,830   | 15,421,709      | 15,017,866  | 14,591,636  | 14,281,051  | 13,919,152  | 13,551,185  | 13,219,653  | 12,811,470  | 12,486,020  | 12,114,910  |
| Net Assets                                                       | 509,011,000 | 506,947,849  | 505,707,816     | 505,168,523 | 505,357,633 | 505,941,743 | 507,082,178 | 508,896,889 | 511,284,782 | 514,679,541 | 517,871,958 | 520,805,715 |
| EQUITY                                                           |             |              |                 |             |             |             |             |             |             |             |             |             |
| Retained Earnings                                                | 178,413,000 | 176,349,849  | 175,109,816     | 174,570,523 | 174,759,633 | 175,343,743 | 176,484,178 | 178,298,889 | 180,686,782 | 184,081,541 | 187,273,958 | 190,207,715 |
| Revaluation Reserves                                             | 330,598,000 | 330,598,000  | 330,598,000     | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 |
| Other Reserves                                                   | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Council Equity Interest                                          | 509,011,000 | 506,947,849  | 505,707,816     | 505,168,523 | 505,357,633 | 505,941,743 | 507,082,178 | 508,896,889 | 511,284,782 | 514,679,541 | 517,871,958 | 520,805,715 |
| Non-controlling equity interests                                 | -           | -            | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Equity                                                     | 509,011,000 | 506,947,849  | 505,707,816     | 505,168,523 | 505,357,633 | 505,941,743 | 507,082,178 | 508,896,889 | 511,284,782 | 514,679,541 | 517,871,958 | 520,805,715 |



| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>CASH FLOW STATEMENT - GENERAL FUND<br>Scenario: SRV 8.5% for 7 years |                    |                         |             |             |             |             |                 |             |             |             |             |             |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------|-------------|-------------|-------------|-------------|-----------------|-------------|-------------|-------------|-------------|-------------|
|                                                                                                                                                               | Actuals<br>2022/23 | Current Year<br>2023/24 | 2024/25     | 2025/26     | 2026/27     | 2027/28     | Projected Years |             |             |             |             |             |
|                                                                                                                                                               | \$                 | \$                      | \$          | \$          | \$          | \$          | 2028/29         | 2029/30     | 2030/31     | 2031/32     | 2032/33     | 2033/34     |
| <b>Cash Flows from Operating Activities</b>                                                                                                                   |                    |                         |             |             |             |             |                 |             |             |             |             |             |
| <b>Receipts:</b>                                                                                                                                              |                    |                         |             |             |             |             |                 |             |             |             |             |             |
| Rates & Annual Charges                                                                                                                                        | -                  | 6,894,609               | 7,159,578   | 7,784,632   | 8,467,409   | 9,209,483   | 10,015,988      | 10,892,501  | 11,845,087  | 12,880,331  | 13,214,758  | 13,545,125  |
| User Charges & Fees                                                                                                                                           | -                  | 822,507                 | 670,518     | 686,948     | 702,247     | 717,926     | 734,000         | 750,475     | 767,361     | 784,670     | 802,411     | 820,594     |
| Investment & Interest Revenue Received                                                                                                                        | -                  | 71,886                  | 870,950     | 666,336     | 665,106     | 663,733     | 662,160         | 660,571     | 658,694     | 656,717     | 672,277     | 672,400     |
| Grants & Contributions                                                                                                                                        | -                  | 5,994,753               | 8,783,432   | 8,949,295   | 9,103,845   | 9,261,861   | 9,423,824       | 9,589,835   | 9,760,000   | 9,934,415   | 10,113,195  | 10,296,441  |
| Bonds & Deposits Received                                                                                                                                     | -                  | 41,500                  | 41,500      | 41,500      | 41,500      | 41,500      | -               | -           | -           | -           | -           | -           |
| Other                                                                                                                                                         | -                  | 2,153,212               | 478,795     | 468,909     | 480,120     | 491,773     | 503,819         | 516,274     | 529,150     | 542,466     | 556,240     | 570,485     |
| <b>Payments:</b>                                                                                                                                              |                    |                         |             |             |             |             |                 |             |             |             |             |             |
| Employee Benefits & On-Costs                                                                                                                                  | -                  | (7,942,188)             | (8,626,909) | (7,012,842) | (7,208,007) | (7,449,544) | (7,698,727)     | (7,956,165) | (8,222,089) | (8,498,749) | (8,780,365) | (9,125,980) |
| Materials & Contracts                                                                                                                                         | -                  | (2,849,705)             | (2,943,259) | (2,865,141) | (2,589,961) | (2,650,272) | (2,711,422)     | (2,714,759) | (2,851,070) | (2,789,732) | (2,893,963) | (2,940,576) |
| Borrowing Costs                                                                                                                                               | -                  | (420,955)               | (425,527)   | (409,058)   | (389,139)   | (374,634)   | (357,802)       | (342,248)   | (326,662)   | (307,847)   | (288,758)   | (269,818)   |
| Bonds & Deposits Refunded                                                                                                                                     | -                  | -                       | (41,500)    | (41,500)    | (41,500)    | (41,500)    | -               | -           | -           | -           | -           | -           |
| Other                                                                                                                                                         | -                  | (1,956,606)             | (2,311,254) | (2,438,349) | (2,641,556) | (2,874,782) | (3,133,433)     | (3,420,020) | (3,743,057) | (4,103,759) | (4,507,603) | (4,960,292) |
| <b>Net Cash provided (or used in) Operating Activities</b>                                                                                                    | -                  | 2,547,509               | 5,456,221   | 5,836,728   | 6,579,070   | 6,995,544   | 7,438,606       | 7,975,564   | 8,437,414   | 9,100,512   | 8,887,949   | 8,608,377   |
| <b>Cash Flows from Investing Activities</b>                                                                                                                   |                    |                         |             |             |             |             |                 |             |             |             |             |             |
| <b>Receipts:</b>                                                                                                                                              |                    |                         |             |             |             |             |                 |             |             |             |             |             |
| Sale of Investment Securities                                                                                                                                 | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Sale of Investment Property                                                                                                                                   | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Sale of Real Estate Assets                                                                                                                                    | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Sale of Infrastructure, Property, Plant & Equipment                                                                                                           | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Sale of non-current assets classified as "held for sale"                                                                                                      | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Sale of Intangible Assets                                                                                                                                     | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Sale of Interests in Joint Ventures & Associates                                                                                                              | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Sale of Disposal Groups                                                                                                                                       | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Deferred Debtors Receipts                                                                                                                                     | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Distributions Received from Joint Ventures & Associates                                                                                                       | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Other Investing Activity Receipts                                                                                                                             | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| <b>Payments:</b>                                                                                                                                              |                    |                         |             |             |             |             |                 |             |             |             |             |             |
| Purchase of Investment Securities                                                                                                                             | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Purchase of Investment Property                                                                                                                               | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Purchase of Infrastructure, Property, Plant & Equipment                                                                                                       | -                  | (6,306,710)             | (4,461,011) | (5,272,254) | (5,618,075) | (5,939,312) | (5,801,889)     | (6,096,194) | (5,814,984) | (5,864,634) | (5,882,006) | (6,557,511) |
| Purchase of Real Estate Assets                                                                                                                                | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Purchase of Intangible Assets                                                                                                                                 | -                  | (50,000)                | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Purchase of Interests in Joint Ventures & Associates                                                                                                          | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Deferred Debtors & Advances Made                                                                                                                              | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Contributions Paid to Joint Ventures & Associates                                                                                                             | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Other Investing Activity Payments                                                                                                                             | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| <b>Net Cash provided (or used in) Investing Activities</b>                                                                                                    | -                  | (6,356,710)             | (4,461,011) | (5,272,254) | (5,618,075) | (5,939,312) | (5,801,889)     | (6,096,194) | (5,814,984) | (5,864,634) | (5,882,006) | (6,557,511) |
| <b>Cash Flows from Financing Activities</b>                                                                                                                   |                    |                         |             |             |             |             |                 |             |             |             |             |             |
| <b>Receipts:</b>                                                                                                                                              |                    |                         |             |             |             |             |                 |             |             |             |             |             |
| Proceeds from Borrowings & Advances                                                                                                                           | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Proceeds from Finance Leases                                                                                                                                  | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Other Financing Activity Receipts                                                                                                                             | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| <b>Payments:</b>                                                                                                                                              |                    |                         |             |             |             |             |                 |             |             |             |             |             |
| Repayment of Borrowings & Advances                                                                                                                            | -                  | (515,268)               | (588,976)   | (478,622)   | (495,896)   | (513,876)   | (534,546)       | (553,656)   | (573,142)   | (596,036)   | (619,368)   | (642,708)   |
| Repayment of lease liabilities (principal repayments)                                                                                                         | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Distributions to non-controlling interests                                                                                                                    | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| Other Financing Activity Payments                                                                                                                             | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| <b>Net Cash Flow provided (used in) Financing Activities</b>                                                                                                  | -                  | (515,268)               | (588,976)   | (478,622)   | (495,896)   | (513,876)   | (534,546)       | (553,656)   | (573,142)   | (596,036)   | (619,368)   | (642,708)   |
| <b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>                                                                                                 | -                  | (4,324,469)             | 396,330     | 85,852      | 265,097     | 542,356     | 1,102,191       | 1,325,713   | 2,049,307   | 2,639,842   | 2,386,575   | 1,408,157   |
| <b>plus: Cash &amp; Cash Equivalents - beginning of year</b>                                                                                                  | -                  | 15,852,000              | 11,527,532  | 11,923,862  | 12,009,714  | 12,274,811  | 12,817,167      | 13,919,358  | 15,245,072  | 17,294,379  | 19,934,222  | 22,320,797  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                                          | 15,852,000         | 11,527,532              | 11,923,862  | 12,009,714  | 12,274,811  | 12,817,167  | 13,919,358      | 15,245,072  | 17,294,379  | 19,934,222  | 22,320,797  | 23,728,954  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                                          | 15,852,000         | 11,527,532              | 11,923,862  | 12,009,714  | 12,274,811  | 12,817,167  | 13,919,358      | 15,245,072  | 17,294,379  | 19,934,222  | 22,320,797  | 23,728,954  |
| <b>Investments - end of the year</b>                                                                                                                          | -                  | -                       | -           | -           | -           | -           | -               | -           | -           | -           | -           | -           |
| <b>Cash, Cash Equivalents &amp; Investments - end of the year</b>                                                                                             | 15,852,000         | 11,527,532              | 11,923,862  | 12,009,714  | 12,274,811  | 12,817,167  | 13,919,358      | 15,245,072  | 17,294,379  | 19,934,222  | 22,320,797  | 23,728,954  |
| <b>Representing:</b>                                                                                                                                          |                    |                         |             |             |             |             |                 |             |             |             |             |             |
| - External Restrictions                                                                                                                                       | 9,818,000          | 9,818,000               | 9,818,000   | 9,818,000   | 9,818,000   | 9,818,000   | 9,818,000       | 9,818,000   | 9,818,000   | 9,818,000   | 9,818,000   | 9,818,000   |
| - Internal Restrictions                                                                                                                                       | 5,500,000          | 5,500,000               | 5,500,000   | 5,500,000   | 5,500,000   | 5,500,000   | 5,500,000       | 5,500,000   | 5,500,000   | 5,500,000   | 5,500,000   | 5,500,000   |
| - Unrestricted                                                                                                                                                | 534,000            | (3,790,468)             | (3,394,139) | (3,309,299) | (3,043,189) | (2,500,833) | (1,398,642)     | (72,622)    | 1,976,379   | 4,616,222   | 7,002,797   | 8,410,954   |
|                                                                                                                                                               | 15,852,000         | 11,527,532              | 11,923,862  | 12,009,714  | 12,274,811  | 12,817,167  | 13,919,358      | 15,245,072  | 17,294,379  | 19,934,222  | 22,320,797  | 23,728,954  |

| Tenterfield Shire Council                                                   |              |                 |         |         |         |         |         |         |         |         |         |
|-----------------------------------------------------------------------------|--------------|-----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 10 Year Financial Plan for the Years ending 30 June 2034                    |              |                 |         |         |         |         |         |         |         |         |         |
| FINANCIAL PERFORMANCE INDICATORS - GENERAL FUND                             |              |                 |         |         |         |         |         |         |         |         |         |
| Scenario: SRV 8.5% for 7 years                                              | Current Year | Projected Years |         |         |         |         |         |         |         |         |         |
|                                                                             | 2023/24      | 2024/25         | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
| <b>New Note 13 Ratios</b>                                                   |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              | -12.66%      | -5.54%          | -1.54%  | 2.33%   | 4.21%   | 6.66%   | 9.39%   | 11.40%  | 14.92%  | 13.84%  | 12.58%  |
| Own Source Operating Revenue Ratio 1)                                       | 48.32%       | 51.11%          | 51.90%  | 53.25%  | 54.61%  | 55.97%  | 57.34%  | 58.71%  | 60.07%  | 60.21%  | 60.34%  |
| Unrestricted Current Ratio                                                  | 3.39         | 3.30            | 3.27    | 3.29    | 3.28    | 3.40    | 3.54    | 3.77    | 4.12    | 4.33    | 4.44    |
| Debt Service Cover Ratio 1)                                                 | 5.73         | 5.36            | 7.02    | 7.81    | 8.10    | 8.58    | 9.12    | 9.52    | 10.26   | 9.82    | 9.47    |
| Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage      | 3.74%        | 3.67%           | 3.68%   | 3.68%   | 3.68%   | 3.68%   | 3.69%   | 3.69%   | 3.69%   | 3.68%   | 3.68%   |
| Cash Expense Cover Ratio 1)                                                 | 10.08        | 10.88           | 10.89   | 11.01   | 11.06   | 11.57   | 12.21   | 13.22   | 14.68   | 15.67   | 15.87   |
| 1) different Calculation to TCorp's calculation for same ratio              |              |                 |         |         |         |         |         |         |         |         |         |
| <b>New Special Schedule 7 Ratios</b>                                        |              |                 |         |         |         |         |         |         |         |         |         |
| Building & Infrastructure Asset Renewal Ratio                               | 76.32%       | 63.93%          | 75.18%  | 79.44%  | 83.55%  | 76.76%  | 84.68%  | 83.06%  | 86.82%  | 71.53%  | 80.78%  |
| Infrastructure Backlog Ratio                                                | 0.06         | 0.07            | 0.07    | 0.07    | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    |
| Asset Maintenance Ratio                                                     | 0.54         | 0.56            | 0.61    | 0.65    | 0.60    | 0.55    | 0.51    | 0.53    | 0.57    | 0.00    | 0.00    |
| Capital Expenditure Ratio                                                   | 0.83         | 0.68            | 0.82    | 0.91    | 0.95    | 0.94    | 1.01    | 0.99    | 1.06    | 1.09    | 1.22    |
| <b>Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)</b>  |              |                 |         |         |         |         |         |         |         |         |         |
| Debt Service Ratio (old Note 13)                                            | 6.80%        | 6.87%           | 5.69%   | 5.41%   | 5.14%   | 4.88%   | 4.63%   | 4.39%   | 4.16%   | 4.08%   | 4.00%   |
| Rates & Annual Charges Coverage Ratio                                       | 39.82%       | 39.88%          | 41.98%  | 43.63%  | 45.29%  | 46.96%  | 48.62%  | 50.29%  | 51.95%  | 52.13%  | 52.31%  |
| <b>Fit For The Future (FFTF) Ratios</b>                                     |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              | -12.66%      | -5.54%          | -1.54%  | 2.33%   | 4.21%   | 6.66%   | 9.39%   | 11.40%  | 14.92%  | 13.84%  | 12.58%  |
| Own Source Operating Revenue Ratio 1)                                       | 48.32%       | 51.11%          | 51.90%  | 53.25%  | 54.61%  | 55.97%  | 57.34%  | 58.71%  | 60.07%  | 60.21%  | 60.34%  |
| Building & Infrastructure Asset Renewal Ratio                               | 76.32%       | 63.93%          | 75.18%  | 79.44%  | 83.55%  | 76.76%  | 84.68%  | 83.06%  | 86.82%  | 71.53%  | 80.78%  |
| Infrastructure Backlog Ratio                                                | 0.06         | 0.07            | 0.07    | 0.07    | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    |
| Asset Maintenance Ratio                                                     | 0.54         | 0.56            | 0.61    | 0.65    | 0.60    | 0.55    | 0.51    | 0.53    | 0.57    | 0.00    | 0.00    |
| Debt Service Ratio                                                          | 5.57%        | 5.69%           | 4.74%   | 4.54%   | 4.35%   | 4.16%   | 3.98%   | 3.80%   | 3.63%   | 3.57%   | 3.51%   |
| Real Operating Expenditure per Capita Ratio                                 | 0.00         | 0.00            | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    |
| 1) different Calculation to TCorp's calculation for same ratio              |              |                 |         |         |         |         |         |         |         |         |         |
| <b>TCorp Ratios</b>                                                         |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 2)                                              | -14.35%      | -7.23%          | -3.22%  | 0.68%   | 2.59%   | 5.08%   | 7.85%   | 9.90%   | 13.47%  | 12.38%  | 11.12%  |
| Own Source Operating Revenue Ratio 2)                                       | 44.70%       | 43.62%          | 45.68%  | 47.24%  | 48.82%  | 50.39%  | 51.97%  | 53.54%  | 55.11%  | 55.30%  | 55.48%  |
| Unrestricted Current Ratio                                                  | 3.39         | 3.30            | 3.27    | 3.29    | 3.28    | 3.40    | 3.54    | 3.77    | 4.12    | 4.33    | 4.44    |
| Debt Service Cover Ratio 2)                                                 | 5.43         | 5.06            | 6.66    | 7.45    | 7.73    | 8.20    | 8.74    | 9.13    | 9.86    | 9.41    | 9.05    |
| Capital Expenditure Ratio                                                   | 0.83         | 0.68            | 0.82    | 0.91    | 0.95    | 0.94    | 1.01    | 0.99    | 1.06    | 1.09    | 1.22    |
| Infrastructure Backlog Ratio                                                | 0.06         | 0.07            | 0.07    | 0.07    | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    |
| Asset Maintenance Ratio                                                     | 0.54         | 0.56            | 0.61    | 0.65    | 0.60    | 0.55    | 0.51    | 0.53    | 0.57    | 0.00    | 0.00    |
| Building & Infrastructure Renewals Ratio                                    | 76.32%       | 63.93%          | 75.18%  | 79.44%  | 83.55%  | 76.76%  | 84.68%  | 83.06%  | 86.82%  | 71.53%  | 80.78%  |
| Cash Expense Cover Ratio 2)                                                 | 11.91        | 11.22           | 11.37   | 11.49   | 11.42   | 11.91   | 12.54   | 13.51   | 15.03   | 15.93   | 16.14   |
| Interest Cover Ratio                                                        | 12.11        | 12.29           | 14.67   | 17.07   | 18.49   | 20.64   | 23.11   | 25.43   | 29.31   | 30.03   | 31.15   |
| 2) different Calculation to OLG's Note 13 & FFTF calculation for same ratio |              |                 |         |         |         |         |         |         |         |         |         |



**SRV SCENARIO 3 – SRV 10.5% FOR 7 YEARS**

| Tenterfield Shire Council                                                          |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|------------------------------------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 10 Year Financial Plan for the Years ending 30 June 2034                           |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| INCOME STATEMENT - CONSOLIDATED                                                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Scenario: SRV 10.5% for 7 Years                                                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|                                                                                    | Actuals           | Current Year      | Projected Years   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|                                                                                    | 2022/23           | 2023/24           | 2024/25           | 2025/26           | 2026/27           | 2027/28           | 2028/29           | 2029/30           | 2030/31           | 2031/32           | 2032/33           | 2033/34           |
|                                                                                    | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                |
| <b>Income from Continuing Operations</b>                                           |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>Revenue:</b>                                                                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Rates & Annual Charges                                                             | 11,871,000        | 13,926,647        | 14,981,067        | 16,177,089        | 17,482,087        | 18,905,109        | 20,457,103        | 22,146,067        | 23,989,072        | 26,002,894        | 26,976,016        | 27,989,517        |
| User Charges & Fees                                                                | 2,935,000         | 2,842,874         | 2,790,278         | 2,913,567         | 3,045,657         | 3,182,650         | 3,327,104         | 3,479,153         | 3,638,936         | 3,806,606         | 3,982,320         | 4,166,227         |
| Other Revenues                                                                     | 805,000           | 551,201           | 522,816           | 535,651           | 548,917           | 562,626           | 576,797           | 591,448           | 606,592           | 622,254           | 638,451           | 655,201           |
| Grants & Contributions provided for Operating Purposes                             | 19,727,000        | 8,692,114         | 8,963,813         | 9,115,947         | 9,275,141         | 9,438,314         | 9,605,564         | 9,776,994         | 9,952,712         | 10,132,820        | 10,317,435        | 10,506,662        |
| Grants & Contributions provided for Capital Purposes                               | 33,671,000        | 355,032           | 80,305            | 81,438            | 82,600            | 83,790            | 85,009            | 86,259            | 87,541            | 88,854            | 90,201            | 91,581            |
| Interest & Investment Revenue                                                      | 1,066,000         | 120,804           | 1,085,000         | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           | 885,000           |
| <b>Other Income:</b>                                                               |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Net Gains from the Disposal of Assets                                              | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Fair value increment on investment properties                                      | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Reversal of revaluation decrements on IPPE previously expensed                     | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Reversal of impairment losses on receivables                                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other Income                                                                       | 258,000           | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Joint Ventures & Associated Entities - Gain                                        | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Income from Continuing Operations</b>                                     | <b>70,333,000</b> | <b>26,488,672</b> | <b>28,423,279</b> | <b>29,708,692</b> | <b>31,319,402</b> | <b>33,057,489</b> | <b>34,936,577</b> | <b>36,964,921</b> | <b>39,159,853</b> | <b>41,538,428</b> | <b>42,889,423</b> | <b>44,294,188</b> |
| <b>Expenses from Continuing Operations</b>                                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Employee Benefits & On-Costs                                                       | 8,349,000         | 9,359,666         | 8,463,693         | 8,714,552         | 8,969,946         | 9,272,763         | 9,585,763         | 9,909,242         | 10,243,522        | 10,588,926        | 10,945,775        | 11,367,171        |
| Borrowing Costs                                                                    | 963,000           | 921,019           | 900,501           | 854,006           | 815,087           | 774,459           | 729,087           | 682,986           | 636,524           | 583,736           | 528,701           | 476,052           |
| Materials & Contracts                                                              | 11,764,000        | 4,089,641         | 7,021,896         | 6,743,117         | 6,555,710         | 6,990,035         | 7,055,401         | 7,032,918         | 7,431,167         | 7,329,229         | 7,849,902         | 7,901,834         |
| Depreciation & Amortisation                                                        | 8,727,000         | 9,737,433         | 8,746,302         | 8,746,715         | 8,760,956         | 8,669,091         | 8,579,420         | 8,429,042         | 8,270,262         | 7,969,342         | 7,821,618         | 7,818,029         |
| Impairment of investments                                                          | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Impairment of receivables                                                          | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other Expenses                                                                     | 790,000           | 2,423,666         | 2,702,144         | 2,865,796         | 3,125,268         | 3,401,705         | 3,709,098         | 4,050,146         | 4,431,852         | 4,858,148         | 5,334,687         | 5,867,251         |
| Interest & Investment Losses                                                       | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Net Losses from the Disposal of Assets                                             | 2,534,000         | 281,220           | 303,718           | 311,311           | 319,094           | 327,071           | 335,248           | 343,629           | 352,220           | 361,026           | 370,052           | 379,303           |
| Revaluation decrement/impairment of IPPE                                           | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Fair value decrement on investment properties                                      | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Joint Ventures & Associated Entities                                               | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Expenses from Continuing Operations</b>                                   | <b>33,127,000</b> | <b>26,812,644</b> | <b>28,138,254</b> | <b>28,235,497</b> | <b>28,546,061</b> | <b>29,435,124</b> | <b>29,994,017</b> | <b>30,447,963</b> | <b>31,365,547</b> | <b>31,690,407</b> | <b>32,850,735</b> | <b>33,809,640</b> |
| <b>Operating Result from Continuing Operations</b>                                 | <b>37,206,000</b> | <b>(323,972)</b>  | <b>285,025</b>    | <b>1,473,195</b>  | <b>2,773,341</b>  | <b>3,622,365</b>  | <b>4,942,560</b>  | <b>6,516,958</b>  | <b>7,794,306</b>  | <b>9,848,021</b>  | <b>10,038,688</b> | <b>10,484,548</b> |
| Discontinued Operations - Profit/(Loss)                                            | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Net Profit/(Loss) from Discontinued Operations</b>                              | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          |
| <b>Net Operating Result for the Year</b>                                           | <b>37,206,000</b> | <b>(323,972)</b>  | <b>285,025</b>    | <b>1,473,195</b>  | <b>2,773,341</b>  | <b>3,622,365</b>  | <b>4,942,560</b>  | <b>6,516,958</b>  | <b>7,794,306</b>  | <b>9,848,021</b>  | <b>10,038,688</b> | <b>10,484,548</b> |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | 3,535,000         | (679,004)         | 204,720           | 1,391,757         | 2,690,741         | 3,538,575         | 4,857,551         | 6,430,699         | 7,706,765         | 9,759,167         | 9,948,487         | 10,392,967        |

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>BALANCE SHEET - CONSOLIDATED<br>Scenario: SRV 10.5% for 7 Years |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|                                                                                                                                                          | Actuals<br>2022/23 | Current Year<br>2023/24 | Projected Years    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|                                                                                                                                                          |                    |                         | 2024/25            | 2025/26            | 2026/27            | 2027/28            | 2028/29            | 2029/30            | 2030/31            | 2031/32            | 2032/33            | 2033/34            |
|                                                                                                                                                          | \$                 | \$                      | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 | \$                 |
| <b>ASSETS</b>                                                                                                                                            |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Current Assets</b>                                                                                                                                    |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Cash & Cash Equivalents                                                                                                                                  | 34,891,000         | 31,037,503              | 33,761,756         | 36,157,281         | 39,197,146         | 43,573,780         | 48,022,028         | 54,744,643         | 62,649,135         | 72,316,586         | 82,054,996         | 91,715,692         |
| Investments                                                                                                                                              | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Receivables                                                                                                                                              | 3,604,000          | 2,159,995               | 2,242,812          | 2,352,852          | 2,471,694          | 2,597,895          | 2,733,095          | 2,877,441          | 3,031,956          | 3,197,435          | 3,326,813          | 3,461,596          |
| Inventories                                                                                                                                              | 221,000            | 179,908                 | 230,455            | 227,900            | 219,576            | 229,080            | 233,282            | 236,316            | 246,005            | 245,087            | 255,792            | 258,752            |
| Contract assets and contract cost assets                                                                                                                 | 14,249,000         | 14,235,750              | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         | 14,235,750         |
| Other                                                                                                                                                    | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Non-current assets classified as "held for sale"                                                                                                         | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Current Assets</b>                                                                                                                              | <b>52,965,000</b>  | <b>47,613,157</b>       | <b>50,470,773</b>  | <b>52,973,784</b>  | <b>56,124,167</b>  | <b>60,636,508</b>  | <b>65,224,154</b>  | <b>72,094,150</b>  | <b>80,162,847</b>  | <b>89,994,828</b>  | <b>99,873,351</b>  | <b>109,671,791</b> |
| <b>Non-Current Assets</b>                                                                                                                                |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Investments                                                                                                                                              | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Receivables                                                                                                                                              | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Inventories                                                                                                                                              | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contract assets and contract cost assets                                                                                                                 | -                  | 13,250                  | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             | 13,250             |
| Infrastructure, Property, Plant & Equipment                                                                                                              | 581,546,000        | 580,344,382             | 577,155,988        | 575,212,776        | 573,859,979        | 572,097,143        | 571,486,309        | 570,126,220        | 568,891,244        | 567,840,123        | 567,017,242        | 566,833,941        |
| Investment Property                                                                                                                                      | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Intangible Assets                                                                                                                                        | -                  | 48,617                  | 47,234             | 45,851             | 44,468             | 43,085             | 41,702             | 40,319             | 38,936             | 37,553             | 36,170             | 34,787             |
| Right of use assets                                                                                                                                      | 264,000            | 264,000                 | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            | 264,000            |
| Investments Accounted for using the equity method                                                                                                        | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Non-current assets classified as "held for sale"                                                                                                         | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other                                                                                                                                                    | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Non-Current Assets</b>                                                                                                                          | <b>581,810,000</b> | <b>580,670,249</b>      | <b>577,480,472</b> | <b>575,535,877</b> | <b>574,181,697</b> | <b>572,417,478</b> | <b>571,805,281</b> | <b>570,443,789</b> | <b>569,207,430</b> | <b>568,154,926</b> | <b>567,330,682</b> | <b>567,145,978</b> |
| <b>TOTAL ASSETS</b>                                                                                                                                      | <b>634,775,000</b> | <b>628,283,405</b>      | <b>627,951,244</b> | <b>628,509,640</b> | <b>630,305,863</b> | <b>633,053,983</b> | <b>637,029,415</b> | <b>642,537,939</b> | <b>649,370,276</b> | <b>658,149,753</b> | <b>667,204,012</b> | <b>676,817,768</b> |
| <b>LIABILITIES</b>                                                                                                                                       |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Current Liabilities</b>                                                                                                                               |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Bank Overdraft                                                                                                                                           | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Payables                                                                                                                                                 | 5,877,000          | 3,580,602               | 4,068,757          | 4,139,620          | 4,189,163          | 4,384,895          | 4,535,919          | 4,694,660          | 4,940,213          | 5,092,837          | 5,387,493          | 5,638,195          |
| Income received in advance                                                                                                                               | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contract liabilities                                                                                                                                     | 4,716,000          | 1,794,852               | 1,743,697          | 1,717,091          | 1,691,581          | 1,666,684          | 1,642,414          | 1,618,787          | 1,604,982          | 1,634,169          | 1,664,088          | 1,694,751          |
| Lease liabilities                                                                                                                                        | 54,000             | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Borrowings                                                                                                                                               | 950,000            | 1,054,185               | 959,056            | 1,001,151          | 1,045,080          | 1,093,883          | 1,143,548          | 1,193,718          | 1,250,355          | 1,309,003          | 1,152,158          | 1,063,066          |
| Employee benefit provisions                                                                                                                              | 1,240,000          | 1,240,000               | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          | 1,240,000          |
| Other provisions                                                                                                                                         | 1,678,000          | 1,167,325               | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          | 1,167,325          |
| Liabilities associated with assets classified as "held for sale"                                                                                         | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Current Liabilities</b>                                                                                                                         | <b>14,515,000</b>  | <b>8,836,965</b>        | <b>9,178,835</b>   | <b>9,285,187</b>   | <b>9,333,149</b>   | <b>9,552,787</b>   | <b>9,729,206</b>   | <b>9,914,488</b>   | <b>10,202,875</b>  | <b>10,443,334</b>  | <b>10,611,062</b>  | <b>10,803,337</b>  |
| <b>Non-Current Liabilities</b>                                                                                                                           |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Payables                                                                                                                                                 | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Income received in advance                                                                                                                               | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contract liabilities                                                                                                                                     | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Lease liabilities                                                                                                                                        | 193,000            | 247,000                 | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            | 247,000            |
| Borrowings                                                                                                                                               | 20,128,000         | 19,073,737              | 18,114,681         | 17,113,530         | 16,068,450         | 14,974,567         | 13,831,019         | 12,637,303         | 11,386,948         | 10,077,945         | 8,925,787          | 7,862,721          |
| Employee benefit provisions                                                                                                                              | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other provisions                                                                                                                                         | 1,137,000          | 1,647,675               | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          | 1,647,675          |
| Investments Accounted for using the equity method                                                                                                        | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Liabilities associated with assets classified as "held for sale"                                                                                         | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Non-Current Liabilities</b>                                                                                                                     | <b>21,458,000</b>  | <b>20,968,412</b>       | <b>20,009,356</b>  | <b>19,008,205</b>  | <b>17,963,125</b>  | <b>16,889,242</b>  | <b>15,725,694</b>  | <b>14,531,978</b>  | <b>13,281,623</b>  | <b>11,972,620</b>  | <b>10,820,462</b>  | <b>9,757,396</b>   |
| <b>TOTAL LIABILITIES</b>                                                                                                                                 | <b>35,973,000</b>  | <b>29,805,377</b>       | <b>29,188,191</b>  | <b>28,273,392</b>  | <b>27,296,274</b>  | <b>26,422,029</b>  | <b>25,454,900</b>  | <b>24,446,466</b>  | <b>23,484,498</b>  | <b>22,415,954</b>  | <b>21,431,525</b>  | <b>20,560,733</b>  |
| <b>Net Assets</b>                                                                                                                                        | <b>598,802,000</b> | <b>598,478,028</b>      | <b>598,763,053</b> | <b>600,236,248</b> | <b>603,009,589</b> | <b>606,631,954</b> | <b>611,574,514</b> | <b>618,091,472</b> | <b>625,885,778</b> | <b>635,733,799</b> | <b>645,772,487</b> | <b>656,257,035</b> |
| <b>EQUITY</b>                                                                                                                                            |                    |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Retained Earnings                                                                                                                                        | 224,481,000        | 224,137,028             | 224,422,053        | 225,895,248        | 228,668,589        | 232,290,954        | 237,233,514        | 243,750,472        | 251,544,778        | 261,392,799        | 271,431,487        | 281,916,035        |
| Revaluation Reserves                                                                                                                                     | 374,341,000        | 374,341,000             | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        | 374,341,000        |
| Other Reserves                                                                                                                                           | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Council Equity Interest                                                                                                                                  | 598,802,000        | 598,478,028             | 598,763,053        | 600,236,248        | 603,009,589        | 606,631,954        | 611,574,514        | 618,091,472        | 625,885,778        | 635,733,799        | 645,772,487        | 656,257,035        |
| Non-controlling equity interests                                                                                                                         | -                  | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Total Equity</b>                                                                                                                                      | <b>598,802,000</b> | <b>598,478,028</b>      | <b>598,763,053</b> | <b>600,236,248</b> | <b>603,009,589</b> | <b>606,631,954</b> | <b>611,574,514</b> | <b>618,091,472</b> | <b>625,885,778</b> | <b>635,733,799</b> | <b>645,772,487</b> | <b>656,257,035</b> |

| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>CASH FLOW STATEMENT - CONSOLIDATED<br>Scenario: SRV 10.5% for 7 Years |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|                                                                                                                                                                | Actuals<br>2022/23  | Current Year<br>2023/24 | 2024/25            | 2025/26            | 2026/27            | 2027/28            | Projected Years    |                    |                    |                    |                    |                    |
|                                                                                                                                                                | \$                  | \$                      | \$                 | \$                 | \$                 | \$                 | 2028/29            | 2029/30            | 2030/31            | 2031/32            | 2032/33            | 2033/34            |
|                                                                                                                                                                |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Cash Flows from Operating Activities</b>                                                                                                                    |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Receipts:                                                                                                                                                      |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Rates & Annual Charges                                                                                                                                         | 11,876,000          | 13,743,886              | 14,932,601         | 16,137,259         | 17,439,214         | 18,859,037         | 20,407,591         | 22,093,161         | 23,932,238         | 25,941,658         | 26,930,987         | 27,942,334         |
| User Charges & Fees                                                                                                                                            | 3,110,000           | 2,890,592               | 2,751,476          | 2,873,702          | 3,002,527          | 3,137,917          | 3,279,711          | 3,429,062          | 3,586,109          | 3,751,002          | 3,923,895          | 4,104,942          |
| Investment & Interest Revenue Received                                                                                                                         | 1,034,000           | 84,886                  | 1,075,950          | 868,040            | 866,127            | 863,968            | 861,494            | 858,873            | 855,817            | 852,494            | 875,705            | 875,785            |
| Grants & Contributions                                                                                                                                         | 38,706,000          | 6,079,511               | 8,993,013          | 9,165,364          | 9,326,568          | 9,491,401          | 9,660,352          | 9,833,527          | 10,020,197         | 10,244,453         | 10,430,985         | 10,622,175         |
| Bonds & Deposits Received                                                                                                                                      | 112,000             | 41,500                  | 41,500             | 41,500             | 41,500             | 41,500             | -                  | -                  | -                  | -                  | -                  | -                  |
| Other                                                                                                                                                          | 5,044,000           | 2,243,638               | 536,250            | 528,048            | 541,012            | 554,477            | 568,394            | 582,782            | 597,655            | 613,035            | 628,941            | 645,390            |
| Payments:                                                                                                                                                      |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Employee Benefits & On-Costs                                                                                                                                   | (8,673,000)         | (9,450,352)             | (8,478,025)        | (8,712,070)        | (8,967,657)        | (9,269,736)        | (9,582,632)        | (9,906,004)        | (10,240,172)       | (10,585,481)       | (10,942,191)       | (11,363,464)       |
| Materials & Contracts                                                                                                                                          | (15,290,000)        | (8,232,677)             | (8,565,962)        | (8,711,362)        | (8,550,842)        | (8,848,774)        | (8,958,126)        | (8,936,947)        | (7,250,917)        | (7,243,895)        | (7,640,822)        | (7,749,576)        |
| Borrowing Costs                                                                                                                                                | (713,000)           | (1,018,025)             | (909,891)          | (962,378)          | (923,508)          | (753,549)          | (738,585)          | (692,897)          | (648,851)          | (594,534)          | (539,986)          | (486,473)          |
| Bonds & Deposits Refunded                                                                                                                                      | -                   | -                       | (41,500)           | (41,500)           | (41,500)           | (41,500)           | -                  | -                  | -                  | -                  | -                  | -                  |
| Other                                                                                                                                                          | (970,000)           | (2,178,602)             | (2,660,783)        | (2,844,802)        | (3,089,089)        | (3,362,581)        | (3,665,510)        | (4,001,719)        | (4,377,506)        | (4,797,320)        | (5,266,540)        | (5,799,938)        |
| <b>Net Cash provided (or used in) Operating Activities</b>                                                                                                     | <b>34,238,000</b>   | <b>6,134,858</b>        | <b>9,658,608</b>   | <b>10,441,802</b>  | <b>11,744,052</b>  | <b>12,642,162</b>  | <b>13,834,687</b>  | <b>15,259,839</b>  | <b>16,476,570</b>  | <b>18,181,433</b>  | <b>18,400,954</b>  | <b>18,800,173</b>  |
| <b>Cash Flows from Investing Activities</b>                                                                                                                    |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Receipts:                                                                                                                                                      |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Sale of Investment Securities                                                                                                                                  | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Investment Property                                                                                                                                    | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Real Estate Assets                                                                                                                                     | 45,000              | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Infrastructure, Property, Plant & Equipment                                                                                                            | 206,000             | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of non-current assets classified as "held for sale"                                                                                                       | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Intangible Assets                                                                                                                                      | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Interests in Joint Ventures & Associates                                                                                                               | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Sale of Disposal Groups                                                                                                                                        | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Deferred Debtors Receipts                                                                                                                                      | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Distributions Received from Joint Ventures & Associates                                                                                                        | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Investing Activity Receipts                                                                                                                              | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Payments:                                                                                                                                                      |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Purchase of Investment Securities                                                                                                                              | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Investment Property                                                                                                                                | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Infrastructure, Property, Plant & Equipment                                                                                                        | (38,976,000)        | (6,988,276)             | (5,878,171)        | (7,087,241)        | (7,703,018)        | (7,220,448)        | (8,292,556)        | (7,393,676)        | (7,378,361)        | (7,263,658)        | (7,353,511)        | (7,987,319)        |
| Purchase of Real Estate Assets                                                                                                                                 | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Intangible Assets                                                                                                                                  | -                   | (50,000)                | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Purchase of Interests in Joint Ventures & Associates                                                                                                           | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Deferred Debtors & Advances Made                                                                                                                               | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Contributions Paid to Joint Ventures & Associates                                                                                                              | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Investing Activity Payments                                                                                                                              | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Net Cash provided (or used in) Investing Activities</b>                                                                                                     | <b>(38,625,000)</b> | <b>(6,938,276)</b>      | <b>(5,878,171)</b> | <b>(7,087,241)</b> | <b>(7,703,018)</b> | <b>(7,220,448)</b> | <b>(8,292,556)</b> | <b>(7,393,676)</b> | <b>(7,378,361)</b> | <b>(7,263,658)</b> | <b>(7,353,511)</b> | <b>(7,987,319)</b> |
| <b>Cash Flows from Financing Activities</b>                                                                                                                    |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Receipts:                                                                                                                                                      |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Proceeds from Borrowings & Advances                                                                                                                            | 3,100,000           | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Proceeds from Finance Leases                                                                                                                                   | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Financing Activity Receipts                                                                                                                              | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Payments:                                                                                                                                                      |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Repayment of Borrowings & Advances                                                                                                                             | (871,000)           | (950,077)               | (1,054,195)        | (959,058)          | (1,001,151)        | (1,045,080)        | (1,093,893)        | (1,143,548)        | (1,193,716)        | (1,250,355)        | (1,309,003)        | (1,152,158)        |
| Repayment of lease liabilities (principal repayments)                                                                                                          | (58,000)            | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Distributions to non-controlling interests                                                                                                                     | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Financing Activity Payments                                                                                                                              | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Net Cash Flow provided (used in) Financing Activities</b>                                                                                                   | <b>2,173,000</b>    | <b>(950,077)</b>        | <b>(1,054,195)</b> | <b>(959,058)</b>   | <b>(1,001,151)</b> | <b>(1,045,080)</b> | <b>(1,093,893)</b> | <b>(1,143,548)</b> | <b>(1,193,716)</b> | <b>(1,250,355)</b> | <b>(1,309,003)</b> | <b>(1,152,158)</b> |
| <b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>                                                                                                  | <b>(2,216,000)</b>  | <b>(3,853,497)</b>      | <b>2,724,252</b>   | <b>2,395,508</b>   | <b>3,039,885</b>   | <b>4,376,634</b>   | <b>4,448,248</b>   | <b>6,722,815</b>   | <b>7,904,493</b>   | <b>9,667,420</b>   | <b>9,738,440</b>   | <b>9,860,697</b>   |
| <b>plus: Cash &amp; Cash Equivalents - beginning of year</b>                                                                                                   | <b>37,107,000</b>   | <b>34,891,000</b>       | <b>31,037,503</b>  | <b>33,761,756</b>  | <b>36,157,261</b>  | <b>39,197,146</b>  | <b>43,573,780</b>  | <b>48,022,028</b>  | <b>54,744,643</b>  | <b>62,649,135</b>  | <b>72,316,556</b>  | <b>82,054,996</b>  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                                           | <b>34,891,000</b>   | <b>31,037,503</b>       | <b>33,761,756</b>  | <b>36,157,261</b>  | <b>39,197,146</b>  | <b>43,573,780</b>  | <b>48,022,028</b>  | <b>54,744,643</b>  | <b>62,649,135</b>  | <b>72,316,556</b>  | <b>82,054,996</b>  | <b>91,715,692</b>  |
|                                                                                                                                                                |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Cash & Cash Equivalents - end of the year                                                                                                                      | 34,891,000          | 31,037,503              | 33,761,756         | 36,157,261         | 39,197,146         | 43,573,780         | 48,022,028         | 54,744,643         | 62,649,135         | 72,316,556         | 82,054,996         | 91,715,692         |
| Investments - end of the year                                                                                                                                  | -                   | -                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Cash, Cash Equivalents &amp; Investments - end of the year</b>                                                                                              | <b>34,891,000</b>   | <b>31,037,503</b>       | <b>33,761,756</b>  | <b>36,157,261</b>  | <b>39,197,146</b>  | <b>43,573,780</b>  | <b>48,022,028</b>  | <b>54,744,643</b>  | <b>62,649,135</b>  | <b>72,316,556</b>  | <b>82,054,996</b>  | <b>91,715,692</b>  |
| <b>Representing:</b>                                                                                                                                           |                     |                         |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| - External Restrictions                                                                                                                                        | 28,857,000          | 28,327,971              | 31,655,893         | 33,821,393         | 36,274,210         | 38,575,631         | 42,140,118         | 46,463,543         | 50,804,095         | 56,119,804         | 61,600,518         | 67,935,132         |
| - Internal Restrictions                                                                                                                                        | 5,500,000           | 5,500,000               | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          | 5,500,000          |
| - Unrestricted                                                                                                                                                 | 534,000             | (3,790,468)             | (3,394,139)        | (3,164,131)        | (2,577,084)        | (1,501,851)        | 381,909            | 2,781,100          | 8,245,041          | 10,696,751         | 14,954,477         | 18,280,560         |
|                                                                                                                                                                | <b>34,891,000</b>   | <b>31,037,503</b>       | <b>33,761,756</b>  | <b>36,157,261</b>  | <b>39,197,146</b>  | <b>43,573,780</b>  | <b>48,022,028</b>  | <b>54,744,643</b>  | <b>62,649,135</b>  | <b>72,316,556</b>  | <b>82,054,996</b>  | <b>91,715,692</b>  |

| Tenterfield Shire Council                                                   |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |
|-----------------------------------------------------------------------------|------------|---------|---------|---------|--------------|-----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--|
| 10 Year Financial Plan for the Years ending 30 June 2034                    |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |
| FINANCIAL PERFORMANCE INDICATORS                                            |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |
| Scenario: SRV 10.5% for 7 Years                                             |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |
|                                                                             | Past Years |         |         |         | Current Year | Projected Years |         |         |         |         |         |         |         |         |         |  |
|                                                                             | 2019/20    | 2020/21 | 2021/22 | 2022/23 | 2023/24      | 2024/25         | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |  |
| New Note 13 Ratios                                                          |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |
| Operating Performance Ratio 1)                                              | 1.14%      | 1.12%   | 12.81%  | 16.55%  | -1.52%       | 1.79%           | 5.75%   | 9.64%   | 11.72%  | 14.90%  | 18.37%  | 20.63%  | 24.42%  | 24.11%  | 24.37%  |  |
| Own Source Operating Revenue Ratio 1)                                       | 39.63%     | 31.97%  | 32.79%  | 24.08%  | 65.85%       | 68.18%          | 69.04%  | 70.12%  | 71.20%  | 72.26%  | 73.32%  | 74.36%  | 75.39%  | 75.73%  | 76.07%  |  |
| Unrestricted Current Ratio                                                  | 2.17       | 2.25    | 1.95    | 2.73    | 3.39         | 3.30            | 3.31    | 3.39    | 3.49    | 3.75    | 4.09    | 4.55    | 5.20    | 5.66    | 6.04    |  |
| Debt Service Cover Ratio 1)                                                 | 6.4945     | 6.9784  | 9.02    | 8.34    | 5.48         | 5.20            | 6.23    | 6.93    | 7.31    | 7.95    | 8.70    | 9.27    | 10.18   | 10.16   | 11.71   |  |
| Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage      | 7.55%      | 4.41%   | 4.01%   | 3.86%   | 4.97%        | 4.93%           | 4.90%   | 4.87%   | 4.84%   | 4.81%   | 4.79%   | 4.76%   | 4.73%   | 4.74%   | 4.76%   |  |
| Cash Expense Cover Ratio 1)                                                 | 8.7738     | 7.8793  | 22.77   | 15.76   | 18.75        | 20.54           | 21.55   | 22.97   | 24.49   | 26.15   | 28.96   | 31.71   | 35.46   | 38.32   | 41.46   |  |
| 1) different Calculation to TCorp's calculation for same ratio              |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |
|                                                                             |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |
| New Special Schedule 7 Ratios                                               |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |
| Building & Infrastructure Asset Renewal Ratio                               | 102.03%    | 151.93% | 42.77%  | 207.22% | 90.17%       | 63.89%          | 75.61%  | 82.68%  | 77.93%  | 87.31%  | 79.32%  | 84.76%  | 85.89%  | 72.57%  | 79.17%  |  |
| Infrastructure Backlog Ratio                                                | 0.05       | 0.06    | 0.05    | 0.04    | 0.07         | 0.07            | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    | 0.11    | 0.11    |  |
| Asset Maintenance Ratio                                                     | 1.00       | 1.00    | 1.00    | 1.00    | 0.38         | 0.40            | 0.43    | 0.45    | 0.43    | 0.41    | 0.39    | 0.41    | 0.43    | 0.00    | 0.00    |  |
| Capital Expenditure Ratio                                                   | 0.04       | 0.04    | 0.03    | 0.05    | 0.88         | 0.64            | 0.78    | 0.85    | 0.80    | 0.93    | 0.84    | 0.85    | 0.87    | 0.89    | 0.98    |  |
|                                                                             |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |
| Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)         |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |
| Debt Service Ratio (old Note 13)                                            |            |         |         |         | 8.16%        | 7.82%           | 6.90%   | 6.51%   | 6.15%   | 5.79%   | 5.46%   | 5.13%   | 4.83%   | 4.67%   | 4.00%   |  |
| Rates & Annual Charges Coverage Ratio                                       |            |         |         |         | 52.58%       | 52.71%          | 54.45%  | 55.82%  | 57.19%  | 58.55%  | 59.91%  | 61.26%  | 62.60%  | 62.90%  | 63.19%  |  |
|                                                                             |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |
| Fit For The Future (FFTF) Ratios                                            |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |
| Operating Performance Ratio 1)                                              |            |         |         |         | -1.52%       | 1.79%           | 5.75%   | 9.64%   | 11.72%  | 14.90%  | 18.37%  | 20.63%  | 24.42%  | 24.11%  | 24.37%  |  |
| Own Source Operating Revenue Ratio 1)                                       |            |         |         |         | 65.85%       | 68.18%          | 69.04%  | 70.12%  | 71.20%  | 72.26%  | 73.32%  | 74.36%  | 75.39%  | 75.73%  | 76.07%  |  |
| Building & Infrastructure Asset Renewal Ratio                               |            |         |         |         | 90.17%       | 63.89%          | 75.61%  | 82.68%  | 77.93%  | 87.31%  | 79.32%  | 84.76%  | 85.89%  | 72.57%  | 79.17%  |  |
| Infrastructure Backlog Ratio                                                |            |         |         |         | 0.07         | 0.07            | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    | 0.11    | 0.11    |  |
| Asset Maintenance Ratio                                                     |            |         |         |         | 0.38         | 0.40            | 0.43    | 0.45    | 0.43    | 0.41    | 0.39    | 0.41    | 0.43    | 0.00    | 0.00    |  |
| Debt Service Ratio                                                          |            |         |         |         | 7.14%        | 6.90%           | 6.12%   | 5.81%   | 5.52%   | 5.23%   | 4.95%   | 4.68%   | 4.42%   | 4.29%   | 3.68%   |  |
| Real Operating Expenditure per Capita Ratio                                 |            |         |         |         | 0.00         | 0.00            | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    |  |
| 1) different Calculation to TCorp's calculation for same ratio              |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |
|                                                                             |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |
| TCorp Ratios                                                                |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |
| Operating Performance Ratio 2)                                              |            |         |         |         | -2.60%       | 0.72%           | 4.70%   | 8.61%   | 10.73%  | 13.94%  | 17.44%  | 19.72%  | 23.54%  | 23.24%  | 23.51%  |  |
| Own Source Operating Revenue Ratio 2)                                       |            |         |         |         | 63.31%       | 62.52%          | 64.26%  | 65.54%  | 66.82%  | 68.08%  | 69.32%  | 70.55%  | 71.76%  | 72.18%  | 72.60%  |  |
| Unrestricted Current Ratio                                                  |            |         |         |         | 3.39         | 3.30            | 3.31    | 3.39    | 3.49    | 3.75    | 4.09    | 4.55    | 5.20    | 5.66    | 6.04    |  |
| Debt Service Cover Ratio 2)                                                 |            |         |         |         | 5.33         | 5.04            | 6.06    | 6.75    | 7.13    | 7.77    | 8.51    | 9.08    | 9.98    | 9.96    | 11.48   |  |
| Capital Expenditure Ratio                                                   |            |         |         |         | 0.88         | 0.64            | 0.78    | 0.85    | 0.80    | 0.93    | 0.84    | 0.85    | 0.87    | 0.89    | 0.98    |  |
| Infrastructure Backlog Ratio                                                |            |         |         |         | 0.07         | 0.07            | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    | 0.11    | 0.11    |  |
| Asset Maintenance Ratio                                                     |            |         |         |         | 0.38         | 0.40            | 0.43    | 0.45    | 0.43    | 0.41    | 0.39    | 0.41    | 0.43    | 0.00    | 0.00    |  |
| Building & Infrastructure Renewals Ratio                                    |            |         |         |         | 90.17%       | 63.89%          | 75.61%  | 82.68%  | 77.93%  | 87.31%  | 79.32%  | 84.76%  | 85.89%  | 72.57%  | 79.17%  |  |
| Cash Expense Cover Ratio 2)                                                 |            |         |         |         | 23.06        | 21.91           | 23.28   | 24.80   | 26.16   | 27.86   | 30.79   | 33.47   | 37.51   | 40.19   | 43.13   |  |
| Interest Cover Ratio                                                        |            |         |         |         | 10.84        | 10.94           | 12.87   | 15.05   | 16.76   | 19.43   | 22.76   | 26.10   | 31.37   | 34.61   | 39.25   |  |
| 2) different Calculation to OLG's Note 13 & FFTF calculation for same ratio |            |         |         |         |              |                 |         |         |         |         |         |         |         |         |         |  |



|                                                                                    |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|------------------------------------------------------------------------------------|-------------------|--------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Tenterfield Shire Council                                                          |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 10 Year Financial Plan for the Years ending 30 June 2034                           |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>INCOME STATEMENT - GENERAL FUND</b>                                             |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Scenario: SRV 10.5% for 7 years                                                    |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|                                                                                    | Actuals           | Current Year       | Projected Years    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|                                                                                    | 2022/23           | 2023/24            | 2024/25            | 2025/26           | 2026/27           | 2027/28           | 2028/29           | 2029/30           | 2030/31           | 2031/32           | 2032/33           | 2033/34           |
|                                                                                    | \$                | \$                 | \$                 | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                | \$                |
| <b>Income from Continuing Operations</b>                                           |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Revenue:                                                                           |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Rates & Annual Charges                                                             | 4,850,000         | 6,775,281          | 7,166,133          | 7,945,152         | 8,807,832         | 9,763,132         | 10,820,971        | 11,992,328        | 13,289,358        | 14,725,517        | 15,093,655        | 15,470,996        |
| User Charges & Fees                                                                | 849,000           | 830,295            | 671,894            | 686,818           | 702,114           | 717,790           | 733,860           | 750,332           | 767,214           | 784,520           | 802,257           | 820,436           |
| Other Revenues                                                                     | 455,000           | 494,959            | 464,907            | 476,020           | 487,508           | 499,379           | 511,652           | 524,341           | 537,458           | 551,025           | 565,056           | 579,568           |
| Grants & Contributions provided for Operating Purposes                             | 19,515,000        | 8,462,902          | 8,728,871          | 8,875,132         | 9,028,305         | 9,185,307         | 9,346,232         | 9,511,179         | 9,680,252         | 9,853,549         | 10,031,182        | 10,213,253        |
| Grants & Contributions provided for Capital Purposes                               | 25,719,000        | 331,032            | 55,705             | 56,223            | 56,754            | 57,298            | 57,855            | 58,426            | 59,012            | 59,612            | 60,227            | 60,858            |
| Interest & Investment Revenue                                                      | 855,000           | 120,804            | 880,000            | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           | 680,000           |
| <b>Other Income:</b>                                                               |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Net Gains from the Disposal of Assets                                              | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Fair value increment on investment properties                                      | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Reversal of revaluation decrements on IPPE previously expensed                     | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Reversal of impairment losses on receivables                                       | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other Income                                                                       | 258,000           | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Joint Ventures & Associated Entities - Gain                                        | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Income from Continuing Operations</b>                                     | <b>52,501,000</b> | <b>17,015,272</b>  | <b>17,967,510</b>  | <b>18,719,345</b> | <b>19,762,513</b> | <b>20,902,906</b> | <b>22,150,570</b> | <b>23,516,606</b> | <b>25,013,294</b> | <b>26,654,223</b> | <b>27,232,377</b> | <b>27,825,111</b> |
| <b>Expenses from Continuing Operations</b>                                         |                   |                    |                    |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Employee Benefits & On-Costs                                                       | 6,828,000         | 7,872,803          | 6,813,641          | 7,015,005         | 7,210,913         | 7,452,174         | 7,701,447         | 7,958,979         | 8,224,999         | 8,499,759         | 8,783,498         | 9,129,199         |
| Borrowing Costs                                                                    | 311,000           | 418,953            | 419,638            | 398,272           | 384,174           | 369,495           | 352,257           | 336,711           | 320,931           | 301,887           | 282,564           | 263,391           |
| Materials & Contracts                                                              | 8,103,000         | 1,254,921          | 3,304,015          | 2,886,253         | 2,611,311         | 2,780,682         | 2,815,937         | 2,820,448         | 2,989,793         | 2,892,296         | 3,083,788         | 3,095,500         |
| Depreciation & Amortisation                                                        | 6,197,000         | 7,046,855          | 6,033,916          | 6,038,488         | 6,041,224         | 5,934,286         | 5,836,791         | 5,687,679         | 5,511,787         | 5,212,115         | 5,070,619         | 5,067,030         |
| Impairment of investments                                                          | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Impairment of receivables                                                          | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Other Expenses                                                                     | 790,000           | 2,203,672          | 2,332,615          | 2,459,343         | 2,677,735         | 2,913,906         | 3,177,021         | 3,469,347         | 3,797,403         | 4,164,587         | 4,575,950         | 5,036,605         |
| Interest & Investment Losses                                                       | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Net Losses from the Disposal of Assets                                             | 2,435,000         | 281,220            | 303,718            | 311,311           | 319,094           | 327,071           | 335,248           | 343,629           | 352,220           | 361,026           | 370,052           | 379,303           |
| Revaluation decrement/impairment of IPPE                                           | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Fair value decrement on investment properties                                      | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Joint Ventures & Associated Entities - Loss                                        | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Total Expenses from Continuing Operations</b>                                   | <b>24,664,000</b> | <b>19,078,423</b>  | <b>19,207,543</b>  | <b>19,108,672</b> | <b>19,244,451</b> | <b>19,777,614</b> | <b>20,218,701</b> | <b>20,616,793</b> | <b>21,197,133</b> | <b>21,431,670</b> | <b>22,166,471</b> | <b>22,971,028</b> |
| <b>Operating Result from Continuing Operations</b>                                 | <b>27,837,000</b> | <b>(2,063,151)</b> | <b>(1,240,033)</b> | <b>(389,327)</b>  | <b>518,062</b>    | <b>1,125,292</b>  | <b>1,931,869</b>  | <b>2,899,813</b>  | <b>3,816,161</b>  | <b>5,222,553</b>  | <b>5,065,906</b>  | <b>4,854,083</b>  |
| Discontinued Operations - Profit/(Loss)                                            | -                 | -                  | -                  | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| <b>Net Profit/(Loss) from Discontinued Operations</b>                              | <b>-</b>          | <b>-</b>           | <b>-</b>           | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          |
| <b>Net Operating Result for the Year</b>                                           | <b>27,837,000</b> | <b>(2,063,151)</b> | <b>(1,240,033)</b> | <b>(389,327)</b>  | <b>518,062</b>    | <b>1,125,292</b>  | <b>1,931,869</b>  | <b>2,899,813</b>  | <b>3,816,161</b>  | <b>5,222,553</b>  | <b>5,065,906</b>  | <b>4,854,083</b>  |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | 2,118,000         | (2,394,183)        | (1,295,738)        | (445,550)         | 461,308           | 1,067,994         | 1,874,014         | 2,841,387         | 3,757,149         | 5,162,941         | 5,005,679         | 4,793,225         |

| Tenterfield Shire Council                                        |                    |                         |                 |             |             |             |             |             |             |             |             |             |
|------------------------------------------------------------------|--------------------|-------------------------|-----------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 10 Year Financial Plan for the Years ending 30 June 2034         |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| BALANCE SHEET - GENERAL FUND                                     |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| Scenario: SRV 10.5% for 7 years                                  |                    |                         |                 |             |             |             |             |             |             |             |             |             |
|                                                                  | Actuals<br>2022/23 | Current Year<br>2023/24 | Projected Years |             |             |             |             |             |             |             |             |             |
|                                                                  |                    |                         | 2024/25         | 2025/26     | 2026/27     | 2027/28     | 2028/29     | 2029/30     | 2030/31     | 2031/32     | 2032/33     | 2033/34     |
|                                                                  | \$                 | \$                      | \$              | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          |
| ASSETS                                                           |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| Current Assets                                                   |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| Cash & Cash Equivalents                                          | 15,862,000         | 11,527,532              | 11,923,862      | 12,153,889  | 12,740,936  | 13,816,149  | 15,699,909  | 18,099,100  | 21,563,041  | 26,014,751  | 30,272,477  | 33,598,580  |
| Investments                                                      | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Receivables                                                      | 2,396,000          | 930,278                 | 932,718         | 974,892     | 1,020,899   | 1,070,968   | 1,125,595   | 1,185,119   | 1,250,190   | 1,321,315   | 1,351,717   | 1,382,612   |
| Inventories                                                      | 221,000            | 179,908                 | 230,455         | 227,900     | 219,576     | 229,080     | 233,282     | 236,316     | 246,005     | 245,087     | 255,792     | 258,752     |
| Contract assets and contract cost assets                         | 11,960,000         | 11,960,000              | 11,960,000      | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  | 11,960,000  |
| Other                                                            | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Non-current assets classified as "held for sale"                 | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Current Assets                                             | 30,429,000         | 24,597,719              | 25,047,036      | 25,316,661  | 25,941,411  | 27,076,198  | 29,018,786  | 31,480,535  | 35,019,236  | 39,541,153  | 43,839,986  | 47,199,925  |
| Non-Current Assets                                               |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| Investments                                                      | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Receivables                                                      | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Inventories                                                      | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Contract assets and contract cost assets                         | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Infrastructure, Property, Plant & Equipment                      | 498,898,000        | 497,675,344             | 495,771,256     | 494,709,844 | 494,178,309 | 493,859,612 | 493,488,377 | 493,559,857 | 493,507,168 | 493,801,004 | 494,244,010 | 495,368,427 |
| Investment Property                                              | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Intangible Assets                                                | -                  | 48,617                  | 47,234          | 45,851      | 44,468      | 43,085      | 41,702      | 40,319      | 38,936      | 37,553      | 36,170      | 34,787      |
| Right of use assets                                              | 264,000            | 264,000                 | 264,000         | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     | 264,000     |
| Investments Accounted for using the equity method                | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Non-current assets classified as "held for sale"                 | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other                                                            | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Non-Current Assets                                         | 499,162,000        | 497,987,961             | 496,082,490     | 495,019,695 | 494,486,777 | 494,166,697 | 493,794,079 | 493,864,176 | 493,810,104 | 494,102,557 | 494,544,180 | 495,667,214 |
| TOTAL ASSETS                                                     | 529,591,000        | 522,585,679             | 521,129,525     | 520,336,356 | 520,428,187 | 521,242,894 | 522,812,864 | 525,344,710 | 528,829,339 | 533,643,710 | 538,384,165 | 542,867,138 |
| LIABILITIES                                                      |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| Current Liabilities                                              |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| Bank Overdraft                                                   | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Payables                                                         | 4,979,000          | 3,315,849               | 3,700,078       | 3,751,786   | 3,797,295   | 3,975,822   | 4,123,087   | 4,282,759   | 4,497,702   | 4,658,222   | 4,924,122   | 5,167,003   |
| Income received in advance                                       | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Contract liabilities                                             | 4,146,000          | 1,382,249               | 1,380,778       | 1,403,849   | 1,428,008   | 1,452,772   | 1,478,154   | 1,504,170   | 1,530,838   | 1,558,171   | 1,586,189   | 1,614,906   |
| Lease liabilities                                                | 54,000             | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Borrowings                                                       | 516,000            | 598,879                 | 478,622         | 495,898     | 513,876     | 534,546     | 553,656     | 573,142     | 596,036     | 619,368     | 642,708     | 577,144     |
| Employee benefit provisions                                      | 1,240,000          | 1,240,000               | 1,240,000       | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   | 1,240,000   |
| Other provisions                                                 | 298,000            | 34,000                  | 34,000          | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      |
| Liabilities associated with assets classified as "held for sale" | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Current Liabilities                                        | 11,233,000         | 6,570,977               | 6,833,478       | 6,925,533   | 7,013,179   | 7,237,140   | 7,428,897   | 7,634,072   | 7,898,576   | 8,109,761   | 8,427,019   | 8,633,053   |
| Non-Current Liabilities                                          |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| Payables                                                         | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Income received in advance                                       | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Contract liabilities                                             | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Lease liabilities                                                | 193,000            | 247,000                 | 247,000         | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     | 247,000     |
| Borrowings                                                       | 9,999,000          | 9,400,853               | 8,922,231       | 8,426,333   | 7,912,457   | 7,377,911   | 6,824,255   | 6,251,113   | 5,655,077   | 5,035,709   | 4,393,001   | 3,615,857   |
| Employee benefit provisions                                      | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other provisions                                                 | (845,000)          | (581,000)               | (581,000)       | (581,000)   | (581,000)   | (581,000)   | (581,000)   | (581,000)   | (581,000)   | (581,000)   | (581,000)   | (581,000)   |
| Investments Accounted for using the equity method                | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Liabilities associated with assets classified as "held for sale" | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Non-Current Liabilities                                    | 9,347,000          | 9,066,853               | 8,588,231       | 8,092,333   | 7,578,457   | 7,043,911   | 6,490,255   | 5,917,113   | 5,321,077   | 4,701,709   | 4,059,001   | 3,481,857   |
| TOTAL LIABILITIES                                                | 20,580,000         | 15,637,830              | 15,421,709      | 15,017,866  | 14,591,636  | 14,281,051  | 13,919,152  | 13,551,185  | 13,219,653  | 12,811,470  | 12,486,020  | 12,114,910  |
| Net Assets                                                       | 509,011,000        | 506,947,849             | 505,707,816     | 505,318,489 | 505,836,551 | 506,961,843 | 508,893,712 | 511,793,525 | 515,609,686 | 520,832,239 | 525,898,145 | 530,752,228 |
| EQUITY                                                           |                    |                         |                 |             |             |             |             |             |             |             |             |             |
| Retained Earnings                                                | 178,413,000        | 176,349,849             | 175,109,816     | 174,720,489 | 175,238,551 | 176,363,843 | 178,295,712 | 181,195,525 | 185,011,686 | 190,234,239 | 195,300,145 | 200,154,228 |
| Revaluation Reserves                                             | 330,598,000        | 330,598,000             | 330,598,000     | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 | 330,598,000 |
| Other Reserves                                                   | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Council Equity Interest                                          | 509,011,000        | 506,947,849             | 505,707,816     | 505,318,489 | 505,836,551 | 506,961,843 | 508,893,712 | 511,793,525 | 515,609,686 | 520,832,239 | 525,898,145 | 530,752,228 |
| Non-controlling equity interests                                 | -                  | -                       | -               | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Equity                                                     | 509,011,000        | 506,947,849             | 505,707,816     | 505,318,489 | 505,836,551 | 506,961,843 | 508,893,712 | 511,793,525 | 515,609,686 | 520,832,239 | 525,898,145 | 530,752,228 |



| Tenterfield Shire Council<br>10 Year Financial Plan for the Years ending 30 June 2034<br>CASH FLOW STATEMENT - GENERAL FUND<br>Scenario: SRV 10.5% for 7 years |                    |                         |             |             |             |             |             |             |             |             |             |             |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                                                                                                                                                                | Actuals<br>2022/23 | Current Year<br>2023/24 | 2024/25     | 2025/26     | 2026/27     | 2027/28     | 2028/29     | 2029/30     | 2030/31     | 2031/32     | 2032/33     | 2033/34     |
|                                                                                                                                                                | \$                 | \$                      | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          |
| <b>Cash Flows from Operating Activities</b>                                                                                                                    |                    |                         |             |             |             |             |             |             |             |             |             |             |
| <b>Receipts:</b>                                                                                                                                               |                    |                         |             |             |             |             |             |             |             |             |             |             |
| Rates & Annual Charges                                                                                                                                         | -                  | 8,694,609               | 7,159,576   | 7,932,082   | 8,793,358   | 9,747,105   | 10,803,223  | 11,972,676  | 13,267,597  | 14,701,422  | 15,087,479  | 15,464,665  |
| User Charges & Fees                                                                                                                                            | -                  | 822,507                 | 670,518     | 686,948     | 702,247     | 717,926     | 734,000     | 750,475     | 767,361     | 784,670     | 802,411     | 820,594     |
| Investment & Interest Revenue Received                                                                                                                         | -                  | 71,886                  | 870,950     | 863,040     | 861,127     | 858,968     | 856,494     | 853,873     | 850,817     | 847,494     | 870,705     | 870,785     |
| Grants & Contributions                                                                                                                                         | -                  | 5,984,753               | 8,783,432   | 8,949,295   | 9,103,845   | 9,261,861   | 9,423,824   | 9,589,835   | 9,760,000   | 9,934,415   | 10,113,195  | 10,296,441  |
| Bonds & Deposits Received                                                                                                                                      | -                  | 41,500                  | 41,500      | 41,500      | 41,500      | 41,500      | -           | -           | -           | -           | -           | -           |
| Other                                                                                                                                                          | -                  | 2,153,212               | 478,795     | 468,909     | 480,120     | 491,773     | 503,819     | 516,274     | 529,150     | 542,466     | 556,240     | 570,485     |
| <b>Payments:</b>                                                                                                                                               |                    |                         |             |             |             |             |             |             |             |             |             |             |
| Employee Benefits & On-Costs                                                                                                                                   | -                  | (7,942,188)             | (6,826,909) | (7,012,842) | (7,209,007) | (7,449,544) | (7,698,727) | (7,956,166) | (8,222,089) | (8,498,749) | (8,780,385) | (9,125,980) |
| Materials & Contracts                                                                                                                                          | -                  | (2,848,705)             | (2,943,259) | (2,885,141) | (2,599,961) | (2,850,272) | (2,711,422) | (2,714,759) | (2,831,070) | (2,789,732) | (2,893,963) | (2,940,578) |
| Borrowing Costs                                                                                                                                                | -                  | (420,655)               | (425,527)   | (493,058)   | (389,133)   | (374,634)   | (357,602)   | (342,248)   | (328,682)   | (307,847)   | (288,758)   | (269,818)   |
| Bonds & Deposits Refunded                                                                                                                                      | -                  | (41,500)                | (41,500)    | (41,500)    | (41,500)    | (41,500)    | -           | -           | -           | -           | -           | -           |
| Other                                                                                                                                                          | -                  | (1,956,606)             | (2,311,254) | (2,438,349) | (2,641,556) | (2,674,782) | (3,133,433) | (3,429,920) | (3,743,057) | (4,103,759) | (4,507,603) | (4,980,292) |
| <b>Net Cash provided (or used in) Operating Activities</b>                                                                                                     | -                  | 2,547,509               | 5,456,221   | 5,980,882   | 6,901,041   | 7,528,401   | 8,220,175   | 9,049,041   | 9,852,047   | 10,912,380  | 10,759,100  | 10,526,302  |
| <b>Cash Flows from Investing Activities</b>                                                                                                                    |                    |                         |             |             |             |             |             |             |             |             |             |             |
| <b>Receipts:</b>                                                                                                                                               |                    |                         |             |             |             |             |             |             |             |             |             |             |
| Sale of Investment Securities                                                                                                                                  | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Investment Property                                                                                                                                    | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Real Estate Assets                                                                                                                                     | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Infrastructure, Property, Plant & Equipment                                                                                                            | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of non-current assets classified as "held for sale"                                                                                                       | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Intangible Assets                                                                                                                                      | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Interests in Joint Ventures & Associates                                                                                                               | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Sale of Disposal Groups                                                                                                                                        | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Deferred Debtors Receipts                                                                                                                                      | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Distributions Received from Joint Ventures & Associates                                                                                                        | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other Investing Activity Receipts                                                                                                                              | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| <b>Payments:</b>                                                                                                                                               |                    |                         |             |             |             |             |             |             |             |             |             |             |
| Purchase of Investment Securities                                                                                                                              | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Purchase of Investment Property                                                                                                                                | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Purchase of Infrastructure, Property, Plant & Equipment                                                                                                        | -                  | (8,308,710)             | (4,461,011) | (5,272,254) | (5,818,075) | (5,939,312) | (5,901,889) | (6,096,194) | (5,814,964) | (5,864,634) | (5,882,006) | (6,557,511) |
| Purchase of Real Estate Assets                                                                                                                                 | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Purchase of Intangible Assets                                                                                                                                  | -                  | (50,000)                | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Purchase of Interests in Joint Ventures & Associates                                                                                                           | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Deferred Debtors & Advances Made                                                                                                                               | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Contributions Paid to Joint Ventures & Associates                                                                                                              | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other Investing Activity Payments                                                                                                                              | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| <b>Net Cash provided (or used in) Investing Activities</b>                                                                                                     | -                  | (8,356,710)             | (4,461,011) | (5,272,254) | (5,818,075) | (5,939,312) | (5,901,889) | (6,096,194) | (5,814,964) | (5,864,634) | (5,882,006) | (6,557,511) |
| <b>Cash Flows from Financing Activities</b>                                                                                                                    |                    |                         |             |             |             |             |             |             |             |             |             |             |
| <b>Receipts:</b>                                                                                                                                               |                    |                         |             |             |             |             |             |             |             |             |             |             |
| Proceeds from Borrowings & Advances                                                                                                                            | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Proceeds from Finance Leases                                                                                                                                   | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other Financing Activity Receipts                                                                                                                              | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| <b>Payments:</b>                                                                                                                                               |                    |                         |             |             |             |             |             |             |             |             |             |             |
| Repayment of Borrowings & Advances                                                                                                                             | -                  | (515,268)               | (599,879)   | (478,622)   | (495,898)   | (513,878)   | (534,546)   | (553,656)   | (573,142)   | (596,036)   | (619,368)   | (642,708)   |
| Repayment of lease liabilities (principal repayments)                                                                                                          | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Distributions to non-controlling interests                                                                                                                     | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| Other Financing Activity Payments                                                                                                                              | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| <b>Net Cash Flow provided (used in) Financing Activities</b>                                                                                                   | -                  | (515,268)               | (599,879)   | (478,622)   | (495,898)   | (513,878)   | (534,546)   | (553,656)   | (573,142)   | (596,036)   | (619,368)   | (642,708)   |
| <b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>                                                                                                  | -                  | (4,324,469)             | 396,330     | 230,006     | 587,067     | 1,075,213   | 1,883,780   | 2,399,190   | 3,463,941   | 4,451,711   | 4,257,726   | 3,326,083   |
| <b>plus: Cash &amp; Cash Equivalents - beginning of year</b>                                                                                                   | -                  | 15,852,000              | 11,527,532  | 11,923,862  | 12,153,869  | 12,740,936  | 13,816,149  | 15,699,909  | 18,099,100  | 21,563,041  | 26,014,751  | 30,272,477  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                                           | 15,852,000         | 11,527,532              | 11,923,862  | 12,153,869  | 12,740,936  | 13,816,149  | 15,699,909  | 18,099,100  | 21,563,041  | 26,014,751  | 30,272,477  | 33,598,560  |
| <b>Cash &amp; Cash Equivalents - end of the year</b>                                                                                                           | 15,852,000         | 11,527,532              | 11,923,862  | 12,153,869  | 12,740,936  | 13,816,149  | 15,699,909  | 18,099,100  | 21,563,041  | 26,014,751  | 30,272,477  | 33,598,560  |
| <b>Investments - end of the year</b>                                                                                                                           | -                  | -                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| <b>Cash, Cash Equivalents &amp; Investments - end of the year</b>                                                                                              | 15,852,000         | 11,527,532              | 11,923,862  | 12,153,869  | 12,740,936  | 13,816,149  | 15,699,909  | 18,099,100  | 21,563,041  | 26,014,751  | 30,272,477  | 33,598,560  |
| <b>Representing:</b>                                                                                                                                           |                    |                         |             |             |             |             |             |             |             |             |             |             |
| - External Restrictions                                                                                                                                        | 9,818,000          | 9,818,000               | 9,818,000   | 9,818,000   | 9,818,000   | 9,818,000   | 9,818,000   | 9,818,000   | 9,818,000   | 9,818,000   | 9,818,000   | 9,818,000   |
| - Internal Restrictions                                                                                                                                        | 5,500,000          | 5,500,000               | 5,500,000   | 5,500,000   | 5,500,000   | 5,500,000   | 5,500,000   | 5,500,000   | 5,500,000   | 5,500,000   | 5,500,000   | 5,500,000   |
| - Unrestricted                                                                                                                                                 | 534,000            | (3,790,468)             | (3,394,138) | (3,184,131) | (2,577,064) | (1,501,881) | 381,909     | 2,781,100   | 6,245,041   | 10,688,751  | 14,954,477  | 18,280,560  |
|                                                                                                                                                                | 15,852,000         | 11,527,532              | 11,923,862  | 12,153,869  | 12,740,936  | 13,816,149  | 15,699,909  | 18,099,100  | 21,563,041  | 26,014,751  | 30,272,477  | 33,598,560  |

| Tenterfield Shire Council                                                   |              |                 |         |         |         |         |         |         |         |         |         |
|-----------------------------------------------------------------------------|--------------|-----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 10 Year Financial Plan for the Years ending 30 June 2034                    |              |                 |         |         |         |         |         |         |         |         |         |
| FINANCIAL PERFORMANCE INDICATORS - GENERAL FUND                             |              |                 |         |         |         |         |         |         |         |         |         |
| Scenario: SRV 10.5% for 7 years                                             | Current Year | Projected Years |         |         |         |         |         |         |         |         |         |
|                                                                             | 2023/24      | 2024/25         | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
| <b>New Note 13 Ratios</b>                                                   |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              | -12.66%      | -5.54%          | -0.72%  | 3.96%   | 6.69%   | 10.00%  | 13.58%  | 16.47%  | 20.77%  | 19.78%  | 18.63%  |
| Own Source Operating Revenue Ratio 1)                                       | 48.32%       | 51.11%          | 52.29%  | 54.03%  | 55.78%  | 57.54%  | 59.31%  | 61.06%  | 62.81%  | 62.94%  | 63.08%  |
| Unrestricted Current Ratio                                                  | 3.39         | 3.30            | 3.31    | 3.39    | 3.49    | 3.75    | 4.09    | 4.55    | 5.20    | 5.66    | 6.04    |
| Debt Service Cover Ratio 1)                                                 | 5.73         | 5.36            | 7.19    | 8.19    | 8.72    | 9.47    | 10.34   | 11.12   | 12.29   | 11.90   | 11.59   |
| Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage      | 3.74%        | 3.67%           | 3.68%   | 3.68%   | 3.69%   | 3.69%   | 3.69%   | 3.69%   | 3.70%   | 3.69%   | 3.69%   |
| Cash Expense Cover Ratio 1)                                                 | 10.08        | 10.88           | 11.02   | 11.43   | 11.92   | 13.05   | 14.49   | 16.49   | 19.16   | 21.26   | 22.47   |
| 1) different Calculation to TCorp's calculation for same ratio              |              |                 |         |         |         |         |         |         |         |         |         |
| <b>New Special Schedule 7 Ratios</b>                                        |              |                 |         |         |         |         |         |         |         |         |         |
| Building & Infrastructure Asset Renewal Ratio                               | 76.32%       | 63.93%          | 75.18%  | 79.44%  | 83.55%  | 76.76%  | 84.68%  | 83.06%  | 86.82%  | 71.53%  | 80.78%  |
| Infrastructure Backlog Ratio                                                | 0.06         | 0.07            | 0.07    | 0.07    | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    |
| Asset Maintenance Ratio                                                     | 0.54         | 0.56            | 0.61    | 0.65    | 0.60    | 0.55    | 0.51    | 0.53    | 0.57    | 0.00    | 0.00    |
| Capital Expenditure Ratio                                                   | 0.83         | 0.68            | 0.82    | 0.91    | 0.95    | 0.94    | 1.01    | 0.99    | 1.06    | 1.09    | 1.22    |
| <b>Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)</b>  |              |                 |         |         |         |         |         |         |         |         |         |
| Debt Service Ratio (old Note 13)                                            | 6.80%        | 6.87%           | 5.64%   | 5.30%   | 4.98%   | 4.68%   | 4.38%   | 4.10%   | 3.83%   | 3.76%   | 3.69%   |
| Rates & Annual Charges Coverage Ratio                                       | 39.82%       | 39.88%          | 42.44%  | 44.57%  | 46.71%  | 48.85%  | 51.00%  | 53.13%  | 55.25%  | 55.43%  | 55.60%  |
| <b>Fit For The Future (FFTF) Ratios</b>                                     |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 1)                                              | -12.66%      | -5.54%          | -0.72%  | 3.96%   | 6.69%   | 10.00%  | 13.58%  | 16.47%  | 20.77%  | 19.78%  | 18.63%  |
| Own Source Operating Revenue Ratio 1)                                       | 48.32%       | 51.11%          | 52.29%  | 54.03%  | 55.78%  | 57.54%  | 59.31%  | 61.06%  | 62.81%  | 62.94%  | 63.08%  |
| Building & Infrastructure Asset Renewal Ratio                               | 76.32%       | 63.93%          | 75.18%  | 79.44%  | 83.55%  | 76.76%  | 84.68%  | 83.06%  | 86.82%  | 71.53%  | 80.78%  |
| Infrastructure Backlog Ratio                                                | 0.06         | 0.07            | 0.07    | 0.07    | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    |
| Asset Maintenance Ratio                                                     | 0.54         | 0.56            | 0.61    | 0.65    | 0.60    | 0.55    | 0.51    | 0.53    | 0.57    | 0.00    | 0.00    |
| Debt Service Ratio                                                          | 5.57%        | 5.69%           | 4.70%   | 4.47%   | 4.24%   | 4.01%   | 3.80%   | 3.58%   | 3.38%   | 3.32%   | 3.26%   |
| Real Operating Expenditure per Capita Ratio                                 | 0.00         | 0.00            | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    |
| 1) different Calculation to TCorp's calculation for same ratio              |              |                 |         |         |         |         |         |         |         |         |         |
| <b>TCorp Ratios</b>                                                         |              |                 |         |         |         |         |         |         |         |         |         |
| Operating Performance Ratio 2)                                              | -14.35%      | -7.23%          | -2.39%  | 2.34%   | 5.12%   | 8.48%   | 12.11%  | 15.06%  | 19.41%  | 18.42%  | 17.26%  |
| Own Source Operating Revenue Ratio 2)                                       | 44.70%       | 43.62%          | 46.11%  | 48.12%  | 50.14%  | 52.16%  | 54.19%  | 56.20%  | 58.19%  | 58.37%  | 58.55%  |
| Unrestricted Current Ratio                                                  | 3.39         | 3.30            | 3.31    | 3.39    | 3.49    | 3.75    | 4.09    | 4.55    | 5.20    | 5.66    | 6.04    |
| Debt Service Cover Ratio 2)                                                 | 5.43         | 5.06            | 6.83    | 7.83    | 8.35    | 9.09    | 9.96    | 10.73   | 11.89   | 11.49   | 11.17   |
| Capital Expenditure Ratio                                                   | 0.83         | 0.68            | 0.82    | 0.91    | 0.95    | 0.94    | 1.01    | 0.99    | 1.06    | 1.09    | 1.22    |
| Infrastructure Backlog Ratio                                                | 0.06         | 0.07            | 0.07    | 0.07    | 0.08    | 0.08    | 0.09    | 0.09    | 0.09    | 0.10    | 0.10    |
| Asset Maintenance Ratio                                                     | 0.54         | 0.56            | 0.61    | 0.65    | 0.60    | 0.55    | 0.51    | 0.53    | 0.57    | 0.00    | 0.00    |
| Building & Infrastructure Renewals Ratio                                    | 76.32%       | 63.93%          | 75.18%  | 79.44%  | 83.55%  | 76.76%  | 84.68%  | 83.06%  | 86.82%  | 71.53%  | 80.78%  |
| Cash Expense Cover Ratio 2)                                                 | 11.91        | 11.22           | 11.51   | 11.93   | 12.30   | 13.43   | 14.88   | 16.84   | 19.61   | 21.61   | 22.86   |
| Interest Cover Ratio                                                        | 12.11        | 12.29           | 15.04   | 17.93   | 19.95   | 22.89   | 26.33   | 29.88   | 35.37   | 36.66   | 38.44   |
| 2) different Calculation to OLG's Note 13 & FFTF calculation for same ratio |              |                 |         |         |         |         |         |         |         |         |         |

|                      |                                                     |
|----------------------|-----------------------------------------------------|
| <b>Department:</b>   | <b>Office of the Chief Corporate Officer</b>        |
| <b>Submitted by:</b> | Lee Sisson, Governance Officer                      |
| <b>Reference:</b>    | <b>ITEM GOV23/24</b>                                |
| <b>Subject:</b>      | <b>MONTHLY OPERATIONAL REPORT FOR FEBRUARY 2024</b> |

**LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK**

|                      |                                                                                                                                                                                                                         |
|----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>CSP Goal:</b>     | <b>Leadership</b> - Council is a transparent, financially-sustainable and high-performing organisation, delivering valued services to the Community.                                                                    |
| <b>CSP Strategy:</b> | Ensure the performance of Council as an organisation complies with all statutory Guidelines, supported by effective corporate management, sound integrated planning and open, transparent and informed decision making. |

**SUMMARY**

The purpose of this Report is to provide a standing monthly report to the Ordinary Meeting of Council that demonstrates staff accountabilities and actions taken against Council's 2023/2024 Operational Plan.

**OFFICER'S RECOMMENDATION:**

**That Council:**

**Note the status of the Monthly Operational Report for February 2024.**

**Glenn Wilcox**  
**General Manager**

|                               |                                                     |          |
|-------------------------------|-----------------------------------------------------|----------|
| Prepared by staff member:     | Lee Sisson, Governance Officer                      |          |
| Approved/Reviewed by Manager: | Glenn Wilcox, General Manager                       |          |
| Department:                   | Office of the Chief Corporate Officer               |          |
| Attachments:                  | <b>1</b> February 2024 - Monthly Operational Report | 56 Pages |

## Monthly Operational Report

Tenterfield Shire Council February 2024

Council Meeting 27 March 2024



**TENTERFIELD**

Monthly Operational Report – February 2024

## 1. CIVIC OFFICE

| Delivery Program:                                                                                                                                                    |                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.1.1                                                                                                                                                                |                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| The individual unique qualities and strong sense of local identity of Tenterfield Shires towns, villages and community groups is respected, recognised and promoted. |                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Action                                                                                                                                                               | Responsibility  | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 1.1.1.1<br>Improve and maintain communication methods in accordance with the Community Engagement Strategy.                                                          | General Manager | Preparation for an updated Community Engagement Strategy will commence in March 2024.                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 1.1.1.2<br>Provide opportunities for the community to participate in decision making.                                                                                | General Manager | <p>Community Consultation – Wednesday 28 February 2024<br/> Mr Richard Hicks (Tenterfield Ratepayers Association Inc)<br/> Speaking against ITEM NM1/24 MOTION TO RECIND COUNCIL RESOLUTION NO. 256/23</p> <p>Committee Meetings<br/> Tenterfield School of Arts, Museum, Cinema &amp; Theatre S355 Committee<br/> Thursday 15 February 2024</p> <p>Tenterfield Works &amp; services Committee Meeting<br/> Wednesday 14 February 2024</p> <p>Tenterfield Local Traffic Committee Meeting<br/> Thursday 1 February 2024</p> |

Monthly Operational Report – February 2024

Delivery Program:

1.1.2

Continue to support and partner with the local Aboriginal communities for improved and inclusive outcomes.

| Action                                            | Responsibility  | Progress Comment                                                                                                               |
|---------------------------------------------------|-----------------|--------------------------------------------------------------------------------------------------------------------------------|
| 1.1.2.1<br>Support and contribute to NAIDOC week. | General Manager | Council provided in kind support to Reconstruction NSW officer with promotional materials for the NAIDOC Ball 2023. Completed. |

Delivery Program:

1.1.4

Promote and recognise the work of volunteers in the community.

| Action                                                                    | Responsibility  | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|---------------------------------------------------------------------------|-----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.2.4.1<br>Promote and recognise the work of volunteers in the community. | General Manager | <p>Council thanks the following organisations which presented at the 14 February Councillor Workshop</p> <p>Friends of Tenterfield Aerodrome Inc – presentation on current and future activities (Robert Evans, Peter Jones, Noel Manser &amp; Barry Bicknell)</p> <p>Tenterfield National Monument Association Inc – presentation of past projects and future plans (Zac Curry, Robert Perry)</p> <p>Angry Bull Trails (Development Application for 306 Rouse Street, Tenterfield – Trail Centre) Presentation on architect plans and timeframes moving forward for the project. (Jo Smith, Jacob Smith &amp; Louise Wallace)</p> |



Monthly Operational Report – February 2024

Delivery Program:

2.1.3

Improve heavy vehicle access across the shire and improve links to regional transport infrastructure to facilitate and support regional development opportunities.

| Action                                                                                                                | Responsibility  | Progress Comment                                                                                                                                                                                                                                                                                                                                                |
|-----------------------------------------------------------------------------------------------------------------------|-----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2.1.3.1<br>Investigate, advocate for, and source funding to improve transport infrastructure access across the shire. | General Manager | An application for the replacement of Hawkins Gully Bridge on Billirimba Road through the Commonwealth funded Bridge Renewal Program was submitted in December. Council approved (via the Works and Service Committee) to provide the future budget for a council funded contribution towards the project if successful, which is a requirement of the program. |

Delivery Program:

5.1.1

Ensure the performance of Council as an organisation complies with all statutory guidelines, supported by effective corporate management, sound integrated planning and open, transparent and informed decision making.

| Action                                                                                                                                    | Responsibility  | Progress Comment                                                                                                                                        |
|-------------------------------------------------------------------------------------------------------------------------------------------|-----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5.1.1.9<br>Influence and advocate support from Federal and State government in relation to promotion of Tenterfield community objectives. | General Manager | Council has an ongoing commitment to advocate for the Tenterfield Shire and community in its dealings with all levels of governments across all forums. |

Monthly Operational Report – February 2024

|                                                                                                                                                                                                    |                                                      |                                                                                                                                                                                                                                                                                                |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5.1.1.10<br>Advocate to hand back Bruxner Way and Mt Lindesay Road to State Government.                                                                                                            | General Manager                                      | Lobbying of State Government regarding the handing back of the Bruxner Way and Mt Lindesay Road is ongoing.                                                                                                                                                                                    |
| 5.1.1.11<br>Develop and maintain communications, media and information channels and ensure that all channels are fit for purpose with as broad reach as is sustainably possible.                   | Senior Advisor Communications & Economic Development | TSC FACEBOOK FEB 2024<br><br>Followers 943, new followers 18<br>Post reach 4391<br>Top posts:<br>6 Feb Are you eligible for free nbn broadband at home until December 2025 (3036)<br>13 Feb Cowper Street New Water Main Installation Works (1905)<br>13 Feb Across the Shire Roadworks (1374) |
| 5.1.1.12<br>Deliver councillor services and provide support to all councillors in a transparent and non-discriminatory manner including training, research, legislative and evidence-based advice. | General Manager                                      | Standard Operating Procedure, Executive Assistant provides councillor services and support in administrative activities. Whilst the senior staff provide subject matter expertise and evidence-based reporting and advice.                                                                     |

Monthly Operational Report – February 2024

Delivery Program:

5.2.2

Work with key stakeholders and the community to lobby for adequate health services in our region.

| Action                                                                                                                           | Responsibility  | Progress Comment                                                                                                                                                                            |
|----------------------------------------------------------------------------------------------------------------------------------|-----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5.2.2.1<br>Advocate for health services throughout the Region and ensure future government planning aligns with community needs. | General Manager | Advocacy of health services for our region is an ongoing commitment by Council and is lobbied to the other tiers of government which has responsibility for this in the appropriate forums. |

Monthly Operational Report – February 2024

## 2. ORGANISATION LEADERSHIP

| Delivery Program:<br>1.2.3<br>Recognise and plan for the accessibility needs of our community.                                                                                                       |                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action                                                                                                                                                                                               | Responsibility  | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 1.2.3.1<br>Deliver and report to the OLG on the Council's Disability Inclusion Action Plan.                                                                                                          | General Manager | Council's Disability Inclusion Action Plan (DIAP) 2022/2023 was submitted to NSW Department of Communities and Justice in November 2023. Completed.                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Delivery Program:<br>5.1.2<br>Ensure Council operates in an effective and financially sustainable manner to deliver affordable services.                                                             |                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Action                                                                                                                                                                                               | Responsibility  | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 5.1.2.4<br>Implement the long-term financial strategy, aligning the Long-Term Financial Plan with the Asset Management Plan and importantly councils sustainable, financial and resource capability. | General Manager | The Draft budget for FY 2024/2025 will be presented to the March Council meeting. The Long Term Financial Plan as part of the submission has been completed and will be presented as part of this process. The LTFP has been updated with recent inflationary measures, estimated full time equivalent employees and councils assessment on maintenance and asset renewal. Once the revaluation for transport assets are also completed in May 2024 and go through Financial Audit for FY 2023-24 the asset management plan will also be updated and then integrated in LTFP. |

Monthly Operational Report – February 2024

|                                                                                                    |                                                      |                                                                                                           |
|----------------------------------------------------------------------------------------------------|------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|
|                                                                                                    |                                                      |                                                                                                           |
| 5.1.2.5<br>Ensure the continued review of council's operations to ensure financial sustainability. | General Manager                                      | This is an ongoing program to develop policies and procedures.                                            |
| 5.1.2.6<br>Council will divest itself of underperforming assets.                                   | Senior Advisor Communications & Economic Development | Staff has ceased efforts to sell the Visitors' Information Centre, pending further decision from Council. |

Monthly Operational Report – February 2024

### 3. ECONOMIC GROWTH

| Delivery Program:<br>2.1.1<br>Develop and facilitate a diversified and growing economy that is a balance of all economic contributors. |                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|----------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action                                                                                                                                 | Responsibility                                          | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 2.1.1.1<br>Seek opportunities that aligns with the Regional Economic Development Strategy (REDS).                                      | Senior Advisor<br>Communications & Economic Development | <p>Officer has continued to work with the Glen Innes Severn Shire and State Department staff on the joint Regional Drought Resilience Plan. Tenders have been called and early next month the project management group will select a consultant to prepare the DRAFT Regional Drought Resilience Plan.</p> <p><b>REAL ESTATE MARKET</b><br/>           Tenterfield real estate market remains strong, particularly for median-priced housing. The median house price is now \$465,500 – up 16.4% in the past 12 months (Mar 2023 – Feb 2024).<br/>           54 houses sold in the past 12 months. Median time on the market 90 days.<br/>           71 houses available in the past month.<br/>           Rental yield 5.1%</p> |
| 2.1.1.2<br>Deliver and manage Destination Marketing Plan and marketing campaigns and activities.                                       | Senior Advisor<br>Communications & Economic Development | <p>11 Feb Officer attended SoA volunteer meeting to help organize / collate list of residents interested in volunteering at the SoA museum, theatre &amp; cinema.</p> <p>Officer has organised service of the projector at the School of Arts for the re-opening of the SoA cinema and replacement of back-up power unit for projector.</p> <p>Officer has organised installation of emergency button on the fire exit door at the SoA museum.</p>                                                                                                                                                                                                                                                                               |



Monthly Operational Report – February 2024

|                                                                                                                                                               |                                                         | Officer has written to the NSW National Trust requesting permission from the National Trust Board to sub-lease the SoA Resource Centre building to the National Monument Association. Under the lease permission from the trust board and the government is needed to sub-lease. |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Delivery Program:<br>5.2.3<br>Lobby and support government and local service providers to enhance communications infrastructure across the Tenterfield Shire. |                                                         |                                                                                                                                                                                                                                                                                  |
| Action                                                                                                                                                        | Responsibility                                          | Progress Comment                                                                                                                                                                                                                                                                 |
| 5.2.3.1<br>Support future proposals for improved telecommunications infrastructure.                                                                           | Senior Advisor<br>Communications & Economic Development | Nil to report.                                                                                                                                                                                                                                                                   |

Monthly Operational Report – February 2024

## 4. ARTS, CULTURE & LIBRARY SERVICES

| Delivery Program:                                                                                                                                                                                                                                              |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.1.3                                                                                                                                                                                                                                                          |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Provide opportunities for residents to enjoy access to arts, festivals, sporting activities, recreation, community and cultural activities.                                                                                                                    |                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Action                                                                                                                                                                                                                                                         | Responsibility                             | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 1.1.3.1<br>Provide and support access to arts and culture activities and opportunities that are inclusive and for all age groups such as National Youth Week activities, Arts North West opportunities and the Museums & Galleries NSW Museum Advisor Program. | Manager Arts, Culture and Library Services | <p>During the February reporting period Arts North West (ANW) continued to provide region wide professional development opportunities for local artists including 'Elevate you Cultural Practice', 'Cultural Tourism' and 'Innovative Business Start-up' series of online Workshops with ABAI, Creative Plus Business Online workshop series: 'Tax time for Creatives' and 'Superannuation for Creatives'. Creative Recovery workshops, 'CreativiTea' were held in Drake and Torrington and Tenterfield First Nations artists participated in the 'Homelands Exhibition' at 2Rivers Gallery in Tamworth. Co-promotion of local artists and events was also provided via the ANW website and local artist profiles included in the ANW Online Artist Directory along with information sharing of current arts funding available to local artists.</p> <p>The Museum Advisor attended Tenterfield on Monday 5 to Wednesday 6 February 2024 and provided advisory support services to Tenterfield Railway Museum, Centenary Cottage Museum, and the Isolation Block volunteer groups.</p> |
| 1.1.3.2<br>Provide inclusive library services and programs that reflect contemporary needs for all age groups.                                                                                                                                                 | Manager Arts, Culture and Library Services | <p>During the February reporting period the library recorded 1487 visitors through the doors (14.65% increase from the same period last year). During this period the library services provided included 1558 physical loans (7% decrease from the same period last year) and 363 digital items borrowed with 245 individuals spending 267.75 hours using the public computers. The home Library service delivered 80 items to 28 home Library members. Storytime was attended by 19 children and 15 parents across 4 sessions and continues to be presented in partnership with Make-It Tenterfield who develop exciting new creative activities for each session.</p>                                                                                                                                                                                                                                                                                                                                                                                                                |

Monthly Operational Report – February 2024

|                                                                                                                                                                    |                                            |                                                                                                                                         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|
| 1.1.3.4<br>Undertake a service review of arts, culture and library services in alignment with Councils Workforce Management Strategy and Long-Term Financial Plan. | Manager Arts, Culture and Library Services | The library service review commenced in December 2023 in consultation with the State Library of NSW and final reporting is in progress. |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|

Monthly Operational Report – February 2024

**5. WORKFORCE DEVELOPMENT**

| <b>Delivery Program:</b> 5.1.1 – Ensure the performance of Council as an organisation complies with all statutory guidelines, supported by effective corporate management, sound integrated planning and open, transparent and informed decision making. |                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>2023/2024 Operational Plan</b>                                                                                                                                                                                                                        |                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Action                                                                                                                                                                                                                                                   | Responsibility                                          | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 5.1.1.4 – Develop, manage and deliver the Workforce Management Strategy.                                                                                                                                                                                 | Manager Human Resources, Workforce Development & Safety | <p>February has seen the recruitment of some critical technical skilled positions being advertised. Council appointed a Director of Infrastructure, who commenced on 11 March 2024, and a General Manager, who will commence on 15 April 2024. Other recruitments are within the final processes of recruitment.</p> <p>Implementation of some specific Workforce Management Strategies are being impeded by current financial constraints. The current head count - 73 (comprising of 31 - 42% Indoor Staff and 42 - 58% Outdoor Staff (Note: this count has not been finalised due to the continued workforce review, organisational change and the required Award instrument processes).</p> <p>Current Casual count - 6 (Note: casuals are not included in the head count and work is varied).</p> <p>Full Time Equivalent (FTE) count has not been finalised due to the continued workforce management strategy and organisational structure review. Organisational change is subject to the required Award instrument processes.</p> <p>Position description reviews continue within the organisation to provide more clarity around roles and associated service delivery accountabilities, and to assist in realigning business strategies aligned with operational and delivery plans.</p> |
| 5.1.1.5 – Facilitate worker health and wellbeing consultation, communication, and participation processes.                                                                                                                                               | Manager Human Resources, Workforce Development & Safety | <p>Management and supervisors are providing regular onsite workplace health and safety discussions/meetings with staff/crews.</p> <p>Council's employee assistance program (EAP) continues with ongoing onsite counselling sessions being provided monthly to all employees and is available to Councillors.</p> <p>Health and Wellbeing initiatives are being sought for 2024.</p> <p>Flu vaccinations for this year have been organized for staff, occurring around March/April.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 5.1.1.6 – Develop, manage and deliver skills targeted training plans.                                                                                                                                                                                    | Manager Human Resources, Workforce Development & Safety | <p>Certificate III in Civil Construction Plant Operations ongoing.</p> <p>Diploma in Facilities Management ongoing.</p> <p>Native Title Training</p> <p>Various plant competencies</p> <p>Traineeship - Certificate III in Business Administration.</p> <p>Working Near Overhead Powerlines Course is being discussed for later in 2024.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |

Monthly Operational Report – February 2024

|                                                                                                  |                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|--------------------------------------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                  |                                                         | Code of Conduct & Dignity & Respect Training is being organised for all employees for 2024. Regulatory training is being reviewed with various training to be organized in 2024. Government incentives and initiatives are being investigated for future learning and development programs and is ongoing.                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 5.1.1.7 – Develop, manage and deliver Employer of choice recruitment and retention services.     | Manager Human Resources, Workforce Development & Safety | Repositioning of staff where possible to ensure resourcing and retention of valuable staff assets remains a priority at this time and is ongoing. Recruitment for essential technical skilled positions has occurred, in which we are currently in the final processes for 3 positions, with appointments being made in two senior staff positions. Structural and workforce considerations moving forward with the fiscal repair strategy aligning with our Operational and Delivery Plan are focus areas, to promote stable and sustainable opportunities for the future in which we are working towards. Implementation of some specific Workforce Management Strategies are being impeded by the organisations current financial constraints. |
| 5.1.1.8 – Manage and report on Council’s Enterprise Risk Management Framework and Risk Register. | Manager Human Resources, Workforce Development & Safety | Council's risk register continues to be monitored, reviewed and updated. Audit and Risk Committee meeting is scheduled to be held in May 2024. Commencement on Council's Risk Management Framework has begun and is underway. Statewide Mutual insurance renewal questionnaires are underway for completion. Northern Inland Risk Management Group meeting scheduled for May 2024.                                                                                                                                                                                                                                                                                                                                                                |

Monthly Operational Report – February 2024

**6. EMERGENCY SERVICES**

**Delivery Program:** 3.1.6 – We are prepared, resourced and educated as a community to deal with natural disasters such as bushfires, storm and flood events.

**2023/2024 Operational Plan**

| Action                                                                               | Responsibility                     | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|--------------------------------------------------------------------------------------|------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 3.1.6.1 – Develop, manage and deliver Emergency Management functions and facilities. | Manager HR & Workforce Development | Local Emergency Management Committee (LEMC) meeting is scheduled to be held in June 2024. The Funding Deed of Agreement for NSW 2022 Storms & Flood Recovery Package – NSW Flood Recovery Grant has been terminated by the NSW Reconstruction Authority, which encompassed the Community Recovery Officer Program. Our LGA has most recently suffered disasters which have encompassed bushfire recovery and drought mitigation. The NSW Flood Recovery Grant funding did not support the community recovery officer program involvement outside the scope of flood recovery. Council would like to take this opportunity to thank Council's Community Recovery Officer for the important work performed for our local community and for Council. |



Monthly Operational Report – February 2024

## 7. FINANCE & TECHNOLOGY

| Delivery Program:<br>5.1.2<br>Ensure Council operates in an effective and financially sustainable manner to deliver affordable services. |                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action                                                                                                                                   | Responsibility               | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 5.1.2.1<br>Manage and deliver finance services.                                                                                          | Manager Finance & Technology | <p>Council continues to seek to provide affordable services and delivery whilst ensuring finances are operated effectively.</p> <p>Financial Management</p> <p>Commencing Financial Year 2023-2024 Council has incorporated the additional \$1.87 Million in Ordinary Rates Revenue. Council continues to work on the recommendations set out by IPART as part of its determination of Council application.</p> <p>Council has continued to put a moratorium on recruitment of positions. This is assisting Council finances and cash flow.</p> <p>Special Rate Variation FY 2024/2025</p> <p>On 15 November 2023 Council deferred to apply for a Special Rate Variation for the FY 2024/25. Council resolved that:</p> <p>1) Advise IPART that it will not be applying for a Special Rate Variation for the 2024/25 Financial Year.</p> <p>2) Advise IPART that it will require a Special Rate Variation in the 2025/2026 Financial Year and shall prepare an application for submission during 2024/25 financial year.</p> |

Monthly Operational Report – February 2024

|  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|--|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  | <p>3) Advise the public through the Council newsletters that:</p> <p>a) A Special Rate Variation will be required in the future to ensure that roads and services are maintained, and</p> <p>b) Council has delayed the request to seek a Special Rate Variation in the 2024/25 Financial Year, based on the continuing cost of living pressures, the impact of bushfires on the community, the low stock and commodity prices and that Council will take time to plan and develop its works programs and service levels to match a future need for the Special Rate Variation.</p> <p>As of February 2024, Council staff are preparing the Budget for FY 2024/2025 to ascertain the increase associated with a Special Rate Variation for future year/years. Council is undertaking a comprehensive revaluation of its transport assets such as roads and bridges which will assist in the decision-making process.</p> <p>The Draft Budget for FY 2024/2025 will be presented in March Council meeting.</p> <p>Corporate Market Loan</p> <p>Councils Corporate Market Loan facility remains in place to assist in working capital. During the month of February 2024, the Corporate Market Loan was not drawn down.</p> <p>Unrestricted Cash Position</p> <p>Council was positive unrestricted cash as at end February 2024. A major contributing factor is council controlling expense and also receiving high interest revenue from its On call Account and Term Deposits.</p> |
|--|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

Monthly Operational Report – February 2024

|                                                                                                                             |                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-----------------------------------------------------------------------------------------------------------------------------|------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5.1.2.2<br>Manage and report on Council's Long-Term Financial Plan and facilitate and support internal and external audits. | Manager Finance & Technology | <p>Council Long Term Financial Plan has been updated and presented to Council as part of the Integrated Planning and Reporting documents. The recommendation of IPART has resulted in Council executive presenting a new service level framework to Council with specific reduction in service level across Council.</p> <p>As part of this new service framework an amended operational plan has been advertised for community consultation and feedback. Council has accepted the amended operational plan and the LTFP has been updated with information so far.</p> <p>As Council continuously works toward a Fiscal Repair Strategy and an updated Roads Asset Management Plan the decisions Council makes will be reflected in the LTFP.</p> <p>As part of the preparation of the Budget 2024/2025 Long term financial plan a number of cost reductions have been presented. The LTFP also incorporates realistic inflation figures and the impact of inflation to council budget. The LTFP will be presented in the March 2024 meeting.</p> |
| 5.1.2.3<br>Manage investments – Plan develop and manage Council's investment portfolio.                                     | Manager Finance & Technology | <p>Investments are managed within Council's Investment Policy guidelines. Investments are reported to Council every month as part of the Finance and Accounts report, with the latest update being provided for February 2024.</p> <p>Council staff aim to invest more liquid funds for short time periods to gain maximum investment return without compromising working capital.</p> <p>Total Investment Balance as at 29 February 2024 is \$14.0 Million.</p> <p>March Update – On 3 March 2024 Council received an outstanding reimbursement amount of \$1.4 Million relating to BLERF – Bushfire Local Economic Recovery Fund – Improve Mount Lindesay Road.</p>                                                                                                                                                                                                                                                                                                                                                                              |

Monthly Operational Report – February 2024

Delivery Program:

5.1.4

Deliver continuous improvements in Council's business, processes and systems.

| Action                                                                      | Responsibility                     | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-----------------------------------------------------------------------------|------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5.1.4.1<br>Develop, manage and deliver Council's Technology Strategic Plan. | Manager<br>Finance &<br>Technology | <p>Council's Technology Strategic Plan is a work in progress, documents are being updated on a regular basis in conjunction with requirements associated with hardware and cyber security. The focus is Cybersecurity and threats originating from external sources. Council IT staff are in continuous training and development with NSW Cybersecurity.</p> <p>Council IT staff are currently at planning stage with its ERP System provider – IT Vision to move towards a cloud-based solution. The purpose of this transition is to release pressure from Council's server which are approaching its useful life and present a high risk to Council IT infrastructure and business continuance if encountered by hardware issues. A detailed project plan along with estimated cost and time estimated will be presented to Finance and IT Works Committee.</p> <p>No IT related issues or breach were reported in February 2024.</p> |

Quarterly Operational Report – February 2024

## 8. CORPORATE & GOVERNANCE

| <b>Delivery Program:</b><br><b>1.1.3</b><br>Provide opportunities for residents to enjoy access to arts, festivals, sporting activities, recreation, community and cultural activities.                                                                             |                                                      |                                                                                                                                                                                                                                                                                                                                                                                               |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action                                                                                                                                                                                                                                                              | Responsibility                                       | Progress Comment                                                                                                                                                                                                                                                                                                                                                                              |
| <b>1.1.3.3</b><br>Manage all corporate art, artefacts, honour boards and memorabilia (including audit and security).                                                                                                                                                | Manager<br>Customer Service,<br>Governance & Records | Civic artefacts are stored in Council's main administration building and Records House in Manners Street, Tenterfield.<br><br>A Civic artefacts policy is currently under development.                                                                                                                                                                                                        |
| <b>Delivery Program:</b><br><b>5.1.1</b><br>Ensure the performance of Council as an organisation complies with all statutory guidelines, supported by effective corporate management, sound integrated planning and open, transparent and informed decision making. |                                                      |                                                                                                                                                                                                                                                                                                                                                                                               |
| Action                                                                                                                                                                                                                                                              | Responsibility                                       | Progress Comment                                                                                                                                                                                                                                                                                                                                                                              |
| <b>5.1.1.1</b><br>Develop, manage and deliver Customer Services, in accordance with the Customer Service Charter.                                                                                                                                                   | Manager<br>Customer Service,<br>Governance & Records | The customer service officer registered the following applications in February 2024:<br>Mobile (wheelie) bin applications – 15<br>Pension Rebate applications – 7<br>Section 10.7 & Drainage Diagram Planning Certificates – 30<br>Section 603 Certificates – 40<br>Dwelling Permissibility Search – 14<br>Section 735A – 2<br>Sewer Diagrams – 2<br>Call Summary for February – 2623 handled |

Quarterly Operational Report – February 2024

| 5.1.1.2<br>Develop, manage and deliver Governance Services, in accordance with OLG Compliance Guide, IP&R Framework and Reporting including the Monthly Operational Report, GIPA and PIDS and facilitate and support the ARIC. | Manager Customer Service, Governance & Records | <p>Currently updating the Integrated Planning &amp; Reporting (IPR) suite of documents for the 2024/2025 financial year, including Delivery Program and Operational Plan, Statement of Revenue Policy, Fees and Charges, and Long-Term Financial Plan.</p> <p>Monthly Operational Report (MOR) – Standard Operating Procedure.</p> <p>Public Interest Disclosures (PIDs) – Annual reporting completed in Nov 2023. The new PID Act commenced on 1 October 2023, in 2024 the return period will be 1 October 2023 to 30 June 2024. Training will be provided to Managers, as per requirement before 1 April 2024.</p> <p>Next Audit Risk &amp; Improvement Committee Meeting, scheduled for 15 May 2024.</p> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5.1.1.3<br>Develop, manage and deliver Records Management Services, in accordance with legislation.                                                                                                                            | Manager Customer Service, Governance & Records | The Records Coordinator is preparing for the annual Records Management Assessment Program as required under the NSW State Records Act. Council must complete this assessment once a year and activities commenced in February due for reporting to State Records by 1 April 2024.                                                                                                                                                                                                                                                                                                                                                                                                                           |
| <p>Delivery Program:</p> <p>5.2.1<br/>Services to our community are provided in an equitable, safe, professional, friendly and timely manner consistent with our corporate values.</p>                                         |                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Action                                                                                                                                                                                                                         | Responsibility                                 | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 5.2.1.1<br>Deliver independent bi-annual Customer Satisfaction Survey.                                                                                                                                                         | Manager Customer Service, Governance & Records | Customer Satisfaction Survey will be carried out as per required by the NSW Office of Local Government in the 2024/2025 financial year as part of Tenterfield Shire Councils post-election Community Engagement Strategy.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |



Monthly Operational Report – February 2024

## 9. ENVIRONMENTAL MANAGEMENT

| <p>Delivery Program:<br/> 3.1.2<br/> Our community is educated, encouraged and supported to implement sustainable strategies for the management and protection of our natural resources.</p> |                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action                                                                                                                                                                                       | Responsibility                       | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 3.1.2.1<br>Enforce Companion Animals, Illegal Dumping and Parking Control regulations.                                                                                                       | Manager Parks, Gardens & Open Spaces | <p>2 Dogs impounded and rehomed.<br/> 3 feral cats caught and euthanized<br/> No illegal dumping reported<br/> No parking regulation enforced due to no Ranger.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 3.1.2.2<br>Manage and deliver the Weeds Management Program, Council's Weeds Action Plan and regional weeds management plans.                                                                 | Manager Parks, Gardens & Open Spaces | <p><b><u>Weed officer Report for February 2024</u></b></p> <ul style="list-style-type: none"> <li>• <u>Black Knapweed</u> – Inspections and control works on Private properties and along Bellevue and Aldershot Rds.</li> <li>• <u>Blackberrys</u> – Roadsides sprayed along all roads in the Tenterfield region by contractors and council staff.</li> <li>• <u>Tropical Soda Apple</u> – in the Urbenville area and 1 plant found along Plain Station Rd.</li> <li>• <u>Lantana</u> – Rivertree Rd,</li> <li>• <u>Giant Parramatta Grass</u> – Boorook Rd and Harrigans Lane.</li> <li>• <u>Water Hyacinth</u> – on 3 dams in the Legume area.</li> <li>• <u>Tenterfield Park</u> – Blackberrys, Privet, Tree of Heaven and Pyracantha.</li> <li>• <u>Property inspections</u> – 31 inspections done, and 8 compliance letters sent out for the control of Blackberry, Honey Locust and Cape Boom.</li> </ul> |

Monthly Operational Report – February 2024

|                                                                                                                                                        |                                      |                                                                                                                                                                                                                                                                                                                                                                                |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                        |                                      | <ul style="list-style-type: none"><li>• <u>High Risk Pathway inspections</u> - completed along the New England Highway, Mt Lindsey Highway, Tooloom Rd., Bruxner Way, Bruxner Highway and Plain Station Rd. One Tropical Soda Apple plant was found along the roadside on Plain Station Rd.</li></ul> <p><u>Meetings</u> – Regional Weeds Committee meeting in Glen Innes.</p> |
| 3.1.2.3<br>Notices and Orders to be issued or served where necessary as per the Local Government Act, EPA Act and POEO Act and Associated Regulations. | Manager Parks, Gardens & Open Spaces | 3 letters issued for overgrown / untidy blocks ; 2 completed                                                                                                                                                                                                                                                                                                                   |

Monthly Operational Report – February 2024

## 10. LIVESTOCK SALEYARD

| Delivery Program:<br>2.1.2<br>Manage Council's Livestock Saleyards in a commercial manner.                                   |                                      |                                                                                                                                                                                                                                                                                                                                    |                    |           |                |                  |         |             |       |           |                |
|------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-----------|----------------|------------------|---------|-------------|-------|-----------|----------------|
| Action                                                                                                                       | Responsibility                       | Progress Comment                                                                                                                                                                                                                                                                                                                   |                    |           |                |                  |         |             |       |           |                |
| 2.1.2.1<br>Manage and deliver commercial Saleyard Services, including improving hard standing surface at double height ramp. | Manager Parks, Gardens & Open Spaces | <p>FEBRUARY</p> <table> <tr> <td>Prime Cattle Sales</td><td>1121 head</td><td>\$1,182,134.01</td></tr> <tr> <td>Private Weighing</td><td>30 head</td><td>\$28,797.50</td></tr> <tr> <td>Total</td><td>1515 head</td><td>\$1,210,931.51</td></tr> </table> <p>Awaiting further hard standing surface in front of loading ramps.</p> | Prime Cattle Sales | 1121 head | \$1,182,134.01 | Private Weighing | 30 head | \$28,797.50 | Total | 1515 head | \$1,210,931.51 |
| Prime Cattle Sales                                                                                                           | 1121 head                            | \$1,182,134.01                                                                                                                                                                                                                                                                                                                     |                    |           |                |                  |         |             |       |           |                |
| Private Weighing                                                                                                             | 30 head                              | \$28,797.50                                                                                                                                                                                                                                                                                                                        |                    |           |                |                  |         |             |       |           |                |
| Total                                                                                                                        | 1515 head                            | \$1,210,931.51                                                                                                                                                                                                                                                                                                                     |                    |           |                |                  |         |             |       |           |                |

Monthly Operational Report – February 2024

## 11. PLANNING & REGULATION

| Delivery Program:<br>3.1.1<br>Town and Village planning supports and enhances local place making principles to deliver sustainable land use management practices for our natural environment. |                                         |                                                                                                                                                                                                                                           |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action                                                                                                                                                                                        | Responsibility                          | Progress Comment                                                                                                                                                                                                                          |
| 3.1.1.1<br>Monitor and deliver the Tenterfield Local Environmental Plan 2013 and Development Control Plan 2014 (as amended).                                                                  | Manager Planning & Development Services | Feb – All applications assessed in accordance with LEP & DCP. Nine (9) Development applications lodged; twelve (12) applications approved. Thirty (30) 10.7 Planning Certificates issued.                                                 |
| 3.1.1.2<br>Manage and deliver heritage advisory services.                                                                                                                                     | Manager Planning & Development Services | Local Fund recipients completing works in time for May acquittal of funding. Continued advice in relation to proposed works on heritage items.                                                                                            |
| 3.1.1.3<br>Manage and deliver development, building and construction regulatory services.                                                                                                     | Manager Planning & Development Services | Construction certificates, S68 on site sewage management approvals, mandatory inspections for construction work. Food premises inspections to be carried out early March – food premises operators notified in writing of expected dates. |

### Applications Lodged February 2024

| DA Number   | Applicant                     | Address                             | Description of Work            |
|-------------|-------------------------------|-------------------------------------|--------------------------------|
| 2024.014    | Kennedy                       | 1713 Back Creek Road, Back Creek    | Manufactured Dwelling          |
| 2024.015    | Valle                         | 3 High Street Jennings              | Shed/Carport                   |
| 2024.016    | Phillips                      | 11 Clifton Street, Tenterfield      | Carport                        |
| 2024.017    | Pentland                      | 83 Mount Lindesay Road, Tenterfield | Shed                           |
| 2024.018    | Smith- Ecoventures Pty Ltd    | 664C Talmoi Road Jennings           | Extension to existing dwelling |
| 2024.019    | Giles                         | 69 Clive Street Tenterfield         | Shed                           |
| 2024.020    | Clay                          | 28 Cusack Street, Jennings          | Dwelling                       |
| 2024.021    | Blissner (Untamed Border Run) | Muliple Addresses(LEGUME)           | Community Event- Run           |
| CDC2024.022 | Allen & Ashman                | 90 Kingfisher Road Urbenville       | Shed                           |

### Applications Determined February 2024

| DA Number | Applicant          | Address                                     | Description of Work             |
|-----------|--------------------|---------------------------------------------|---------------------------------|
| 2023.125  | Quinn              | 10551 Mt Lindesay Rd, Koreelah              | Manufactured Dwelling- Dual Occ |
| 2023.122  | Wes Smith Building | 297 Peru Road, Bolivia                      | Dwelling/Pool                   |
| 2024.001  | Westblade          | 189 East Street, Tenterfield                | Dwelling- Secondary             |
| 2024.002  | Rogers             | Lower Acacia Church Road Lower Acacia Creek | Deck                            |
| 2024.003  | De Nardi (Miller)  | Lot 6 Tooloom Street, Urbenville            | Shed Carport                    |

|          |                                        |                                     |                                             |
|----------|----------------------------------------|-------------------------------------|---------------------------------------------|
| 2024.004 | Johnson                                | 477 - 493 Rouse Street, Tenterfield | Shed                                        |
| 2024.005 | CMC Constructions (Plaice)             | 49 Molesworth Street, Tenterfield   | Shed                                        |
| 2024.006 | Minns & Barron                         | 339 Schrodgers Road Tenterfield     | Dwelling                                    |
| 2024.007 | Salway                                 | 86 High Street Tenterfield          | Extension to Existing Dwelling              |
| 2024.008 | Tenterfield Surveys (Dowe)             | 112 Leeches Gully Road              | Subdivision (two) 2 lot boundary adjustment |
| 2024.010 | Tenterfield Surveys (Bell)             | 65 Millers Lane Tenterfield         | Subdivision - Three(3) lots                 |
| 2024.011 | Tenterfield Surveys (Clothier & Mason) | 79 Bellevue Road Tenterfield        | Subdivision- Three (3) lots                 |
| 2024.015 | Valle                                  | 3 High Street Jennings              | Shed/Carport                                |

### **Applications Outstanding –February 2024**

| DA Number | Applicant                         | Property Address                | Description of Work                                         | Status of Application/Comment                                                                                   |
|-----------|-----------------------------------|---------------------------------|-------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
| 2019.055  | Rawnsley & Paine                  | 632 Sugarbag Road, Drake        | Tourist & Visitor Accommodation (Backpackers Accommodation) | Insufficient Information provided to complete assessment                                                        |
| 2019.104  | Wilshire & Co Superannuation Fund | 1-9 Manners Street, Tenterfield | New Shed & Extension to Existing Shed (Awning)              | Insufficient Information provided to complete assessment<br><br>Applicant has indicated they wish to pursue DA. |
| 2021.012  | Corbett                           | Bluff River Road, Tenterfield   | Primitive Camp Ground                                       | Insufficient Information provided to complete assessment                                                        |



|          |                                                              |                                     |                                            |                                                                                                      |
|----------|--------------------------------------------------------------|-------------------------------------|--------------------------------------------|------------------------------------------------------------------------------------------------------|
|          |                                                              |                                     |                                            | Awaiting response from applicant to determine if they wish to proceed                                |
| 2022.043 | Tenterfield Surveys                                          | 60 Derby Street, Tenterfield        | Five (5) Lot Staged Urban Subdivision      | Information required from applicant<br><br>Application negotiating with adjoining owner for easement |
| 2022.068 | Tenterfield Surveys                                          | 531A Long Gully Road, Drake         | Two (2) Lot Subdivision                    | Information required from applicant<br><br>Applicant addressing RFS requirements for compliance      |
| 2023.076 | Leechs Gully Progress Association                            | Leechs Gully Road                   | Hall Installation - Entertainment Facility | Awaiting updated plans from applicant                                                                |
| 2023.123 | Campbell                                                     | 1632 Torrington Road, Stannum       | Dwelling                                   | Under assessment/RFS referral                                                                        |
| 2023.124 | Wes Smith Building                                           | 789A Bruxner Way, Tenterfield       | Dwelling                                   | Under assessment/RFS referral                                                                        |
| 2023.126 | Jordan                                                       | 211 Castlerag Road, Deepwater       | Dwelling                                   | Under assessment/RFS referral                                                                        |
| 2024.009 | Tenterfield Surveys (Koch)                                   | 436 Bellevue Road, Tenterfield      | Subdivision- Three (3) lots                | Awaiting RFS concurrence/Under assessment                                                            |
| 2024.012 | Blacket                                                      | Lot 46 Geyers Road, Tenterfield     | Dwelling                                   | Under assessment/RFS referral                                                                        |
| 2024.013 | Rowling (Killarney State School P & C Assoc Trail Bike Ride) | Multiple addresses – Legume         | Trail Bike Ride                            | Under assessment/neighbour notification                                                              |
| 2024.014 | Kennedy                                                      | 1713 Back Creek Road, Back Creek    | Manufactured Dwelling (Use of)             | Under assessment                                                                                     |
| 2024.016 | Phillips                                                     | 11 Clifton Street, Tenterfield      | Carport                                    | Under assessment                                                                                     |
| 2024.017 | Pentland (Petrie)                                            | 83 Mount Lindesay Road, Tenterfield | Shed                                       | Under assessment                                                                                     |

|             |                               |                               |                                |                  |
|-------------|-------------------------------|-------------------------------|--------------------------------|------------------|
| 2024.018    | Smith- Ecoventures Pty Ltd    | 664C Talmoi Road Jennings     | Extension to existing dwelling | Under assessment |
| 2024.019    | Giles                         | 69 Clive Street Tenterfield   | Shed                           | Under assessment |
| 2024.020    | Clay                          | 28 Cusack Street, Jennings    | Dwelling                       | Under assessment |
| 2024.021    | Blissner (Untamed Border Run) | Multiple Addresses(LEGUME)    | Community Event- Run           | Under assessment |
| CDC2024.022 | Allen & Ashman                | 90 Kingfisher Road Urbenville | Shed                           | Under assessment |

| FY 23/24 Development Statistics     |       |                 |                                                    |                              |                                   |             |                        |                           |                           |
|-------------------------------------|-------|-----------------|----------------------------------------------------|------------------------------|-----------------------------------|-------------|------------------------|---------------------------|---------------------------|
|                                     |       | Dwellings       | Additions/<br>Renovations to<br>Existing Dwellings | Garages, Carports &<br>Sheds | Commercial or<br>Industrial Works | Subdivision | Recreation/<br>Tourism | FY 23/24 Monthly<br>Total | FY 22/23 Monthly<br>Total |
| Jul-23                              | No.   | 1               | 0                                                  | 1                            | 0                                 | 3           | 2                      | 7                         | 8                         |
|                                     | Value | \$370,000.00    | \$0.00                                             | \$63,000.00                  | \$0.00                            | \$0.00      | \$49,000.00            | \$482,000.00              | \$1,398,600.00            |
| Aug-23                              | No.   | 4               | 1                                                  | 2                            | 0                                 | 2           | 2                      | 11                        | 16                        |
|                                     | Value | \$914,150.00    | \$77,000.00                                        | \$124,000.00                 | \$0.00                            | \$0.00      | \$482,680.00           | \$1,597,830.00            | \$2,736,200.00            |
| Sep-23                              | No.   | 5               | 2                                                  | 2                            | 1                                 | 1           | 0                      | 11                        | 14                        |
|                                     | Value | \$1,769,447.00  | \$44,800.00                                        | \$307,134.37                 | \$10,000.00                       | \$0.00      | \$0.00                 | \$2,131,381.37            | \$1,417,096.00            |
| Oct-23                              | No.   | 5               | 0                                                  | 0                            | 0                                 | 2           | 0                      | 7                         | 10                        |
|                                     | Value | \$1,394,000.00  | \$0.00                                             | \$0.00                       | \$0.00                            | \$0.00      | \$0.00                 | \$1,394,000.00            | \$971,065.00              |
| Nov-23                              | No.   | 1               | 0                                                  | 2                            | 1                                 | 2           | 0                      | 6                         | 5                         |
|                                     | Value | \$45,000.00     | \$0.00                                             | \$90,070.00                  | \$150,000.00                      | \$0.00      | \$0.00                 | \$285,070.00              | \$938,467.00              |
| Dec-23                              | No.   | 6               | 0                                                  | 0                            | 0                                 | 1           | 0                      | 7                         | 10                        |
|                                     | Value | \$2,845,023.00  | \$0.00                                             | \$0.00                       | \$0.00                            | \$0.00      | \$0.00                 | \$2,845,023.00            | \$1,775,000.00            |
| Jan-24                              | No.   | 3               | 2                                                  | 3                            | 0                                 | 4           | 1                      | 13                        | 7                         |
|                                     | Value | \$499,500.00    | \$59,000.00                                        | \$118,500.00                 | \$0.00                            | \$0.00      | \$0.00                 | \$677,000.00              | \$1,722,961.89            |
| Feb-24                              | No.   | 2               | 1                                                  | 5                            | 0                                 | 0           | 1                      | 9                         | 13                        |
|                                     | Value | \$175,000.00    | \$61,130.00                                        | \$296,985.00                 | \$0.00                            | \$0.00      | \$0.00                 | \$533,115.00              | \$547,346.89              |
| Mar-24                              | No.   |                 |                                                    |                              |                                   |             |                        |                           | 16                        |
|                                     | Value |                 |                                                    |                              |                                   |             |                        |                           | \$1,963,598.00            |
| Apr-24                              | No.   |                 |                                                    |                              |                                   |             |                        |                           | 17                        |
|                                     | Value |                 |                                                    |                              |                                   |             |                        |                           | \$2,867,369.00            |
| May-24                              | No.   |                 |                                                    |                              |                                   |             |                        |                           | 14                        |
|                                     | Value |                 |                                                    |                              |                                   |             |                        |                           | \$686,975.00              |
| Jun-24                              | No.   |                 |                                                    |                              |                                   |             |                        |                           | 9                         |
|                                     | Value |                 |                                                    |                              |                                   |             |                        |                           | \$1,481,532.00            |
| No. (Year to Date)                  |       | 27              | 6                                                  | 15                           | 2                                 | 15          | 6                      | 71                        |                           |
| FY 23/24 Total Value (Year to Date) |       | \$8,012,120.00  | \$241,930.00                                       | \$999,689.37                 | \$160,000.00                      | \$0.00      | \$531,680.00           | \$9,945,419.37            |                           |
| FY 22/23 Total Value                |       | \$14,031,755.00 | \$1,570,238.00                                     | \$1,507,750.78               | \$1,348,467.00                    | \$0.00      | \$48,000.00            |                           | \$18,506,210.78           |

Monthly Operational Report – February 2024

## 12. BUILDINGS & AMENITIES

| Delivery Program:<br>1.2.1<br>Provide safe and accessible public spaces and places that are well maintained, clean and fun. |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-----------------------------------------------------------------------------------------------------------------------------|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action                                                                                                                      | Responsibility                    | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 1.2.1.4<br>Develop and deliver the Property Management Strategy.                                                            | Manager<br>Planning & Development | <p>Property Strategy - Under review investigations into seeking copies of similar size Council's Property Strategy- This may not get drafted until 2024/2025 due to work requirements and being understaffed within the department - ongoing.</p> <p><b><u>Council Buildings</u></b></p> <ul style="list-style-type: none"> <li>Staff are currently trying to manage Council property finding it difficult being understaffed and with a reduced budget. Only maintenance that is being completed is items that pose an issue to staff or community safety.</li> <li>Urbenville Medical Centre hot water system need to be repaired, awaiting quote for a replacement system. Investigating the flooding problems that have been present since the fire in 2019 still ongoing.</li> <li>Vandalism and graffiti have slowed down.</li> </ul> <p><b><u>Current Capital Works</u></b></p> <ul style="list-style-type: none"> <li>Band Hall has had a building inspection completed and scope of work is being developed for priority works to be completed meeting with a local builder has been arranged for March.</li> <li>Mt McKenzie digital tower Access Road sealing works commenced.</li> </ul> |

Monthly Operational Report – February 2024

|                                                                                   |                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-----------------------------------------------------------------------------------|--------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                   |                                | <ul style="list-style-type: none"> <li>Resurfacing of netball court – Work will commence at the start of March and be completed by 15 March 2024.</li> <li>Upgrades to Drake Hall, - Council Staff had a meeting with the Progress Association regarding paint colours and if they would be interested in completing the work, they have advised they would be keen but had to take to a meeting – ongoing.</li> </ul>                                                                                                                                                                                                          |
| 1.2.1.5<br>Manage and update Land and Property Register.                          | Manager Planning & Development | <ul style="list-style-type: none"> <li>Land and Property register is currently being managed as required. Spreadsheets are being updated as needed.</li> <li>Council has received notification from Crown Lands that all Plans of Management (PoMs) are to be completed, exhibited, and approved by the Crown by June 2024. Council Staff are finding this difficult to complete due to the property specialist position being vacant.</li> </ul>                                                                                                                                                                               |
| 1.2.1.6<br>Develop and deliver the Buildings and Amenities Asset Management Plan. | Manager Planning & Development | <p><b><u>Licences &amp; Agreements on Council owned/managed Land</u></b></p> <ul style="list-style-type: none"> <li>Tenterfield Total Care draft lease for 136-138 Manners Street, Tenterfield – is still being reviewed by Tenterfield Total Care Committee solicitors are discussing terms.</li> </ul> <p><b><u>GRANT FUNDING</u></b></p> <p>Following Grant Projects are still outstanding:</p> <p><b><u>Drought Communities Programme Extension</u></b> - Waiting for the acquittal information to be given to Council from TNMA Inc. for it to be forwarded onto the auditors, prior to the acquittal being completed.</p> |

Monthly Operational Report – February 2024

|                                                                           |                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|---------------------------------------------------------------------------|--------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                           |                                | <p><b><u>National Bushfire Funding</u></b> - Advertising Campaign Expansion &amp; Brochure Production – ongoing.</p> <p><b><u>Public Spaces Legacy Program</u></b></p> <ul style="list-style-type: none"> <li>Tenterfield Youth Precinct &amp; Mountain Bike Trail Head &amp; Jennings Playground Project – plaque to be installed in both.</li> </ul> <p><b><u>Stronger Country Communities Programs</u></b></p> <ul style="list-style-type: none"> <li>Memorial Hall floor, - variation has been approved to include a new stage area, padding to be installed onto the retractable seating.</li> </ul> <p><b><u>Black Summer Funding</u></b></p> <ul style="list-style-type: none"> <li>Mingoola Hall Upgrades to include a toilet – Repairs have been completed to the hall and the bathroom improvements will be completed as per schedule.</li> <li>Memorial Hall installation of Emergency lighting and ceiling fans – Lights have been installed in the memorial Hall and fans are partially installed waiting on a part that was faulty.</li> </ul> |
| 1.2.1.7<br>Manage Crown Lands and prepare designated Native Title Advice. | Manager Planning & Development | <p>Aboriginal Land Claims – responses ongoing.</p> <p>Staff to complete Native Title Training through Crown Lands in March.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |



Monthly Operational Report – February 2024

### 13. PARKS, GARDENS & OPEN SPACE

| Delivery Program:                                                                                                                                                       |                                              |                                                                                                                                                                                                                                                                                |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.2.1                                                                                                                                                                   |                                              |                                                                                                                                                                                                                                                                                |
| Provide safe and accessible public spaces and places that are well maintained, clean and fun.                                                                           |                                              |                                                                                                                                                                                                                                                                                |
| Action                                                                                                                                                                  | Responsibility                               | Progress Comment                                                                                                                                                                                                                                                               |
| 1.2.1.1<br>Implement and deliver maintenance programs for Parks, Gardens and Open Spaces.                                                                               | Manager<br>Parks,<br>Gardens &<br>Open Space | Daily duties include:<br>Public toilet cleaning<br>Park/street bins<br>BBQ cleaning<br>Playground inspecting<br>Mowing<br>Brush cutting<br>Spraying<br>Tree pruning/ limb pick up<br>2 large pinoaks removed<br>Graffiti removal<br>Cemetery maintenance<br>Garden maintenance |
| 1.2.1.2<br>Work with the Tenterfield Shire Village Progress Associations and the Parks, Gardens and Open Space Committee to support individual town and village themes. | Manager<br>Parks,<br>Gardens &<br>Open Space | Limited village representatives<br>Any projects undertaken are within budget                                                                                                                                                                                                   |

| Monthly Operational Report – February 2024     |                                              |         |
|------------------------------------------------|----------------------------------------------|---------|
| 1.2.1.3<br>Implement the tree management plan. | Manager<br>Parks,<br>Gardens &<br>Open Space | Ongoing |

Monthly Operational Report – February 2024

## 14. SWIMMING COMPLEX

| Delivery Program:<br>1.2.2<br>Provide a choice of sporting facilities that cater for the diverse needs of the community. |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|--------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action                                                                                                                   | Responsibility                    | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| 1.2.2.1<br>Manage the Tenterfield War Memorial Baths (TWMB) Management Plan and contribute to service delivery.          | Manager<br>Planning & Development | <p><u>Management Plan</u></p> <ul style="list-style-type: none"> <li>• Current Management Plan to be implemented in the 2023 summer season. This plan is to be under review for the 2024 season.</li> <li>• Air bubbles, cracks forming and paint peeling off both the 33 m and Wade pool through February with some sharp edges.</li> <li>• Roof of the Amenities building has been identified that it needs to be replaced in the near future due to age.</li> <li>• Pool contract is currently under review and will need to be out to tender by April 2024.</li> </ul> <p><u>Month Review</u></p> <p><u>February Programs</u></p> <p>Lap swimming, Gym, Swim Club Championships, Transitional Squad Lessons, School Swimming Carnivals, Classes &amp; Testing, Learn to Swim Classes, Parents &amp; Baby Classes, Meta Aqua and water familiarisation.</p> <p><u>Outstanding Maintenance</u></p> <ul style="list-style-type: none"> <li>• Grandstand and Gym lights – awaiting electrician.</li> <li>• Auto Vacuum to be repaired or replaced.</li> <li>• Cistern replacement for the male urinal and plumber to inspect further.</li> </ul> <p><u>Staff Training in February</u></p> <ul style="list-style-type: none"> <li>• Food Safety</li> <li>• Emergency Fire Drill</li> </ul> |

Monthly Operational Report – February 2024

- CPR Drill

Pool Closures due to storms

- One (1) pool closure over the month of February closing for one (1) hour.

Season Pass Purchases

|        |        | 2023/24 | 2022/23 | 2021/22 | 2020/21 | 2019/20 | 2018/19 |
|--------|--------|---------|---------|---------|---------|---------|---------|
| Full   | Season | 30      | 26      | 27      | 26      | 49      | 39      |
| Family |        |         |         |         |         |         |         |
| Half   | Season | 15      | 12      | 5       | 9       | 9       | 13      |
| Family |        |         |         |         |         |         |         |
| Full   | Season | 29      | 16      | 14      | 17      | 25      | 10      |
| Single |        |         |         |         |         |         |         |
| Half   | Season | 29      | 18      | 3       | 9       | 7       | 13      |
| Single |        |         |         |         |         |         |         |
| Total  |        | 103     | 72      | 49      | 61      | 90      | 75      |

Total Attendances

|         | October | November | December | January | February | March | YTD    |
|---------|---------|----------|----------|---------|----------|-------|--------|
| 2018/19 | 1,037   | 2,372    | 2,972    | 4,196   | 2,904    | 1,275 | 14,756 |
| 2019/20 | 732     | 3,984    | 1,318    | 5,006   | 2,560    | 930   | 14,530 |
| 2020/21 | 1,459   | 4,144    | 2,568    | 4,383   | 2,759    | 1,064 | 16,377 |
| 2021/22 | 1,684   | 1,456    | 2,673    | 3,291   | 2,523    | 1,779 | 13,406 |
| 2022/23 | 1,573   | 2,770    | 2,693    | 3,366   | 3,577    | 2,171 | 16,150 |
| 2023/24 | 2,007   | 2,916    | 3,916    | 3,493   | 3,819    |       | 16,151 |

Monthly Operational Report – February 2024

## 15. ASSET MANAGEMENT & RESOURCING

| Delivery Program:                                                                                                                           |                                  |                                                                                                                                       |
|---------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|
| 5.1.3                                                                                                                                       |                                  |                                                                                                                                       |
| Management of Council's assets will be long term and focused on meeting the needs of the community now, and into the future.                |                                  |                                                                                                                                       |
| Action                                                                                                                                      | Responsibility                   | Progress Comment                                                                                                                      |
| 5.1.3.1<br>Develop and implement the Asset Management Strategy and associated systems.                                                      | Manager Asset & Program Planning | Transport asset revaluation will be undertaken during 2024 and information collection has commenced for this process.                 |
| 5.1.3.2<br>Deliver and manage the Pedestrian Access and Mobility Plan (incorporating the Disability Action Plan) and Bike Plan.             | Manager Asset & Program Planning | The PAMP is under review for generic information within the document and a review of action list priorities.                          |
| 5.1.3.3<br>Infrastructure and assets inspections.                                                                                           | Manager Asset & Program Planning | Routine asset inspections are impacted by the vacancy of the Asset Officer position.                                                  |
| 5.1.3.4<br>Review and update Council's Risk Register and Intervention programs on an ongoing basis in accordance with inspection schedules. | Manager Asset & Program Planning | Risk Register is updated noting that a key risk remains, resourcing of technical support and supervision of major construction works. |

Monthly Operational Report – February 2024

**16. COMMERCIAL WORKS**

| Delivery Program:<br>5.1.3<br>Management of Council’s assets will be long term and focused on meeting the needs of the community now, and into the future. |                |                                                                                                                                                                                                                                                  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action                                                                                                                                                     | Responsibility | Progress Comment                                                                                                                                                                                                                                 |
| 5.1.3.7<br>Commercial Works undertaken in accordance with demand.                                                                                          | Manager Works  | Council continues to undertake commercial works in a financially responsible manner, within the limitations of Council’s resource pool. Most private works include sealing driveways while adhering to Council’s adopted fees and charges rates. |



Monthly Operational Report – February 2024

17. STORMWATER DRAINAGE

| Delivery Program:<br>4.1.2<br>Deliver an adequate storm water and drainage, infrastructure is provided, maintained and renewed. |                                        |                                                                                                                              |
|---------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|------------------------------------------------------------------------------------------------------------------------------|
| Action                                                                                                                          | Responsibility                         | Progress Comment                                                                                                             |
| 4.1.2.1<br>Implement the<br>Stormwater Asset<br>Management Plan.                                                                | Manager Asset<br>& Program<br>Planning | Some works for stormwater replacement are programmed. Further detail and planning required<br>for stormwater infrastructure. |

Monthly Operational Report – February 2024

## 18. TRANSPORT NETWORK

| Delivery Program:<br>4.1.1<br>Deliver a well-designed, safe road network, including carparking, footpaths and cycleways, that is suitable for all users now and take into consideration future network demand. |                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action                                                                                                                                                                                                         | Responsibility                   | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 4.1.1.1<br>Manage and deliver construction services for transport infrastructure, including footpaths, pavements and cycleways.                                                                                | Manager Asset & Program Planning | Works programmed to include grant funded projects for Transport infrastructure.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 4.1.1.2<br>Manage and deliver maintenance services for transport infrastructure.                                                                                                                               | Manager Works                    | <b><u>March 2024 Grading &amp; Works Report</u></b><br><b>Grading Schedule</b><br><b>Northern Area:</b><br><i>Completed:</i><br>Graded Rivertree Road and Cullen's Ck Rd. Undercliffe Rd is prepared for sealing, sealing should be complete by Friday 15 <sup>th</sup> March, weather permitting.<br><i>In progress:</i><br>Grading Wallaroo Range Rd, Bondi Rd, Dalmoak Rd, Marland Lane and Cullendore Ck Rd.<br><br><b>Central Area:</b><br><i>Completed:</i><br>Graded Cottesbrook, Bald Rock, Snakes Valley, Sandy Flat and Smith's Lane. Hot reseal Scrub Road rehab job. |

Monthly Operational Report – February 2024

|  |  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|--|--|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  |  | <p><i>In progress:</i><br/> Currently grading Brassington Ck Rd, Mt MacKenzie Rd (resheet to Gunyah), Bluff River Rd, Robertson's Lane and Kiernans Rd.</p> <p><b>Replacement of the footpath</b> in Miles St between Rouse St and Scott St, with footpath poured from Scott St to Sir Henry Parkes Motel to date. Work continues to Rouse St.<br/> Drainage works will commence on Koch's Rd after Easter, with causeway remediation works followed by earthworks to form the road by the end of June.</p> <p>A crew has commenced BLACK SUMMER BUSHFIRES RECOVERY GRANTS PRORAM (BSBR) - BSBRO00438 - REMOVAL OF DEAD TREES ON COUNCIL ROADS in February, clearing roadside vegetation and open up the tree canopy on Timbarra Road and Scrub Road (from the town dam to Tenterfield Creek – spraying regrowth).</p> <p>The following roads are awaiting an REF, Brushabers Road, Billirimba Road (from the town dam to Swamp Oak Creek Bridge), Schrodgers Rd and if funding allows, Council will attend to – Talmoi Rd, Tarban Loop Rd, Schrodgers Rd, Scrub Rd and Rivertree Rd.</p> <p><b>Western Area:</b><br/> <i>Completed:</i><br/> Graded Mole River Road, Mt Speribo Rd, Currs Rd and Scott's Gully Rd.<br/> <i>In progress:</i><br/> Currently grading Mole Stn Rd, Silent Grove Rd, S Robertson's Lane, Kiernans Rd, Brassington Ck Rd and Scott's Gully Rd.</p> <p><b>Eastern Area:</b><br/> <i>Completed:</i><br/> Graded Bruxner Rd, Leslie Ck Rd, O'Driscols Rd, Mudflat Rd, Osbournes Rd, Fairfield Rd and Long Gully Rd.</p> |
|--|--|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

| Monthly Operational Report – February 2024 |  |                                                                                                                                                                                                                                                                                  |
|--------------------------------------------|--|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                            |  | <p><i>In progress:</i><br/>Grading Rocky River Rd and Billirimba Rd. Plains Stn remains under signage through Fraser’s Cutting.</p> <p><i>Across the Shire:</i><br/>Reseals are complete. Undercliffe Road will be sealed by 15<sup>th</sup> March 2024, weather permitting.</p> |

Quarterly Operational Report – February 2024

## 19. PLANT, FLEET & EQUIPMENT

| Delivery Program:<br>5.1.3<br>Management of Council's assets will be long term and focused on meeting the needs of the community now, and into the future. |                                  |                                                                                                                                                               |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action                                                                                                                                                     | Responsibility                   | Progress Comment                                                                                                                                              |
| 5.1.3.5<br>Implementation and delivery of the Fleet Asset Management Plan and the Plant Replacement Program.                                               | Manager Asset & Program Planning | Council is reviewing the plant replacement budget as part of the budget process. Plant replacement will be on a priority basis, according to available funds. |
| 5.1.3.6<br>Develop and implement the Depot Master Plan.                                                                                                    | Manager Asset & Program Planning | Draft Depot Master Plan is under review.                                                                                                                      |

Monthly Operational Report – February 2024

## 20. WASTE MANAGEMENT

| Delivery Program:<br>3.1.4<br>Deliver an affordable waste management solution for the community to best manage waste and recycling opportunities. |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|---------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action                                                                                                                                            | Responsibility           | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 3.1.4.1<br>Deliver and manage Waste and Recycling services.                                                                                       | Manager<br>Water & Waste | <p>The Torrington Waste Transfer Station is awaiting final fencing installation expected after final purchase from Glenn Innes June 2022 purchase now completed in May 2023, negotiations with neighbour over access will conclude March 2024.</p> <p>Cell 5, RFT and RFQ were released in October with closing date extended by request as 06/12/2023. Three onsite inspections with potential candidate occurred over November. RFT awarded at December 2024 meeting, RFQ awarded in January 2024, Initial meetings have occurred with winning RFT Townes Contracting, schedules are underway. Weekly progress meetings with Council's QA consultants Tonkin and Councils construction contractor Townes Contracting Commenced this month. Monthly EPA progress reports continue. Capping plan and hydrological report for new monitoring well completed in February 2024. Drone survey scheduled for March 2024.</p> <p>Upgrade for Mingoola new waste transfer station, has stalled Council entered into leases with Crown lands initially, Council is currently entering into negotiations with the Moombahlene LALC to purchase the site - on hold.</p> <p>Weather stations on-line October 2023 <a href="http://xylem.eagle.io">xylem.eagle.io</a>.</p> <p>Council to received \$773,692 for improvements, from EPA and Heritage Trust at Boonoo Boonoo and Torrington, installation of weighbridge completed in November 2023, July installation of remote security camera system. Variation was requested and agreed to alter scope to include new fluted compactor wheels requested updated prices, waiting for revised quotations expected March 2024. Gates completed January 2024. Compulsory acquisition has been sent to the minister's office, expected PAN in March 2024 to enable finalisation.</p> |



Monthly Operational Report – February 2024

The new recycling policy commenced in May 2023, initial warnings have been sent, with 12 recycling bin removals to the end of December 2023.

Green waste and food waste, joint report with Northern Rivers Regional Waste has commenced which will assist Council with new mandatory FOGO (Food Organics and Green Organics) legislation scheduled to commence in 2030.

Geyer's Pit Clean-up order commenced in July 2023, Routine monthly monitoring monthly as upstream and downstream of the site is continuing with the second round of quarterly sampling continues into 2024. Site remediation inspection occurred in February (Figure 1-3) and plan to top dress site with ENM (excavated natural material), approved by EPA is expected to be completed by March 2024.



**Figure 1, 2 and 3 Geyer's Pit Inspected February 2024**

NIRW have provided new recycling stations for office collection one will be located in the library and one in the community centre at Drake-under investigation.

Our customer base is the public, other Council departments and contractors. Our waste operational staff continue to assist the community with waste.

Alternative cover landfill (Posi-shell) spray unit completed and deployed to Boonoo Boonoo Landfill (Site 51), applications continuing results are favourable with control of windblown litter, draft trial report completed and submitted to EPA, further extension of trial required. Six month trial granted by EPA this September 2023.

Monthly Operational Report – February 2024

|  |  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|--|--|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  |  | <p>Quarterly toolbox meeting occurred, September 2023 and December 2023. Meeting scheduled for April 2024.</p> <p>Replacement reported to Council's February 2023 meeting, revised quotations received in November 2023, STG provided superior quotation from evaluation and following additional inspections in December 2023 awarded in January 2024. Expected delivery April 2024</p> <p>Replacement of Tenterfield Waste Transfer Station security cameras upgrade is complete, with Drake transfer station also included in the first round of security upgrades.</p> <p>A controlled free waste day in Tenterfield (utilising vouchers), has been requested, interested community members involved in the October 2023 fires are requested to register their interest by the 17<sup>th</sup> February 2024.</p> |
|--|--|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

Monthly Operational Report – February 2024

**21. WATER SUPPLY**

| <b>Delivery Program:</b><br><b>3.1.3</b><br><b>Deliver total water cycle management approach including water conservation and complying with relevant acts and legislation.</b> |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action                                                                                                                                                                          | Responsibility        | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| 3.1.3.1 – Implement Water Service Strategic Plan in accordance with NSW Office of Water Guidelines.                                                                             | Manager Water & Waste | <p>Bore sampling program is complete finalisation of analysis results report is now in draft November 2023. Some quotations requested for works expected to be undertaken next financial year. Quotations received for re-casing both Shirley and East street bores, works commenced in October 2023, casing was removed and the opportunity to drill deeper was undertaken this was proven fruitful with an additional 10 Litres/second added to existing production, draw down tests are expected to confirm 20 Litres/second, extending Council's supply for Shirley Park. New casing was ordered, and installation commenced in December to January expected completion in March 2024.</p> <p>Works have continued for the New Water Filtration Plant on Scrub Road, the project was awarded to contractors LC Water. This month July 2023 the start of the pre-commissioning process, the Geo bags have been placed in position, chemical deliveries, hydraulic testing of valves and pipework to ensure there are no leaks or faults, ground works continues in preparation for AC Hot Mix. Hotmix and fencing was completed August, with installation of automatic front gate, proofing equipment continuing, PAC (powdered activated carbon) room nearing completion with electrical and testing underway. This month of September began with the Opening of the New Water Filtration Plant, the final commissioning testing and trial operation was completed in November 2023. The final POP (proof of performance testing) will be undertaken in March 2024 (due to laboratory closures) when Tenterfield town will begin receiving potable water! Noting final POP testing scheduled for winter conditions.</p> <p>The replacement of the major water main for the new filtration plant to the East Street reservoir, The new main continues along scrub road, to the new water filtration plant to expedite installation gel explosives where utilised to crack the hard granite this occurred in February 2023. Main installation has progressed along scrub road approximately 50m in March, 90m in April, 135m in May 2023. The final 60m connections crossing the road and joining the new main for reticulation and East street reservoir are completed with reticulation water available to the new water plant (this is for fire suppression systems) Final cut into the reservoir is complete with hyperchlorination to disinfect the major main in August 2023.</p> |

Monthly Operational Report – February 2024

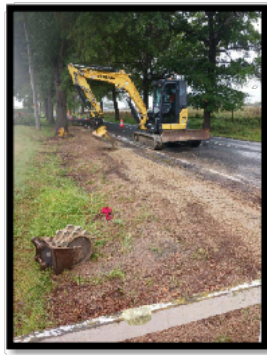
|  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|--|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  | <p>NSW Dam Safety regulation with compulsory risk assessment for the dam under NSW Dam Safety requirements. Final report received in February 2023, provided to NSW Dam Safety, additional form completed. Additional information required, potential for 'live' disaster field trial with NSW Dam Safety. The live field trial has been scheduled for April 2024. Risk report required, quotations received August engaged in September 2023. Survey marking of the new dam wall required to assess movement, opportunity coincided with NSW Public works initial survey (report provided), Thanks to the Works department, 8 points successfully installed in January 2024, 4 pillars required (2 temporary) and 2 points still require installation, to be arranged.</p> <p>The disabled fishing platform October 2020, additional quotations investigated for a kayak platform as requested by Formerly Fisheries NSW, now DPI. Provided quotation requested release of funds, awaiting reply.</p> <p>A new opportunity to further the Dam masterplan development with application for grant under Regional Growth Fund, Regional Drought Resilience Planning Program Department of Regional NSW - application submitted February 2023.</p> <p>Weather stations online -October 2023 <a href="http://xylem.eagle.io">xylem.eagle.io</a>.</p> <p>A grant for water treatment improvement, increased storage capacity and secondary supply at Urbenville has been awarded to Council through New Grid &amp; Water Infrastructure NSW, 1<sup>st</sup> milestone completed payment pending, engaging geo-technician for site survey undertaken in April 2023. Drillers arrived onsite in April and have commenced, Water has been found, initial bore resilience testing commenced June, final drawdown tests completed July, hydrologist engaged to supervise testing and provide a report. Production bore casing commenced July 2023 completed in September. Sample analysis completed with favourable characteristics, discussed findings with DPE and NSW Health. Section 60 applications completed and lodged November 2023, works pending after approvals expected March 2024, for Lagoon construction, RFT released in December 2023 extended to February 2024, re-released in February 2024, negotiations underway decisions pending. New Tank has been ordered for Urbenville expected delivery in March 2024, with earthworks completed and concreters completed slab in January 2024. Cage replacement is underway with final plans received, works required to provide a track to the Tooloom Creek site to enable plant to undertake removal and lifting, inspections occurred in February 2024 (Figure 1 &amp; 2), with commencement expected in April.</p> |
|--|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

Monthly Operational Report – February 2024



**Figure 1 and 2 Inspection for track installation Urbenville**

Commencement of the second stage of highway main replacement, (Cowper Street) commenced in February 2024 (Figures 1 & 2), potential delays may be encountered, Council wishes to extend our thanks for the continued patience of our Tenterfield residents.



**Figure 3 and 4 Cowper Street Mains Replacement**

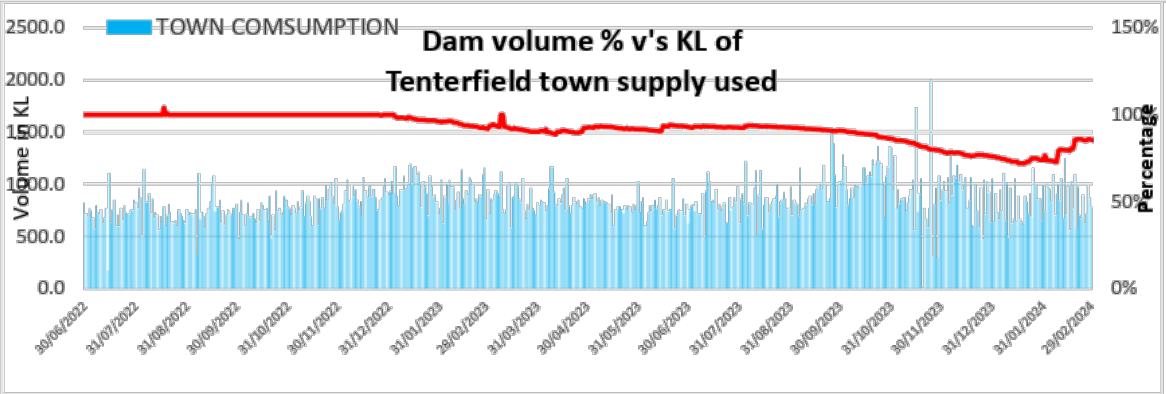


Monthly Operational Report – February 2024

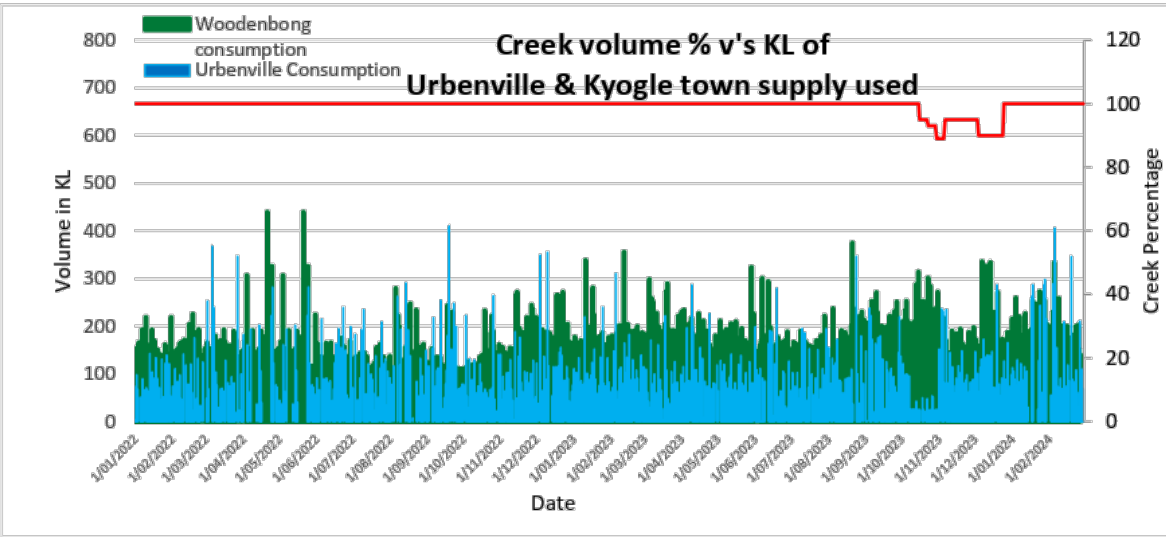
|  |  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|--|--|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  |  | <p>Water supply, is provided to the community under Australian Drinking Water Guidelines (ADWG), current usage at Tenterfield is currently 832.8KL/day decreasing by 31KL/day. Current usage at Urbenville is 277.1 KL/day providing a decrease in consumption of 12.7KL/day for the 3 communities.</p> <p>Tenterfield Dam Level is <b>90%-new data loggers place level at 89%</b> receiving 33 mm for the month of February 2024; Urbenville Tooloom Creek Level is <b>100%</b> receiving 161mm for the month of February 2024.</p> <p>Meter Reading completed in April/May water meter readings completed October/November.</p> <ul style="list-style-type: none"> <li>• <b>Tenterfield</b> 0 major main; 1 new meter; 1 new service connections; 0 water limiters installed; 0 water limiters removed; 0 disconnection, 5 broken services repaired; 0 services leaks repaired; 0 valve replacements; mains flushing occurred in 3 location and 0 hydrant replacements. Note. 1 section 67 private works jobs completed. Reservoir cleaned by Aqualift. 0 interim meter reads. Meter reading commenced. Notably a concealed leak was discovered during meter reading. 150mm new reservoir water meter installed-leak detection program. Operator training continuing at New WTP, Apex park on-line, Fire services hose connections at Dam. CCTV inspection of Shirley Park Bore. New water main connection in East Street. Non return valve replacement Saddlers Creek.</li> <li>• <b>Jennings</b> 0 including meter; 0 meter replacements; 0 broken services repaired; 0 Major main break. New main installed 120m Carpenter Lane.</li> <li>• <b>Urbenville</b> had 0 major main broken main repairs, mains flushing occurred in 8 location, 0 new meter, 0 meter replacements, 0 water limiters installed and 0 broken service repaired 0, SCADA Requires upgrade-Note Failure of telemetry (radio equipment) requiring replacement in December 2023 and January2024. Hydrants marked and painted. Replacement Caustic chemical tank, installed as well as serviced Fluoride saturator June 2023. Non return valves replaced July 2023 Major inlet main at WTP repaired. New submersible extraction pumps, scheduled for replacement at Urbenville completed November 2023.</li> </ul> <p>Tenterfield Dam capacity and consumption graphs are provided below (Graph 1); the new data logging probes to assist with raw water information are on-line and delivering a variety of information including a more precise depth measure, allowing dam percentage to be measured more accurately issues with telemetry have stopped retrieval of information. Installation and testing periods are demonstrated by gaps in information (Graph 2); Tooloom Creek capacity and consumption graph is provided below (Graph 2). Water quality information is also available in monthly water health cards available at <a href="https://www.tenterfieldshire.nsw.gov.au/water-health-cards">Water Health Cards   Tenterfield Shire Council (nsw.gov.au)</a></p> |
|--|--|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|



Monthly Operational Report – February 2024



Graph 1 Tenterfield Town Consumption Vs Dam Percentage Level




Graph 3 Urbenville & Kyogle Consumption Vs Creek Percentage Level

Monthly Operational Report – February 2024

|                                                                                      |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|--------------------------------------------------------------------------------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                      |                       | <p>Staff Training for Tenterfield water crews occurred in June 2023 to February 2024 for the new water filtration plant. Under the new legislation for Non-Urban water metering, Council staff attended training to enable DQP for reading and installation of meters, for bores and intakes.</p> <p>Total Water Mains since 2021 replacement and installation is 4,552m.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 3.1.3.2 – Deliver and manage the Water and Drought Management Plans and Flood Study. | Manager Water & Waste | <p>Opportunity to continue the Urbenville flood risk assessment has gained OEH endorsement, grant application completed awarded \$171,428 in January 2024 deeds have been signed and RFQ in development. Tenterfield update of the flood risk study has also gained endorsement and has been shortlisted, grant has been successful, with Council awarded \$89,998. Brief provided to DPE for comments/review released as RFQ in August 2023, closing in October 2023, received one quotation invited re-applications, closed in December 2023, under assessment in February 2024.</p> <p>Council was awarded \$36,843.75 DPE-Water, for installation of new mag-flow meter at East Street reservoir, planning completed equipment received for installation completed July 2023.</p> <p>Council was awarded \$92,522 DPE-Water Regional Leakage Reduction Program, for installation of new meters, Council is taking the opportunity to install smart meters (quotations received and awarded in December), expected installation to commence in April 2024.</p> <p>The Integrated water catchment management grant (IWCM) deeds have been signed February 2022. Under SSWP-DPE funded, second stage of ICWM has been provided to DPE for review (Part one completed 2023), initial quotations supplied. Grant awarded in January 2024 total grant \$1,211,762, deeds signed. Engagement of consultants expected in March 2024.</p> <p>The Tenterfield Sustainable and Disaster Resilient Communities program, for the villages of Drake, Liston, Legume, and Torrington. Water Access Licences completed and registered with NSW Land registry. Note waiting for approvals to drill from NRAR (over 16 months) Legume licence obtained, Crown licences required, approved, and provided in December 2023, Legume water allocation has been purchased in January 2024.</p> |

Monthly Operational Report – February 2024

## 22. SEWERAGE SERVICES

| Delivery Program:<br>3.1.5<br>Deliver affordable and effective wastewater management solutions for the community. |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|-------------------------------------------------------------------------------------------------------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action                                                                                                            | Responsibility        | Progress Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 3.1.5.1<br>Maintain and operate the sewerage network, in line with the Asset Management Strategy.                 | Manager Water & Waste | <p>Molesworth/Miles Street pumping station review and design amendment under development and extending the sewer system to the new water filtration plant has progressed with final designs received in September, planning has commenced for construction with ordering of manholes, pipes and fittings. <b>Inspection in February (Figures 1 - 3).</b></p> <div data-bbox="911 780 1747 1136">  </div> <p><b>Figure 1, 2 &amp; 3 Molesworth Street sewer aqueduct</b></p> <p>RFQ for sewer relining Council's contractors with works commenced in July 2023 completed in August 2023.</p> <p>RFQ's for sewer relining and manhole relining 2024 under development.</p> |

Monthly Operational Report – February 2024

|  |  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|--|--|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  |  | <p>The smoke testing program completed in August 2023.</p> <p>Arrival of new weather stations online - October 2023 <a href="http://xylem.eagle.io">xylem.eagle.io</a>.</p> <p>Refurbishment program for the Tenterfield STP, handrails (measured and orders pending) and cable trays scheduled.</p> <p>New sewer main for the WTP, completed August 2023. Final manhole and connections completed in September 2023.</p> <p>Urbenville STP, bearings on rotor replaced, decanter repaired, PLC reset due to synchronisation issues from power outages, limit switches repaired June 2023.</p> <p>Council has undertaken additional works as section 67 with 2 new extensions and a third underway June 2023.</p> <p>Construction of the new Youth precinct hit a snag when the operator dug through a live main temporary repair was undertaken completed August 2023.</p> <p>PS2 at Urbenville, failure of duty and standby pumps, rectified valve failures, pump 2 was able to be started pump 1 sent for repairs, spare pump to order November 2023 and arrived February 2024.</p> <p>Our customer base is the public, other Council departments and contractors.</p> <p><b>Tenterfield</b><br/> Sewer connections <b>1</b>; Major pump station clearing <b>0</b>; Blockages were reported and cleared at <b>4</b> locations; <b>2</b> broken main repair; with <b>0</b> mains visually checked with new CCTV, <b>0</b> major manhole repair, <b>0</b> broken main repairs <b>0</b> manholes raised, and <b>0</b> section 67 private works jobs completed</p> |
|--|--|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

Monthly Operational Report – February 2024

|  |  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|--|--|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  |  | <p>in this reporting period. Pump refurbishment/repair 0 at STP July 2022, Major pumpstation maintenance 3.</p> <p><b>Trade Waste inspections.</b> Surcharge event 0. Cleaned foot valve at sludge lagoons, Replaced foot valve on effluent pump, Cleaned culvert Roos Road.</p> <p><b>Urbenville</b></p> <p>Sewer connections 0; Major pump station clearing 0; Blockages were reported and cleared at 5 locations; 0 broken main repair; with 0 mains visually and 0 major manhole repair, 0 broken main repairs and 0 effluent line repair. Major pump station refurbishment June technical and failure issues July 2022, competed and functional August 2022 (PS1) adjustment on counters undertaken, and 0 section 67 private works jobs completed, in this reporting period. STP switch repairs to decant process boards, new PLC's under investigation October 2022.</p> <p><b>Trade Waste inspections.</b> Urbenville sewer main installed new manhole covers for new footpath. Historical park pump replacement due to burnout, new overload switch installed. Note PS2 new pump for replacement. Effluent line repair.</p> <p>Average time for response to sewer chokes increased to 25 minutes while the median response time is at 22 minutes.</p> |
|--|--|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

|                      |                                                               |
|----------------------|---------------------------------------------------------------|
| <b>Department:</b>   | <b>Office of the Chief Corporate Officer</b>                  |
| <b>Submitted by:</b> | Roy Jones, Acting Chief Corporate Officer                     |
| <b>Reference:</b>    | <b>ITEM GOV24/24</b>                                          |
| <b>Subject:</b>      | <b>FINANCE &amp; ACCOUNTS - PERIOD ENDED 29 FEBRUARY 2024</b> |

#### **LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK**

|                             |                                                                                                                                                      |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>CSP Goal:</b>            | <b>Leadership</b> - Council is a transparent, financially-sustainable and high-performing organisation, delivering valued services to the Community. |
| <b>CSP Strategy:</b>        | Ensure Council operates in an effective and financially sustainable manner to deliver affordable services.                                           |
| <b>CSP Delivery Program</b> | Ensure that financial sustainability and the community's capacity to pay inform adopted community service levels.                                    |

#### **SUMMARY**

The purpose of this Report is for the Responsible Accounting Officer to provide, in accordance with Clause 212 of the Local Government (General) Regulation 2005 a written report setting out details of all money that the Council has invested under Section 625 of the Local Government Act 1993. The Report must be made up to the last day of the month immediately preceding the meeting.

Addition financial information on Water Leakage, 603 Certificates, and financial business units is presented for Councillor and community information.

#### **OFFICER'S RECOMMENDATION:**

**That Council note the Finance and Accounts Report for the period ended 29 February 2024.**

#### **BACKGROUND**

In accordance with Clause 212 of the Local Government (General) Regulation 2005 the Responsible Accounting Officer must provide a written report setting out details of all money that the Council has invested under Section 625 of the Local Government Act 1993. The Report must be made up to the last day of the month immediately preceding the meeting.

Addition financial information on Water Leakage, 603 Certificates, and financial business units is presented for Councillor and community information.

#### **REPORT:**

A reconciliation of cash books of all funds has been carried out with the appropriate bank statements. A certified schedule of all Council's investments showing the various amounts invested is shown as an attachment to this report.

##### **(a) Reconciliation of Accounts**

A reconciliation of the cash books of all funds have been carried out with the appropriate bank statements as of 29 February 2024.

Cash Book Balances on this date were as follows: -



Our Governance No. 24 Cont...

|                        |                  |        |
|------------------------|------------------|--------|
| General (Consolidated) | \$ 28,261,944.00 | Credit |
| General Trust          | \$69,074.00      | Credit |

(b) Summary of Investments

Attachment to this report is a certified schedule of all Council's investments as of 29 February 2024 showing the various invested amounts and applicable interest rates.

### Concealed Water Leakage Concession Policy Update

For the month of February, zero (0) concessions were granted under Council's Concealed Water Leakage Concession Policy.

### 603 Certificates

During the sale of a property a 603 Certificate is usually requested to identify if there are any outstanding or payable fees to Council by way of rates, charges or otherwise in respect of a parcel of land. There were 23 applications for 603 Certificates in February 2024.

In the calendar year to date, there have been 40 applications compared to 41 applications for the same period last year.

### Cash and Investments – Detailed Analysis of External Restrictions

| <b>RESTRICTED CASH ANALYSIS</b>                                         | <b>AS AT 29<br/>FEBRUARY 2024</b> | <b>AS AT 30 JUNE<br/>2023</b> |
|-------------------------------------------------------------------------|-----------------------------------|-------------------------------|
|                                                                         |                                   |                               |
| <b>TOTAL CASH &amp; INVESTMENTS</b>                                     | <b>\$42,332,203</b>               | <b>\$34,891,004</b>           |
|                                                                         |                                   |                               |
| <b>EXTERNALLY RESTRICTED CASH</b>                                       | <b>\$39,293,858</b>               | <b>\$28,078,266</b>           |
|                                                                         |                                   |                               |
| <b><i>INCLUDED IN GRANT RELATED (EXCL DEVELOPER CONTRIBUTIONS)</i></b>  | <b>\$16,891,451</b>               | <b>\$9,285,089</b>            |
| GRANT-RELATED - GENERAL (EXCL DEVELOPER CONTRIBUTIONS AND RFS RESERVES) | \$16,591,486                      | \$8,670,754                   |
| GRANT-RELATED - WATER (EXCL DEVELOPER CONTRIBUTIONS)                    | \$195,120                         | \$168,056                     |
| GRANT-RELATED - SEWER (EXCL DEVELOPER CONTRIBUTIONS)                    | -                                 | -                             |
| GRANT-RELATED - WASTE (EXCL DEVELOPER CONTRIBUTIONS)                    | \$105,845                         | \$446,279                     |
| GRANT-RELATED - STORMWATER (EXCL DEVELOPER CONTRIBUTIONS)               | -                                 | -                             |
| BRUXNER WAY WIDENING                                                    | -                                 | -                             |
|                                                                         |                                   |                               |
| <b><i>INCLUDED IN DEVELOPER CONTRIBUTIONS</i></b>                       | <b>\$1,176,750</b>                | <b>\$870,032</b>              |
| DEVELOPER CONTRIBUTIONS - GENERAL                                       | \$902,670                         | \$651,144                     |
| DEVELOPER CONTRIBUTIONS - WATER                                         | \$109,187                         | \$94,296                      |
| DEVELOPER CONTRIBUTIONS - SEWER                                         | \$67,588                          | \$53,994                      |
| DEVELOPER CONTRIBUTIONS - WASTE                                         | \$90,232                          | \$63,921                      |
| DEVELOPER CONTRIBUTIONS - STORMWATER                                    | \$7,073                           | \$6,677                       |
|                                                                         |                                   |                               |

Our Governance No. 24 Cont...

|                                                                                                  |                     |                     |
|--------------------------------------------------------------------------------------------------|---------------------|---------------------|
| <b>INCLUDED IN RFS RESERVES</b>                                                                  | <b>\$171,819</b>    | <b>\$111,166</b>    |
| RFS RESERVES                                                                                     | \$171,819           | \$111,166           |
|                                                                                                  |                     |                     |
| <b>INCLUDED IN CASH AT BANK AND INVESTMENT LEFTOVERS (AFTER GRANT RELATED, DC AND RFS ABOVE)</b> | <b>\$21,053,837</b> | <b>\$17,811,979</b> |
| WATER                                                                                            | \$2,188,777         | \$1,210,136         |
| SEWER                                                                                            | \$7,299,696         | \$6,763,527         |
| WASTE                                                                                            | \$10,459,937        | \$8,464,494         |
| STORMWATER                                                                                       | \$1,036,353         | \$991,481           |
| TRUST FUND                                                                                       | \$69,074            | \$382,341           |
|                                                                                                  |                     |                     |
| <b>INTERNAL RESTRICTIONS</b>                                                                     | <b>\$2,100,000</b>  |                     |
| PLANT AND VEHICLE REPLACEMENT                                                                    | \$400,000           | -                   |
| EMPLOYEES LEAVE ENTITLEMENTS                                                                     | \$200,000           | -                   |
| SPECIAL PROJECTS - INFRASTRUCTURE FLOOD DAMAGE                                                   | \$1,500,000         | <b>\$5,500,000</b>  |
|                                                                                                  |                     |                     |
| <b>UNRESTRICTED FUNDS</b>                                                                        | <b>\$938,345</b>    | <b>\$1,312,738</b>  |

### Further Financial Reporting

Presented below are operating statements of various business units.

### Library Services Operating:

| Library Services                         | 23/24 Full Year Budget | Amendments to Budget for September QBR | Amendments to Budget for December QBR | Adopted 23/24 Review 2 Budget (Anticipated June 2024 Result) | 23/24 YTD Actuals | 23/24 % Spent (Review 2 budget) | Budget Remaining (Review 2 budget) |
|------------------------------------------|------------------------|----------------------------------------|---------------------------------------|--------------------------------------------------------------|-------------------|---------------------------------|------------------------------------|
| <b>Operating Income</b>                  |                        |                                        |                                       |                                                              |                   |                                 |                                    |
| Library Operating Subsidy Income         | 25,871                 | 40,840                                 | 0                                     | 66,711                                                       | 66,711            | 100.00%                         | 0                                  |
| Library Sundry Income                    | 0                      | 0                                      | 0                                     | 0                                                            | 792               | 0.00%                           | 792                                |
| Library Fees & Charges Income            | 6,242                  | 0                                      | 0                                     | 6,242                                                        | (1,596)           | -25.56%                         | 7,838                              |
| <b>TOTAL OPERATING INCOME</b>            | <b>32,113</b>          | <b>40,840</b>                          | <b>0</b>                              | <b>72,953</b>                                                | <b>65,908</b>     | <b>90.34%</b>                   | <b>8,630</b>                       |
| <b>Operating Expenditure</b>             |                        |                                        |                                       |                                                              |                   |                                 |                                    |
| Library Wages & Administration Expenses  | 390,382                | 128,344                                | 0                                     | 518,726                                                      | 216,922           | 41.82%                          | 301,804                            |
| Library Resources (Books, DVDs, etc)     | 25,910                 | 0                                      | 0                                     | 25,910                                                       | 15,688            | 60.55%                          | 10,222                             |
| Database Subscriptions                   | 3,152                  | 0                                      | 0                                     | 3,152                                                        | 3,041             | 96.49%                          | 111                                |
| Contribution to Regional Library Service | 9,726                  | 0                                      | 0                                     | 9,726                                                        | 9,336             | 95.99%                          | 390                                |
| Electricity                              | 22,051                 | 10,000                                 | 0                                     | 32,051                                                       | 13,551            | 42.28%                          | 18,500                             |
| Telephone & Communications               | 9,040                  | 0                                      | 0                                     | 9,040                                                        | 4,189             | 46.34%                          | 4,851                              |
| Cleaning                                 | 19,038                 | 0                                      | 0                                     | 19,038                                                       | 6,885             | 36.16%                          | 12,153                             |
| Rates & Charges                          | 2,192                  | 0                                      | 0                                     | 2,192                                                        | 2,118             | 96.62%                          | 74                                 |
| Insurance                                | 5,512                  | (5,000)                                | 0                                     | 512                                                          | 166               | 32.49%                          | 346                                |
| Building & Asset Maintenance             | 35,010                 | (25,086)                               | 0                                     | 9,924                                                        | 2,783             | 28.05%                          | 7,141                              |
| Building Operations                      | 7,538                  | 0                                      | 0                                     | 7,538                                                        | 2,892             | 38.36%                          | 4,646                              |
| IT & Software                            | 22,901                 | 2,000                                  | 0                                     | 24,901                                                       | 17,158            | 68.90%                          | 7,743                              |
| Rental of Premises                       | 525                    | 0                                      | 0                                     | 525                                                          | 0                 | 0.00%                           | 525                                |
| Depreciation                             | 64,627                 | (12,171)                               | 0                                     | 52,456                                                       | 24,851            | 47.38%                          | 27,605                             |
| <b>TOTAL OPERATING EXPENDITURE</b>       | <b>617,604</b>         | <b>98,087</b>                          | <b>0</b>                              | <b>715,691</b>                                               | <b>319,581</b>    | <b>44.65%</b>                   | <b>396,110</b>                     |
| <b>NET OPERATING SURPLUS / (DEFICIT)</b> | <b>(585,491)</b>       | <b>(57,247)</b>                        | <b>0</b>                              | <b>(642,738)</b>                                             | <b>(253,673)</b>  |                                 | <b>(387,480)</b>                   |

Our Governance No. 24 Cont...

**Livestock Saleyards Operating:**

| Livestock Saleyards                      | 23/24<br>Full Year<br>Budget | Amendments to<br>Budget for<br>September QBR | Amendments to<br>Budget for December<br>QBR | Adopted 23/24<br>Review 2 Budget<br>(Anticipated June<br>2024 Result) | 23/24<br>YTD<br>Actuals | 23/24<br>% Spent<br>(Review<br>2 budget) | Budget Remaining<br>(Review 2 budget) |
|------------------------------------------|------------------------------|----------------------------------------------|---------------------------------------------|-----------------------------------------------------------------------|-------------------------|------------------------------------------|---------------------------------------|
| <b>Operating Income</b>                  |                              |                                              |                                             |                                                                       |                         |                                          |                                       |
| Saleyard Dues Income                     | 46,818                       | 0                                            | 0                                           | 46,818                                                                | 21,760                  | 46.48%                                   | 25,058                                |
| WHS Surcharge Income                     | 17,167                       | 0                                            | 0                                           | 17,167                                                                | 7,790                   | 45.38%                                   | 9,377                                 |
| Agents Licence Fees Income               | 13,109                       | 0                                            | 0                                           | 13,109                                                                | 13,118                  | 100.07%                                  | 9                                     |
| Sundry Income - Saleyards                | 2,722                        | 0                                            | 0                                           | 2,722                                                                 | 2,760                   | 101.38%                                  |                                       |
| <b>TOTAL OPERATING INCOME</b>            | <b>79,816</b>                | <b>0</b>                                     | <b>0</b>                                    | <b>79,816</b>                                                         | <b>45,428</b>           | <b>56.92%</b>                            | <b>34,444</b>                         |
| <b>Operating Expenditure</b>             |                              |                                              |                                             |                                                                       |                         |                                          |                                       |
| Operation Costs                          | 25,821                       | 0                                            | 15,000                                      | 40,821                                                                | 21,293                  | 52.16%                                   | 19,528                                |
| Saleyards Asset Maintenance              | 45,286                       | 0                                            | 0                                           | 45,286                                                                | 24,766                  | 54.69%                                   | 20,520                                |
| Depreciation - Saleyards                 | 78,561                       | 3,962                                        | 0                                           | 82,523                                                                | 41,262                  | 50.00%                                   | 41,261                                |
| <b>TOTAL OPERATING EXPENDITURE</b>       | <b>149,668</b>               | <b>3,962</b>                                 | <b>15,000</b>                               | <b>168,630</b>                                                        | <b>87,321</b>           | <b>51.78%</b>                            | <b>81,309</b>                         |
| <b>NET OPERATING SURPLUS / (DEFICIT)</b> | <b>(69,852)</b>              | <b>(3,962)</b>                               | <b>(15,000)</b>                             | <b>(88,814)</b>                                                       | <b>(41,893)</b>         |                                          | <b>(46,865)</b>                       |

**Theatre and Museum Operating**

| Theatre & Museum Complex                         | 23/24<br>Full Year<br>Budget | Amendments to<br>Budget for<br>September QBR | Amendments to<br>Budget for December<br>QBR | Adopted 23/24<br>Review 2 Budget<br>(Anticipated June<br>2024 Result) | 23/24<br>YTD<br>Actuals | 23/24<br>% Spent<br>(Review 2 budget) | Budget Remaining<br>(Review 2 budget) |
|--------------------------------------------------|------------------------------|----------------------------------------------|---------------------------------------------|-----------------------------------------------------------------------|-------------------------|---------------------------------------|---------------------------------------|
| <b>Operating Income</b>                          |                              |                                              |                                             |                                                                       |                         |                                       |                                       |
| Cinema Income                                    | 96,757                       | (91,096)                                     | 0                                           | 5,661                                                                 | 5,665                   | 100.06%                               | (4)                                   |
| Theatre Income                                   | 31,212                       | (30,314)                                     | 0                                           | 898                                                                   | 898                     | 99.97%                                | 0                                     |
| Museum Income                                    | 20,808                       | (17,533)                                     | 0                                           | 3,275                                                                 | 3,275                   | 100.01%                               | (0)                                   |
| Museum Advisory Services Income                  | 9,364                        | 0                                            | 0                                           | 9,364                                                                 | 10,455                  | 111.65%                               | (1,091)                               |
| Café Rent Income                                 | 9,693                        | 3,556                                        | 0                                           | 13,249                                                                | 8,521                   | 64.32%                                | 4,728                                 |
| Café Utilities Reimbursement Income              | 3,849                        | 0                                            | 0                                           | 3,849                                                                 | 3,164                   | 82.21%                                | 685                                   |
| M&G NSW 2023 Skills Development Grant Income     | 0                            | (4,000)                                      | 0                                           | (4,000)                                                               | (4,000)                 | 100.00%                               | 0                                     |
| <b>TOTAL OPERATING INCOME</b>                    | <b>171,683</b>               | <b>(139,387)</b>                             | <b>0</b>                                    | <b>32,296</b>                                                         | <b>27,978</b>           | <b>86.63%</b>                         | <b>4,318</b>                          |
| <b>Operating Expenditure</b>                     |                              |                                              |                                             |                                                                       |                         |                                       |                                       |
| Theatre & Museum Wages & Administration Expenses | 218,371                      | (176,934)                                    | 0                                           | 41,437                                                                | 40,053                  | 96.66%                                | 1,384                                 |
| Cinema Operations                                | 53,434                       | (50,192)                                     | 11,000                                      | 14,242                                                                | 4,666                   | 32.76%                                | 9,576                                 |
| Theatre Operations                               | 29,291                       | (20,555)                                     | 0                                           | 8,736                                                                 | 8,736                   | 100.00%                               | 0                                     |
| Museum Operations                                | 8,350                        | (525)                                        | 0                                           | 7,825                                                                 | 2,874                   | 36.72%                                | 4,951                                 |
| Museum Advisory Services                         | 21,013                       | 0                                            | 0                                           | 21,013                                                                | 9,518                   | 45.30%                                | 11,495                                |
| Arts North West Membership                       | 6,030                        | 0                                            | 0                                           | 6,030                                                                 | 5,527                   | 91.66%                                | 503                                   |
| School of Arts Building Operations               | 5,269                        | 0                                            | 0                                           | 5,269                                                                 | 3,218                   | 61.07%                                | 2,051                                 |
| Cleaning                                         | 22,050                       | 0                                            | 0                                           | 22,050                                                                | 14,629                  | 66.34%                                | 7,421                                 |
| Fire Monitoring and Inspections                  | 5,778                        | 0                                            | 5,000                                       | 10,778                                                                | 7,724                   | 71.66%                                | 3,054                                 |
| Security Monitoring                              | 3,257                        | 0                                            | 0                                           | 3,257                                                                 | 1,858                   | 57.04%                                | 1,399                                 |
| Insurance                                        | 13,230                       | 0                                            | 0                                           | 13,230                                                                | 7,754                   | 58.61%                                | 5,476                                 |
| Building & Asset Maintenance                     | 14,043                       | 0                                            | 0                                           | 14,043                                                                | 5,375                   | 38.28%                                | 8,668                                 |
| Promotions                                       | 3,152                        | (1,739)                                      | 0                                           | 1,413                                                                 | 1,470                   | 104.04%                               | (57)                                  |
| Volunteer Expenses                               | 2,692                        | (2,557)                                      | 0                                           | 135                                                                   | 135                     | 99.73%                                | 0                                     |
| Depreciation                                     | 20,934                       | (705)                                        | 0                                           | 20,229                                                                | 9,791                   | 48.40%                                | 10,438                                |
| <b>TOTAL OPERATING EXPENDITURE</b>               | <b>426,894</b>               | <b>(253,207)</b>                             | <b>16,000</b>                               | <b>189,687</b>                                                        | <b>123,327</b>          | <b>65.02%</b>                         | <b>66,360</b>                         |
| <b>NET OPERATING SURPLUS / (DEFICIT)</b>         | <b>(255,211)</b>             | <b>113,820</b>                               | <b>(16,000)</b>                             | <b>(157,391)</b>                                                      | <b>(95,349)</b>         |                                       | <b>(62,042)</b>                       |

Our Governance No. 24 Cont...

**Sewerage Operating**

| Sewerage Service                                  | 23/24<br>Full Year<br>Budget | Amendments<br>to Budget for<br>September<br>QBR | Amendments to<br>Budget for<br>December<br>QBR | Adopted 23/24<br>Review 2 Budget<br>(Anticipated June<br>2024 Result) | 23/24<br>YTD<br>Actuals | 23/24<br>% Spent<br>(Review<br>2 budget) | Budget Remaining<br>(Review 2 budget) |
|---------------------------------------------------|------------------------------|-------------------------------------------------|------------------------------------------------|-----------------------------------------------------------------------|-------------------------|------------------------------------------|---------------------------------------|
| <b>Operating Income</b>                           |                              |                                                 |                                                |                                                                       |                         |                                          |                                       |
| Annual Charges Income                             | 2,777,443                    | 0                                               | 0                                              | 2,777,443                                                             | 2,838,491               | 102.20%                                  | (61,048)                              |
| User Charges Income                               | 210,494                      | 0                                               | 0                                              | 210,494                                                               | 115,258                 | 54.76%                                   | 95,236                                |
| Fees Income                                       | 25,357                       | 0                                               | 0                                              | 25,357                                                                | 13,434                  | 52.98%                                   | 11,924                                |
| Interest & Other Income                           | 10,419                       | 0                                               | 110,000                                        | 120,419                                                               | 7,437                   | 6.18%                                    | 112,982                               |
| Operating Grants & Subsidies Income               | 30,158                       | 0                                               | 0                                              | 30,158                                                                | 0                       | 0.00%                                    | 30,158                                |
| <b>TOTAL OPERATING INCOME</b>                     | <b>3,053,871</b>             | <b>0</b>                                        | <b>110,000</b>                                 | <b>3,163,871</b>                                                      | <b>2,974,619</b>        | <b>94.02%</b>                            | <b>189,252</b>                        |
| <b>Operating Expenditure</b>                      |                              |                                                 |                                                |                                                                       |                         |                                          |                                       |
| Management & Administration                       | 532,881                      | 5,000                                           | 0                                              | 537,881                                                               | 312,922                 | 58.18%                                   | 224,959                               |
| Operations - Sewer Mains - Tenterfield            | 105,673                      | 40,000                                          | 0                                              | 145,673                                                               | 101,020                 | 69.35%                                   | 44,653                                |
| Operations - Sewer Mains - Urbenville             | 22,595                       | 25,000                                          | 0                                              | 47,595                                                                | 24,667                  | 51.83%                                   | 22,928                                |
| Operations - Sewer Pumping Stations - Tenterfield | 67,482                       | 10,000                                          | 0                                              | 77,482                                                                | 19,239                  | 24.83%                                   | 58,243                                |
| Operations - Sewer Pumping Stations - Urbenville  | 24,852                       | 41,000                                          | 0                                              | 65,852                                                                | 5,042                   | 7.66%                                    | 60,810                                |
| Operations - Sewer Treatment - Tenterfield        | 318,629                      | 135,000                                         | 0                                              | 453,629                                                               | 196,015                 | 43.21%                                   | 257,614                               |
| Operations - Sewer Treatment - Urbenville         | 97,326                       | 14,000                                          | 0                                              | 111,326                                                               | 40,815                  | 36.66%                                   | 70,511                                |
| Interest on Loans                                 | 120,865                      | 0                                               | 0                                              | 120,865                                                               | 60,433                  | 50.00%                                   | 60,432                                |
| Insurance                                         | 12,125                       | 1,644                                           | 0                                              | 13,769                                                                | 13,769                  | 100.00%                                  | 0                                     |
| Rates & Charges                                   | 8,135                        | 2,384                                           | 0                                              | 10,519                                                                | 10,519                  | 100.00%                                  | 0                                     |
| Depreciation                                      | 599,936                      | 28,480                                          | 0                                              | 628,416                                                               | 314,208                 | 50.00%                                   | 314,208                               |
| <b>TOTAL OPERATING EXPENDITURE</b>                | <b>1,910,499</b>             | <b>302,508</b>                                  | <b>0</b>                                       | <b>2,213,007</b>                                                      | <b>1,098,648</b>        | <b>49.65%</b>                            | <b>1,114,359</b>                      |
| <b>NET OPERATING SURPLUS / (DEFICIT)</b>          | <b>1,143,372</b>             | <b>(302,508)</b>                                | <b>110,000</b>                                 | <b>950,864</b>                                                        | <b>1,875,971</b>        |                                          | <b>(925,107)</b>                      |

**Water Supply Operations**

| Water Supply                                              | 23/24<br>Full Year<br>Budget | Amendments<br>to Budget for<br>September<br>QBR | Amendments to<br>Budget for December<br>QBR | Adopted 23/24<br>Review 2 Budget<br>(Anticipated June<br>2024 Result) | 23/24<br>YTD<br>Actuals | 23/24<br>% Spent<br>(Review 2 budget) | Budget Remaining<br>(Review 2 budget) |
|-----------------------------------------------------------|------------------------------|-------------------------------------------------|---------------------------------------------|-----------------------------------------------------------------------|-------------------------|---------------------------------------|---------------------------------------|
| <b>Operating Income</b>                                   |                              |                                                 |                                             |                                                                       |                         |                                       |                                       |
| Annual Charges Income                                     | 1,340,460                    | 0                                               | 0                                           | 1,340,460                                                             | 1,405,552               | 104.86%                               | (65,092)                              |
| User Charges Income                                       | 1,438,026                    | 0                                               | 0                                           | 1,438,026                                                             | 787,695                 | 54.78%                                | 650,331                               |
| Fees Income                                               | 24,208                       | 0                                               | 28,500                                      | 52,708                                                                | 47,882                  | 90.84%                                | 4,826                                 |
| Interest & Other Income                                   | 4,368                        | 0                                               | 35,000                                      | 39,368                                                                | 4,650                   | 11.81%                                | 34,718                                |
| Operating Grants & Subsidies Income                       | 135,204                      | 72,743                                          | 1,010,635                                   | 1,218,582                                                             | (17,255)                | -1.42%                                | 1,235,837                             |
| <b>TOTAL OPERATING INCOME</b>                             | <b>2,942,266</b>             | <b>72,743</b>                                   | <b>1,074,135</b>                            | <b>4,089,144</b>                                                      | <b>2,228,523</b>        | <b>54.50%</b>                         | <b>1,860,621</b>                      |
| <b>Operating Expenditure</b>                              |                              |                                                 |                                             |                                                                       |                         |                                       |                                       |
| Management & Administration                               | 627,106                      | 57,500                                          | 0                                           | 684,606                                                               | 444,069                 | 64.86%                                | 240,537                               |
| Operations - Dams & Weirs                                 | 22,803                       | 7,846                                           | 0                                           | 30,649                                                                | 29,459                  | 96.12%                                | 1,190                                 |
| Operations - Water Mains - Tenterfield                    | 206,137                      | 44,000                                          | 4,000                                       | 254,137                                                               | 167,390                 | 65.87%                                | 86,747                                |
| Operations - Water Mains - Jennings                       | 16,544                       | 0                                               | 0                                           | 16,544                                                                | 13,567                  | 82.00%                                | 2,977                                 |
| Operations - Water Mains - Urbenville                     | 35,043                       | 5,000                                           | 27,500                                      | 67,543                                                                | 53,519                  | 79.24%                                | 14,024                                |
| Operations - Water Reservoirs - Tenterfield               | 5,519                        | 0                                               | 0                                           | 5,519                                                                 | 665                     | 12.04%                                | 4,854                                 |
| Operations - Water Reservoirs - Urbenville                | 4,308                        | 0                                               | 0                                           | 4,308                                                                 | 0                       | 0.00%                                 | 4,308                                 |
| Operations - Water Pumping Stations & Bores - Tenterfield | 62,502                       | 0                                               | 12,000                                      | 74,502                                                                | 46,395                  | 62.27%                                | 28,107                                |
| Operations - Water Pumping Stations & Bores - Urbenville  | 38,713                       | 0                                               | 15,000                                      | 53,713                                                                | 29,472                  | 54.87%                                | 24,241                                |
| Operations - Water Treatment - Tenterfield                | 324,850                      | 16,000                                          | 65,000                                      | 405,850                                                               | 290,981                 | 71.70%                                | 114,869                               |
| Operations - Water Treatment - Urbenville                 | 149,535                      | 0                                               | 0                                           | 149,535                                                               | 61,765                  | 41.30%                                | 87,770                                |
| Operations - Meters & Reading Expenses                    | 24,533                       | 0                                               | 16,000                                      | 40,533                                                                | 24,717                  | 60.98%                                | 15,816                                |
| Operations - Water Purchases - Southern Downs Region      | 58,834                       | 0                                               | 0                                           | 58,834                                                                | 49,857                  | 84.74%                                | 8,977                                 |
| Operating Grant Projects                                  | 0                            | 111,448                                         | 1,318,942                                   | 1,430,390                                                             | 6,450                   | 0.45%                                 | 1,423,940                             |
| Interest on Loans                                         | 242,623                      | 0                                               | 0                                           | 242,623                                                               | 205,503                 | 84.70%                                | 37,120                                |
| Insurance                                                 | 6,551                        | 2,626                                           | 0                                           | 9,177                                                                 | 9,177                   | 100.00%                               | (0)                                   |
| Rates & Charges                                           | 15,456                       | 5,833                                           | 0                                           | 21,289                                                                | 21,289                  | 100.00%                               | 0                                     |
| Depreciation                                              | 957,498                      | (131,178)                                       | 72,110                                      | 898,430                                                               | 449,215                 | 50.00%                                | 449,215                               |
| <b>TOTAL OPERATING EXPENDITURE</b>                        | <b>2,798,555</b>             | <b>119,075</b>                                  | <b>1,530,552</b>                            | <b>4,448,182</b>                                                      | <b>1,903,487</b>        | <b>42.79%</b>                         | <b>2,544,695</b>                      |
| <b>NET OPERATING SURPLUS / (DEFICIT)</b>                  | <b>143,711</b>               | <b>(46,332)</b>                                 | <b>(456,417)</b>                            | <b>(359,038)</b>                                                      | <b>325,036</b>          |                                       | <b>(684,074)</b>                      |

Our Governance No. 24 Cont...

## Waste Management Operating

| Waste Management                                            | 23/24<br>Full Year<br>Budget | Amendments to<br>Budget for<br>September QBR | Amendments to Budget<br>for December QBR | Adopted 23/24<br>Review 2 Budget<br>(Anticipated June<br>2024 Result) | 23/24<br>YTD<br>Actuals | 23/24<br>% Spent<br>(Review 2 budget) | Budget Remaining<br>(Review 2 budget) |
|-------------------------------------------------------------|------------------------------|----------------------------------------------|------------------------------------------|-----------------------------------------------------------------------|-------------------------|---------------------------------------|---------------------------------------|
| <b>Operating Income</b>                                     |                              |                                              |                                          |                                                                       |                         |                                       |                                       |
| Annual Charges Income                                       | 2,961,928                    | 0                                            | 0                                        | 2,961,928                                                             | 3,096,072               | 104.53%                               | (134,144)                             |
| User Charges Income                                         | 314,493                      | 0                                            | 0                                        | 314,493                                                               | 226,127                 | 71.90%                                | 88,366                                |
| Interest & Other Income                                     | 45,630                       | 0                                            | 80,000                                   | 125,630                                                               | 89,077                  | 70.90%                                | 36,553                                |
| Operating Grants & Subsidies Income                         | 59,676                       | 0                                            | 0                                        | 59,676                                                                | 0                       | 0.00%                                 | 59,676                                |
| <b>TOTAL OPERATING INCOME</b>                               | <b>3,381,727</b>             | <b>0</b>                                     | <b>80,000</b>                            | <b>3,461,727</b>                                                      | <b>3,411,277</b>        | <b>98.54%</b>                         | <b>50,450</b>                         |
| <b>Operating Expenditure</b>                                |                              |                                              |                                          |                                                                       |                         |                                       |                                       |
| Management & Administration                                 | 498,669                      | 0                                            | 0                                        | 498,669                                                               | 320,269                 | 64.22%                                | 178,400                               |
| Operations - Domestic & Commercial Waste Collection         | 262,967                      | 68,000                                       | 0                                        | 330,967                                                               | 204,821                 | 61.89%                                | 126,146                               |
| Operations - Trade Waste Collection                         | 47,534                       | 10,000                                       | 0                                        | 57,534                                                                | 33,276                  | 57.84%                                | 24,258                                |
| Operations - Recycling Services                             | 297,970                      | 0                                            | 0                                        | 297,970                                                               | 134,047                 | 44.99%                                | 163,923                               |
| Operations - Transfer Station - Tenterfield                 | 235,297                      | 40,000                                       | 10,000                                   | 285,297                                                               | 188,872                 | 66.20%                                | 96,425                                |
| Operations - Transfer Station - Urbenville, Liston & Legume | 140,713                      | 45,000                                       | 5,000                                    | 190,713                                                               | 113,499                 | 59.51%                                | 77,214                                |
| Operations - Transfer Station - Drake                       | 115,894                      | 4,000                                        | 0                                        | 119,894                                                               | 64,022                  | 53.40%                                | 55,872                                |
| Operations - Transfer Station - Torrington                  | 53,013                       | 0                                            | 0                                        | 53,013                                                                | 34,836                  | 65.71%                                | 18,177                                |
| Operations - Boonoo Boonoo Landfill                         | 90,883                       | 97,000                                       | 16,000                                   | 203,883                                                               | 132,276                 | 64.88%                                | 71,607                                |
| Interest on Loans                                           | 138,577                      | 0                                            | 0                                        | 138,577                                                               | 70,080                  | 50.57%                                | 68,497                                |
| Depreciation                                                | 1,024,634                    | (93,852)                                     | 0                                        | 930,782                                                               | 172,816                 | 18.57%                                | 757,966                               |
| <b>TOTAL OPERATING EXPENDITURE</b>                          | <b>2,906,151</b>             | <b>170,148</b>                               | <b>31,000</b>                            | <b>3,107,299</b>                                                      | <b>1,468,814</b>        | <b>47.27%</b>                         | <b>1,638,485</b>                      |
| <b>NET OPERATING SURPLUS / (DEFICIT)</b>                    | <b>475,576</b>               | <b>(170,148)</b>                             | <b>49,000</b>                            | <b>354,428</b>                                                        | <b>1,942,463</b>        |                                       | <b>(1,588,035)</b>                    |

## COUNCIL IMPLICATIONS:

### 1. Community Engagement / Communication (per engagement strategy)

Nil.

### 2. Policy and Regulation

- Investment Policy (Policy Statement 1.091)
- Local Government Act 1993
- Local Government (General) Regulation 2005
- Ministerial Investment Order
- Local Government Code of Accounting Practice and Financial Reporting
- Australian Accounting Standards
- Office of Local Government Circulars

### 3. Financial (Annual Budget & LTFP)

Nil.

### 4. Asset Management (AMS)

Nil.

### 5. Workforce (WMS)

Nil.

### 6. Legal and Risk Management

Nil.

### 7. Performance Measures

Nil.

### 8. Project Management

Nil.

**Glenn Wilcox**  
**General Manager**

Our Governance No. 24 Cont...

|                               |                                               |           |
|-------------------------------|-----------------------------------------------|-----------|
| Prepared by staff member:     | Roy Jones, Acting Chief Corporate Officer     |           |
| Approved/Reviewed by Manager: | Glenn Wilcox, General Manager                 |           |
| Department:                   | Office of the Chief Corporate Officer         |           |
| Attachments:                  | <b>1</b> Investment Report - 29 February 2024 | 1<br>Page |



**TENTERFIELD SHIRE COUNCIL - SUMMARY OF INVESTMENTS 29 FEBRUARY 2024**

| Financial Institution                   | Issuer Rating | Investment Term | Maturity Date | Interest Rate | Amount                     | Percentage Exposure  |
|-----------------------------------------|---------------|-----------------|---------------|---------------|----------------------------|----------------------|
| NAB                                     | AA-           | 91 Days         | 22/Apr/24     | 5.05%         | 1,500,000.00               | 10.71%               |
| NAB                                     | AA-           | 180 Days        | 28/May/24     | 5.15%         | 1,000,000.00               | 7.14%                |
| NAB                                     | AA-           | 180 Days        | 11/Jun/24     | 5.15%         | 2,000,000.00               | 14.29%               |
| NAB                                     | AA-           | 90 Days         | 18/Mar/24     | 5.05%         | 1,000,000.00               | 7.14%                |
| <b><u>TOTAL NAB INVESTMENTS</u></b>     |               |                 |               |               | <b><u>5,500,000.00</u></b> | <b><u>39.29%</u></b> |
| Commonwealth Bank                       | AA-           | 3 Months        | 18/Mar/24     | 4.85%         | 3,000,000.00               | 21.43%               |
| <b><u>TOTAL CBA INVESTMENTS</u></b>     |               |                 |               |               | <b><u>3,000,000.00</u></b> | <b><u>21.43%</u></b> |
| Westpac                                 | AA-           | 3 Months        | 30/Apr/24     | 4.94%         | 1,500,000.00               | 10.71%               |
| Westpac                                 | AA-           | 6 Months        | 30/May/24     | 5.17%         | 2,000,000.00               | 14.29%               |
| Westpac                                 | AA-           | 6 Months        | 12/Jun/24     | 5.11%         | 2,000,000.00               | 14.29%               |
| <b><u>TOTAL WESTPAC INVESTMENTS</u></b> |               |                 |               |               | <b><u>5,500,000.00</u></b> | <b><u>39.29%</u></b> |
| <b>INVESTMENTS TOTAL</b>                |               |                 |               |               | <b>14,000,000.00</b>       | <b>100.00%</b>       |

**Summary**

I hereby certify that the investments as shown herein, have been invested in accordance with Section 625 of the Local Government Act 1993, and associated Regulations, and in accordance with Council policy and procedures.

\_\_\_\_\_  
Responsible Accounting Officer

By:

\_\_\_\_\_  
R.Jones

|                      |                                                                                |
|----------------------|--------------------------------------------------------------------------------|
| <b>Department:</b>   | <b>Office of the Chief Executive</b>                                           |
| <b>Submitted by:</b> | Glenn Wilcox, General Manager                                                  |
| <b>Reference:</b>    | <b>ITEM GOV25/24</b>                                                           |
| <b>Subject:</b>      | <b>NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT 2024 - MOTIONS FOR DEBATE</b> |

#### **LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK**

|                             |                                                                                                                                                                           |
|-----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>CSP Goal:</b>            | <b>Leadership</b> - Resources and advocacy of Council are aligned to support the delivery of the community vision outlined in the Community Strategic Plan.               |
| <b>CSP Strategy:</b>        | Lobby and support government and local service providers to enhance communications infrastructure across the Tenterfield Shire.                                           |
| <b>CSP Delivery Program</b> | Maintain strong relationships with all levels of Government and proactively seek involvement in decision making impacting our Shire and the New England Northwest Region. |

#### **SUMMARY**

The purpose of this report is for Council to consider motions to be submitted for the National General Assembly of Local Government 2024 in Canberra, 2 – 5 July 2024.

#### **OFFICER'S RECOMMENDATION:**

**That Council:**

- (1) Approve the submission of the following motions for the National General Assembly of Local Government 2024:**
  - (i) This National General Assembly again calls on the Australian Government to develop a road funding ratio to increase regional and rural feeder roads funding for rural and remote councils to ensure that produce can easily flow to the National highway system and meet market demand.**
  - (ii) This National General Assembly calls on the Australian Government to develop a national housing shortage review and to investigate the national delivery of housing through the State Governments to meet the demands of regional and rural communities.**
  - (iii) This National General Assembly calls on the Australian Government to identify jobs and skill development opportunities for rural council areas and utilise the delivery through the accredited regional service outlets such as TAFE.**
  - (iv) This National General Assembly calls on the Australian Government to develop professional training paths to allow Councils to support the training of engineers, building surveyors and other professional staff.**
  - (v) This National General Assembly calls on the Australian Government to Develop with State Governments programs to support essential not for profit organisations to fund and provide services in the**

Our Governance No. 25 Cont...

**community to meet increasing service demand for meals, housing and mental health support.**

- (vi) This National General Assembly calls on the Australian Government to provide additional funding support to rural and remote councils to control roadside vegetation, reducing fire and bio hazard increase.**
- (vii) This National General Assembly calls on the Australian Government to develop a national code for renewable energy component transportation, to ensure that councils are not burdened by additional cost of road improvements and maintenance to allow the construction and servicing of wind turbines.**
- (viii) This National General Assembly calls on the Australian Government to develop a national code on wind farms and wind turbines to require a lifetime bond to ensure removal and site rehabilitation following the closure of the wind farm.**
- (ix) This National General Assembly calls on the Australian Government to continue to support the rollout of mobile phone towers in regional and rural Australia to ensure that all residents have a similar level of service and access to communications as those in city centres.**
- (x) This National General Assembly calls on the Australian Government to work with State and Local Government Authorities to roll out emergency preparedness containers within each rural council area to allow rapid service access in times of emergency to reduce delays being experienced due to a need to transport required provisions from city areas.**
- (xi) This National General Assembly calls on the Australian Government to work with State Governments to identify health professionals required within rural areas and provide direct support by reducing HECs debts for people moving to rural or remote areas for a set period of time.**

## **BACKGROUND**

At the 14<sup>th</sup> of February 2024 Councillor Workshop, motions for debate were discussed. The Motion submission closing date has been extended until 11.59 pm, Tuesday 30 April 2024.

The theme of the 2023 National General Assembly is "*Building Community Trust*".

The NGA aims to generate ideas for new federal programs and policies that will support Council's to build stronger communities in the future.

A significant number of motions will be put to the Assembly, generating lively, vigorous and constructive debate. All of the motions that are supported at the NGA are submitted to the Australian Local Government Association (ALGA) Board for consideration and aim, ultimately, to advance the cause of Local Government and the communities we seek to serve.

Our Governance No. 25 Cont...

To be eligible for inclusion in the NGA Business Papers, and subsequent debate on the floor or the NGA, motions must meet the following criteria:

- Be relevant to the work of Local Government nationally;
- Not be focused on a specific jurisdiction, location or region – unless the project or issue has national implications;
- Be consistent with the themes of the NGA
- Complement or build on the policy objectives of ALGA and your state and territory Local Government Association;
- Be from a Council which is a financial member of their state or territory Local Government Association;
- Propose a clear action and outcome; and
- Not be advanced on behalf of external third parties that may seek to use the NGA to apply pressure to Board members or to gain national political exposure for positions that are not directly relevant to the work of, or in the national interests of, Local Government.
- Address issues that will directly improve the capacity of local government to deliver services and infrastructure for the benefit of all Australian communities.
- Not seek to advance an outcome that would result in a benefit to one group of councils to the detriment of another.
- Be supported by sufficient evidence to support the outcome being sought and demonstrate the relevance and significance of the matter to local government nationally.

Motions must commence with the following wording:

*This National General Assembly calls on the Australian Government to ...*

This has resulted in the allocation of additional time for debate on motions at the 2024 NGA and amended the criteria with a view to improving the quality and relevance of motions included in the Business Papers. (Criteria attached)

**REPORT:**

As a result of the Councillor Workshop held 14th February 2024, submissions for the following motions are proposed to be submitted:

- (1) This National General Assembly again calls on the Australian Government to develop a road funding ratio to increase regional and rural feeder roads funding for rural and remote councils to ensure that produce can easily flow to the National highway system and meet market demand.
- (2) This National General Assembly calls on the Australian Government to develop a national housing shortage review and to investigate the national delivery of

## Our Governance No. 25 Cont...

housing through the State Governments to meet the demands of regional and rural communities.

- (3) This National General Assembly calls on the Australian Government to identify jobs and skill development opportunities for rural council areas and utilise the delivery through the accredited regional service outlets such as TAFE.
- (4) This National General Assembly calls on the Australian Government to develop professional training paths to allow Councils to support the training of engineers, building surveyors and other professional staff.
- (5) This National General Assembly calls on the Australian Government to Develop with State Governments programs to support essential not for profit organisations to fund and provide services in the community to meet increasing service demand for meals, housing and mental health support.
- (6) This National General Assembly calls on the Australian Government to provide additional funding support to rural and remote councils to control roadside vegetation, reducing fire and biohazard increase.
- (7) This National General Assembly calls on the Australian Government to develop a national code for renewable energy component transportation, to ensure that councils are not burdened by additional cost of road improvements and maintenance to allow the construction and servicing of wind turbines.
- (8) This National General Assembly calls on the Australian Government to develop a national code on wind farms and wind turbines to require a lifetime bond to ensure removal and site rehabilitation following the closure of the wind farm.
- (9) This National General Assembly calls on the Australian Government to continue to support the rollout of mobile phone towers in regional and rural Australia to ensure that all residents have a similar level of service and access to communications as those in city centres.
- (10) This National General Assembly calls on the Australian Government to work with State and Local Government Authorities to roll out emergency preparedness containers within each rural council area to allow rapid service access in times of emergency to reduce delays being experienced due to a need to transport required provisions from city areas.
- (11) This National General Assembly calls on the Australian Government to work with State Governments to identify health professionals required within rural areas and provide direct support by reducing HECs debts for people moving to rural or remote areas for a set period of time.

**COUNCIL IMPLICATIONS:****1. Community Engagement / Communication (per engagement strategy)**

Nil.

Our Governance No. 25 Cont...

**2. Policy and Regulation**

The above motions if accepted will require changes to the Federal Government’s grant guidelines in some instances and will also require changes to the Federal Governments budget policy in relation to the Financial Assistance Grants.

**3. Financial (Annual Budget & LTFP)**

In order for Councils, particularly Regional and Rural Councils to become more financially sustainable, these motions need to be adopted and accepted by the Federal Government.

**4. Asset Management (AMS)**

Nil.

**5. Workforce (WMS)**

Nil.

**6. Legal and Risk Management**

Nil.

**7. Performance Measures**

Nil.

**8. Project Management**

Nil.

**Glenn Wilcox**  
**General Manager**

|                               |                                                                        |
|-------------------------------|------------------------------------------------------------------------|
| Prepared by staff member:     | Glenn Wilcox, General Manager                                          |
| Approved/Reviewed by Manager: | Glenn Wilcox, General Manager                                          |
| Department:                   | Office of the Chief Executive                                          |
| Attachments:                  | <b>1</b> 2024 National General Assembly - 24<br>Discussion Paper Pages |



**2024  
NGA**

Building  
Community  
Trust

National Convention Centre  
Canberra

AUSTRALIAN  
LOCAL GOVERNMENT  
ASSOCIATION

**2 - 4  
JULY  
2024**

DISCUSSION  
PAPER

## KEY DATES

29 March 2024 | Acceptance of Motions

2 July 2024 | Regional Cooperation & Development Forum

3 - 4 July 2024 | National General Assembly

5 July 2024 | Australian Council of Local Government

## TO SUBMIT YOUR MOTION

VISIT: **ALGA.COM.AU**



The Australian Local Government Association (ALGA) is pleased to convene the 30th National General Assembly of Local Government (NGA), to be held in Canberra from 2-4 July 2024.

As convenor of the NGA, the ALGA Board cordially invites all councils to send representatives to this important national event.

The NGA is the premier national gathering of local governments, and provides councils with the opportunity to come together, share ideas, debate motions, and most importantly unite and further build on the relationship between local government and the Australian Government.

This discussion paper contains essential information for Australian councils considering submitting motions for debate at the 2024 National General Assembly of Local Government (NGA).

It is recommended that all councils and delegates intending to attend the 2024 NGA familiarise themselves with the guidelines for motions contained in this paper on page 6.

## **BACKGROUND TO ALGA AND THE NGA**

ALGA was established 1947. In structure, ALGA is a federation of member state and territory associations. Its mission is to achieve outcomes for local government through advocacy with impact, and maximise the economic, environmental and social wellbeing of councils and our communities.

Since 1994, the NGA has built the profile of local government on the national stage, showcased the value of councils, and most importantly demonstrated - particularly to the Australian Government - the strength and value of working with local government to help deliver on national priorities.

Debate on motions was introduced to the NGA as a vehicle for councils from across the nation to canvas ideas. Outcomes of debate on motions (NGA Resolutions) could be used by participating councils to inform their own policies and priorities, as well as their advocacy when dealing with federal politicians.

At the same time, they help ALGA and its member state and territory associations gain valuable insight into council priorities, emerging national issues, and the level of need and support for new policy and program initiatives.

Given the structure of ALGA, its Constitution, and level of resources, the NGA does not bind the ALGA Board. However, the Board carefully considers NGA resolutions as it determines ALGA's policies, priorities and strategies to advance local governments within the national agenda.

This is your NGA and ALGA is pleased to act as the convenor. ALGA's policies and priorities will continue to be determined by the ALGA Board in the interests of all councils.

**The ALGA Board thanks all councils for attending the NGA and those that will take the time to reflect on the purpose of debate on motions outlined in this paper, and to submit motions for debate at the 2024 NGA.**

## SUBMITTING MOTIONS

Australia is one of the world's great democracies. It is held in high regard across the world but should never be taken for granted.

**The theme of the 2024 NGA is – Building Community Trust.**

This theme aims to explore the critical importance of trust in governments, between governments, its institutions, and its citizens. This trust is a fundamental building block of our nation's democracy.

While relatively low key, over the past decade there has been increasing public debate by scholars and policy makers about the level of trust in government, its institutions and indeed the operation of our democracy more broadly.

Mark Evans et al (2019) published research in 'The Conversation' indicating that Australians' trust in politicians (our political representatives) and democracy has hit an all-time low. This report indicates 'fewer than 41% of Australian citizens are satisfied with the way democracy works in Australia, down from 86% in 2007.

Public satisfaction has fallen particularly sharply since 2013, when 72% of Australian citizens were satisfied. Generation X is least satisfied (31%) and Baby Boomers most satisfied (50%). Some political authors suggest that these trends in part explain the rise in popularity and the relative success of independents and micro or single-issue parties.

These statistics should be of concern to every level of government and those interested in the future of our communities and Australia's democratic system.

It is said that 'trust is hard-earned, easily lost, and difficult to re-establish – and a key to absolutely everything.' While media and public attention frequently focuses on levels of trust in the national and state governments, local governments have an equally important role in building, maintaining and indeed, often repairing government-community relationships.

At its most fundamental level, the 2024 NGA focusses on the role of local government and how all levels of government can help each other build, maintain and strengthen government-community relationships.

This discussion paper is a call for councils to submit motions for debate at the 2024 NGA to be held in Canberra from 2-4 July 2024.

Motions for this year's NGA should consider:

- how all levels of government in Australia can build trust in each other and earn greater trust from the community;
- practical opportunities for the Australian Government to leverage the trust that local communities have in their local council;
- focus on practical programs that can strengthen the system of local government nationally to provide the services and infrastructure required to support and strengthen our communities; and
- new program ideas that that would help the local government sector to deliver the Australian Government's objectives.

Motions should be concise, practical and implementable and meet the guidelines for motions set out in the paper.

You are encouraged to read all the sections of the paper but are not expected to respond to every issue or question. Your council's motion/s must address one or more of the issues identified in the discussion paper.

Motions must be lodged electronically using the online form available on the NGA website at: [www.alga.com.au](http://www.alga.com.au) and received no later than 11:59pm AEST on Friday 29 March 2024.

All notices of motions will be reviewed by the ALGA Board's NGA Sub-committee prior to publishing the NGA Business Paper to ensure that they meet these guidelines. This sub-committee reserves the right to select, edit or amend notices of motions to facilitate the efficient and effective management of debate on motions at the NGA.

All NGA resolutions will be published on [www.nationalgeneralassembly.com.au](http://www.nationalgeneralassembly.com.au).

As the host of the NGA, ALGA will communicate resolutions to the relevant Australian Government Minister and publish Ministerial responses as they are received on this website.

Please note that if your council does submit a motion, there is an expectation that a council representative will be present at the NGA to move and speak to that motion if required.

We look forward to hearing from you and seeing you at the 2024 NGA.

## CRITERIA FOR MOTIONS

To be eligible for inclusion in the NGA Business Papers, and subsequent debate on the floor of the NGA, motions must meet the following criteria:

1. Be relevant to the work of local government nationally.
2. Not be focused on a specific jurisdiction, location or region – unless the project or issue has national implications.
3. Be consistent with the themes of the NGA.
4. Complement or build on the policy objectives of ALGA and your state or territory local government association.
5. Be submitted by a council which is a financial member of their state or territory local government association.
6. Propose a clear action and outcome ie call on the Australian Government to act on something.
7. Not be advanced on behalf of external third parties that may seek to use the NGA to apply pressure to Board members, or to gain national political exposure for positions that are not directly relevant to the work of, or in the national interests of, local government.
8. Address issues that will directly improve the capacity of local government to deliver services and infrastructure for the benefit of all Australian communities.
9. Not seek to advance an outcome that would result in a benefit to one group of councils to the detriment of another.
10. Be supported by sufficient evidence to support the outcome being sought and demonstrate the relevance and significance of the matter to local government nationally.

Motions must commence with the following wording:

***This National General Assembly calls on the Australian Government to ...***

**Please note that resolutions of the NGA do not automatically become ALGA's national policy positions.**



## OTHER THINGS TO CONSIDER

It is important to complete the background section of the submission form. Submitters of motions should not assume that NGA delegates will have background knowledge of the proposal. The background section helps all delegates, including those with no previous knowledge of the issue, in their consideration of the motion. Please note, motions should NOT be prescriptive in directing how the matter should be pursued.

**Try to keep motions practical, focussed and capable of implementation to ensure that relevant Australian Government Ministers provide considered, thoughtful and timely responses.**

Try to avoid motions that are complex, contain multi-dot points and require complex cross-portfolio implementation.

All motions submitted will be reviewed by the ALGA Board's NGA Sub-committee, in consultation with state and territory local government associations, to determine their eligibility for inclusion in the NGA Business Papers.

When reviewing motions, the Sub-committee considers the criteria, clarity of the motion and the importance and relevance of the issue to local government.

If there are any questions about the substance or intent of a motion, ALGA will raise these with the nominated contact officer. With the agreement of the submitting council, these motions may be edited before inclusion in the NGA Business Papers.

To ensure an efficient and effective debate, where there are numerous motions on a similar issue, the NGA Sub-committee will group these motions together under an overarching strategic motion. The strategic motions will have either been drafted by ALGA or will be based on a motion submitted by a council which best summarises the subject matter.

Debate will occur in accordance with the rules for debate published in the Business Papers and will focus on the strategic motions. Associated sub-motions will be debated by exception only or in accordance with the debating rules.

Any motion deemed to be primarily concerned with local or state issues will be referred to the relevant state or territory local government association and will not be included in the NGA Business Papers.

All motions require:

- a contact officer;
- a clear national objective;
- a summary of the key arguments in support of the motion; and
- endorsement of your council.

**Motions should be lodged electronically using the online form available at [www.alga.asn.au](http://www.alga.asn.au).**  
**Motions should be received no later than 11:59pm AEST on Friday 29 March 2024.**

## SETTING THE SCENE

The theme for NGA24 'Building Community Trust' aims to focus on the role of local government in the Australian system of government and explore the critical importance of trust in governments, between governments, its institutions, and our citizens.

In a recent essay on Capitalism after the Crisis (2023) the Treasurer the Hon Dr Jim Chalmers MP wrote:

*'Our mission is to redefine and reform our economy and institutions in ways that make our people and communities more resilient, and our society and democracy stronger as well.'*

The need to strengthen our democracy was also emphasised the Prime Minister the Hon Anthony Albanese MP in a speech at Queensland's Woodford Folk Festival toward the end of 2022:

*'I urge anyone who thinks our democracy is unassailable to have a look around the world. Even some of the oldest, most stable democracies have come under attack from a whole range of corrosive, insidious forces. No one is immune. Our democracy is precious, something we have carefully grown and nurtured from one generation to the next. One of our core responsibilities is to make it stronger, and the key to that strength is transparency and accountability.'*

In early 2023 the Australian Government established a taskforce to advise government on 'what can be done – practically – to strengthen Australian democracy'.

The 2024 NGA provides you - the elected representatives of Australia's local councils and communities - with the opportunity to engage with the Federal Government and key Ministers.

Further, it is your opportunity to advocate for new or expanded programs and key policy initiatives that could strengthen local governments, its capacity to deliver services and infrastructure to local communities across the nation. This service delivery is critical to build, maintain and strengthen the trust of our citizens.

This year's call for motion focusses on twelve priority areas:

- Intergovernmental relations;
- Financial sustainability;
- Roads and infrastructure;
- Emergency management;
- Housing and homelessness;
- Jobs and skills;
- Community services;
- Closing the Gap and Aboriginal and Torres Strait Islander Reconciliation;
- Data, digital technology and cyber security;
- Climate change and renewable energy;
- Environment; and
- Circular economy.



# 1. INTERGOVERNMENTAL RELATIONS

'Australia's federal structure, built upon reciprocal financial, legislative and policy responsibilities, requires intelligent cooperation on issues of strategic national significance.'

National Cabinet is a forum for the Prime Minister, Premiers and Chief Ministers to meet and work collaboratively. National Cabinet was established on 13 March 2020 and is chaired by the Prime Minister. The National Cabinet is a key mechanism in Australia's current intergovernmental architecture.

A representative of local government, the President of ALGA, is invited to meet with National Cabinet once each year. The President of ALGA also attends one meeting per year of the Council on Federal Financial Relations comprising the Commonwealth Treasurer as Chair and all state and territory treasurers.

A substantial body of research, from Australia and internationally, has highlighted that governments that work together are generally more successful in achieving shared national objectives, including economic recovery from events like the COVID-19 pandemic as well as in service and infrastructure delivery.

This research reinforces the need for local government to be included in relevant ministerial forums that support national priorities – from housing affordability to reaching net-zero emissions. ALGA currently participates in National Cabinet (1/year), Council on Federal Financial Relations (1/year), Infrastructure Transport Ministers Meeting, National Emergency Managers Meeting, Local Government Ministers Forum, Joint Council on Closing the Gap, Planning Ministers Meeting, Meeting of Environment Ministers, Energy and Climate Change Ministers and the Road Safety Ministers Meeting, to represent local government views.

Local government input can provide a community voice, enabling our intergovernmental forums to make decisions with greater legitimacy and authority.

*Given the importance of trust in governments, between governments and its citizens, how can intergovernmental arrangements be further improved in Australia?*

*Are there ways of maintaining and enhancing the community's trust in local government?*

*Are there new initiatives and programs that could be adopted to improve the level of cooperation and collaboration between the Australian Government and local government?*

## 2. FINANCIAL SUSTAINABILITY

Trust in governments is highly correlated with their ability to fulfill the implicit social contract between government and its citizens by keeping promises.

Local government is the third sphere of government in Australia's system of government. Councils are comprised of locally elected representatives who understand local needs and engage locally on strategies to meet those needs.

Councils are responsible for providing a wide range of critical local area services including planning, libraries, waste management systems, transport and infrastructure (eg roads and footpaths, parks, sporting grounds and swimming pools) and social services.

These services are critical to the wellbeing, liveability and productivity of all local communities, and therefore the nation. Equally important is the sustaining of democratic processes at the local and regional level.

Local government's total annual expenditure in 2021 -22 was approximately \$43.6 billion. Non-financial assets including roads, community infrastructure such as buildings, facilities, airports, water, and sewerage (in some states) including land, are valued at \$539 billion [ABS Government Finance Statistics, Australia, 2021-22].

In 2021-22, the Australian Government provided \$2.6 billion in Financial Assistance Grants funding to councils. This included \$1.3b which was brought forward from the 2021-22 estimate and paid through state and territory governments in 2020-21.

Nationally, local government derives nearly 90% of its revenue from its own sources (including rates and services charges), compared to around 50% for state governments. Grants from other levels of government make up just over 10% of local government's total revenue, however these grants are particularly important in areas with a low-rate base, and/or high growth rates, and rapidly expanding service and infrastructure needs.

In 2021-22 Financial Assistance Grants to local governments was less than 0.6% of Commonwealth taxation revenue (CTR), a significant drop from 1996 when these grants were at 1% of CTR. In 2023-24 Financial Assistance Grants have fallen to 0.5% of Commonwealth taxation.

*What improvements are needed to the intergovernmental financial transfer system, particularly the Commonwealth transfers to local government, to enhance the community's trust in local government and by extension all governments?*

*Noting that Commonwealth tied funding is provided with detailed requirements how can this system be improved to provide flexibility and maximize the benefit to local communities?*

### 3. ROADS AND INFRASTRUCTURE

ALGA's 2021 National State of the Assets Report (NSoA) is currently being updated and expected to be launched in 2024. The most recent NSoA shows that while most local government assets such as roads, bridges, buildings, parks and recreation, stormwater, water and wastewater, and airports and aerodromes are generally in good to very good condition, around 10% are not fit for purpose, and around 20–25% are only fair and over time will need attention.

The last NSoA found that in 2019–20 non-financial infrastructure assets were valued at \$342 billion and were depreciating at \$7.7 billion per year. Replacement costs of these infrastructure assets were in the order of \$533 billion.

Local government assets make up a significant proportion of the physical structure of local communities and often provide critical access to and support for citizens to engage in state and national assets and opportunities.

For example, local roads provide important “first and last-mile access” for communities and industry to road networks, integral to economic development and community connection. Local sporting grounds can provide access for community groups to build community participation that has social, health and economic benefits.

*Are there programs or initiatives that the Australian Government could adopt to improve the long-term sustainability of local government infrastructure?*

*Are there programs or initiatives that the Australian Government could provide to improve the sector's capacity to manage local government infrastructure and to integrate these plans into long-term financial plans?*

*Are there programs or initiatives that the Australian Government could develop to maintain, strengthen and enhance the reputation of Australia's infrastructure providers, including local government?*



## 4. EMERGENCY MANAGEMENT

In 2022 alone, 46 disasters were declared across Australia, covering more than 300 different council areas. In recent years, almost every Australian council has been impacted in some way by fires, floods, or cyclones.

Last year's flooding caused a damage bill of approximately \$3.8 billion to local roads across Queensland, New South Wales, Victoria and South Australia. This was just a fraction of the total disaster costs incurred by governments across the country.

There have been numerous NGA motions in recent years regarding natural disasters and this has been a significant priority in ALGA's advocacy program.

In 2022 ALGA successfully advocated for a new \$200 million per year Disaster Ready Fund, with the first round of funding allocated in June 2023. This fund will support councils and communities to mitigate against the risk of future disasters and help address the significant imbalance between mitigation and recovery spending.

Councils are encouraged to draw on their practical experience of the improvements that could be made to managing emergencies.

Please note that many aspects of emergency management are state or territory responsibilities, and your motions should focus on how the Australian Government could assist.

*What new programs, or improvements to existing programs, could the Australian Government develop to partner with local government to improve the current natural disaster management systems to further assist in recovery and build resilience?*

## 5. HOUSING AND HOMELESSNESS

Almost every Australian council and community is facing challenges around a lack of affordable housing.

Alarming research by the UNSW City Futures Research Centre shows 640,000 Australian households – or one in 15 households – are under housing stress.

All levels of government, including councils, have a fundamental role to play in addressing this crisis, which is being compounded by high interest rates, rising construction costs and skills shortages.

At a national level, ALGA is a signatory to the National Housing Accord, and in 2023 successfully advocated for a new \$500 million Housing Support Program for state and local governments to deliver supporting infrastructure for new housing developments.

While the provision of affordable housing is not a local government responsibility, councils have a role to play in ensuring there is enough suitably located land available for housing and that a diversity of housing stock is supported. Councils also want to ensure that new housing developments are supported with the necessary services and infrastructure to create liveable and sustainable communities.

Many councils are also addressing thin markets and developing land and housing themselves, delivering local solutions to meet the needs of their communities.

Councils also want to ensure that they engaged with planning decisions that affect local communities. Taking planning powers away from councils does not always support the best local outcomes.

Councils also play an important role addressing some of the causes of homelessness, including social inclusion programs that can assist mental health and family violence issues, as well as providing support for people currently experiencing homelessness.

*What new programs and policies could the Australian Government develop to partner with local government to support the provision of more affordable housing?*

*How can the Australian Government work with councils to address the causes and impacts of homelessness?*

## 6. JOBS AND SKILLS

Local government is a major employer in Australia providing employment, career advancement and training opportunities for more than 190,800 Australians, across an estimated 400 occupations.

However, councils are facing significant jobs and skills shortages that are constraining their capacity to deliver services and build and maintain local infrastructure.

ALGA's 2022 National Local Government Workforce Skills and Capability Survey indicated that more than 90 percent of Australia's 537 councils were experiencing skills shortages.

The survey also showed that for approximately two-thirds of these councils, these shortages were impacting on project delivery.

In particular, councils are facing a shortage of planners, engineers, building surveyors, environmental officers and human resources professionals.

Skills shortages occur for a variety of reasons including an inability to compete against the private sector, worker accommodation, support services for families, ageing of the workforce and geographic isolation.

*Are there programs or initiatives that the Australian Government could implement that would enhance local government's capacity to attract and retain appropriately skilled staff now and into the future?*

*Are there programs or changes to existing programs that would increase local government's ability to employ apprentices and trainees?*

*Are there other initiatives that the Australian Government could provide to improve the sector's ability to plan and develop skills fit for the future?*

## 7. COMMUNITY SERVICES

Councils provide a wide range of services based on local characteristics, needs, priorities, and the resources of their community. Indeed, it is this level of responsiveness and accountability to the local community that is an essential feature of democratic local governments worldwide.

Some of these services are provided to address market failure, and many of them are provided by councils on behalf of other levels of government.

It is important to note that nationally local government is more than 83% self-sufficient ie funded at the local level either through rates, fees and charges, sale of goods and services, or interest. The Australian Bureau of Statistics data shows that total local government annual expenditure in 2021-22 was \$43.6 billion.

Only 17% comes from grants and subsidies from other levels of government. Unfortunately, many of these grants and subsidies are tied, or require matching funding which restricts the ability to address local priorities in the way the council and community might need.

Arguably there is no greater obligation upon government than to maintain the trust that citizens have in meeting their community services obligations and promises, particularly to society's most vulnerable.

Local government community services are broadly defined, and may include but are not limited to:

- environmental health including food safety;
- childcare, early childhood education, municipal health;
- aged care, senior citizens;
- services to people living with disability;
- programs to address disadvantage, to reduce poverty and homelessness;
- sporting and recreational programs;
- arts and cultural activities, programs and festivals;
- tourism and economic development activities; and
- library services.

*Noting the funding arrangements for the provision of local government community services are there programs and initiatives that the Australian Government could implement to improve the delivery of these services?*

*Are there reforms or improvements in national community services program that would help local governments support the Australian Government to deliver on its national objectives?*

## **8. CLOSING THE GAP AND ABORIGINAL AND TORRES STRAIT ISLANDER RECONCILIATION**

In 2021, ALGA co-signed a landmark national agreement to close the gap between Indigenous and non-Indigenous Australians. At the heart of the National Agreement on Closing the Gap Partnership are four agreed priority reform targets and 19 socio-economic targets in areas including education, employment, health and wellbeing, justice, safety, housing, land and waters, and Aboriginal and Torres Strait Islander languages.

The Indigenous Voice Co-design Final Report to the Australian Government was released in December 2021. The Local & Regional Voice will contribute to achieving the Closing the Gap outcomes by providing avenues for Indigenous voices to be heard, including to provide feedback to government on Closing the Gap.

As the level of government closest to the people, councils have an essential role supporting and helping to steer the development of policies and programs in partnership with local Indigenous peoples that address closing the gap priorities at the local and regional level.

Local government plays a positive role in reconciliation and celebrating Indigenous culture and identity, and sustainably funded could work effectively to reduce Indigenous disadvantage in all its forms.

On 14 October 2023, Australians voted in a referendum about whether to change the Constitution to recognise the First Peoples of Australia by establishing a body called the Aboriginal and Torres Strait Islander Voice. The referendum did not pass.

*Are there programs or initiatives that the Australian Government could adopt to assist local government to advance reconciliation and close the gap?*

*Are there practical programs or initiatives that local government and the Australian Government could introduce to maintain, build and strengthen the level of trust between Aboriginal and Torres Strait Islanders and governments?*

## 9. DATA, DIGITAL TECHNOLOGY AND CYBER SECURITY

Provision of information technology to all Australians is vital to innovation, economic growth, and social equity. However, it is potentially even more important to regional Australia where the tyranny of distance increases the inequity of services available – including education, health, economic and social. Innovative technology is becoming more broadly available and could boost productivity and economic growth.

Councils around Australia continue to embrace new technologies to improve their service delivery standards and broaden consultation and engagement with their local communities. However, implementation can be hindered without access to basic technological infrastructure and the necessary IT skills and resources.

In recent times, cyber-attacks on major corporations and other businesses have resulted in significant data breaches. It is a timely reminder as digital information, services and products become an increasing feature of modern business operation including in local government.

Like all risks, local government must manage the risk of cyber-attacks and address cyber security. At a national level, there is limited understanding of local governments' vulnerability to cyber-attacks, preparedness and adequacy of risk management strategies or business continuity planning.

While this is primarily a responsibility of the sector itself, governments at all levels must work together to ensure that the public have confidence in government information management systems and its security.

*Drawing upon your council's experience, and your knowledge of other councils within your state or territory, are there programs and initiatives that the Australian Government could implement to help local government develop its digital technology services and infrastructure?*

*Are there actions the Australian Government could take to improve cyber security within the local government sector?*



## 10. CLIMATE CHANGE AND RENEWABLE ENERGY

Australia's changing climate presents a significant challenge to governments, individuals, communities, businesses, industry, and the environment.

The Australian Government has committed to address climate change and in June 2022 submitted its revised National Determined Contribution (NDC) to the United Nations Framework Convention on Climate Change. The revised NDC included reaffirming a target of net zero emissions by 2050 and committing to reduce greenhouse gas emissions by 43% from 2005 levels.

Local governments have played an important leadership role in addressing climate change, and councils have supported a wide range of community-based programs and initiatives to lower the carbon footprint of their own business operations and of their local communities.

As a sector, local government has been an advocate and active participant in the debate for lowering carbon emissions, is sourcing renewable energy, has responded creatively to reduce greenhouse gas emissions from landfills, and facilitated the construction of green buildings and water sensitive design of cities and towns.

Local government has been at the forefront in addressing the impacts of climate change and adaptation to climate change. In particular, councils have a practical understanding of the risk and impact of climate change on Australia's infrastructure and physical assets, natural ecosystems, local economies and their community.

*Noting the Australian Government's approach to reducing emissions, are there partnerships, programs, and initiatives that local government and the Australian Government can form to achieve Australia's 2050 net zero emissions target?*

*Are there initiatives that could assist local governments to build trust in the community for implementation of key climate change and emissions reduction initiatives?*

## 11. ENVIRONMENT

Australia's 537 local councils play an essential role in providing, regulating and managing Australia's environmental services and infrastructure.

Whether it's biodiversity, biosecurity, natural resource management (NRM), contaminated lands, waste management, water resources, sustainability or roadside environments, councils are responsible for educating households and businesses on environment policy, as well as driving environmental programs and initiatives in their local communities.

In recent years the National General Assembly has considered a range of environmental issues, and passed resolutions on biodiversity, biosecurity, conservation, climate change and water security.

*How could the Australian Government partner with local government to strengthen Australia's environmental services and infrastructure?*

*What new programs could the Australian Government partner with local government in to progress local regional and national objectives?*



## 12. CIRCULAR ECONOMY

Local government is responsible for the management of household and domestic waste and has a critical role to play in further developing the circular economy.

Australia's 537 councils manage approximately 26 percent of Australian waste, either directly or through contractual arrangements. Each year, local governments collect around 9.7 million tonnes of waste from kerbside bin services, sort it at material recovery facilities (MRFs), and dispatch what can be recycled to reprocessing facilities in Australia and overseas.

Where waste cannot be recovered it is landfilled, and local governments in most jurisdictions must pay a significant levy per tonne for landfilled waste, as well as incur the operational costs of maintaining and managing a landfill.

Collecting, treating, and disposing of Australian domestic waste costs local government an estimated \$3.5 billion annually. Local government also dedicates resources to administering community waste-education programs, collecting litter, addressing illegal rubbish dumping, and ensuring compliance with waste bylaws.

In November 2023, Australia's Environment Ministers agreed that the Federal Government would establish new regulations for packaging as well as mandate how packaging is designed, develop minimum recycled content requirements and prohibit harmful chemicals being used. These changes are expected to have a positive impact on the amount of waste sent to landfill, and the costs borne by councils and their communities.

*How could the Australian Government further strengthen product stewardship arrangements to support local governments in their endeavours to increase recycling and reduce the volume of waste?*

*How could the Australian Government partner with local government to advance the circular economy?*

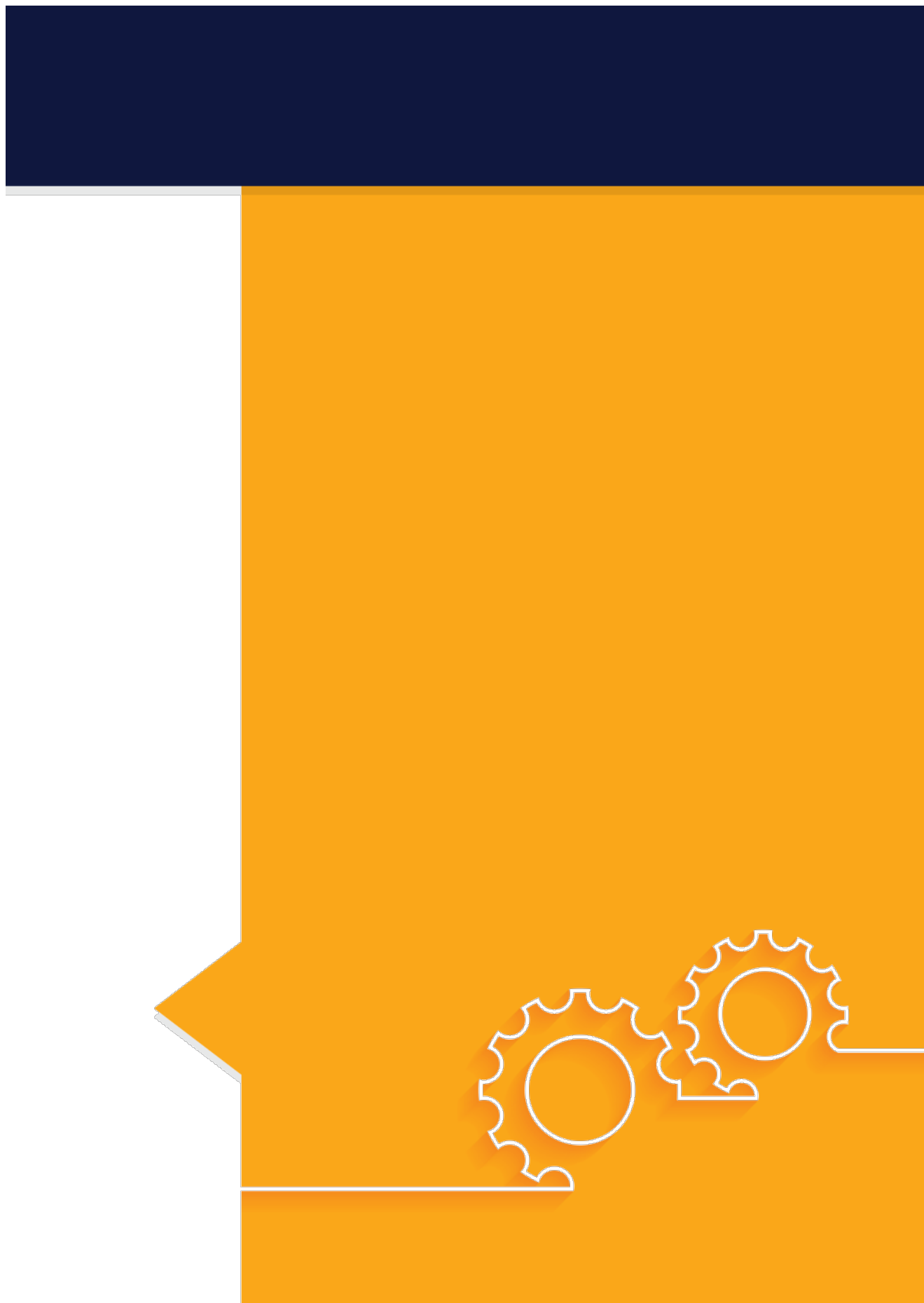
## CONCLUSION

Thank you for taking the time to read this discussion paper and your support for the 2024 National General Assembly of Local Government.

### **A FINAL REMINDER:**

- » Motions should be lodged electronically at [www.alga.com.au](http://www.alga.com.au) and received no later than 11.59pm on Friday 29 March 2024.
- » Motions must meet the criteria published in this paper.
- » Motions should commence with the following wording: 'This National General Assembly calls on the Australian Government to...'
- » Motions should not be prescriptive in directing how the matter should be pursued.
- » Motions should be practical, focussed and relatively simple.
- » It is important to complete the background section on the form.
- » Motions must not seek to advance an outcome that would result in a benefit to one group of councils to the detriment of another.
- » When your council submits a motion there is an expectation that a council representative will be present at the 2024 National General Assembly to move and speak to that motion if required.
- » Resolutions of the National General Assembly do not automatically become ALGA's national policy positions. The resolutions are used by the ALGA Board to inform policies, priorities and strategies to advance local governments within the national agenda.

We look forward to hearing from you and seeing you at the 2024 National General Assembly in Canberra.







|                      |                                           |
|----------------------|-------------------------------------------|
| <b>Department:</b>   | <b>Office of the Chief Executive</b>      |
| <b>Submitted by:</b> | Glenn Wilcox, General Manager             |
| <b>Reference:</b>    | <b>ITEM GOV26/24</b>                      |
| <b>Subject:</b>      | <b>FUTURE COUNCILLOR STRUCTURE - 2028</b> |

#### **LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK**

|                      |                                                                                                                                                             |
|----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>CSP Goal:</b>     | <b>Leadership</b> - Resources and advocacy of Council are aligned to support the delivery of the community vision outlined in the Community Strategic Plan. |
| <b>CSP Strategy:</b> | Services to our community are provided in an equitable, safe, professional, friendly and timely manner consistent with our corporate values.                |

#### **SUMMARY**

Council may undertake a review of its future Councillor structure prior to each General Election and determine if it wishes to hold a Poll to review its Councillor numbers and Ward system.

#### **OFFICER'S RECOMMENDATION:**

##### **That Council:**

- (1) Determine if it would like to hold a Poll or Constitutional referendum on the number of wards and Number of Councillors to be elected at the 2028 General Election; and**
- (2) That the following questions be asked in a YES or NO context similar to;**
  - (i) Do you agree that at the 2028 general council election that Tenterfield Shire Council should have three electoral Wards?**
  - (ii) Do you agree that at the 2028 general council election that Six (6) Councillors are elected being two Councillors in each Ward?**

#### **BACKGROUND**

Councillors may advise the Electoral Commission to hold a Poll at a General Election to ask the community to vote on changes to Councillor numbers and Wards.

#### **REPORT:**

As part of the review of Councils Long Term Finances, discussion in the community raised a review into the possibility of reducing the number of Wards from five (5) to Three (3) and the subsequent reduction in Councillor numbers from Ten (10) to Six (6).

Every four years a Council has an opportunity to ask its residents questions at an official Poll undertaken with the general election. Council may wish to conduct a poll or a constitutional referendum at the September 2024 Local Government Elections.

A Council may take a poll of electors for its information and guidance on any matter.

Our Governance No. 26 Cont...

A constitutional referendum is a poll initiated by a Council in order to give effect to the following matters:

- Dividing an area into wards or abolishing all wards
- Changing the method for electing the Mayor
- Increasing or decreasing the number of Councillors
- Changing the method of election of Councillors for an area divided into Wards

Voting at a poll is not compulsory. Voting at a constitutional referendum is compulsory.

It is important that referendum and poll questions are carefully drafted. Questions should be clear and capable of being answered 'yes' or 'no'.

This report is to ask Council to consider conducting a poll or referendum at the September 2024 elections.

#### **COUNCIL IMPLICATIONS:**

**1. Community Engagement / Communication (per engagement strategy)**

A poll or referendum would be undertaken if Council agrees to undertaking such.

**2. Policy and Regulation**

- n/a

**3. Financial (Annual Budget & LTFP)**

Nil.

**4. Asset Management (AMS)**

Nil.

**5. Workforce (WMS)**

Nil.

**6. Legal and Risk Management**

Nil.

**7. Performance Measures**

Nil.

**8. Project Management**

Nil.

**Glenn Wilcox**  
**General Manager**

|                               |                                           |
|-------------------------------|-------------------------------------------|
| Prepared by staff member:     | Glenn Wilcox, General Manager             |
| Approved/Reviewed by Manager: | Glenn Wilcox, General Manager             |
| Department:                   | Office of the Chief Executive             |
| Attachments:                  | There are no attachments for this report. |

|                      |                                                    |
|----------------------|----------------------------------------------------|
| <b>Department:</b>   | <b>Office of the Chief Executive</b>               |
| <b>Submitted by:</b> | Elizabeth Melling, Executive Assistant & Media     |
| <b>Reference:</b>    | <b>ITEM RES2/24</b>                                |
| <b>Subject:</b>      | <b>COUNCIL RESOLUTION REGISTER - FEBRUARY 2024</b> |

**LINKAGE TO INTEGRATED PLANNING AND REPORTING FRAMEWORK**

|                             |                                                                                                                                                                                                                         |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>CSP Goal:</b>            | <b>Leadership</b> - Council is a transparent, financially-sustainable and high-performing organisation, delivering valued services to the Community.                                                                    |
| <b>CSP Strategy:</b>        | Ensure the performance of Council as an organisation complies with all statutory Guidelines, supported by effective corporate management, sound integrated planning and open, transparent and informed decision making. |
| <b>CSP Delivery Program</b> | Ensure that the performance of Council as an organisation complies with all statutory reporting guidelines and information is available to decision makers.                                                             |

**SUMMARY**

The purpose of this Report is to provide a standing monthly report to the Ordinary Meeting of Council that outlines all Resolutions of Council previously adopted and yet to be finalised.

**OFFICER'S RECOMMENDATION:**

**That Council notes the status of the Council Resolution Register to February 2024.**

**Glenn Wilcox**  
**General Manager**

|                               |                                                |
|-------------------------------|------------------------------------------------|
| Prepared by staff member:     | Elizabeth Melling, Executive Assistant & Media |
| Approved/Reviewed by Manager: | Glenn Wilcox, General Manager                  |
| Department:                   | Office of the Chief Executive                  |
| Attachments:                  | <b>1</b> Actions Report 25 Pages               |

|                                   |  |                                                      |
|-----------------------------------|--|------------------------------------------------------|
| <b>OUTSTANDING ACTIONS REPORT</b> |  | <b>Printed:</b> Tuesday, 19 March 2024<br>2:51:36 PM |
| <b>Division:</b>                  |  | <b>Date From:</b>                                    |
| <b>Committee:</b>                 |  | <b>Date To:</b>                                      |
| <b>Officer:</b>                   |  |                                                      |

| Meeting            | Date       | Officer            | Title                                                                                                  | Target     |
|--------------------|------------|--------------------|--------------------------------------------------------------------------------------------------------|------------|
| Council 27/02/2019 | 27/02/2019 | Francisco, Matthew | Compulsory Acquisition of Crown Land for the Mount Lindesay Road Upgrade, 0-6km Section East of Legume | 13/03/2019 |

**30/19** **Resolved** that Council:

- (1) Proceed with the compulsory acquisition of the land described as part of Lot 7016 DP 1073681, Lot 7017 DP 1106730 and Lot 7020 DP 1106731 for the purpose of operational land being for road widening in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991 and subject to the Undetermined Aboriginal Land Claim being withdrawn; and
- (2) Make an application to the Minister and the Governor for approval to acquire part of Lot 7016 DP 1073681, Lot 7017 DP 1106730 and Lot 7020 DP 1106731 by compulsory process under section 177(1) and 177(2)(b) of the Roads Act 1993; and
- (3) Requests the Minister for Local Government approve a reduction in the notification period from 90 days to the minimum 60 days.

(Greg Sauer/Gary Verri)

**Notes**

**12 Oct 2022 3:26pm Counsell, David**

Meeting has been held with land surveyor to complete survey work now that fencing is complete and finalise acquisition plan preparation.

**14 Sep 2022 12:40pm Counsell, David**

Matter is still awaiting land surveyor to complete on site boundary pegging and preparation of the survey plan for lodgement.

**12 Aug 2022 4:33pm Melling, Elizabeth - Reallocation**

Action reassigned to Counsell, David by Melling, Elizabeth - as Jess Gibbins is away reallocated to Dave Counsell.

**14 Feb 2022 2:56pm Gibbins, Jessica**

Awaiting final survey plans.

**02 Dec 2021 12:48pm Fitzpatrick, Christie**

Data imported from Resolution Register:

18.3.19 Awaiting Final plans to be sent with application to Minister.

12.4.19 No change to status.

10.5.19 No change.

12.7.19 Final plans being reviewed.

19.8.19 Pricing being sought from registered surveyors for the initial set out of proposed acquisition areas.

15.11.19 No change to status.

10.2.20 Section of existing boundary between 0.1 to 1 km has been pegged in consultation with RMS design review.

Advice of determination of Land Claim received for Lots 7016, 7017 & 7020 received at start of November. Likely impacts to the project to be discussed with RMS.

11.5.20 Interim section 0.1km to 1.0km agreed with RMS for commencement of works once water is again available for construction. Drainage materials have been ordered and remaining sections to be surveyed with a view to minimise any compulsory acquisition required.

1.7.20 Survey of design centreline has been initially done on Legume 0-6.0km section and minor adjustments being considered to minimise extent of works impacting on adjacent properties.

7.8.20 The set out of a slightly modified alignment has commenced that should minimise extent of acquisition required.

Revised construction design plans have been sent to the consultant land surveyors for use in defining the land acquisition boundaries.

14.4.21 Land surveyors from Tenterfield are currently pegging proposed acquisition boundaries although access for this task has been hampered by recent wet ground conditions.

7.5.21 Surveyors are back on site continuing with field work.

7.6.21 Land surveyors are preparing plans for proposed acquisition.

14.10.21 Land surveyors have been delayed by wet weather to complete the field work to peg acquisition boundaries.

10.11.21 Ongoing process with surveyors to prepare survey plans.

| Meeting            | Date       | Officer            | Title                                                      | Target     |
|--------------------|------------|--------------------|------------------------------------------------------------|------------|
| Council 22/07/2020 | 22/07/2020 | Francisco, Matthew | Tenterfield Common Easement and Lot Compulsory Acquisition | 27/07/2020 |

**133/20** **Resolved** that Council:

- (1) Proceed with the compulsory acquisition of the interest in the land described as right of carriageway and easement for water supply within Lot 7023 DP1126222 and within Lot 7022 DP 1126834 for the purpose of creating and obtaining an easement for water supply and right of carriage way to the

| OUTSTANDING ACTIONS REPORT |  |                                 |  |
|----------------------------|--|---------------------------------|--|
| Division:                  |  | Printed: Tuesday, 19 March 2024 |  |
| Committee:                 |  | 2:51:36 PM                      |  |
| Officer:                   |  | Date From:                      |  |
|                            |  | Date To:                        |  |

| Meeting                       | Date | Officer | Title                                                                                                                                                                                                                                                                                                                                                                              | Target |
|-------------------------------|------|---------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
|                               |      |         | water source and pump infrastructure in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991;                                                                                                                                                                                                                                               |        |
| (2)                           |      |         | Proceed with the compulsory acquisition of the land described as subdivided Lot 7022 DP 1126834 for the purpose of subdivision and acquisition of the newly-formed Lot for the purposes of developing water infrastructure on the site and security infrastructure around the site in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991; |        |
| (3)                           |      |         | Make an application to the Minister and the Governor for approval to acquire interest in the land described as right of carriageway and easement for water supply within Lot 7023 DP1126222 by compulsory process under section 186(1) of the Local Government Act;                                                                                                                |        |
| (4)                           |      |         | Make an application to the Minister and the Governor for approval to acquire the subdivided Lot 7022 DP 1126834 by compulsory process under section 186(1) of the Local Government Act;                                                                                                                                                                                            |        |
| (5)                           |      |         | Classifies the land as operational land;                                                                                                                                                                                                                                                                                                                                           |        |
| (6)                           |      |         | Requests the Minister for Local Government approve a reduction in the notification period from 90 days to 30 days;                                                                                                                                                                                                                                                                 |        |
| (7)                           |      |         | Proceed with the subdivision of the land described as Lot 7022 DP1126834 and all other processes required for the purpose of compulsory acquisition of the newly-formed Lot in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991;                                                                                                        |        |
| (8)                           |      |         | Proceed with the compulsory acquisition of the land described as 'Proposed Lot 1' for the purpose of developing a site for established emergency water infrastructure in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991.                                                                                                              |        |
| (Brian Murray/Michael Petrie) |      |         |                                                                                                                                                                                                                                                                                                                                                                                    |        |

**Notes**

**19 Mar 2024 2:37pm Melling, Elizabeth - Reallocation**

Action reassigned to Francisco, Matthew by Melling, Elizabeth - David Counsell no longer works for TSC

**10 Feb 2023 2:14pm Melling, Elizabeth - Reallocation**

Action reassigned to Counsell, David by Melling, Elizabeth - James Pryor no longer works for COuncil.

**02 Dec 2021 1:17pm Fitzpatrick, Christie**

Data imported from Resolution Register:

13.8.20 Jennings & Kneipp instructed to develop the 88B instrument for the easement.

CA application drafted.

No response from the Common Trust regarding their concurrence within the allotted timeframe.

9.9.20 Jennings & Kneipp are to develop the 88B instrument for the easement. No response from Common Trust regarding their concurrence within the allotted timeframe. CA application drafted and signed by CE.

15.10.20 Compulsory Land Acquisition submitted to Crown Lands for processing.

3.12.20 Sent to OLG as advised by Crown to begin next steps.

9.2.21 Register Acquisition Plan being finalised between surveyor and OLG.

10.3.21 Registered Acquisition Plan with NSW Land Registry Services for advice.

20.4.21 This acquisition has stalled as the Common Trust Board have not signed the papers for the Agreement.

11.6.21 Resending papers to trust.

Waiting on response

9.9.21 Advisements underway to proceed with acquisition due to second attempt with no response.

11.11.21 Several attempts made by phone and letter to the Common Trust since April 2021, however no response has been received.

Works are being scheduled to proceed.

| Meeting                                                                                                 | Date                                                                                                                                                                                                                             | Officer            | Title                                                                      | Target    |
|---------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|----------------------------------------------------------------------------|-----------|
| Council 26/08/2020                                                                                      | 26/08/2020                                                                                                                                                                                                                       | Francisco, Matthew | NOTICE OF MOTION - MARYLAND CULLENDORE ROAD THROUGH MARYLAND NATIONAL PARK | 9/09/2020 |
| <u>176/20</u>                                                                                           | <u>Resolved</u> that Council contact Crown Lands Department and National Parks & Wildlife Service informing them that Tenterfield Shire Council wishes to keep the Maryland Cullendore Road open.<br>(Gary Verri/Bronwyn Petrie) |                    |                                                                            |           |
| Notes                                                                                                   |                                                                                                                                                                                                                                  |                    |                                                                            |           |
| 10 Feb 2023 2:15pm Melling, Elizabeth - Reallocation                                                    |                                                                                                                                                                                                                                  |                    |                                                                            |           |
| Action reassigned to Condrick, Jodie by Melling, Elizabeth - Neville Coonan no longer works for Council |                                                                                                                                                                                                                                  |                    |                                                                            |           |

|                                   |  |                                                      |
|-----------------------------------|--|------------------------------------------------------|
| <b>OUTSTANDING ACTIONS REPORT</b> |  | <b>Printed:</b> Tuesday, 19 March 2024<br>2:51:36 PM |
| <b>Division:</b>                  |  | <b>Date From:</b>                                    |
| <b>Committee:</b>                 |  | <b>Date To:</b>                                      |
| <b>Officer:</b>                   |  |                                                      |

| Meeting                                                                                                                                        | Date | Officer | Title | Target |
|------------------------------------------------------------------------------------------------------------------------------------------------|------|---------|-------|--------|
| 02 Nov 2022 9:38am Coonan, Neville                                                                                                             |      |         |       |        |
| No action taken                                                                                                                                |      |         |       |        |
| 20 Sep 2022 8:33am Coonan, Neville                                                                                                             |      |         |       |        |
| No action taken to date                                                                                                                        |      |         |       |        |
| 18 Jul 2022 4:01pm Melling, Elizabeth - Reallocation                                                                                           |      |         |       |        |
| Action reassigned to Coonan, Neville by Melling, Elizabeth - This was previously in Cr Petrie's name.                                          |      |         |       |        |
| 02 Dec 2021 1:24pm Fitzpatrick, Christie                                                                                                       |      |         |       |        |
| Data imported from Resolution Register:                                                                                                        |      |         |       |        |
| 11.9.20 Letter forwarded to NPWS dated 3 September 2020, awaiting response.                                                                    |      |         |       |        |
| 12.2.21 Phone meeting held NPWS & EO 14.12.20 further details to be discussed through CE & Manager EDCE                                        |      |         |       |        |
| 12.3.21 Meeting held with Acting CE, DI, EO & Manager EDCE. EO to provide response to NPWS.                                                    |      |         |       |        |
| 19.4.21 NPWS has confirmed that gazettal documents have been withdrawn from the Ministers Office. Meeting to be arranged between TSC and NPWS. |      |         |       |        |
| 10.5.21 Making arrangements for NPWS to attend June 2021 Councillor Workshop.                                                                  |      |         |       |        |
| 10.6.21 Councillor workshop with NPWS 10.06.21                                                                                                 |      |         |       |        |
| 18.8.21 NPWS looking at all paper roads through NP. Will prioritise Maryland NP. TSC to pay for survey.                                        |      |         |       |        |
| 14.10.21 Estimate of survey costs and any other expenses being arranged for consideration.                                                     |      |         |       |        |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Date                                                                                                                                                                                                                                                | Officer           | Title                                                               | Target    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------------------------------------------------------|-----------|
| Council 23/09/2020                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 23/09/2020                                                                                                                                                                                                                                          | Marchant, Gillian | NOTICE OF MOTION - TENTERFIELD TOWN DAM FOR RECREATIONAL ACTIVITIES | 7/10/2020 |
| <u>202/20</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <u>Resolved</u> that Council investigate the opportunities that may be available near and including the town dam for recreational activities with a view to producing a master plan for presentation to the Council and subsequently the community. |                   |                                                                     |           |
| (Bob Rogan/Greg Sauer)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                     |                   |                                                                     |           |
| <b>Notes</b><br><b>18 Jul 2022 4:34pm Marchant, Gillian</b><br>Note masterplan grant applied for 14/07/2022<br>Fishing Platform fence has been altered to accomodate platform, requotations supplied and approved, meeting due 21/07/2022.<br><b>18 Jul 2022 4:19pm Melling, Elizabeth - Reallocation</b><br>Action reassigned to Marchant, Gillian by Melling, Elizabeth - Returned to GM.<br><b>18 Jul 2022 4:04pm Melling, Elizabeth - Reallocation</b><br>Action reassigned to Keneally, Fiona by Melling, Elizabeth - Cr Rogan no longer involved with Council.<br><b>18 Jul 2022 4:03pm Melling, Elizabeth - Reallocation</b><br>Action reassigned to Marchant, Gillian by Melling, Elizabeth - Cr Bob Rogan no longer involved with Council.<br><b>02 Dec 2021 1:34pm Fitzpatrick, Christie</b><br>Data imported from Resolution Register:<br>1.10.20 Scheduled for discussion at Councillor Workshop 21/10. Meeting with invited community members (due to COVID) 27/10.<br>1.12.20 Meetings held, results consolidated and provided for comment. Survey of parks underway. Focus group established.<br>15.4.21 Site inspection with focus group held, preliminary designs under investigation<br>6.5.21 Investigation into possible grants underway<br>11.6.21 - 9.9.21 Investigations continue-note awarded fishing platform grant<br>18.10.21 Signed Deeds of Grant<br>12.11.21 Platform planning underway. |                                                                                                                                                                                                                                                     |                   |                                                                     |           |

| Meeting            | Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Officer           | Title                                                                | Target    |
|--------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|----------------------------------------------------------------------|-----------|
| Council 23/09/2020 | 23/09/2020                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Marchant, Gillian | <b>Mingoola Waste Transfer Station Site - Compulsory Acquisition</b> | 7/10/2020 |
| <b>187/20</b>      | <b>Resolved</b> that Council: <ol style="list-style-type: none"> <li>Proceed with the compulsory acquisition of the land described as Lot 7013 in DP 1075621 for the purpose of developing the Mingoola Waste Transfer Station in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991; and</li> <li>Proceed with the compulsory acquisition of the land described as the western portion of subdivided Lot 7018 in DP 1075621 for the purpose of subdivision, acquisition and developing the Mingoola Waste Transfer Station in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991; and</li> <li>Make an application to the Minister and the Governor for approval to acquire Lot 7013 in DP 1075621 by compulsory process under section 186(1) of the Local Government Act; and</li> </ol> |                   |                                                                      |           |



|                                   |  |                                                      |
|-----------------------------------|--|------------------------------------------------------|
| <b>OUTSTANDING ACTIONS REPORT</b> |  | <b>Printed:</b> Tuesday, 19 March 2024<br>2:51:36 PM |
| <b>Division:</b>                  |  | <b>Date From:</b>                                    |
| <b>Committee:</b>                 |  | <b>Date To:</b>                                      |
| <b>Officer:</b>                   |  |                                                      |

| Meeting | Date | Officer | Title                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Target |
|---------|------|---------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
|         |      |         | <p>(4) Make an application to the Minister and the Governor for approval to acquire the western portion of the subdivided Lot 7018 in DP 1075621 by compulsory process under section 186(1) of the Local Government Act; and</p> <p>(5) Classify the land as operational land; and</p> <p>(6) Proceed with the subdivision of the land described as Lot 7018 in DP 1075621 for the purpose of compulsory acquisition of the newly-formed Lot in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991; and</p> <p>(7) Arrange the survey of the formed road, known as Springfield Road, that traverses through Lot 7013 in DP 1075621 and dedicate this as a Public Road; and</p> <p>(8) Make an application to the Minister and the Governor for approval to acquire the newly-formed Road Lot that traverses through Lot 7013 in DP 1075621 by compulsory process under section 177(1) or 177(2)(a) or 177(2)(b) of the Roads Act.</p> <p>(Brian Murray/Michael Petrie)</p> |        |

**Notes**

**17 Oct 2022 4:36pm Marchant, Gillian**

Negotiations ongoing

**14 Sep 2022 1:46pm Marchant, Gillian**

Negotiations ongoing.

**14 Sep 2022 1:42pm Melling, Elizabeth - Reallocation**

Action reassigned to Marchant, Gillian by Melling, Elizabeth - Waste Management matter

**18 Jul 2022 4:07pm Melling, Elizabeth - Reallocation**

Action reassigned to Counsell, David by Melling, Elizabeth - James Pryor no longer involved with Council. Jessica Gibbins is on 6 months leave.

**02 Dec 2021 1:26pm Fitzpatrick, Christie**

Data imported from Resolution Register:

15.10.20 TSC working with Crown Lands in relation to the compulsory acquisition.

6.11.20 Ongoing

4.12.20 Scoping the exact area required to negotiate with ALC. NSWALC providing advice on process.

9.2.21 Negotiations underway with local Aboriginal Council requesting the ALC to be amended to exclude the part required for the project. Awaiting their response.

10.3.21 This is awaiting response. NSW LALC are the claimant but won't change the claim until MLALC agree to.

20.4.21 Continues to stall awaiting advice from Aboriginal Land Council. Negotiations continue.

6.5.21 Project handover, negotiations continue.

11.6.21 Project negotiations continue.

19.7.21-18.10.21 Negotiations continue, arrangements to visit site once lockdown ended.

11.11.21 Negotiations continue.

| Meeting                                                                                                                                                                                                                                                                                                               | Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Officer            | Title                                  | Target    |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|----------------------------------------|-----------|
| Council 24/03/2021                                                                                                                                                                                                                                                                                                    | 24/03/2021                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Francisco, Matthew | Snake Creek Road - Road Reserve Update | 7/04/2021 |
| <b>60/21</b>                                                                                                                                                                                                                                                                                                          | <b>Resolved</b> that Council:<br><br>(1) Proceed with the compulsory acquisition of the land described as part of Lot 7301 DP 1145839 for the purpose of dedicating a road in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991;<br><br>(2) Make an application to the Minister and the Governor for approval to acquire part of Lot 7301 DP 1145839 by compulsory process under section 177 (2)(b) of the Roads Act 1993.<br><br>(Greg Sauer/Bronwyn Petrie) |                    |                                        |           |
| <b>Notes</b><br><b>12 Mar 2023 8:35pm Counsell, David</b><br>Staff resources being allocated to this matter in April to revise the application.<br><b>10 Feb 2023 2:17pm Melling, Elizabeth - Reallocation</b><br>Action reassigned to Counsell, David by Melling, Elizabeth - Jess Gibbins on extended leave. Feb 23 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                    |                                        |           |

|                                   |  |                                                      |
|-----------------------------------|--|------------------------------------------------------|
| <b>OUTSTANDING ACTIONS REPORT</b> |  | <b>Printed:</b> Tuesday, 19 March 2024<br>2:51:36 PM |
| <b>Division:</b>                  |  | <b>Date From:</b>                                    |
| <b>Committee:</b>                 |  | <b>Date To:</b>                                      |
| <b>Officer:</b>                   |  |                                                      |

| Meeting                                                                                                   | Date | Officer | Title | Target |
|-----------------------------------------------------------------------------------------------------------|------|---------|-------|--------|
| 15 Nov 2022 4:12pm Melling, Elizabeth                                                                     |      |         |       |        |
| Staff member currently on extended leave until January 2023                                               |      |         |       |        |
| 14 Feb 2022 2:58pm Gibbins, Jessica                                                                       |      |         |       |        |
| Collating documents for the new application to send to OLG                                                |      |         |       |        |
| 02 Dec 2021 1:54pm Fitzpatrick, Christie                                                                  |      |         |       |        |
| Data imported from Resolution Register:                                                                   |      |         |       |        |
| 10.5.21 Office of Local Government application required.                                                  |      |         |       |        |
| 15.6.21-19.7.21 Office of Local Government Application being drafted.                                     |      |         |       |        |
| 18.8.21 Application and attachments sent 17/8/21 OUT21/61C3BA5A.                                          |      |         |       |        |
| 14.10.21 Application rejected as need updated searches & correspondence. Being arranged for resubmitting. |      |         |       |        |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Date                                                                                                                                                                                                                                                                                               | Officer            | Title                                                                                              | Target    |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|----------------------------------------------------------------------------------------------------|-----------|
| Council 23/02/2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 23/02/2022                                                                                                                                                                                                                                                                                         | Francisco, Matthew | ACQUISITION OF PART OF PRIVATE LAND REQUIRED FOR ROAD WIDENING PURPOSES - BRUXNER WAY, TENTERFIELD | 9/03/2022 |
| 45/22                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b><u>Resolved</u></b> that Council proceed with the recommendations as contained within this report to finalise this matter regarding acquisition of land for road realignment purposes for Bruxner Way, Tenterfield.<br><br><div>(John Macnish/Kim Rhodes)</div><br><b><u>Motion Carried</u></b> |                    |                                                                                                    |           |
| <b>Notes</b><br><b>12 Oct 2023 9:05pm Counsell, David</b><br>Matter will be finalised with solicitors.<br><b>12 Mar 2023 8:39pm Counsell, David</b><br>Survey plan completed, solicitors processing final title transfers. Final completion of matter to be confirmed.<br><b>10 Feb 2023 2:17pm Melling, Elizabeth - Reallocation</b><br>Action reassigned to Counsell, David by Melling, Elizabeth - Jess Gibbins is on extended leave 10.2.2023<br><b>15 Nov 2022 4:13pm Melling, Elizabeth</b><br>Staff member responsible on extended leave until January 2023<br><b>14 Apr 2022 12:09pm Gibbins, Jessica</b><br>Correspondence sent to applicable land owners |                                                                                                                                                                                                                                                                                                    |                    |                                                                                                    |           |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Officer            | Title                                                                               | Target    |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------------------------------------------------------------------|-----------|
| Council 22/06/2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 22/06/2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Francisco, Matthew | McCliftys Road & Bungulla Reserve Road - Public Gate & Vehicle By-pass Applications | 6/07/2022 |
| 124/22                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>Resolved</b> that Council as the Roads Authority under the Roads Act 1993:-<br><br><div><div>(1) Approves the installation of a public gate and vehicular by-pass on McCliftys Road at approx. 0.316km west of the New England Highway intersection and Bungulla Reserve Road at the intersection with Rosehill Road in accordance with Council Policy No 2.162 – Public Gates and Vehicle By-passes; and</div><div>(2) Provide applicant with Council Consent as outlined in 4.2 Council’s Internal Administrative Procedures of Policy 2.162.</div><div>(3) Advertise the approval with proposed installation 1 month after advertising as required by the Roads Regulation 2008.</div></div> <div>(Giana Saccon/Tom Peters)</div><br><b>Motion Carried</b> |                    |                                                                                     |           |
| <b>Notes</b><br><b>19 Mar 2024 2:40pm Melling, Elizabeth - Reallocation</b><br>Action reassigned to Francisco, Matthew by Melling, Elizabeth - David Counsell no longer works for TSC<br><b>12 Oct 2023 9:07pm Counsell, David</b><br>Inspection yet to be undertaken for finalisation of matter.<br><b>12 Mar 2023 8:41pm Counsell, David</b><br>Consents have been issued and works have commenced on both matters. Application process is complete.<br><b>10 Feb 2023 2:18pm Melling, Elizabeth - Reallocation</b><br>Action reassigned to Counsell, David by Melling, Elizabeth - Jess Gibbins is on extended leave 10.2.2023 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                    |                                                                                     |           |

| OUTSTANDING ACTIONS REPORT          |  |                                                                         |  |
|-------------------------------------|--|-------------------------------------------------------------------------|--|
| Division:<br>Committee:<br>Officer: |  | Printed: Tuesday, 19 March 2024<br>2:51:36 PM<br>Date From:<br>Date To: |  |

| Meeting                                                     | Date | Officer | Title | Target |
|-------------------------------------------------------------|------|---------|-------|--------|
| 15 Nov 2022 4:13pm Melling, Elizabeth                       |      |         |       |        |
| Staff member currently on extended leave until January 2023 |      |         |       |        |

| Meeting            | Date       | Officer            | Title                                                                         | Target     |
|--------------------|------------|--------------------|-------------------------------------------------------------------------------|------------|
| Council 27/07/2022 | 27/07/2022 | Francisco, Matthew | Policy 2.130 Construction & Maintenance of Property Access from Council Roads | 10/08/2022 |

**160/22** **Resolved** that Council:

Place Policy 2.130 Construction & Maintenance of Property Access from Council Roads on public display for 28 days to seek community input prior to reviewing the policy.

(Peter Petty/Peter Murphy)

**Motion Carried**

**Notes**

15 May 2023 12:48pm Melling, Elizabeth

Councillor Worksop - 10 May 2023

12 Mar 2023 8:43pm Counsell, David

Report to Council meeting planned for April meeting.

08 Dec 2022 12:58pm Counsell, David

Revised drawings to be compiled and report to Council yet to be completed.

14 Sep 2022 12:26pm Counsell, David

Public exhibition period has been held and a report will be prepared for Council to review the Policy

12 Aug 2022 4:30pm Melling, Elizabeth

Policy on Public Display for 28 days - TSC Website.

| Meeting            | Date       | Officer            | Title                                          | Target     |
|--------------------|------------|--------------------|------------------------------------------------|------------|
| Council 27/07/2022 | 27/07/2022 | Francisco, Matthew | Policy 2.162 Public Gates and Vehicle Bypasses | 10/08/2022 |

**159/22** **Resolved** that Council:

Place Policy 2.162 Public Gates and Vehicle Bypasses on public display for 28 days to seek community input prior to reviewing the policy.

(Peter Petty/Peter Murphy)

**Motion Carried**

**Notes**

15 May 2023 12:48pm Melling, Elizabeth

Councillor Workshop - 10 May 2023

12 Mar 2023 8:43pm Counsell, David

Report to Council planned for April meeting.

08 Dec 2022 12:59pm Counsell, David

Report to Council yet to be completed.

14 Sep 2022 12:24pm Counsell, David

Public exhibition period has been held and a report will be prepared for Council to review the Policy.

12 Aug 2022 4:26pm Melling, Elizabeth

Put on Public Display - Website. 28 days on display.

| Meeting            | Date       | Officer            | Title                             | Target     |
|--------------------|------------|--------------------|-----------------------------------|------------|
| Council 27/07/2022 | 27/07/2022 | Francisco, Matthew | AM White Drive reserve dedication | 10/08/2022 |

**148/22** **Resolved** that Council proceed with action to formally dedicate Part of Lot 2 DP 815097 as a Public Road Reserve along A M White Drive from New England Highway to Bolivia Hall.

(Tim Bonner/Peter Petty)

**Motion Carried**

**Notes**

19 Mar 2024 2:41pm Melling, Elizabeth - Reallocation

|                                   |  |                                                      |
|-----------------------------------|--|------------------------------------------------------|
| <b>OUTSTANDING ACTIONS REPORT</b> |  | <b>Printed:</b> Tuesday, 19 March 2024<br>2:51:36 PM |
| <b>Division:</b>                  |  | <b>Date From:</b>                                    |
| <b>Committee:</b>                 |  | <b>Date To:</b>                                      |
| <b>Officer:</b>                   |  |                                                      |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Date | Officer | Title | Target |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|---------|-------|--------|
| Action reassigned to Francisco, Matthew by Melling, Elizabeth - David Counsell no longer works for TSC<br><b>12 Mar 2023 8:42pm Counsell, David</b><br>Submission to TfNSW continuing.<br><b>08 Dec 2022 1:01pm Counsell, David</b><br>Details being compiled for submission to TfNSW to undertake dedication.<br><b>14 Sep 2022 12:16pm Counsell, David</b><br>Crown Lands have confirmed status of the land and do not object to proposed dedication. Matter will now be referred to Transport for NSW to progress the formal dedication as a road.<br><b>17 Aug 2022 12:50pm Melling, Elizabeth</b><br>Matter to be raised with Crown Lands for discussion of process. |      |         |       |        |

| Meeting               | Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Officer            | Title                                                                             | Target     |
|-----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-----------------------------------------------------------------------------------|------------|
| Council 28/09/2022    | 28/09/2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Francisco, Matthew | <b>ACQUISITION OF LAND REQUIRED FOR ROAD ALIGNING PURPOSES ALONG KILDARE ROAD</b> | 12/10/2022 |
| <b>202/22, 203/22</b> | <b><u>Resolved</u></b> that Council: <ol style="list-style-type: none"> <li>Agree to the acquisition of land adjacent to Mt Lindesay Road for road widening purposes on various curves being widened under the BLER Fund project; and</li> <li>Delegate the Chief Executive to execute any documents for the acquisition and to authorise payment of any compensation with the landowners.</li> </ol> <p style="text-align: right;">(Peter Petty/Tom Peters)</p> <p><b><u>Motion Carried</u></b></p> <p><b><u>Resolved</u></b> that Council:</p> <ol style="list-style-type: none"> <li>Agree to the acquisition of land along Kildare Road for road aligning purposes; and</li> <li>Authorise the Chief Executive to execute any documents for the acquisition and to authorise payment of any compensation with the landowners in consideration to close an existing road reserve in exchange.</li> </ol> <p style="text-align: right;">(Peter Petty/Tom Peters)</p> <p><b><u>Motion Carried</u></b></p> |                    |                                                                                   |            |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |  |  |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|
| <b>Notes</b><br><b>13 Apr 2023 4:01pm Counsell, David</b><br>Surveyor is still preparing acquisition plan as the matter is complex given nature and extent of the road alignment.<br><b>12 Mar 2023 8:48pm Counsell, David</b><br>Survey plans are still being compiled and have not yet been received from the land surveyors.<br><b>31 Jan 2023 9:30am Counsell, David</b><br>Surveyor has now completed field work pegging of proposed boundaries and plans are being compiled.<br><b>08 Dec 2022 12:57pm Counsell, David</b><br>Surveyor has been engaged and field survey work is partially undertaken with pegging of proposed boundary.<br><b>12 Oct 2022 3:36pm Counsell, David</b><br>Preliminary meeting held with registered surveyor to commence road reserve alignment process. |  |  |  |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|

| Meeting            | Date                                                                                                                                                                                                                                                                                                                                                                                     | Officer         | Title                                                     | Target     |
|--------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------------------------------------------------|------------|
| Council 28/09/2022 | 28/09/2022                                                                                                                                                                                                                                                                                                                                                                               | Davidson, Tamai | <b>OPTIONS TO MANAGE 142 MANNERS STREET, TENTERFIELD.</b> | 12/10/2022 |
| <b>206/22</b>      | <b>OFFICER'S RECOMMENDATION:</b><br>That Council delegate authority to the Chief Executive to: <ol style="list-style-type: none"> <li>Leave the current lessee in occupation of 'The Property' on a month to month basis at the same rent or;</li> <li>Commence negotiations for new commercial agreement(s) over 'The Property' with the existing tenant at market rents or;</li> </ol> |                 |                                                           |            |

|                                   |  |                                                      |
|-----------------------------------|--|------------------------------------------------------|
| <b>OUTSTANDING ACTIONS REPORT</b> |  | <b>Printed:</b> Tuesday, 19 March 2024<br>2:51:36 PM |
| <b>Division:</b>                  |  | <b>Date From:</b>                                    |
| <b>Committee:</b>                 |  | <b>Date To:</b>                                      |
| <b>Officer:</b>                   |  |                                                      |

| Meeting | Date | Officer | Title                                                                                                                                                                                                                                                                                                                                           | Target |
|---------|------|---------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
|         |      |         | 3. Commence negotiations for new commercial agreement(s) over 'The Property' with the existing tenant at a concessional annual payment or rent or;<br><br>4. Investigate putting 'The Property' to the market for lease or;<br><br>5. Investigate the sale of 142 Manners Street with vacant possession or subject to a lease at a market rent. |        |

**Notes**

**15 May 2023 12:50pm Melling, Elizabeth**

Further Report will be provided to the June 2023 Ordinary Council Meeting

**14 Feb 2023 9:30am Melling, Elizabeth**

Further Report to will be provided to the May 2023 Ordinary Council Meeting.

**10 Feb 2023 2:21pm Melling, Elizabeth - Reallocation**

Action reassigned to Davidson, Tamai by Melling, Elizabeth - Neville Coonan no longer works for Council

**02 Nov 2022 9:48am Coonan, Neville**

No action required at this time.

**19 Oct 2022 1:13pm Condrick, Jodie**

Letter has been sent to the current lessee

| Meeting            | Date       | Officer         | Title                                                                                                                 | Target     |
|--------------------|------------|-----------------|-----------------------------------------------------------------------------------------------------------------------|------------|
| Council 28/09/2022 | 28/09/2022 | Condrick, Jodie | Commence negotiations with the current occupier of Reserve R83670 with the intent of entering into a long term lease. | 12/10/2022 |

**212/22 OFFICER'S RECOMMENDATION:**

That Council:

- (1) Ratify the Letter of Support (Attachment A) to current occupier to apply for a grant to revitalise the clubhouse by extending the kiosk function area and construct amenities, noting that any additional asset cost will be on Councils Asset Register until a Lease is effected;
- (2) Prepare and have approved a Plan of Management (PoM) for the Reserve (Reserve R83670 - Lot 599 DP 704008) in consultation with the occupiers, and
- (3) Provide 'in principle' approval for the Chief Executive to commence negotiations for a long-term Lease over the Reserve. The 'in principle' approval is provided subject to the satisfactory resolution of community consultation processes, necessary Crown Land approvals, satisfactory site analysis, Lease negotiation and development approval process.

**Notes**

**10 Feb 2023 2:24pm Melling, Elizabeth - Reallocation**

Action reassigned to Condrick, Jodie by Melling, Elizabeth - Neville Coonan no longer works for Council.

**19 Oct 2022 1:11pm Condrick, Jodie - Reallocation**

Action reassigned to Coonan, Neville by Condrick, Jodie - Neville needs to complete POM and arrange lease

**19 Oct 2022 1:09pm Condrick, Jodie**

Letter of Support was sent and POM and lease are still being investigated

| Meeting            | Date       | Officer            | Title                                                                             | Target     |
|--------------------|------------|--------------------|-----------------------------------------------------------------------------------|------------|
| Council 28/09/2022 | 28/09/2022 | Francisco, Matthew | ACQUISITION OF LAND REQUIRED FOR ROAD WIDENING PURPOSES - SUNNYSIDE PLATFORM ROAD | 12/10/2022 |

**200/2 Resolved** that Council:

- (1) Agree to the acquisition of land adjacent to Sunnyside Platform Road for road widening purposes at the intersection of Bruxner Way; and
- (2) Delegate the Chief Executive to execute any documents for the acquisition and to authorise payment of any compensation with the landowners.

(Peter Petty/Tom Peters)



| OUTSTANDING ACTIONS REPORT          |  |                                                                         |  |
|-------------------------------------|--|-------------------------------------------------------------------------|--|
| Division:<br>Committee:<br>Officer: |  | Printed: Tuesday, 19 March 2024<br>2:51:36 PM<br>Date From:<br>Date To: |  |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Date | Officer | Title                 | Target |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|---------|-----------------------|--------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |      |         | <b>Motion Carried</b> |        |
| <b>Notes</b><br><b>13 Apr 2023 3:47pm Counsell, David</b><br>Registered valuer has been engaged to assess the value for this matter along with other similar tasks underway at present.<br><b>12 Mar 2023 8:44pm Counsell, David</b><br>Acquisition plan completed and are with Solicitors to arrange to execute acquisition process.<br><b>31 Jan 2023 9:37am Counsell, David</b><br>Surveyor is completing field work and acquisition plan to be prepared during February.<br><b>08 Dec 2022 12:53pm Counsell, David</b><br>Surveyor has been engaged for acquisition plan and works to undertaken adjusted fencing has been programmed.<br><b>12 Oct 2022 3:31pm Counsell, David</b><br>Preliminary meeting held with registered surveyor to assist in acquisition process. |      |         |                       |        |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Date                                                                                                                                                                                                                                                                                                                                                                                                              | Officer            | Title                                                                                | Target     |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|--------------------------------------------------------------------------------------|------------|
| Council 28/09/2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 28/09/2022                                                                                                                                                                                                                                                                                                                                                                                                        | Francisco, Matthew | ACQUISITION OF LAND REQUIRED FOR ROAD REALIGNMENT PURPOSES ON PADDYS FLAT ROAD NORTH | 12/10/2022 |
| <u>201/22</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <u>Resolved</u> that Council:<br><br>(1) Agree to the acquisition of land adjacent to Paddys Flat Road North for road realignment and widening purposes at Kangaroo Creek Bridge; and<br><br>(2) Authorise the Chief Executive to execute any documents for the acquisition and to authorise payment of any compensation with the landowners.<br><br><div>(Peter Petty/Tom Peters)</div><br><u>Motion Carried</u> |                    |                                                                                      |            |
| <b>Notes</b><br><b>13 Apr 2023 3:47pm Counsell, David</b><br>Survey and acquisition plan preparation is continuing with the surveyors.<br><b>12 Mar 2023 8:46pm Counsell, David</b><br>Survey field work is yet to be completed.<br><b>31 Jan 2023 9:35am Counsell, David</b><br>Bridge approach works being finalised and surveyor is planning to undertake field work at the end of February.<br><b>08 Dec 2022 12:55pm Counsell, David</b><br>Surveyor has been engaged for acquisition plan. Fencing has been undertaken for new boundary.<br><b>12 Oct 2022 3:33pm Counsell, David</b><br>Meeting held with registered surveyor to assist in realignment acquisition process |                                                                                                                                                                                                                                                                                                                                                                                                                   |                    |                                                                                      |            |

| Meeting               | Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Officer            | Title                                                                                   | Target     |
|-----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-----------------------------------------------------------------------------------------|------------|
| Council 28/09/2022    | 28/09/2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Francisco, Matthew | ACQUISITION OF LAND REQUIRED FOR ROAD WIDENING PURPOSES - MT LINDESAY ROAD BLER PROJECT | 12/10/2022 |
| <b>202/22, 203/22</b> | <b>Resolved</b> that Council: <ol style="list-style-type: none"> <li>Agree to the acquisition of land adjacent to Mt Lindesay Road for road widening purposes on various curves being widened under the BLER Fund project; and</li> <li>Delegate the Chief Executive to execute any documents for the acquisition and to authorise payment of any compensation with the landowners.</li> </ol> <p style="text-align: right;">(Peter Petty/Tom Peters)</p> <b>Motion Carried</b><br><br><b>Resolved</b> that Council: <ol style="list-style-type: none"> <li>Agree to the acquisition of land along Kildare Road for road aligning purposes; and</li> </ol> |                    |                                                                                         |            |



OUTSTANDING ACTIONS REPORT

Printed: Tuesday, 19 March 2024  
2:51:36 PM  
Date From:  
Date To:

Division:  
Committee:  
Officer:

| Meeting | Date | Officer                                                                                                                                                                                                                                                                  | Title | Target |
|---------|------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|--------|
|         | (2)  | Authorise the Chief Executive to execute any documents for the acquisition and to authorise payment of any compensation with the landowners in consideration to close an existing road reserve in exchange.<br><br>(Peter Petty/Tom Peters)<br><br><u>Motion Carried</u> |       |        |

Notes  
12 Mar 2023 8:47pm Counsell, David  
Solicitors are continuing the acquisition process with the two property owners.  
31 Jan 2023 9:32am Counsell, David  
Survey plans are completed and with Council's Solicitors for legal processing.  
08 Dec 2022 12:56pm Counsell, David  
Surveyor engaged, survey work undertaken and acquisition plan being compiled.  
02 Nov 2022 9:44am Counsell, David  
Field survey works have commenced for the acquisition.  
12 Oct 2022 3:35pm Counsell, David  
Preliminary meeting held with registered surveyor to assist in road widening acquisition with survey and plan preparation.

| Meeting            | Date       | Officer            | Title                                                                                | Target     |
|--------------------|------------|--------------------|--------------------------------------------------------------------------------------|------------|
| Council 21/12/2022 | 21/12/2022 | Francisco, Matthew | TENTERFIELD SHIRE COUNCIL LOCAL TRAFFIC COMMITTEE MEETING - THURSDAY 1 DECEMBER 2022 | 11/01/2023 |

251/22

Resolved that Council:

(1) Receive and note the report of the Tenterfield Shire Council Local Traffic Committee meeting of 1 December 2022;

(2) Adopt the recommendations from the meeting as follows:-

a) Traffic Accident - Tooloom Street, Urbenville  
TfNSW recommends a traffic signage review of the area and applying for Fatal Crash Response funding if upgrades are required.

b) Manners Street, Tenterfield – request for pedestrian crossing.  
Transport for NSW to assess the site in respect to the request for a pedestrian crossing given the close proximity to the New England Highway. Council to send a letter to TfNSW requesting assessment.

c) Rouse Street Telstra Driveway.  
All line marking of the parking bays be reviewed and renewed in CBD.

d) Cycle Event.  
That Committee note the application and recommend the event be approved subject to any requirements of Transport for NSW and NSW Police in liaison with The Saddlers Mountain Bike Club Tenterfield Inc. prior to event.

e) Manners Street Bus Stop.  
That the Committee note the request and prior to considering any change to the existing bus stop in Manners Street, seek comments from Transport for NSW Traffic Section in respect to any traffic impacts to the Rouse Street (New England Highway) traffic and parking arrangement implications.

f) Proposed meeting dates for 2023  
Committee accept meeting dates as presented.

(Tom Peters/Tim Bonner)

Motion Carried

Notes  
19 Mar 2024 2:43pm Melling, Elizabeth - Reallocation

|                                   |  |                                                                                              |
|-----------------------------------|--|----------------------------------------------------------------------------------------------|
| <b>OUTSTANDING ACTIONS REPORT</b> |  | <b>Printed:</b> Tuesday, 19 March 2024<br>2:51:36 PM<br><b>Date From:</b><br><b>Date To:</b> |
| <b>Division:</b>                  |  |                                                                                              |
| <b>Committee:</b>                 |  |                                                                                              |
| <b>Officer:</b>                   |  |                                                                                              |

| Meeting                                                                                                | Date | Officer | Title | Target |
|--------------------------------------------------------------------------------------------------------|------|---------|-------|--------|
| Action reassigned to Francisco, Matthew by Melling, Elizabeth - David Counsell no longer works for TSC |      |         |       |        |
| <b>13 Apr 2023 4:02pm Counsell, David</b>                                                              |      |         |       |        |
| Outstanding actions are to be actioned when possible.                                                  |      |         |       |        |
| <b>12 Mar 2023 8:49pm Counsell, David</b>                                                              |      |         |       |        |
| Actions from the meeting are being programmed as resources allow.                                      |      |         |       |        |
| <b>01 Feb 2023 9:49am Melling, Elizabeth - Reallocation</b>                                            |      |         |       |        |
| Action reassigned to Counsell, David by Melling, Elizabeth - Kelly Pitkin no longer works for Council. |      |         |       |        |

| Meeting            | Date       | Officer            | Title                                                                                | Target     |
|--------------------|------------|--------------------|--------------------------------------------------------------------------------------|------------|
| Council 22/02/2023 | 22/02/2023 | Francisco, Matthew | TENTERFIELD SHIRE COUNCIL LOCAL TRAFFIC COMMITTEE MEETING - THURSDAY 2 FEBRUARY 2023 | 15/03/2023 |

|              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |  |  |
|--------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| <b>18/23</b> | <p><b>Resolved</b> that Council:</p> <p>Receive and note the minutes of the Tenterfield Shire Local Traffic Committee meeting of 2 February 2023;</p> <p>(1) Adopt the following recommendations from General Business a) thru d):</p> <p>(a) ROUSE STREET VISITOR INFORMATION CENTRE PARKING SIGNS - That Council amend the regulatory parking signs for the Rouse Street parking spaces immediately in front of the Visitor Information Centre to 30-minute time limited parking;</p> <p>(b) TENTERFIELD HIGH SCHOOL CROSS COUNTRY EVENT - That Council approve the annual Tenterfield High School Cross Country event subject to Police approval and standard conditions;</p> <p>(c) ANZAC DAY - TENTERFIELD - That Council offer no objection to the temporary closure of roads including sections of Manners Street, Rouse Street and Molesworth Street associated with the annual ANZAC Day ceremony 25 April 2023 subject to approval by NSW Police and Transport NSW with standard conditions;</p> <p>(d) ANZAC DAY - URBENVILLE - That Council offer no objection to the temporary closure of streets including sections of Beaury Street, Tooloom Street and Clarence Way in Urbenville associated with the annual ANZAC Day ceremony 25 April 2023 subject to approval by NSW Police and Transport NSW with standard conditions.</p> <p style="text-align: right;">(Giana Saccon/Tom Peters)</p> <p><b>Motion Carried</b></p> |  |  |  |
|--------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |  |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|
| <p><b>Notes</b></p> <p><b>19 Mar 2024 2:43pm Melling, Elizabeth - Reallocation</b><br/>Action reassigned to Francisco, Matthew by Melling, Elizabeth - David Counsell no longer works for TSC</p> <p><b>20 Jul 2023 11:21am Melling, Elizabeth</b><br/>Signs updated. Need further inspection for accuracy.</p> <p><b>10 May 2023 4:12pm Counsell, David</b><br/>VIC Parking sign amendments to be programmed.</p> <p><b>13 Apr 2023 4:03pm Counsell, David</b><br/>Outstanding actions to be actioned, noting that signage upgrading near Bookookoorara bridge has been undertaken.</p> <p><b>12 Mar 2023 8:50pm Counsell, David</b><br/>Actions from the February meeting are being programmed as staffing resources allow.</p> |  |  |  |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|

| Meeting            | Date       | Officer         | Title                                      | Target     |
|--------------------|------------|-----------------|--------------------------------------------|------------|
| Council 22/03/2023 | 22/03/2023 | Davidson, Tamai | LEASING OF 136 MANNERS STREET, TENTERFIELD | 12/04/2023 |

|              |                                                                                                                                                                                                                                                        |  |  |  |
|--------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| <b>42/23</b> | <p><b>Resolved</b> that Council:</p> <p>(1) Accept the offer from Tenterfield Total Care in the amount of \$9,000.00 per annum plus GST with annual CPI increases from the first adversary date of lease, for the duration of the lease agreement.</p> |  |  |  |
|--------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|

|                                   |  |                                                      |
|-----------------------------------|--|------------------------------------------------------|
| <b>OUTSTANDING ACTIONS REPORT</b> |  | <b>Printed:</b> Tuesday, 19 March 2024<br>2:51:36 PM |
| <b>Division:</b>                  |  | <b>Date From:</b>                                    |
| <b>Committee:</b>                 |  | <b>Date To:</b>                                      |
| <b>Officer:</b>                   |  |                                                      |

| Meeting               | Date                                                                                                                                                                                                   | Officer | Title | Target                   |
|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|-------|--------------------------|
| (2)                   | Commence drafting of a lease agreement for a five (5) year lease term with an option for a further five (5) years after that, to include minor internal maintenance as a responsibility of the lessee. |         |       |                          |
| (3)                   | Commence the lease from 1 April 2023.                                                                                                                                                                  |         |       |                          |
|                       |                                                                                                                                                                                                        |         |       | (Kim Rhodes/Peter Petty) |
| <u>Motion Carried</u> |                                                                                                                                                                                                        |         |       |                          |

**Notes**

**18 Mar 2024 12:40pm Davidson, Tamai**

Contact made with solicitors to check on progress from Total Care - awaiting their sign off on lease

**20 Jul 2023 11:18am Melling, Elizabeth**

Total Care Executive are happy for solicitors to apply the changes to Lease. Meeting next Wednesday afternoon so could get it signed if Lease is ready beforehand.

**20 Apr 2023 9:30am Davidson, Tamai**

Request for lease sent to solicitors for drafting

| Meeting            | Date       | Officer            | Title                                                                                   | Target     |
|--------------------|------------|--------------------|-----------------------------------------------------------------------------------------|------------|
| Council 26/04/2023 | 26/04/2023 | Francisco, Matthew | TENTERFIELD SHIRE COUNCIL LOCAL TRAFFIC COMMITTEE MEETING MINUTES THURSDAY 6 APRIL 2023 | 17/05/2023 |

**58/23 Resolved** that Council:

Receive and note the minutes of the Tenterfield Shire Council Local Traffic Committee meeting of 6 April 2023;

(1) And adopt the following recommendations from General Business a) thru c);

- (a) UNTAMED BORDER RUN – That Council offer no objection to the Killarney Show and Rodeo Society Inc to hold the Untamed Border Run event subject to Police approval and standard conditions;
- (b) CBD LOADING ZONE – That Council not install any further loading zone in the main CBD area along Rouse Street;
- (c) LIGHT HORSE DRIVE – Council noted that maintenance of Light Horse Drive is not Council responsibility and that the issue be raised with Crown Lands to request road maintenance be undertaken for the benefit of Police vehicles and therefore the community.

(Tom Peters/John Macnish)

**Motion Carried**

**Notes**

**19 Mar 2024 2:43pm Melling, Elizabeth - Reallocation**

Action reassigned to Francisco, Matthew by Melling, Elizabeth - David Counsell no longer works for TSC

**20 Jul 2023 11:17am Melling, Elizabeth**

Contact from NSW Police to quote of repairs to pavement Sec 67

**10 May 2023 4:09pm Counsell, David**

Actions from minutes being programmed

| Meeting            | Date       | Officer            | Title                                    | Target     |
|--------------------|------------|--------------------|------------------------------------------|------------|
| Council 24/05/2023 | 24/05/2023 | Francisco, Matthew | MOLESWORTH STREET DRAINAGE PIPE EASEMENT | 14/06/2023 |

**67/23 Resolved** that Council:

- (1) Agree to seek an easement over the drainage pipe in Lot 4 Molesworth Street and payment of any compensation of the affected land; and
- (2) Authorise the Chief Executive to approve any compensation amount once an independent valuation has been undertaken and execute any associated documents to finalise the easement.



| OUTSTANDING ACTIONS REPORT                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    |                                                                                                                                                  |                         |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|
| Division:<br>Committee:<br>Officer:                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    | Printed: Tuesday, 19 March 2024<br>2:51:36 PM<br>Date From:<br>Date To:                                                                          |                         |
| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Officer            | Title                                                                                                                                            | Target                  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    | (3) Authorise the Chief Executive to execute any documents for the acquisition and to authorise payment of any compensation with the landowners. |                         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    |                                                                                                                                                  | (Tim Bonner/Kim Rhodes) |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    | <b>Motion Carried</b>                                                                                                                            |                         |
| <b>Notes</b><br>19 Mar 2024 2:45pm Melling, Elizabeth - Reallocation<br>Action reassigned to Francisco, Matthew by Melling, Elizabeth - David Counsell no longer works for TSC<br>12 Oct 2023 9:15pm Counsell, David<br>Surveyor boundary identification near the intersection has been completed. Further design work on hold pending Government review of funding grant.<br>20 Jul 2023 11:16am Melling, Elizabeth<br>Sent request to surveyor to confirm five boundary points. |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    |                                                                                                                                                  |                         |
| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Officer            | Title                                                                                                                                            | Target                  |
| Council 24/05/2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 24/05/2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Francisco, Matthew | MT LINDESAY ROAD – BOUNDARY ROAD LAND ACQUISITION                                                                                                | 14/06/2023              |
| 65/23                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>Resolved</b> that Council: <ol style="list-style-type: none"> <li>Agree to commence investigation of Mt Lindesay Road for the purpose of detailed design of a future roundabout at Boundary Road intersection, and</li> <li>Agree to the acquisition of land adjacent to Mt Lindesay Road for the purpose of future roundabout construction, and</li> <li>Authorise the Chief Executive to execute any documents for the acquisition and to authorise payment of any compensation with the landowners.</li> </ol> (Kim Rhodes/Tim Bonner) |                    |                                                                                                                                                  |                         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    | <b>Motion Carried</b>                                                                                                                            |                         |
| <b>Notes</b><br>19 Mar 2024 2:45pm Melling, Elizabeth - Reallocation<br>Action reassigned to Francisco, Matthew by Melling, Elizabeth - David Counsell no longer works for TSC<br>12 Oct 2023 9:17pm Counsell, David<br>No further action to date due to resourcing levels - low priority as no capital works are funded in current program.<br>20 Jul 2023 11:15am Melling, Elizabeth<br>Updating correspondence to landowners. Preparing brief for surveyor.                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    |                                                                                                                                                  |                         |
| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Officer            | Title                                                                                                                                            | Target                  |
| Council 23/08/2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 23/08/2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Francisco, Matthew | SUNNYSIDE HALL ROAD - PUBLIC GATE & VEHICLES BY-PASS APPLICATION                                                                                 | 13/09/2023              |
| 134/23                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>Resolved</b> that Council: <ol style="list-style-type: none"> <li>Approve the alteration of an existing public gate with a new grid (gate and vehicular by-pass) installation on Sunnyside Hall Road located 100m from Bruxner Way; and</li> <li>Provide the applicant with Council Consent in accordance with Policy 2.162 subject to no objections being received.</li> <li>Advertise the approval with proposed installation 1 month after advertising as required by the Roads Regulation 2008.</li> </ol> (Peter Petty/Tom Peters)   |                    |                                                                                                                                                  |                         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    | <b>Motion Carried</b>                                                                                                                            |                         |
| <b>Notes</b><br>19 Mar 2024 2:46pm Melling, Elizabeth - Reallocation<br>Action reassigned to Francisco, Matthew by Melling, Elizabeth - David Counsell no longer works for TSC                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    |                                                                                                                                                  |                         |



|                                   |  |                                                      |
|-----------------------------------|--|------------------------------------------------------|
| <b>OUTSTANDING ACTIONS REPORT</b> |  | <b>Printed:</b> Tuesday, 19 March 2024<br>2:51:36 PM |
| <b>Division:</b>                  |  | <b>Date From:</b>                                    |
| <b>Committee:</b>                 |  | <b>Date To:</b>                                      |
| <b>Officer:</b>                   |  |                                                      |

| Meeting                                                                           | Date | Officer | Title | Target |
|-----------------------------------------------------------------------------------|------|---------|-------|--------|
| 12 Oct 2023 9:20pm Counsell, David                                                |      |         |       |        |
| No objections have been received and approval for installation is being prepared. |      |         |       |        |
| 19 Sep 2023 11:48am Ritchie, Hayley                                               |      |         |       |        |
| Advertised in Your Local News, Website. Submissions closed 13 September 2023.     |      |         |       |        |

| Meeting            | Date       | Officer      | Title                                                                          | Target     |
|--------------------|------------|--------------|--------------------------------------------------------------------------------|------------|
| Council 27/09/2023 | 27/09/2023 | Mills, Bruce | PROPOSED SIX-MONTH RENT OF THE CONTAINER CAFE AT THE YOUTH PRECINCT SKATE PARK | 18/10/2023 |

**176/23** **Resolved** that Council:

Rent the Container Café to Hayley Williamson for a trial period of six months at \$100/week (incl GST) with the rent including water and electricity.

(Kim Rhodes/Greg Sauer)

**Motion Carried**

**Notes**

**08 Mar 2024 2:17pm Mills, Bruce**

Officer has been negotiating with another potential lessee - who wants to use the site on Thursday and Friday nights to sell take-away curries.

Waiting to here of a start date.

**01 Feb 2024 2:33pm Mills, Bruce**

No suitable parties interested at this time (1/2/24).

**12 Dec 2023 2:09pm Melling, Elizabeth**

First person didnt want to continue with arrangement.

second advertisements gone out.

No interest at this stage (1/2/24) from suitable parties.

**03 Oct 2023 4:06pm Melling, Elizabeth**

Advised preferred EOI recipient of their success. Drafting agreement.

| Meeting            | Date       | Officer           | Title                               | Target     |
|--------------------|------------|-------------------|-------------------------------------|------------|
| Council 27/09/2023 | 27/09/2023 | Marchant, Gillian | REPLACEMENT SIDE LOADER WASTE TRUCK | 18/10/2023 |

**175/23** **OFFICER'S RECOMMENDATION:**

**That Council:**

- (1) Note that market testing has been undertaken to ensure fairness, accountability and transparency and that substantial time has been consumed in tendering procedures and undertakings; and**
- (2) Procure the project works in accordance with Local Government (General) Regulation 2021 - 178(3)(e) as detailed in the report; and**
- (3) Delegate to the Chief Executive authority to negotiate, with other tenderers and award the contract to deliver the side loader truck waste tender**

**Notes**

**17 Feb 2024 10:36am Marchant, Gillian**

Completed order raised

**10 Nov 2023 4:39pm Marchant, Gillian**

Negotiations continue

**13 Oct 2023 3:39pm Marchant, Gillian**

Negotiations underway



| OUTSTANDING ACTIONS REPORT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |            |                    |                                                                                                                                     |            |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|--------------------|-------------------------------------------------------------------------------------------------------------------------------------|------------|
| Division:<br>Committee:<br>Officer:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |            |                    | Printed: Tuesday, 19 March 2024<br>2:51:36 PM<br>Date From:<br>Date To:                                                             |            |
| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Date       | Officer            | Title                                                                                                                               | Target     |
| Council 25/10/2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 25/10/2023 | Francisco, Matthew | REPORTS OF COMMITTEES & DELEGATES - TENTERFIELD SHIRE COUNCIL - LOCAL TRAFFIC COMMITTEE - MEETING MINUTES - THURSDAY 5 OCTOBER 2023 | 15/11/2023 |
| <p><u>23/23, 24/23, 25/23</u></p> <p><b>Resolved</b><br/> <b>That Council receive this report for Discussion</b></p> <p style="text-align: right;">(Kim Rhodes/Tim Bonner)</p> <p><b>Motion Carried</b></p> <p><b>RECOMMENDATION</b></p> <p><b>That the report and recommendations from the Tenterfield Shire Local Traffic Committee meeting of 5 October 2023 be received and noted.</b></p> <p><b>RECOMMENDATIONS ARISING FROM MINUTES:</b></p> <ul style="list-style-type: none"> <li>• <b>LIGHTING REQUEST IN ROUSE STREET (NEW ENGLAND HIGHWAY)</b><br/>             Noted that Transport NSW will continue to progress this matter with new consultants.</li> <li>• <b>DRAKE REVITALISATION – BRUXNER HIGHWAY</b><br/>             Noted that Council staff will meet with Transport NSW staff in relation to the Bruxner Highway aspects of the project in Drake.</li> <li>• <b>HIGH STREET BUS ZONE</b><br/>             The Committee recommended that the existing bus zone be removed and that the two bus zone signs be removed.</li> <li>• <b>AMOSFIELD ROAD ACCIDENT</b></li> <li>• Noted the accident details and recommended that an assessment be undertaken of curve signage along the road for any required maintenance and safety enhancement, particularly along Dalmoak Road.</li> <li>• <b>STANTHORPE STREET CLOSURE, LISTON</b><br/>             That no objection be made to a temporary closure of Stanthorpe Street in Liston for the event, subject to concurrence from Council staff and NSW police once documents are received to hold a public event, closing of road including traffic control arrangements, notification of the public by the organisers, public liability insurance and payment of any applicable fees and charges.</li> <li>• <b>MT LINDESAY ROAD CULVERT</b><br/>             That the committee recommended that the widening of the culvert be considered with any road formation upgrading through the village if external grant funding can be obtained for design or construction.</li> <li>• <b>MT LINDESAY ROAD TREES</b><br/>             It was noted that this would be referred to the works department to assess for any maintenance required to ensure the path of large vehicles is not obstructed.</li> <li>• <b>MT LINDESAY ROAD SURFACE DEPRESSIONS</b><br/>             It was noted that the works department has already been assessing these locations for a program of maintenance the correct the surface travel condition.</li> <li>• <b>B DOUBLE ROUTE ASSESSMENTS</b><br/>             The Committee recommended that if external grant funding can be obtained, assessment be undertaken of future B-Double Routes along the Regional Road Network within the Shire to identify any likely restrictions and opportunities.</li> </ul> <p><b>Resolved</b><br/> <b>That Council receive this report for Discussion.</b></p> <p style="text-align: right;">(Kim Rhodes/Tim Bonner)</p> <p><b>Motion Carried</b></p> <p><b>AMENDMENT</b></p> |            |                    |                                                                                                                                     |            |



|                                   |  |                                                      |
|-----------------------------------|--|------------------------------------------------------|
| <b>OUTSTANDING ACTIONS REPORT</b> |  | <b>Printed:</b> Tuesday, 19 March 2024<br>2:51:36 PM |
| <b>Division:</b>                  |  | <b>Date From:</b>                                    |
| <b>Committee:</b>                 |  | <b>Date To:</b>                                      |
| <b>Officer:</b>                   |  |                                                      |

| Meeting | Date | Officer | Title                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Target |
|---------|------|---------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
|         |      |         | <ul style="list-style-type: none"> <li><b>AMOSFIELD ROAD ACCIDENT</b></li> <li>Noted the accident details and recommended that an assessment be undertaken of curve signage along the road for any required maintenance and safety enhancement, particularly along Dalmoak Road.</li> <li><b>STANTHORPE STREET CLOSURE, LISTON</b><br/>That no objection be made to a temporary closure of Stanthorpe Street in Liston for the event, subject to concurrence from Council staff and NSW police once documents are received to hold a public event, closing of road including traffic control arrangements, notification of the public by the organisers, public liability insurance and payment of any applicable fees and charges.</li> <li><b>MT LINDESAY ROAD CULVERT</b><br/>That the committee recommended that the widening of the culvert be considered with any road formation upgrading through the village if external grant funding can be obtained for design or construction.</li> <li><b>MT LINDESAY ROAD TREES</b><br/>It was noted that this would be referred to the works department to assess for any maintenance required to ensure the path of large vehicles is not obstructed.</li> <li><b>MT LINDESAY ROAD SURFACE DEPRESSIONS</b><br/>It was noted that the works department has already been assessing these locations for a program of maintenance the correct the surface travel condition.</li> <li><b>B DOUBLE ROUTE ASSESSMENTS</b><br/>The Committee recommended that if external grant funding can be obtained, assessment be undertaken of future B-Double Routes along the Regional Road Network within the Shire to identify any likely restrictions and opportunities.<br/>(Bronwyn Petrie/Greg Sauer)</li> </ul> <p>Motion Carried</p> |        |

**Notes**

19 Mar 2024 2:46pm Melling, Elizabeth - Reallocation

Action reassigned to Francisco, Matthew by Melling, Elizabeth - David Counsell no longer works for TSC

| Meeting            | Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Officer            | Title                             | Target     |
|--------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-----------------------------------|------------|
| Council 25/10/2023 | 25/10/2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Francisco, Matthew | ROAD ASSET MANAGEMENT PLAN REVIEW | 15/11/2023 |
| 185/23             | <p><b>OFFICER'S RECOMMENDATION:</b></p> <p>That Council:</p> <ul style="list-style-type: none"> <li>a) Note the draft Road Asset Management Plan October 2023 review; and</li> <li>b) Place the Road Asset Management Plan October 2023 review on public display on Council's website for 28 days to allow for any submissions to be considered; and</li> <li>c) That following the 28 day period, a further report be submitted to Council to consider submissions and to adopt a revised Road Asset Management Plan that complements Council's financial constraints for the ten year projections.</li> </ul> <p><b>AMENDMENT:</b></p> <p>RECOMMENDATION:</p> <p>That the Road Asset Management Plan Review report be deferred to a future meeting of Council.</p> <p>(John Macnish/Tim Bonner)</p> <p><u>Amendment Carried</u></p> |                    |                                   |            |

**Notes**

19 Mar 2024 2:46pm Melling, Elizabeth - Reallocation



|                                   |  |                                               |
|-----------------------------------|--|-----------------------------------------------|
| <b>OUTSTANDING ACTIONS REPORT</b> |  | Printed: Tuesday, 19 March 2024<br>2:51:36 PM |
| Division:                         |  | Date From:                                    |
| Committee:                        |  | Date To:                                      |
| Officer:                          |  |                                               |

| Meeting                                                                                                | Date | Officer | Title | Target |
|--------------------------------------------------------------------------------------------------------|------|---------|-------|--------|
| 19 Mar 2024 2:48pm Melling, Elizabeth - Reallocation                                                   |      |         |       |        |
| Action reassigned to Francisco, Matthew by Melling, Elizabeth - David Counsell no longer works for TSC |      |         |       |        |

| Meeting            | Date       | Officer            | Title                                                                                                                               | Target     |
|--------------------|------------|--------------------|-------------------------------------------------------------------------------------------------------------------------------------|------------|
| Council 20/12/2023 | 20/12/2023 | Francisco, Matthew | REPORT OF COMMITTEES & DELEGATES - TENTERFIELD SHIRE COUNCIL - LOCAL TRAFFIC COMMITTEE - MEETING MINUTES - THURSDAY 7 DECEMBER 2023 | 10/01/2024 |

|        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |  |  |
|--------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| 253/23 | <p>That Council resolves.</p> <p>(1) That the minutes of the Local Traffic Committee meeting held Thursday 7 December 2023 be adopted; and</p> <p>(2) That no objection be raised to the proposal to relocate the Manners Street Bay stop into Rouse Street adjacent to Bruxner Park, and that Council formally advise Transport NSW and NSW TrainLink of support for their Coach Stop Relocation Request; and</p> <p>(3) That Council install a 30-tonne gross mass limit to be applied on the Hawkins Gully Bridge located 1.6km along Billirimba Road; and</p> <p>(4) That Council raise no objection to the Killarney Border Ranges Trail Ride on 23<sup>rd</sup> and 24<sup>th</sup> March 2024 subject to NSW Police approval being obtained and standard conditions of compliance including traffic management and safety, as well as public liability insurance being held and</p> <p>(5) That Council request the applicant for proposed transport depot development for Lot 150 Western Boundary Road to submit detailed drawings of the proposed access intersection and further information to demonstrate how the operation will comply with Transport NSW suggestions including.</p> <p>a) A revised swept path for the largest design vehicle (B-Double) demonstrating site ingress from the northbound lane on Western Boundary Road can be accommodated is provided to Council's satisfaction; and</p> <p>b) It is successfully demonstrated that heavy vehicles originating from the New England Highway could feasibly perform a U-turn within the existing local road network.</p> |  |  |  |
|--------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|

|                                                                                                                                                                                |  |  |  |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|
| <b>Notes</b><br>19 Mar 2024 2:48pm Melling, Elizabeth - Reallocation<br>Action reassigned to Francisco, Matthew by Melling, Elizabeth - David Counsell no longer works for TSC |  |  |  |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|

| Meeting            | Date       | Officer       | Title                                                                                                                                   | Target     |
|--------------------|------------|---------------|-----------------------------------------------------------------------------------------------------------------------------------------|------------|
| Council 20/12/2023 | 20/12/2023 | Wilcox, Glenn | REPORT OF COMMITTEES & DELEGATES - TENTERFIELD SHIRE COUNCIL - WORKS & SERVICES COMMITTEE - MEETING MINUTES - WEDNESDAY 6 DECEMBER 2023 | 10/01/2024 |

|        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  |  |  |
|--------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| 254/23 | <p><b>Resolved</b> that the report and recommendations (as listed below) from the Tenterfield Shire Council - Works &amp; Services Committee meeting of 6 December 2023 be received and adopted.</p> <p><b>1/23 Resolved</b> that the Works &amp; Services Committee adopt the Terms of Reference.</p> <p><b>2/23 Resolved</b> that the :</p> <p>(1) Works Committee recommend the adoption of the revised Tenterfield Pedestrian Access and Mobility Plan (2023).</p> <p>(2) Works Committee recommend the removal of garden beds in Rouse Street from around electricity power poles.</p> <p><b>3/23 Resolved</b> that the Works &amp; Services Committee recommend the adoption of the revised Tenterfield Bike Plan (2023).</p> <p><b>4/23 Resolved</b> that the Works &amp; Services Committee:</p> <p>(1) Endorse and adopt the Draft Master Plan and Feasibility Study; and</p> <p>(2) Include in the 24/25 budget a \$15 million allocation for consideration.</p> |  |  |  |
|--------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|



|                                   |  |                                                      |
|-----------------------------------|--|------------------------------------------------------|
| <b>OUTSTANDING ACTIONS REPORT</b> |  | <b>Printed:</b> Tuesday, 19 March 2024<br>2:51:36 PM |
| <b>Division:</b>                  |  | <b>Date From:</b>                                    |
| <b>Committee:</b>                 |  | <b>Date To:</b>                                      |
| <b>Officer:</b>                   |  |                                                      |

| Meeting      | Date | Officer | Title                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Target |
|--------------|------|---------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
|              |      |         | <p><b>5/23 Resolved</b> that the Works &amp; Services Committee recommend that an application be made under the Bridges Renewal Program to replace Hawkins Gully Bridge with a new two lane concrete bridge; and</p> <p>That Council allocate \$200,000 in the 2024/25 budget capital works to support a co contribution towards a grant application.</p> <p><b>6/23 Resolved</b> that the Works &amp; Services Committee note the proposed plant disposals in the current financial year and plant replacement priorities subject to consolidation of funds into the plant replacement reserve; and</p> <p>That Council review the funding of Plant replacement in the December Quarterly Budget Review.</p> <p><b>7/23 Resolved</b> that the Works &amp; Services Committee recommend the Works Program and supports the ongoing cohesion and utilisation of staff, Council resources and contract resources to fulfil internal and externally funded budgets.</p> <p>(Peter Petty/Kim Rhodes)</p> <p><b>Motion Carried</b></p> |        |
| <b>Notes</b> |      |         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |        |

| Meeting                                                                                                                                        | Date                                                                                                                                                                                                                                                                                                                                                                               | Officer       | Title                                                                                                                          | Target     |
|------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|--------------------------------------------------------------------------------------------------------------------------------|------------|
| Council 20/12/2023                                                                                                                             | 20/12/2023                                                                                                                                                                                                                                                                                                                                                                         | Murphy, Peter | NOTICE OF MOTION - WAIVER OF COUNCIL CHARGES - MINGOOLA HALL MANAGEMENT COMMITTEE INC. - GRANT FUNDED DISABILITY AMENITY WORKS | 10/01/2024 |
| 259/23                                                                                                                                         | <p><b>Resolved</b> that Council:</p> <p>Waive \$5,000 of Council’s administrative support charges claimed against the Mingoola Hall Management Committee Inc. in respect of the grant funding and project management of Council’s Mingoola Disability Toilet amenity and associated, miscellaneous works.</p> <p><b>Motion Carried</b></p> <p><b>(Peter Murphy/Tom Peters)</b></p> |               |                                                                                                                                |            |
| <p><b>Notes</b></p> <p>21 Feb 2024 11:25am Melling, Elizabeth</p> <p>Mingoola Hall Management Committee advised of resolution of OCouncil.</p> |                                                                                                                                                                                                                                                                                                                                                                                    |               |                                                                                                                                |            |

| Meeting            | Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Officer         | Title                 | Target     |
|--------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------------|------------|
| Council 20/12/2023 | 20/12/2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Davidson, Tamai | TENTERFIELD BAND HALL | 10/01/2024 |
| <b>241/23</b>      | <p><b>Resolved</b> that Council:</p> <ol style="list-style-type: none"> <li>Accept the return of the Band Hall offer from Leechs Gully Progress Association;</li> <li>Request the Leechs Gully Progress Association withdraw Development Application 2023.075 for the Removal of the Band Hall from 12 Crown Street, Tenterfield.</li> <li>Raise no objection to Leechs Gully Progress Association amending existing Development Application 2023.076 for the erection of a hall on the site at Leechs Gully Road, Tenterfield at no further cost to Council.</li> <li>Utilise the funds not expended by Leechs Gully Progress Association to undertake priority repairs to the building.</li> <li>Seek Expressions of Interest for the use of the hall.</li> </ol> <p><b>AMENDMENT</b></p> <ol style="list-style-type: none"> <li>Seek Expressions of Interest for the community use of the hall.</li> </ol> <p>(Peter Murphy/Greg Sauer)</p> <p><b>Amendment Lost.</b></p> |                 |                       |            |





| OUTSTANDING ACTIONS REPORT          |  |  |                                                                         |  |
|-------------------------------------|--|--|-------------------------------------------------------------------------|--|
| Division:<br>Committee:<br>Officer: |  |  | Printed: Tuesday, 19 March 2024<br>2:51:36 PM<br>Date From:<br>Date To: |  |

| Meeting | Date | Officer | Title                 | Target |
|---------|------|---------|-----------------------|--------|
|         |      |         | <b>Motion Carried</b> |        |
| Notes   |      |         |                       |        |

| Meeting            | Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Officer              | Title                                                                                                     | Target     |
|--------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-----------------------------------------------------------------------------------------------------------|------------|
| Council 28/02/2024 | 28/02/2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Marchant,<br>Gillian | URBENVILLE, MULLI MULLI,<br>WOODENBONG - URBENVILLE WATER<br>SUPPLY PROJECT LAGOON<br>CONSTRUCTION TENDER | 20/03/2024 |
| 32/24              | <b>Resolved</b> that Council:<br><br>(1) Note that market testing has been undertaken to ensure fairness, accountability and transparency and that substantial time has been consumed in tendering procedures and undertakings; and<br><br>(2) Procure the project works in accordance with Local Government (General) Regulation 2021 - 178(3)(e) as detailed in the report; and<br><br>(3) Delegate to the Chief Executive authority to negotiate with other tenderers and award a contract to deliver the Urbenville lagoon and reticulation construction tender RFT 06-23/24.<br><br>(Kim Rhodes/Peter Murphy)<br><br><b>Motion Carried</b> |                      |                                                                                                           |            |
| Notes              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                      |                                                                                                           |            |

| Meeting            | Date                                                                                                                                                                                                                                                                                                                        | Officer       | Title                              | Target     |
|--------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|------------------------------------|------------|
| Council 28/02/2024 | 28/02/2024                                                                                                                                                                                                                                                                                                                  | Murphy, Peter | NOTICE OF MOTION - THE SWAGGIE MAN | 20/03/2024 |
| 29/24              | <b>Resolved</b> that Council:<br><br>(1) Approves expenditure of \$597 including GST for the staging of "The Swaggie Man" concert at the RSL Memorial Hall up to 30 June 2024 and<br><br>(2) Waives all Council fees and charges in respect thereof."<br><br><div>(Peter Murphy/Peter Petty)</div><br><b>Motion Carried</b> |               |                                    |            |
| Notes              |                                                                                                                                                                                                                                                                                                                             |               |                                    |            |

| Meeting            | Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Officer         | Title                   | Target     |
|--------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-------------------------|------------|
| Council 28/02/2024 | 28/02/2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Petrie, Bronwyn | NOTICE OF MOTION - CCTV | 20/03/2024 |
| <b>26/24</b>       | <b>Resolved</b> that Council: <ol style="list-style-type: none"> <li>That Council seek grant funding and/or other funds for the installation of CCTV at Jubilee Park, the Youth Precinct and Bruxner Park, and</li> <li>Investigate the best options of software and hardware with the ability to expand the network into the future, and</li> <li>That Council is provided with regular progress reports on funding, preparation, and the reporting date back to Council.</li> </ol> <p>(Bronwyn Petrie/Kim Rhodes)</p> <b>Motion Carried</b> |                 |                         |            |

|                                   |  |                                                      |
|-----------------------------------|--|------------------------------------------------------|
| <b>OUTSTANDING ACTIONS REPORT</b> |  | <b>Printed:</b> Tuesday, 19 March 2024<br>2:51:36 PM |
| <b>Division:</b>                  |  | <b>Date From:</b>                                    |
| <b>Committee:</b>                 |  | <b>Date To:</b>                                      |
| <b>Officer:</b>                   |  |                                                      |

| Meeting | Date | Officer | Title | Target |
|---------|------|---------|-------|--------|
| Notes   |      |         |       |        |

| Meeting             | Date                                                                                                                                                                                                                                                                                                                                                                                                | Officer         | Title                                   | Target     |
|---------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------------------------------|------------|
| Council 28/02/2024  | 28/02/2024                                                                                                                                                                                                                                                                                                                                                                                          | Bursford, Erika | MODEL PUBLIC INTEREST DISCLOSURE POLICY | 20/03/2024 |
| <u>16/24, 17/24</u> | <p><b>Resolved</b> that Council adopt the NSW Ombudsman’s Model Public Interest Disclosure Policy, as amended, for use by Tenterfield Shire Council.</p> <p>(Peter Murphy/Kim Rhodes)</p> <p><b>Motion Carried</b></p> <p><b>Resolved</b> that Council note the Finance and Accounts Report for the period ended 31 December 2023.</p> <p>(Peter Petty/Kim Rhodes)</p> <p><b>Motion Carried</b></p> |                 |                                         |            |
| Notes               |                                                                                                                                                                                                                                                                                                                                                                                                     |                 |                                         |            |

| Meeting                                                                                                                                                                                        | Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Officer            | Title                                                              | Target     |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|--------------------------------------------------------------------|------------|
| Council 28/02/2024                                                                                                                                                                             | 28/02/2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Davidson,<br>Tamai | REQUEST FOR LEASE OF TENTERFIELD<br>SCHOOL OF ARTS RESOURCE CENTRE | 20/03/2024 |
|                                                                                                                                                                                                | <p><b>RECOMMENDATION:</b></p> <p><b>That Council:</b></p> <p><b>(1) Seek the consent of the National Trust of Australia (New South Wales) and Governor to sublease the Resource Centre building; and</b></p> <p><b>(2)Subject to the consent of the National Trust of Australia (New South Wales) and Governor, agree to enter into a peppercorn sub-lease arrangement with Tenterfield’s National Monument Association Inc. for use of the School of Arts Resource Centre and Business Service Office Building, 201 Rouse Street, Tenterfield for a period of twelve (12) months, with option to renew; and</b></p> <p><b>(3)Delegate to the General Manager authority to negotiate leasing details.</b></p> <p><b>(Peter Petty/Peter Murphy)</b></p> |                    |                                                                    |            |
| <p><b>Notes</b></p> <p><b>08 Mar 2024 3:42pm Melling, Elizabeth</b></p> <p>Email correspondence has been forwarded to the National Trust seeking their consent – currently awaiting reply.</p> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                    |                                                                    |            |

| Meeting            | Date                                                                                                                                                                                                                                                                                                                                                           | Officer         | Title                                | Target     |
|--------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|--------------------------------------|------------|
| Council 28/02/2024 | 28/02/2024                                                                                                                                                                                                                                                                                                                                                     | Petrie, Bronwyn | NOTICE OF MOTION - COBB & CO COACHES | 20/03/2024 |
| <u>25/24</u>       | <p><b>Resolved</b> that Council:</p> <p>(1) Hire 2 Cobb &amp; Co Coaches from Drayhorse Shires Boonah for the weekend of the 3rd and 4th August in the lead up to the 100-year anniversary of the last official Cobb &amp; Co coach run in Australia (between Yuleba and Surat QLD) which will co-ordinate with following events in Toowoomba and Ipswich,</p> |                 |                                      |            |

